Use of the PMRM results in an artifact that serves multiple stakeholders, including privacy officers and managers, general compliance managers, and system developers. While other privacy artifacts, such as privacy impact assessments, also serve multiple stakeholders, the PMRM artifact does so in a way that is somewhat different from these others. These other artifacts, while nominally of interest to multiple stakeholders, tend to predominantly cater to particular groups. Thus, for example, PIAs are often of most direct concern to privacy officers and managers, even though developers are often tasked with filling them out. These other privacy artifacts also tend to change hands in a more or less regularized fashion. Thus, to take it as an example again, a PIA will often start out in the hands of the development or project team, move to the privacy or general compliance function for review and comment, go back to the project for revision, move back to the privacy function for review, and so on. This iterative process of successive handoffs can easily devolve into a challenge and response dynamic that is tiresome at best and actively hostile at worst.

A PMRM artifact, in contrast, should have direct and ongoing relevance for all stakeholders and is less likely to suffer the above dynamic. This is because the PMRM artifact can be considered a “boundary object,” a sociological construct that supports productive interaction and collaboration among multiple communities. A boundary object is fully and continuously a part of each relevant community, however, each community draws from it meanings that are grounded in the group’s own needs and perspectives. As long as these meanings are not inconsistent across communities, a boundary object acts as a shared yet heterogeneous understanding. A PMRM artifact, if properly generated, constitutes just such a boundary object. It is accessible and relevant to all stakeholders, but each group takes from it and attributes to it what they specifically need. As such, a PMRM artifact can facilitate collaboration across relevant communities in a way that other privacy artifacts often cannot.