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Related work:

This specification is related to:

- [OASIS Reference Model for Service Oriented Architecture](#)

Abstract:

This document specifies the OASIS Reference Architecture Foundation for Service Oriented Architecture (SOA-RAF). It follows from the concepts and relationships defined in the OASIS Reference Model for Service Oriented Architecture [as well as work conducted in other organizations](#). While it remains abstract in nature, the current document describes the foundation upon which specific SOA concrete architectures can be built.

The focus of the SOA-RAF is on an approach to integrating business with the information technology needed to support it. These issues are always present but are all the more important when business integration involves crossing ownership boundaries.

The SOA-RAF follows the recommended practice of describing architecture in terms of models, views, and viewpoints, as prescribed in the ANSI/IEEE 1471-2000 (now ISO/IEC 42010-2007) Standard.

It has three main views: the *Participation in a SOA Ecosystem* view which focuses on the way that participants are part of a Service Oriented Architecture ecosystem; the *Realization of a SOA Ecosystem* view which addresses the requirements for constructing a SOA-based system in a

SOA ecosystem; and the *Ownership in a SOA Ecosystem* view which focuses on what is meant to own a SOA-based system.

The SOA-RAF is of value to Enterprise Architects, Business and IT Architects as well as CIOs and other senior executives involved in strategic business and IT planning.

Status:

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1 Introduction

Service Oriented Architecture (SOA) is an architectural paradigm that has gained significant attention within the information technology (IT) and business communities. The SOA ecosystem described in this document bridges the area between business and IT. It is neither wholly IT nor wholly business, but is of both worlds. Neither business nor IT completely own, govern and manage this SOA ecosystem. Both sets of concerns must be accommodated for the SOA ecosystem to fulfill its purposes.¹

The OASIS Reference Model for SOA **[SOA-RM]** provides a common language for understanding the important features of SOA but does not address the issues involved in constructing, using or owning a SOA-based system. This document focuses on these aspects of SOA.

The intended audiences of this document and expected benefits to be realized include non-exhaustively:

- Enterprise Architects - will gain a better understanding when planning and designing enterprise systems of the principles that underlie Service Oriented Architecture;
- Standards Architects and Analysts - will be able to better position specific specifications in relation to each other in order to support the goals of SOA;
- Decision Makers - will be better informed as to the technology and resource implications of commissioning and living with a SOA-based system; in particular, the implications following from multiple ownership domains; and
- Users/Developers - will gain a better understanding of what is involved in participating in a SOA-based system.

1.1 Context for Reference Architecture for SOA

1.1.1 What is a Reference Architecture?

A reference architecture models the abstract architectural elements in the domain of interest independent of the technologies, protocols, and products that are used to implement a specific solution for the domain. It differs from a reference model in that a reference model describes the important concepts and relationships in the domain focusing on what distinguishes the elements of the domain; a reference architecture elaborates further on the model to show a more complete picture that includes showing what is involved in realizing the modeled entities, while staying independent of any particular solution but instead applies to a class of solutions.

It is possible to define reference architectures at many levels of detail or abstraction, and for many different purposes. A reference architecture is not a concrete architecture; i.e., depending on the requirements being addressed by the reference architecture, it generally will not completely specify all the technologies, components and their relationships in sufficient detail to enable direct implementation.

1.1.2 What is this Reference Architecture?

There is a continuum of architectures, from the most abstract to the most detailed. As a Committee, we have liaised and worked with other groups and organizations working in this space to ensure that our efforts overlap as little as possible (we look at some of these other works in Appendix C). The result is that this Reference Architecture is an abstract realization of SOA, focusing on the elements and their relationships needed to enable SOA-based systems to be used, realized and owned while avoiding reliance on specific concrete technologies. This positions the work at the more abstract end of the continuum, and constitutes what is described in **[TOGAF v9]** as a 'foundation architecture'. It is nonetheless a *reference* architecture as it remains solution-independent and is therefore characterized as

¹ By *business* we refer to any activity that people are engaged in. We do not restrict the scope of SOA ecosystems to commercial applications.

42 a *Reference Architecture Foundation* because it takes a first principles approach to architectural modeling
43 of SOA-based systems.

44 While requirements are addressed more fully in Section 2, the SOA-RAF makes key assumptions that
45 SOA-based systems involve:

- 46 • Use of resources that are distributed across ownership boundaries;
- 47 • people and systems interacting with each other, also across ownership boundaries;
- 48 • security, management and governance that are similarly distributed across ownership
49 boundaries; and
- 50 • interaction between people and systems that is primarily through the exchange of messages with
51 reliability that is appropriate for the intended uses and purposes.

52 Even in apparently homogenous structures, such as within a single organization, different groups and
53 departments nonetheless often have ownership boundaries between them. This reflects organizational
54 reality as well as the real motivations and desires of the people running those organizations.

55 Such an environment as described above is an *ecosystem* and, specifically in the context of SOA-based
56 systems, is a **SOA ecosystem**. This concept of an ecosystem perspective of SOA is elaborated further in
57 Section 1.2.

58 This SOA-RAF shows how Service Oriented Architecture fits into the life of users and stakeholders, how
59 SOA-based systems may be realized effectively, and what is involved in owning and managing them.
60 This serves two purposes: to ensure that SOA-based systems take account of the specific constraints of
61 a SOA ecosystem, and to allow the audience to focus on the high-level issues without becoming over-
62 burdened with details of a particular implementation technology.

63 1.1.3 Relationship to the OASIS Reference Model for SOA

64 The OASIS Reference Model for Service Oriented Architecture identifies the key characteristics of SOA
65 and defines many of the important concepts needed to understand what SOA is and what makes it
66 important. The Reference Architecture Foundation takes the Reference Model as its starting point, in
67 particular the vocabulary and definition of important terms and concepts.

68 The SOA-RAF goes further in that it shows how SOA-based systems can be realized – albeit in an
69 abstract way. As noted above, SOA-based systems are better thought of as dynamic systems rather than
70 stand-alone software products. Consequently, how they are used and managed is at least as important
71 architecturally as how they are constructed.

72 1.1.4 Relationship to other Reference Architectures

73 Other SOA reference architectures have emerged in the industry, both from the analyst community and
74 the vendor/solution provider community. Some of these reference architectures are quite abstract in
75 relation to specific implementation technologies, while others are based on a solution or technology stack.
76 Still others use middleware technology such as an Enterprise Service Bus (ESB) as their architectural
77 foundation.

78 As with the Reference Model, this Reference Architecture is primarily focused on large-scale distributed
79 IT systems where the participants may be legally separate entities. It is quite possible for many aspects of
80 this Reference Architecture to be realized on quite different platforms.

81 In addition, this Reference Architecture Foundation, as the title illustrates, is intended to provide
82 foundational models on which to build other reference architectures and eventual concrete architectures.
83 The relationship to several other industry reference architectures for SOA and related SOA open
84 standards is described in Appendix C.

85 1.1.5 Expectations set by this Reference Architecture Foundation

86 This Reference Architecture Foundation is not a complete blueprint for realizing SOA-based systems. Nor
87 is it a technology map identifying all the technologies needed to realize SOA-based systems. It does
88 identify many of the key aspects and components that will be present in any well designed SOA-based

89 system. In order to actually use, construct and manage SOA-based systems, many additional design
90 decisions and technology choices will need to be made.

91 1.2 Service Oriented Architecture – An Ecosystems 92 Perspective

93 Many systems cannot be completely understood by a simple decomposition into parts and subsystems –
94 in particular when many autonomous parts of the system are governing interactions. We need also to
95 understand the context within which the system functions and the participants involved in making it
96 function. This is the **ecosystem**. For example, a biological ecosystem is a self-sustaining and dynamic
97 association of plants, animals, and the physical environment in which they live. Understanding an
98 ecosystem often requires a holistic perspective that considers the relationships between the elements of
99 the system and their environment at least as important as the individual parts of the system.

100 This Reference Architecture Foundation views the SOA architectural paradigm from an ecosystems
101 perspective: whereas a system will be a **capability** developed to fulfill a defined set of needs, a **SOA**
102 **ecosystem** is a space in which people, processes and machines act together to deliver those capabilities
103 as services.

104 Viewed as whole, a SOA ecosystem is a network of discrete processes and machines that, together with
105 a community of people, creates, uses, and governs specific services as well as external suppliers of
106 resources required by those services.

107 In a SOA ecosystem there may not be any single person or organization that is really 'in control' or 'in
108 charge' of the whole although there are identifiable stakeholders who have influence within the
109 community and control over aspects of the overall system.

110 The three key principles that inform our approach to a SOA ecosystem are:

- 111 • a SOA is a paradigm for *exchange of value* between independently acting *participants*;
- 112 • participants (and stakeholders in general) have legitimate claims to *ownership* of resources that
113 are made available within the SOA ecosystem; and
- 114 • the behavior and performance of the participants are subject to *rules of engagement* which are
115 captured in a series of policies and contracts.

116 1.3 Viewpoints, Views and Models

117 1.3.1 ANSI/IEEE 1471-2000:ISO/IEC 42010-2007

118 The SOA-RAF uses and follows the IEEE "Recommended Practice for Architectural Description of
119 Software-Intensive Systems" [ANSI/IEEE 1471] and [ISO/IEC 42010]. An architectural description
120 conforming to this standard must include the following six (6) elements:

- 121 1. Architectural description identification, version, and overview information
- 122 2. Identification of the system stakeholders and their concerns judged to be relevant to the
123 architecture
- 124 3. Specifications of each viewpoint that has been selected to organize the representation of the
125 architecture and the rationale for those selections
- 126 4. One or more architectural views
- 127 5. A record of all known inconsistencies among the architectural description's required constituents
- 128 6. A rationale for selection of the architecture (in particular, showing how the architecture supports
129 the identified stakeholders' concerns).

130 The standard defines the following terms²:

² See <http://www.iso-architecture.org/ieee-1471/cm/cm-1471-2000.html> for a diagram of the standard's Conceptual Framework

131 **Architecture**

132 The fundamental organization of a system embodied in its components, their relationships to
133 each other, and to the environment, and the principles guiding its design and evolution.

134 **Architectural Description**

135 A collection of products that document the architecture.

136 **System**

137 A collection of components organized to accomplish a specific function or set of functions.

138 **System Stakeholder**

139 A system stakeholder is an individual, team, or organization (or classes thereof) with interests in,
140 or concerns relative to, a system.

141 A stakeholder's concern should not be confused with either a need or a formal requirement. A concern,
142 as understood here, is an area or topic of interest. Within that concern, system stakeholders may have
143 many different requirements. In other words, something that is of interest or importance is not the same
144 as something that is obligatory or of necessity [TOGAF v9].

145 When describing architectures, it is important to identify stakeholder concerns and associate them with
146 viewpoints to insure that those concerns are addressed in some manner by the models that comprise the
147 views on the architecture. The standard defines views and viewpoints as follows:

148 **View**

149 A representation of the whole system from the perspective of a related set of concerns.

150 **Viewpoint**

151 A specification of the conventions for constructing and using a view. A pattern or template from
152 which to develop individual views by establishing the purposes and audience for a view and the
153 techniques for its creation and analysis.

154 In other words, a view is what the stakeholders see whereas the viewpoint defines the perspective from
155 which the view is taken and the methods for, and constraints upon, modeling that view.

156 It is important to note that viewpoints are independent of a particular system (or solutions). In this way,
157 the architect can select a set of candidate viewpoints first, or create new viewpoints, and then use those
158 viewpoints to construct specific views that will be used to organize the architectural description. A view,
159 on the other hand, is specific to a particular system. Therefore, the practice of creating an architectural
160 description involves first selecting the viewpoints and then using those viewpoints to construct specific
161 views for a particular system or subsystem. Note that the standard requires that each view corresponds to
162 exactly one viewpoint. This helps maintain consistency among architectural views which is a normative
163 requirement of the standard.

164 A view is comprised of one or more architectural models, where model is defined as:

165 **Model**

166 An abstraction or representation of some aspect of a thing (in this case, a system)

167 All architectural models used in a particular view are developed using the methods established by the
168 architectural viewpoint associated with that view. An architectural model may participate in more than one
169 view but a view must conform to a single viewpoint.

170 **1.3.2 UML Modeling Notation**

171 An open standard modeling language is used to help visualize structural and behavioral architectural
172 concepts. Although many architecture description languages exist, we have adopted the Unified Modeling
173 Language™ 2 (UML® 2) [UML 2] as the main viewpoint modeling language. Normative UML is used
174 unless otherwise stated but it should be noted that it can only partially describe the concepts in each
175 model – it is important to read the text in order to gain a more complete understanding of the concepts
176 being described in each section.

177 | The UML presented should not be treated blindly or automatically: the models are intended to formalize
 178 | the concepts and relationships defined and described in the text but the nature of the RAF means that it
 179 | still concerns an abstract layer rather than an implementable layer.

Comment [PFB1]: Issue 40

180 1.4 SOA-RAF Viewpoints

181 The SOA-RAF specifies three views (described in detail in Sections 3, 4, and 5) that conform to three
 182 viewpoints: *Participation in a SOA Ecosystem*, *Realization of a SOA Ecosystem*, and *Ownership in a SOA*
 183 *Ecosystem*. There is a one-to-one correspondence between viewpoints and views (see Table 1).

Viewpoint Element	Viewpoint		
	Participation in a SOA Ecosystem	Realization of a SOA Ecosystem	Ownership in a SOA Ecosystem
Main concepts covered	Captures what is meant for people to participate in a SOA ecosystem.	Captures what is meant to realize a SOA-based system in a SOA ecosystem.	Captures what is meant to own a SOA-based system in a SOA ecosystem
Stakeholders addressed	All participants in the SOA ecosystem	Those involved in the design, development and deployment of SOA-based systems	Those involved in governing, managing, securing, and testing SOA-based systems
Concerns addressed	Understanding ecosystem constraints and contexts in which business can be conducted predictably and effectively.	Effective construction of SOA-based systems.	Processes to ensure governance, management, security, and testing of SOA-based systems.
Modeling Techniques used	UML class diagrams	UML class, sequence, component, activity, communication, and composite structure diagrams	UML class and communication diagrams

184 Table 1 - Viewpoint specifications for the OASIS Reference Architecture Foundation for
 185 SOA

186 1.4.1 Participation in a SOA Ecosystem Viewpoint

187 This viewpoint captures a SOA ecosystem as an environment for people to conduct their business. We do
 188 not limit the applicability of such an ecosystem to commercial and enterprise systems. We use the term
 189 business to include any transactional activity between multiple users.

190 All stakeholders in the ecosystem have concerns addressed by this viewpoint. The primary concern for
 191 people is to ensure that they can conduct their business effectively and safely in accordance with the
 192 SOA paradigm. The primary concern of decision makers is the relationships between people and
 193 organizations using systems for which they, as decision makers, are responsible but which they may not
 194 entirely own, and for which they may not own all of the components of the system.

195 Given SOA's value in allowing people to access, manage and provide services across, we must explicitly
 196 identify those boundaries and the implications of crossing them.

197 1.4.2 Realization of a SOA Ecosystem Viewpoint

198 This viewpoint focuses on the infrastructure elements that are needed to support the construction of SOA-
 199 based systems. From this viewpoint, we are concerned with the application of well-understood

200 technologies available to system architects to realize the SOA vision of managing systems and services
201 that cross ownership boundaries.
202 The stakeholders are essentially anyone involved in designing, constructing and deploying a SOA-based
203 system.

204 1.4.3 Ownership in a SOA Ecosystem Viewpoint

205 This viewpoint addresses the concerns involved in owning and managing SOA-based systems within the
206 SOA ecosystem. Many of these concerns are not easily addressed by automation; instead, they often
207 involve people-oriented processes such as governance bodies.

208 Owning a SOA-based system implies being able to manage an evolving system. It involves playing an
209 active role in a wider ecosystem. This viewpoint is concerned with how systems are managed effectively,
210 how decisions are made and promulgated to the required end points; how to ensure that people may use
211 the system effectively; and how the system can be protected against, and recover from consequences of,
212 malicious intent.

213 1.5 Terminology

214 The keywords “MUST”, “MUST NOT”, “REQUIRED” (and by extension, “REQUIRES”), “SHALL”, “SHALL
215 NOT”, “SHOULD”, “SHOULD NOT”, “RECOMMENDED”, “MAY”, and “OPTIONAL” in this document are
216 to be interpreted as described in **[RFC2119]**.

217 References are surrounded with [square brackets and are in bold text].

218 The terms “SOA-RAF”, “this Reference Architecture” and “Reference Architecture Foundation” refer to
219 this document, while “the Reference Model” and “SOA-RM” refer to the OASIS Reference Model for
220 Service Oriented Architecture. **[SOA-RM]**.

221 Usage of Terms

222 Certain terms are used in this document (in sections 3 to 6) to denote concepts that are formally defined
223 here and intended to be used with the specific meanings indicated. Where mention is first made of a
224 formally defined concept, or the term is used within the definition of another concept, we use a **bold font**.
225 When this occurrence appears in the text substantially in advance of the formal definition, it is also
226 **hyperlinked** to the definition in the body of the text. A list of all such terms is included in the **Index of**
227 **Terms at Appendix B**. ~~Where a more colloquial or informal meaning is intended, these words are used~~
228 ~~without special emphasis.~~

229 1.6 References

230 1.6.1 Normative References

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285 2 Architectural Goals and Principles

286 This section identifies the goals of this Reference Architecture Foundation and the architectural principles
287 that underpin it.

288 2.1 Goals and Critical Success Factors of the Reference 289 Architecture Foundation

290 There are three principal goals:

- 291 1. to show how SOA-based systems can effectively bring participants with needs ('consumers') to
292 interact with participants offering appropriate capabilities as services ('producers');
- 293 2. for participants to have a clearly understood level of confidence as they interact using SOA-based
294 systems; and
- 295 3. for SOA-based systems to be scaled for small or large systems as needed.

296 There are four factors critical to the achievement of these goals:

- 297 1. **Action:** an account of participants' action within the ecosystem;
- 298 2. **Trust:** an account of how participants' internal perceptions of the reliability of others guide their
299 behavior (i.e., the trust that participants may or may not have in others)
- 300 3. **Interaction:** an account of how participants can interact with each other; and
- 301 4. **Control:** an account of how the management and governance of the entire SOA ecosystem can
302 be arranged.

303 These goals and success factors are expanded in the following subsections.

304 2.1.1 Goals

305 2.1.1.1 Effectiveness

306 A primary purpose of the SOA-RAF is to show how SOA-based systems ensure that participants can use
307 the facilities of the system to meet their needs. This does not imply that every need has a SOA solution,
308 but for those needs that can benefit, we look at what is needed to use the SOA paradigm effectively.

309 The key factors that govern effectiveness from a participant's perspective are actions undertaken –
310 especially across ownership boundaries – with other participants in the ecosystem and lead to
311 measurable results.

312 2.1.1.2 Confidence

313 SOA-based systems should enable service providers and consumers to conduct their business with the
314 appropriate level of confidence in the interaction. Confidence is especially important in situations that are
315 high-risk; this includes situations involving multiple ownership domains as well as situations involving the
316 use of sensitive resources.

317 Confidence has many dimensions: confidence in the successful interactions with other participants,
318 confidence in the assessment of trust, as well as confidence that the ecosystem is properly managed.

319 2.1.1.3 Scalability

320 The third goal of this reference architecture is scalability. In architectural terms, we determine scalability in
321 terms of the smooth growth of complex systems as the number and complexity of services and
322 interactions between participants increases. Another measure of scalability is the ease with which
323 interactions can cross ownership boundaries.

324 2.1.2 Critical Success Factors

325 A critical success factor (CSF) is a property of the intended system, or a sub-goal that directly supports a
326 goal and there is strong belief that without it the goal is unattainable. CSFs are not necessarily
327 measurable in themselves. CSFs can be associated with more than one goal.

328 In many cases, critical success factors are often denoted by adjectives: reliability, trustworthiness, and so
329 on. In our analysis of the SOA paradigm, however, it seems more natural to identify four critical concepts
330 (nouns) that characterize important aspects of SOA:

331 2.1.2.1 Action

332 Participants' principal mode of participation in a SOA ecosystem is action; typically action in the interest of
333 achieving some desired **real world effect**. Understanding how action is related to SOA is thus critical to
334 the paradigm.

335 2.1.2.2 Trust

336 The viability of a SOA ecosystem depends on participants being able to effectively measure the
337 trustworthiness of the system and of participants. Trust is a private assessment of a participant's belief in
338 the integrity and reliability of the SOA ecosystem (see Section 3.2.5.1).

339 Trust can be analyzed in terms of trust in infrastructure facilities (otherwise known as reliability), trust in
340 the relationships and effects that are realized by interactions with services, and trust in the integrity and
341 confidentiality of those interactions particularly with respect to external factors (otherwise known as
342 security).

343 Note that there is a distinction between trust in a SOA-based system and trust in the capabilities
344 accessed via the SOA-based system. The former focuses on the role of SOA-based systems as a
345 *medium* for conducting business, the latter on the trustworthiness of participants in such systems. This
346 architecture focuses on the former, while trying to encourage the latter.

347 2.1.2.3 Interaction

348 In order for a SOA ecosystem to function, it is essential that the means for participants to interact with
349 each other is available throughout the system. Interaction encompasses not only the mechanics and
350 semantics of **communication** but also the means for discovering and offering communication.

351 2.1.2.4 Control

352 Given that a large-scale SOA-based system may be populated with many services, and used by large
353 numbers of people; managing SOA-based systems properly is a critical factor for engendering confidence
354 in them. This involves both managing the services themselves and managing the relationships between
355 people and the SOA-based systems they are utilizing; the latter being more commonly identified with
356 governance.

357 The governance of SOA-based systems requires decision makers to be able to set policies about
358 participants, services, and their relationships. It requires an ability to ensure that policies are effectively
359 described and enforced. It also requires an effective means of measuring the historical and current
360 performances of services and participants.

361 The scope of management of SOA-based systems is constrained by the existence of multiple ownership
362 domains.

363 2.2 Principles of this Reference Architecture Foundation

364 The following principles serve as core tenets that guided the evolution of this reference architecture.

365 Technology Neutrality

366 Statement: Technology neutrality refers to independence from particular technologies.

367 Rationale: We view technology independence as important for three main reasons: technology
368 specific approach risks confusing issues that are technology specific with those that are
369 integrally involved with realizing SOA-based systems; and we believe that the principles
370 that underlie SOA-based systems have the potential to outlive any specific technologies
371 that are used to deliver them. Finally, a great proportion of this architecture is inherently
372 concerned with people, their relationships to services on SOA-based systems and to
373 each other.

374 Implications: The Reference Architecture Foundation must be technology neutral, meaning that we
375 assume that technology will continue to evolve, and that over the lifetime of this
376 architecture that multiple, potentially competing technologies will co-exist. Another
377 immediate implication of technology independence is that greater effort is needed on the
378 part of architects and other decision makers to construct systems based on this
379 architecture.

380 Parsimony

381 Statement: Parsimony refers to economy of design, avoiding complexity where possible and
382 minimizing the number of components and relationships needed.

383 Rationale: The hallmark of good design is parsimony, or "less is better." It promotes better
384 understandability or comprehension of a domain of discourse by avoiding gratuitous
385 complexity, while being sufficiently rich to meet requirements.

386 Implications: Parsimoniously designed systems tend to have fewer but better targeted features.

387 Distinction of Concerns

388 Statement: Distinction of Concerns refers to the ability to cleanly identify and separate out the
389 concerns of specific stakeholders in such a way that it is possible to create architectural
390 models that reflect those stakeholders' viewpoint. In this way, an individual stakeholder or
391 a set of stakeholders that share common concerns only see those models that directly
392 address their respective areas of interest.

393 Rationale: As SOA-based systems become more mainstream and increasingly complex, it will be
394 important for the architecture to be able to scale. Trying to maintain a single, monolithic
395 architecture description that incorporates all models to address all possible system
396 stakeholders and their associated concerns will not only rapidly become unmanageable
397 with rising system complexity, but it will become unusable as well.

398 Implications: This is a core tenet that drives this reference architecture to adopt the notion of
399 architectural viewpoints and corresponding views. A viewpoint provides the formalization
400 of the groupings of models representing one set of concerns relative to an architecture,
401 while a view is the actual representation of a particular system. The ability to leverage an
402 industry standard that formalizes this notion of architectural viewpoints and views helps
403 us better ground these concepts for not only the developers of this reference architecture
404 but also for its readers. The IEEE Recommended Practice for Architectural Description of
405 Software-Intensive Systems [ANSI/IEEE 1471], [ISO/IEC 42010] is the standard that
406 serves as the basis for the structure and organization of this document.

407 Applicability

408 Statement: Applicability refers to that which is relevant. Here, an architecture is sought that is
409 relevant to as many facets and applications of SOA-based systems as possible; even
410 those yet unforeseen.

411 Rationale: An architecture that is not relevant to its domain of discourse will not be adopted and thus
412 likely to languish.

413 Implications: The Reference Architecture Foundation needs to be relevant to the problem of matching
414 needs and capabilities under disparate domains of ownership; to the concepts of 'Intranet
415 SOA' (SOA within the enterprise) as well as 'Internet SOA' (SOA outside the enterprise);
416 to the concept of 'Extranet SOA' (SOA within the extended enterprise, i.e., SOA with
417 suppliers and trading partners); and finally, to 'net-centric SOA' or 'Internet-ready SOA.'

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3 Participation in a SOA Ecosystem View

No man is an island
*No man is an island entire of itself; every man
is a piece of the continent, a part of the main;
if a clod be washed away by the sea, Europe
is the less, as well as if a promontory were, as
well as any manner of thy friends or of thine
own were; any man's death diminishes me,
because I am involved in mankind.
And therefore never send to know for whom
the bell tolls; it tolls for thee.*
John Donne

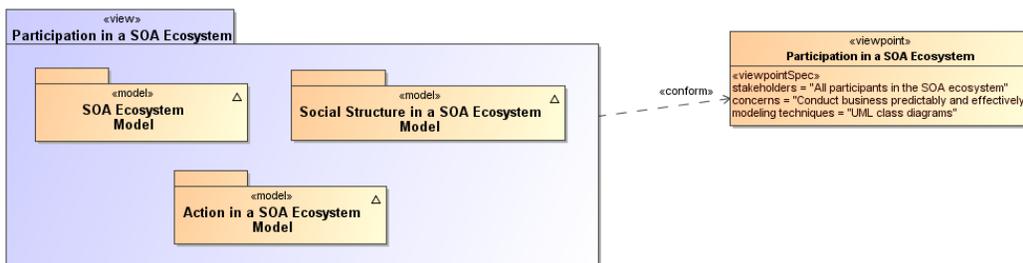
430 The *Participation in a SOA Ecosystem* view in the SOA-RAF focuses on the constraints and context in
431 which people conduct business using a SOA-based system. By business we mean any shared activity
432 whose objective is to satisfy particular **needs** of each participant. To effectively employ the SOA
433 paradigm, the architecture must take into account the fact and implications of different **ownership**
434 domains, and how best to organize and utilize capabilities that are distributed across those different
435 ownership domains. These are the main architectural issues that the Participation in a SOA Ecosystem
436 view tries to address.

437 The subsections below expand on the abstract Reference Model by identifying more fully and with more
438 specificity what challenges need to be addressed in order to successfully apply the SOA paradigm.
439 Although this view does not provide a specific recipe, it does identify the important things that need to be
440 considered and resolved within an ecosystem context.

441 The main models in this view are:

- 442 • The **SOA Ecosystem Model** introduces the main relationships between the social structure and
443 the SOA-based System, as well as the key role played by the hybrid concept of participant in
444 both.
- 445 • the **Social Structure in a SOA Ecosystem Model** introduces the key elements that underlie the
446 relationships between participants and that must be considered as pre-conditions in order to
447 effectively bring needs and capabilities together across **ownership boundaries**;
- 448 • the **Action in a SOA Ecosystem Model** introduces the key concepts involved in service **actions**,
449 and shows how **joint action** and **real-world effect** are the target outcomes that motivate
450 interacting in a SOA ecosystem.

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Comment [PFB3]: Issue 309

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Figure 1 - Model elements described in the Participation in a SOA Ecosystem view

453 Furthermore, this *Participation in a SOA Ecosystem* view helps us understand the importance of
454 execution context – the set of technical and business elements that allow interaction to occur in, and thus
455 business to be conducted using, a SOA-based system.

456 The dominant mode of **communication** within a SOA ecosystem is electronic, supported by IT resources
457 and artifacts. The **stakeholders** (see next section) are nonetheless people: since there is inherent
458 indirection involved when people and systems interact using electronic means, we lay the foundations for

459 how *communication* can be used to represent and enable action. However, it is important to understand
460 that these communications are usually a means to an end and not the primary interest of the participants
461 of the ecosystem.

Comment [PFB4]: Issue 32, part

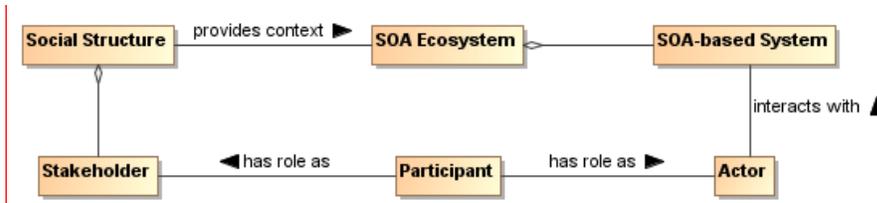
462 3.1 SOA Ecosystem Model

463 The OASIS SOA Reference Model defines *Service Oriented Architecture* (SOA) as “a paradigm for
464 organizing and utilizing distributed capabilities that may be **under the control of different ownership**
465 **domains**” (our emphasis) and *services* as “the mechanism by which needs and capabilities are brought
466 together”. The central focus of SOA is “the task or business function – getting something done.”

467 Together, these ideas describe an environment in which business functions (realized in the form of
468 services) address business needs. Service implementations utilize capabilities to produce specific (real
469 world) effects that fulfill those business needs. Both those using the services, and the capabilities
470 themselves, may be distributed across ownership domains, with different **policies** and conditions of use
471 in force – this environment is referred to as a **SOA Ecosystem** and is modeled in Figure 2.

472 The role of a service in a SOA Ecosystem is to enable effective **business solutions** in this environment.
473 Any technology system created to deliver a service in such an environment is referred to as a **SOA-**
474 **based system**. SOA is thus a paradigm that guides the identification, design, implementation (i.e.,
475 organization), and utilization of such services. SOA-based systems act as technology-based proxies for
476 activity that would otherwise be carried out within and between social structures.

477 A SOA-based system is concerned with how **actors** interact within a system to deliver a specific result -
478 the delivery of a real world effect. The SOA ecosystem is concerned with all potential stakeholders and
479 the roles that they can play; how some stakeholders' needs are satisfied by other stakeholders' solutions;
480 how stakeholders assess **risk**; how they relate to each other through policies and **contracts**; and how
481 they communicate and establish relationships of **trust** in the processes leading to the delivery of a
482 specific result.



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484 Figure 2 - SOA Ecosystem Model

485 SOA Ecosystem

486 An environment encompassing one or more **social structure(s)** and **SOA-based system(s)** that
487 interact together to enable effective **business solutions**

488 SOA-based System

489 A technology system created to deliver a service within a **SOA Ecosystem**

490 Social Structures are defined and described in more detail in the next model, shown in Figure 3.

491 **Stakeholders, Actors, and Participants** are formally defined in Section 3.2.1.

492 Participants (as stakeholders and as actors), SOA-based systems, and the environment (or context)
493 within which they all operate, taken together forms the SOA ecosystem. Participants (or their **delegates**)
494 interact with a SOA-based system - in the role of actors - and are also members of a social structure - in
495 the role of stakeholders. Here we explicitly note that stakeholders and, thus, participants are people³
496 because machines alone cannot truly have a stake in the outcomes of a social structure. Delegates may
497 be human and nonhuman but are not directly stakeholders. Stakeholders, both Participants and **Non-**

³ 'People' and 'person' must be understood as both humans and 'legal persons', such as companies, who have rights and responsibilities similar to 'natural persons' (humans)

498 **participants**, may potentially benefit from the services delivered by the SOA-based system. Again, this is
499 discussed more fully in Section 3.2.1.

500 The SOA ecosystem may reflect the SOA-based activities within a particular enterprise or of a wider
501 network of one or more enterprises and individuals; these are modeled in and discussed with respect to
502 Figure 3. Although a SOA-based system is essentially an IT concern, it is nonetheless a system
503 engineered deliberately to be able to function in a SOA ecosystem. In this context, a service is the
504 mechanism that brings a SOA-based system **capability** together with stakeholder needs in the wider
505 ecosystem.

506 Several interdependent concerns are important in our view of a SOA ecosystem. The ecosystem includes
507 stakeholders who are participants in the development, deployment and **governance** and use of a system
508 and its services; or who may not participate in certain activities but are nonetheless affected by the
509 system. Actors – whether stakeholder **participants** or delegates who act only on behalf of participants
510 (without themselves having any stake in the actions that they have been tasked to perform) – are
511 engaged in **actions** which have an impact on the real world and whose meaning and intent are
512 determined by implied or agreed-to semantics. This is discussed further in relation to the model in Figure
513 4 and elaborated more fully in Section 3.3.

514 **3.2 Social Structure in a SOA Ecosystem Model**

515 The Social Structure Model explains the relationships between stakeholders and the social context in
516 which they operate, within and between distinct boundaries. It is also the foundation for understanding
517 security, governance and management in the SOA ecosystem.

518 Actions undertaken by people (whether natural or legal persons) are performed in a *social context* that
519 defines the relationships between them. That context is provided by **social structures** existing in society
520 and the roles played by each person as stakeholders in those structures.

521 Whether informal peer groups, communities of practice, associations, enterprises, corporations,
522 government agencies, or entire nations, these structures interact with each other in the world, using
523 treaties, contracts, market rules, handshakes, negotiations and – when necessary – have recourse to
524 arbitration and legislation. They interact because there is a mutual benefit in doing so: one has something
525 that the other can provide. They interact across defined or implicit **ownership boundaries** that define the
526 limits of one structure (and the limits of its **authority**, responsibilities, capabilities, etc.) and the beginning
527 of another.

528 Social structures, together with their **constitution**, their stakeholders, their mission and goals, need
529 therefore to be understood when examining the role that technology plays. Technology systems play an
530 increasing role in carrying out many of the functions performed by such structures and therefore model
531 real-world procedures. The technology systems serve as proxies in digital space for these real-world
532 structures and procedures. The SOA paradigm is particularly concerned with designing, configuring and
533 managing such systems across ownership boundaries precisely because this mirrors the real-world
534 interactions between discrete structures and across their ownership boundaries.

535 A stakeholder in a social structure will be involved in many ‘actions’ that do not involve a SOA-based
536 system. Although such actions and the roles relating to them are outside the scope of this Reference
537 Architecture Foundation, they may nonetheless result in constraining or otherwise impacting a given SOA
538 ecosystem – for example, a new item of legislation that regulates service interactions. The terms Actor
539 and Action used throughout the document refer thus only to SOA-based systems.

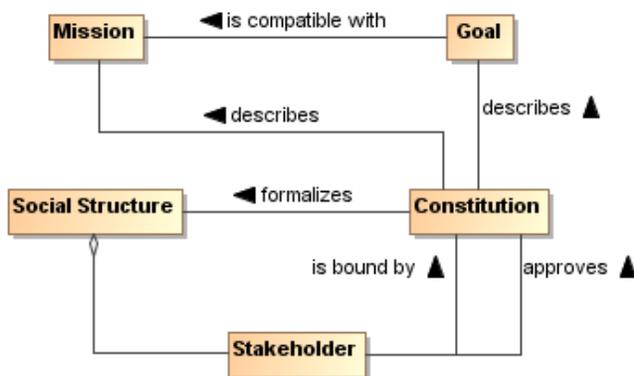


Figure 3 - Social Structure Model

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Social Structure

543 A nexus of relationships amongst people brought together for a specific purpose, the structure's
544 mission.

545 The social structure is established with an implied or explicitly defined mission, usually reflected in the
546 goals laid down in the social structure's constitution or other 'charter'. Although goals are often expressed
547 in terms of general ambitions for the social structure's work or of desired end states, objectives are
548 expressed more formally in terms of specific, measurable, and achievable action required to realize those
549 states. Action in the context of a social structure is discussed in Section 3.3.

Comment [PFB6]: Reworded
Issues 28, 53

550 A social structure may involve any number of persons as stakeholders and a large number of different
551 relationships may exist among them. The organizing principle for these relationships is the social
552 structure's mission. Any given person can be a stakeholder in multiple social structures and a social
553 structure itself can be a stakeholder in its own right as part of a larger one or in another social structure
554 entirely. These multiple roles can result in disagreements, particularly when the mission or goals of
555 different social structures do not align.

556 A social structure can take different forms. An enterprise is a common kind of social structure with its
557 distinct legal personality; an online community group might represent a social structure of peers that is
558 very loose, albeit with a shared mission. A market represents a social structure of buyers and sellers.
559 Legislation in different geo-political areas (from local and regional to national or global) provides a
560 framework in which social structures can operate.

561 A social structure will further its goals in one of two ways:

- 562 • by acting alone, using its own resources;
- 563 • interacting with other structures and using their resources.

564 Many interactions take place within social structures. Some interactions may or may not cross ownership
565 boundaries depending on the scale and internal organization of the structure (an enterprise, for example,
566 can itself be composed of sub-enterprises). Our focus is on interactions between social structures,
567 particularly as they determine the way that technology systems need to interact. Systems that are
568 designed to do this are SOA-based systems.

569 The nature and extent of the interactions that take place will reflect, often implicitly, degrees of trust
570 between people and the very specific circumstances of each person at the time, and over the course, of
571 their interactions. It is in the nature of a SOA ecosystem that these relationships are rendered more
572 explicit and are formalized as a central part of what the [SOA-RM] refers to as Execution Context.

Comment [PFB7]: Issue 44, part

573 The validity of the interactions between social structures is not always clear and is often determined
574 ultimately by relevant legislation. For example, when a customer buys a book over the Internet, the
575 validity of the transaction may be determined by the place of incorporation of the book vendor, the
576 residence of the buyer, or a combination of both. Such legal jurisdiction qualification is typically buried in
577 the fine print of the service description.

578 **Constitution**

579 | A set of **rules**, written or unwritten, that formalize the **mission**, goals, scope, and functioning of a
580 **social structure**.

581 Every social structure functions according to **rules** by which people interact with each other within the
582 structure. In some cases, this is based on an explicit agreement; in other cases, participants behave as
583 though they agree to the constitution without a formal agreement. In still other cases, participants abide
584 by the rules with some degree of reluctance. In all cases, the constitution may change over time; in those
585 cases of implicit agreement, the change can occur quickly. [Section 5.1 contains a detailed discussion of](#)
586 [governance and SOA.](#)

Comment [KJL8]: Issue 31 for edits in this paragraph

587 **3.2.1 Stakeholders, Participants, Actors and Delegates**

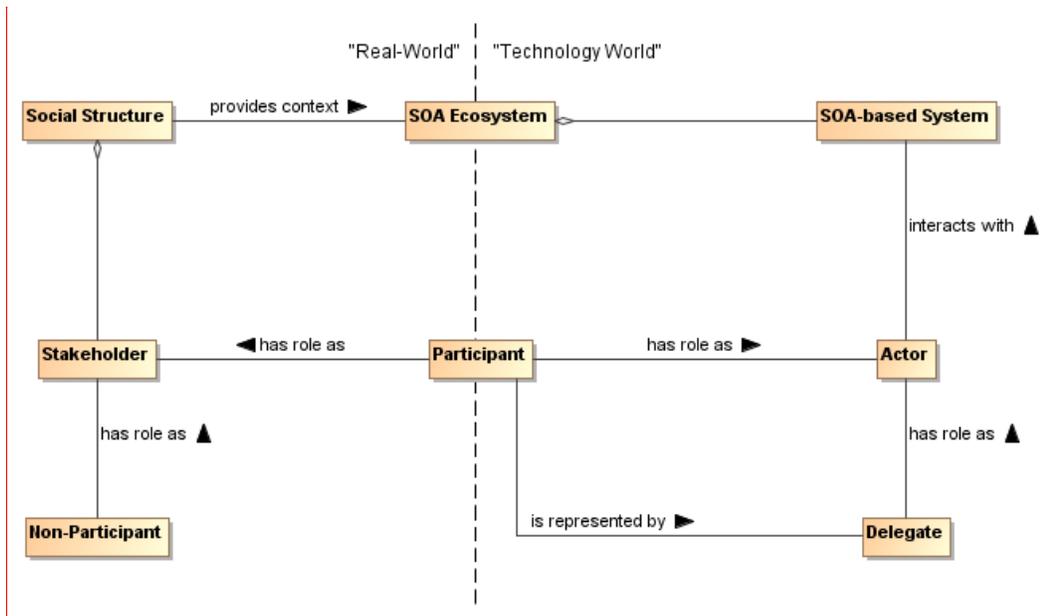
588 A social structure represents the interests of a collection of people who have **rights** and **responsibilities**
589 within the structure. People have a 'stake' in such a social structure, and when that social structure is part
590 of a SOA Ecosystem, the people continue to interact through their roles as stakeholders. In addition,
591 people – either directly or through their delegates - interact with SOA-based (technology) systems. Here,
592 the people interact through their roles as actors interacting with specific system-level activity.

593 A person who participates in a social structure as a stakeholder *and* interacts with a SOA-based system
594 as an actor is defined as an ecosystem **Participant**. The concept of participant is particularly important as
595 it reflects a hybrid role of a Stakeholder concerned with expressing needs and seeing those needs fulfilled
596 *and* an Actor directly involved with system-level activity that result in necessary effects.

597 The hybrid role of Participant provides a bridge between social structures within the wider (real-world)
598 ecosystem – in particular the world of the stakeholder – and the more specific (usually technology-
599 focused) system – the world of the actor.

600 [The concept of the ecosystem therefore embraces all aspects of the 'real world', human-centered, social](#)
601 [structures that are concerned with business interactions together with the technology-centered SOA-](#)
602 [based system that deliver services:](#)

Comment [PFB9]: Issue 32, part; Issue 280, part



603
604 *Figure 4 – Stakeholders, Actors, Participants and Delegates*

605 **Stakeholder**

606 | A person with an interest (a 'stake') [in a social structure](#).

607 Not all stakeholders necessarily participate in all activities in the SOA ecosystem; indeed, the interest of
608 non-participant stakeholders may be to realize the benefits of a well-functioning ecosystem and not suffer
609 unwanted consequences. Non-participant stakeholders cannot all or always be identified in advance but
610 due account is often taken of such stakeholder types, including potential customers, beneficiaries, and
611 other affected third parties. A stakeholder may be a participant with respect to some activities and a non-
612 participant with respect to others.

613 Actor

614 A role played either by a Participant or its Delegate and that interacts with a SOA-based
615 system.

616 Participant

617 A person who plays a role both in the SOA ecosystem as a stakeholder and with the SOA-
618 based system as an actor either

- 619 • directly, in the case of a human participant; or
- 620 • indirectly, via a delegate.

621 Not all participants are necessarily benign to the social structure: such 'negative stakeholders' might
622 deliberately seek a negative impact on the ecosystem (such as hackers or criminals) and social structures
623 will work to ensure that they are not able to operate as welcome participants.

624 Non-Participant

625 A person who plays no role as a participant in a social structure's activities but nonetheless
626 has an interest in, or is affected by, such activities.

627 Delegate

628 A role played by a human or an automated or semi-automated agent and acting on behalf of a
629 participant but not directly sharing the participant's stake in the outcome.

630 Many actors interact with a SOA-based system, including software agents that permit people to offer, and
631 interact with, services; delegates that represent the interests of other participants; or security agents
632 charged with managing the security of the ecosystem. Note that automated agents are *always* delegates,
633 in that they act on behalf of a participant.

634 In the different models of the SOA-RAF, the term actor is used when action is being considered at the
635 level of the SOA-based system and when it is not relevant who is carrying out the action. However, if the
636 actor is acting explicitly *on behalf of* a participant, then we use the term delegate. This underlines the
637 importance of delegation in SOA-based systems, whether the delegation is of work procedures carried
638 out by human agents who have no stake in the actions with which they are tasked but act on behalf of a
639 participant who does; or whether the delegation is performed by technology (automation). On the other
640 hand, if it is important to emphasize that when the actor is also a stakeholder in the ecosystem, then we
641 use the term participant. This also underlines the pivotal role played by a participant, in a unique position
642 between the social structure and the SOA-based system, in the broader ecosystem.

643 The difference between a participant and a delegate is that a delegate acts on behalf of a participant and
644 must have the authority to do so. Because of this, every social structure must clearly define the roles
645 assigned to actors (whether participants or delegates) in carrying out activity within its domain.

646 3.2.2 Social Structures and Roles

647 Social structures are abstractions: they cannot directly perform actions with SOA-based systems – only
648 actors can, whether they be participants acting under their own volition or delegates (human or not)
649 simply following the instructions of participants. An actor advances the objectives of a social structure
650 through its interaction with SOA-based systems, influencing actions that deliver results. The specifics of
651 the interaction depend on the roles defined by the social structure that the actor may assume or have
652 conferred and the nature of the relationships between the stakeholders concerned. These relationships
653 can introduce constraints on an actor when engaged in an action. These points are illustrated in Figure 5.

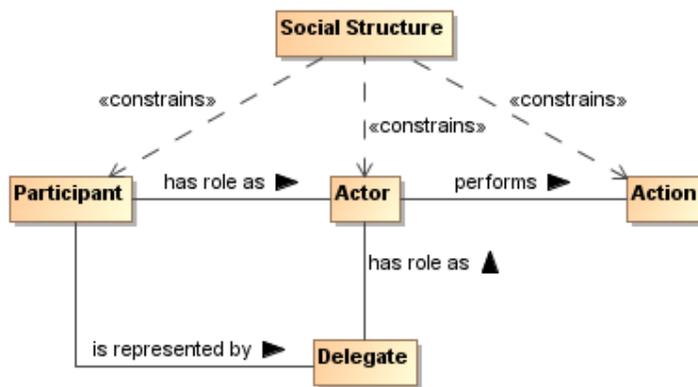
654 A role is not immutable and is often time-bound. An actor can have one or more roles concurrently and
655 may change them over time and in different contexts, even over the course of a particular interaction.

656 **3.2.2.1 Authority, Rights, and Responsibilities**

657 One participant with appropriate authority in the social structure may formally designate a role for a
658 delegate or another participant, with associated rights and responsibilities, and that authority may even
659 qualify a period during which the designated role may be valid. In addition, while many roles are clearly
660 identified, with appropriate names and definitions of responsibilities, it is also possible to separately
661 bestow rights, bestow or assume responsibilities and so on, often in a temporary fashion. For example,
662 when a company president delegates certain responsibilities on another person, this does not imply that
663 the other person has become company president. Likewise, a company president may bestow on
664 someone else her role during a period of time that she is on vacation or otherwise unreachable with the
665 understanding that she will re-assume the role when she returns from vacation.

666 Conversely, someone who exhibits qualification and skill may assume a role without any formal
667 designation. For example, an office administrator who has demonstrated facility with personal computers
668 may be known as (and thus assumed to role of) the 'go to' person for people who need help with their
669 computers.

670 The social structure is responsible for establishing the authority by which actors carry out actions in line
671 with defined constraints:



672
673 *Figure 5 - Social Structures, Roles and Action*

674 **Authority**

675 A **right** conferred on a **participant** to ensure that **actions** are carried out consistent with the
676 objectives of a social structure.

677 Actions are carried out by actors, either participants themselves or delegates acting on their behalf, by
678 interacting with the SOA-based system.

679 **Right**

680 A predetermined **permission** conferred upon an **actor** to perform some **action** or assume a role
681 in relation to the **social structure**.

682 Rights can be constrained. For example, sellers might have a general right to refuse service to potential
683 customers but this right could be constrained so as to be exercised only when certain criteria are met.

684 **Responsibility**

685 A predetermined **obligation** on a **participant** to ensure that some **action** is performed or assume
686 a role in relation to other **participants**.

687 Responsibility implies human agency and thus aligns with participants and potentially human delegates
688 but not with nonhuman delegates. This applies even if the consequences of such responsibility can
689 impact other (human and non-human) actors. Having authority often implies having responsibility.

690 Rights, authorities, responsibilities and roles form the foundation for the security model as well as
691 contributing to the governance model in the **Ownership in a SOA Ecosystem** View of the SOA-RAF.

692 3.2.2.2 Permissions and Obligations

693 People will assume and perform roles according to their actual or perceived rights and responsibilities,
694 with or without explicit authority. In the context of a SOA ecosystem, human abilities and skills are
695 relevant as they equip individuals with knowledge, information and tools that may be necessary to have
696 meaningful and productive interactions with a view to achieving a desired outcome. For example, a
697 person who wants a particular book, and has both the right and responsibility of purchasing the book from
698 a given bookseller, will not have that need met from the online delegate of that bookstore if he does not
699 know how to use a web browser. Equally, just because someone does have the requisite knowledge or
700 skills does not entitle them *per se* to interact with a specific system.

701 Assuming or accepting rights and responsibilities depend on two important types of constraints that are
702 relevant to a SOA ecosystem: Permission and Obligation.

703 **Permission**

704 A constraint that identifies **actions** that an **actor** is (or is not) allowed to perform and/or the
705 **states** in which the actor is (or is not) permitted.

706 Note that permissions are distinct from ability, which refers to whether an actor has the capacity to
707 perform the action. Permission does not always involve acting on behalf of anyone, nor does it imply or
708 require the capacity to perform the action.

709 **Obligation**

710 A constraint that prescribes the **actions** that an **actor** must (or must not) perform and/or the
711 **states** the actor must (or must not) attain or maintain.

712 An example of obligations is the case where the service **consumer** and **provider** (see below) have
713 entered into an agreement to provide and consume a service such that the consumer is obligated to pay
714 for the service and the provider is obligated to provide the service – based on the terms of the contract.

715 An obligation can also be a **requirement** to maintain a given **state**. This may range from a requirement to
716 maintain a minimum balance on an account to a requirement that a service provider ‘remember’ that a
717 particular service consumer is logged in.

718 Both permissions and obligations can be identified ahead of time, but only permissions can be validated a
719 priori: before the intended action or before entering the constrained state. Obligations can only be
720 validated a posteriori through some form of auditing or verification process.

721 3.2.2.3 Service Roles

722 As in roles generally, a participant can play one or more in the SOA ecosystem, depending on the
723 context. A participant may be playing a role of a service provider in one relationship while simultaneously
724 playing the role of a consumer in another. Roles inherent to the SOA paradigm include **Consumer**,
725 **Provider**, **Owner**, and **Mediator**.

726 **Provider**

727 A role assumed by a **participant** who is offering a service.

728 **Consumer**

729 A role assumed by a **participant** who is interacting with a service in order to fulfill a **need**.

730 **Mediator**

731 A role assumed by a **participant** to facilitate interaction and connectivity in the offering and use of
732 services.

733 **Owner**

734 A role assumed by a **participant** who is claiming and exercising **ownership** over a service.

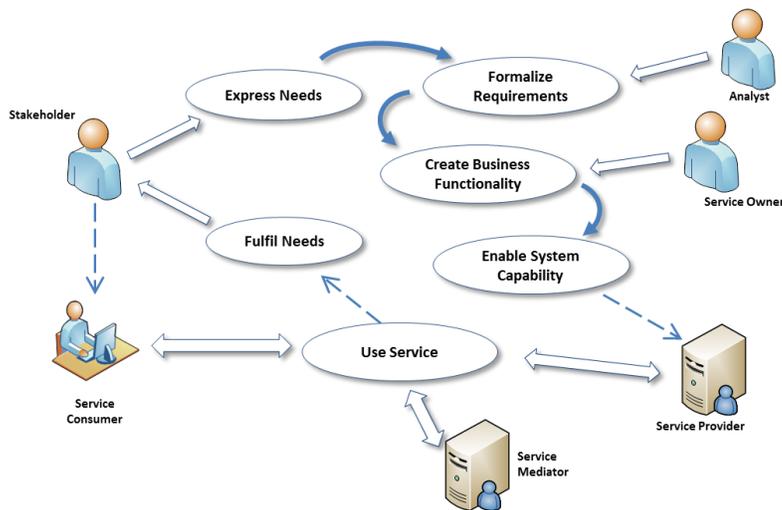


Figure 6 - Roles in a Service

735
736

737 Service consumers typically initiate interactions, but this is not necessarily true in all situations.
738 Additionally, several stakeholders may be involved in a service interaction supporting a given consumer.

739 The roles of service provider and service consumer are often seen as symmetrical, which is also not
740 entirely correct. A stakeholder tends to express a **Need** in non-formal terms: "I want to buy that book".
741 The type of need that a service is intended to fulfill has to be formalized and encapsulated by designers
742 and developers as a **Requirement**. This Requirement should then be reflected in the target service, as a
743 **Capability** that, when accessed via a service, delivers a **Real World Effect** to an arbitrary consumer:
744 "The chosen book is ordered for the consumer." It thus fulfills the need that has been defined for an
745 archetypal consumer.

746 Specific and particular customers may not experience a need exactly as captured by the service: "I don't
747 want to pay that much for the book", "I wanted an eBook version", etc. There can therefore be a process
748 of implicit and explicit negotiation between the consumer and the service, aimed at finding a 'best fit'
749 between the consumer's specific need and the capabilities of the service that are available and consistent
750 with the service provider's offering. This process may continue up until the point that the consumer is able
751 to accept what is on offer as being the best fit and finally 'invokes' the service. 'Execution context' has
752 thus been established. Conditions and agreements that contribute to the execution context are discussed
753 throughout this Reference Architecture.

754 Service mediation by a participant can take many forms and may invoke and use other services in order
755 to fulfill such mediation. For example, it might use a service registry in order to identify possible service
756 partners; or, in our book-buying example, it might provide a price comparison service, suggest alternative
757 suppliers, different language editions or delivery options.

758 3.2.3 Needs, Requirements and Capabilities

Comment [PFB10]: Moved from Action Model section

759 Participants in a SOA ecosystem often need other participants to *do* something, leveraging a **capability**
760 that they do not themselves possess. For example, a customer requiring a book may call upon a service
761 provider to deliver the book. Likewise, the service provider requires the customer to pay for it.

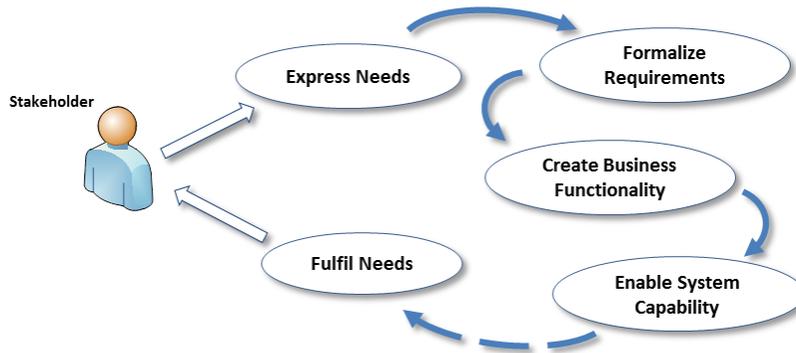
762 There is a reason that participants are engaged: they have different **needs** and have or apply different
763 capabilities for satisfying them. These are core to the concept of a service. The SOA-RM defines a
764 service as "the mechanism by which needs and capabilities are brought together". This idea of services
765 being a mechanism 'between' needs and capabilities was introduced in order to emphasize capability as
766 the notional or existing **business functionality** that would address a well-defined need. Service is
767 therefore the *implementation* of such business functionality *such that it is accessible* through a well-

768 defined interface. A capability that is isolated (i.e., it is inaccessible to potential consumers) is
769 emphatically not a service.

770 **Business Functionality**

771 A defined set of business-aligned tasks that provide recognizable business value to consumer
772 **stakeholders** and possibly others in the **SOA ecosystem**.

773 The idea of a service in a SOA ecosystem combines business functionality with implementation, including
774 the artifacts needed and made available as IT resources. From the perspective of software developers, a
775 SOA service enables the use of capabilities in an IT context. For the consumer, the service (combining
776 business functionality and implementation) generates intended real world effects. The consumer is not
777 concerned with the underlying artifacts which make that delivery possible.



778 Figure 7 - Cycle of Needs, Requirements, and Fulfillment

780 In a SOA context, the **stakeholder** expresses a need (for example, the consumer who states “I want to
781 buy a book”) and looks to an appropriate service to fulfill that need and assesses issues such as the
782 trustworthiness, intent and **willingness** of a particular provider. This ecosystem communication continues
783 up to the point when the **stakeholder** is ready to act. The **stakeholder** will then interact with a provider by
784 invoking a service (for example, by ordering the book using an online bookseller) and engaging in
785 relevant actions with the system (at this point, in a role as an actor, interacting with the system through a
786 browser or mobile device, validating the purchase, submitting billing and delivery details) with a view to
787 achieving the desired real world effect (having the book delivered).

788 **Need**

789 A general statement expressed by a **stakeholder** of something deemed necessary.

790 A need may be formalized as one or more requirements that must be fulfilled in order to achieve a stated
791 goal.

792 **Requirement**

793 A formal statement of a desired result (a **real world effect**) that, if achieved, will satisfy a **need**.

794 This requirement can then be used to create a capability that in turn can be brought to bear to satisfy that
795 need. Both the requirement and the capability to fulfill it are expressed in terms of desired real world
796 effect.

797 **Capability**

798 An ability to deliver a **real world effect**.

799 The Reference Model makes a distinction between a capability (as a *potential* to deliver the real world
800 effect) and the ability of bringing that capability to bear (via a realized service) as the realization of the
801 real world effect.

802 **Real World Effect**

803 A measurable change to the **shared state** of pertinent entities, relevant to and experienced by
804 specific **stakeholders** of an **ecosystem**.

Comment [PFB11]: Issues 56 and 57
– text moved from Action section

805 This implies measurable change in the overall state of the SOA ecosystem. In practice, however, it is
806 specific state changes of certain entities that are relevant to particular participants that constitute the real
807 world effect as experienced by those participants.

Comment [KL12]: Moved to complete Issues 56 & 57

808 Objectives refer to real world effects that participants believe are achievable by a specific action or set of
809 actions that deliver appropriate changes in shared state, as distinct from a more generally stated 'goal'.
810 For example, someone may wish to have enough light to read a book. In order to satisfy that goal, the
811 reader walks over to flip a light switch. The objective is to change the state of the light bulb, by turning on
812 the lamp, whereas the goal is to be able to read. The real world effect is more light being available to
813 enable the person to read.

814 While an effect is any measurable change resulting from an action, a SOA ecosystem is concerned more
815 specifically with real world effects.

816 3.2.4 Resource and Ownership

817 3.2.4.1 Resource

818 A resource is generally understood as an asset: it has value to someone. Key to this concept in a SOA
819 ecosystem is that a resource must be identifiable.

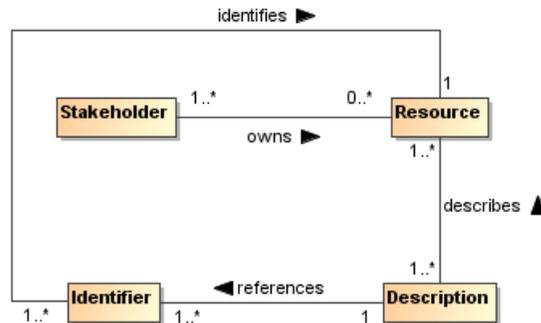


Figure 8 - Resources

820
821

822 Resource

823 An identifiable entity that has value to a stakeholder.

824 A resource may be identifiable by different methods but within a SOA ecosystem a resource must have at
825 least one well-formed identifier that may be unambiguously resolved to the intended resource.

826 Codified (but not implied) contracts, policies, obligations, and permissions are all examples of resources,
827 as are capabilities, services, service descriptions, and SOA-based systems. An implied policy, contract,
828 obligation or permission would not be a resource, even though it may have value to a stakeholder,
829 because it is not an identifiable entity.

830 Identifier

831 A sequence of characters that unambiguously indicates a particular resource.

832 Identifiers are assigned by social structures according to context, policies and procedures considered
833 sufficient for that structure's purposes.

834 For example, a group of otherwise unrelated humans are all, in a given context, employees of a particular
835 company and managed there as human resources. That company's policy is to assign each employee a
836 unique identifier number and has processes in place to do this, including verifying documentary evidence
837 (such as a birth certificate or ID). Each set of policies and procedures will reflect the needs of the social
838 structure for its particular context. Resources are typically used or managed by different stakeholder
839 groups, each of which may need to identify those resources in some particular way. As such, a given
840 resource may have multiple identifiers, each valid for a different context. In a SOA ecosystem, it is good

841 [practice to use globally unique identifiers \(for example, Internationalized Resource Identifiers, or IRIs\)](#)
842 [irrespective of any other resource identifier that might be in use for a particular context.](#)

843 The ability to identify a resource is important in interactions to determine such things as rights and
844 authorizations, to understand what functions are being performed and what the results mean, and to
845 ensure repeatability or characterize differences with future interactions. Many interactions within a SOA
846 ecosystem take place across ownership boundaries. Identifiers provide the means for all resources
847 important to a given SOA-based system to be *unambiguously* identifiable at any moment and in any
848 interaction.

849 [Resources frequently have descriptions and the descriptions themselves may be considered resources.](#)
850 [This is discussed in Section 4.1.1. Resource description may link to other resources and their](#)
851 [descriptions: for example, a service description may link to a policy that constrains the conditions of use](#)
852 [of the service.](#)

Comment [KJL13]: Issue 307

853 3.2.4.2 Ownership

854 Ownership is defined as a relationship between a stakeholder and a resource, where some stakeholder
855 (in a role as owner) has certain claims with respect to the resource.

856 Typically, the ownership relationship is one of control: the owner of a resource can control some aspect of
857 the resource.

858 Ownership

859 A set of claims, expressed as **rights** and **responsibilities** that a **stakeholder** has in relation to a
860 **resource**; it may include the right to transfer that ownership, or some subset of rights and
861 responsibilities, to another entity.

862 To own a resource implies taking responsibility for creating, maintaining and, if it is to be available to
863 others, provisioning the resource. More than one stakeholder may own different rights or responsibilities
864 associated with a given service, such as one stakeholder having the responsibility to deploy a capability
865 as a service, another owning the rights to the profits that result from charging consumers for using the
866 service, and yet another owning the right to use the service. There may also be joint ownership of a
867 resource, where the rights and responsibilities are shared.

868 A stakeholder who owns a resource may delegate some or all of these rights and responsibilities to
869 others, but typically retains the responsibility to see that the delegated rights and responsibilities are
870 exercised as intended

871 A crucial property that distinguishes ownership from a more limited right to use is the right to transfer
872 rights and responsibilities totally and irrevocably to another. When [participants](#) use but do not own a
873 resource, [they](#) may not [be allowed to](#) transfer the right to use the resource to a third [participant](#). The
874 owner of the resource maintains the rights and responsibilities of being able to authorize others to use the
875 owned resource.

876 Ownership is defined in relation to the social structure relative to which the given rights and
877 responsibilities are exercised. For example, there may be constraints on how ownership may be
878 transferred, such as a government may not permit a corporation to transfer assets to a subsidiary in a
879 different jurisdiction.

880 Ownership Boundary

881 The extent of **ownership** asserted by a **stakeholder** [or a social structure](#) over a set of
882 **resources** and for which **rights** and **responsibilities** are claimed and (usually) recognized by
883 other stakeholders.

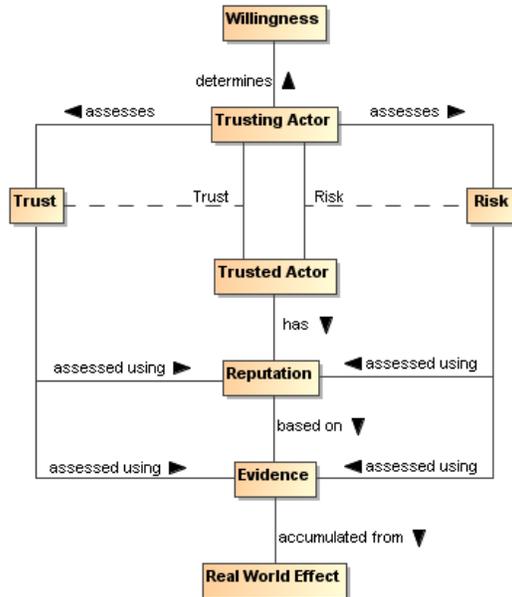
884 3.2.5 Establishing Execution Context

885 In a SOA ecosystem, providers and consumers of services may be, or may be acting on behalf of,
886 different owners, and thus the interaction between the provider and the consumer of a given service [may](#)
887 necessarily cross an ownership boundary. It is important to identify these ownership boundaries in a SOA
888 ecosystem [and](#) successfully crossing them [in a key aspect of establishing execution context. This is turn](#)
889 requires [that](#) the elements identified in the following sections be addressed.

Comment [PFB14]: Issue 245
Former sections 3.2.5 ("Trust and Risk") thru 3.2.8 ("Semantics and Semantic Engagement") are now sub-sections under this heading

890 **3.2.5.1 Trust and Risk**

891 For an interaction to occur each actor must be able and **willing** to participate.



892
893 *Figure 9 - Willingness and Trust*

894 **Willingness**

895 The internal commitment of a human **actor** (or of an automated non-human agent acting on a
896 participant's behalf) to carry out its part of an interaction.

897 Willingness to interact is not the same as a willingness to perform requested actions, however. For
898 example, a service provider that rejects all attempts to perform a particular action may still be fully willing
899 and engaged in interacting with the consumer. Important considerations in establishing willingness are
900 both **trust** and **risk**.

901 **Trust**

902 The private assessment or internal perception of one **actor** that another actor will perform
903 **actions** in accordance with an assertion regarding a desired **real world effect**.

904 **Risk**

905 The private assessment or internal perception of the likelihood that certain undesirable **real world**
906 **effects** will result from **actions** taken and the consequences or implications of such.

907 Trust is involved in all interactions and each actor will play a role as either (or alternately) a 'trusting' actor
908 and a 'trusted' actor. These roles are needed in order that all actors can trust all others in any given
909 interaction, at least to the extent required for continuance of the interaction. The degree and nature of that
910 trust is likely to be different for each actor, most especially when those actors are in different ownership
911 boundaries.

Comment [PFB15]: Issue 44, part

912 An actor perceiving risk may take actions to mitigate that risk. At one extreme this will result in a refusal to
913 interact. Alternately, it may involve adding protection – for example by using encrypted communication
914 and/or anonymization – to reduce the perception of risk. Often, standard procedures are put in place to
915 increase trust and to mitigate risk.

916

917 The assessments of trust and risk are based on evidence available to the **trusting actor**. In general, the
918 **trusting actor** will seek evidence directly from the **trusted actor** (e.g., via documentation provided via the
919 service description) as well as evidence of the reputation of the trusted actor (e.g., third-party annotations
920 such as consumer feedback).

Comment [PFB16]: Issue 44, part

921 Trust is based on the confidence that the trusting actor has accurately and sufficiently gathered and
922 assessed evidence to the degree appropriate for the situation being assessed.

Comment [PFB17]: Issue 44, part

923 Assessment of trust is rarely binary. An actor is not completely trusted or untrusted because there is
924 typically some degree of uncertainty in the accuracy or completeness of the evidence or the assessment.
925 Similarly, there may be uncertainty in the amount and potential consequences of risk.

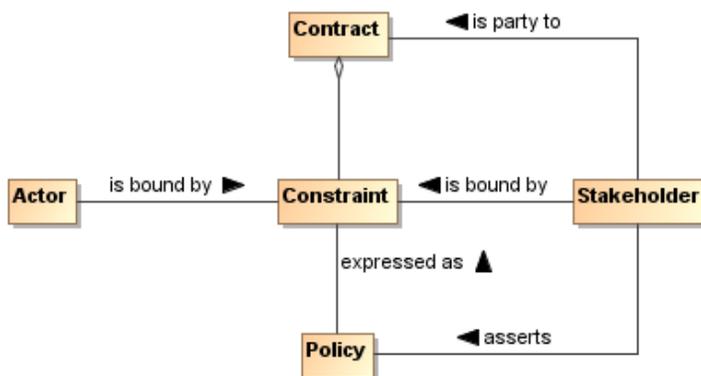
926 The relevance of trust to interaction depends on the assessment of risk. If there is little or no perceived
927 risk, or the risk can be covered by another party who accepts responsibility for it, then the degree of trust
928 may be less or not relevant in assessing possible actions. For example, most people consider there to be
929 an acceptable level of risk to privacy when using search engines, and submit queries without any sense
930 of trust being considered.

931 As perceived risk increases, the issue of trust becomes more of a consideration. For interactions with a
932 high degree of risk, the trusting actor will typically require stronger or additional evidence when evaluating
933 the balance between risk and trust. An example of high-risk is where a consumer's business is dependent
934 on the provider's service meeting certain availability and security requirements. If the service fails to meet
935 those requirements, the service consumer will go out of business. In this example, the consumer will look
936 for evidence that the likelihood of the service not meeting the performance and security requirements is
937 extremely low.

Comment [PFB18]: Issue 44, part

938 3.2.5.2 Policies and Contracts

939 As noted in the Reference Model, a policy represents some commitment and/or constraint advertised and
940 enforced by a stakeholder and that stakeholder alone. A contract, on the other hand, represents an
941 agreement by two or more participants. Enforcement of contracts may or may not be the responsibility of
942 the parties to the agreement but is usually performed by a stakeholder in the ecosystem (public authority,
943 legal system, etc.).



944
945 Figure 10 – Policies, Contracts and Constraints

Comment [PFB19]: New diagram

946 Policy

947 An **expression of constraints** made by a **stakeholder** that the stakeholder commits to uphold and,
948 if **desired or necessary**, enforce. **The constraints are usually stated as permissions and**
949 **obligations that affect the behavior of stakeholders or of any actor acting on their behalf.**

Comment [PFB20]: Issue 282

950 Policies have an **owner** – the stakeholder who asserts and takes responsibility for the policy. This owner
951 may or may not be the owner of the object of the policy. **These constraints may affect the stakeholder**
952 **asserting the policy or any other stakeholder involved. The constraints themselves represent** some
953 measurable limitation on the state or behavior of the object of the policy, or **of those who interact with it.**

954 **Contract**

955 An agreement made by two or more **participants** (the contracting parties) on a set of conditions
956 (or contractual terms) together with a set of constraints that govern their behavior and/or **state** in
957 fulfilling those conditions.

958 A service provider's policy may become a service provider/consumer contract when a service consumer
959 agrees to the provider's policy. That agreement may be formal, or may be informal. If a consumer's policy
960 and a provider's policy are mutually exclusive, then some form of negotiation (involving human
961 interactions) or mediation must resolve the mutual exclusion before the service consumer/provider
962 interaction can occur. Note that this also applies if the consumer instead of the provider introduces the
963 policy.

Comment [PFB21]: Issue 46

964 Both policies and contracts imply a desire to see constraints respected and enforced. Stakeholders are
965 responsible for ensuring that any constraints in the policy or contract are enforced, although the actual
966 enforcement may be delegated to a different mechanism. A contract does not necessarily oblige the
967 contracting parties to act (for example to use a service) but it does constrain how they act if and when the
968 condition covered by the contract occurs (for example, when a service is invoked and used).

969 The realization of policies and contracts is discussed in Section 4.4 and contracts in the context of
970 management are discussed in Section 5.3.4.

971 **3.2.5.3 Communication**

972 **Communication**

973 A process involving the exchange of information between a sender and one or more recipients
974 and that ideally culminates in mutual understanding between them.

975 A communication involves a message, a sender of the message and at least one intended recipient, who
976 must be able to correctly interpret the message – or at least those parts of the message relevant to
977 sender and recipient in the particular context. Each must perform its respective role in order for the
978 communication to be successful and failing which, communication is not effective.

Comment [PFB22]: Reworded Issue 48

Comment [PFB23]: Issue 247

979 A communication may involve any number of recipients. In some situations, the sender may not be aware
980 of the recipient. However, without both a sender and a recipient, there is no communication. A given
981 communication can be a simple one-way transmission and not require a response by the recipient.
982 However, interaction does, necessarily, involve communication.

Comment [KJL24]: Reworded Issue 50

983 Message interpretation can itself be characterized in terms of **semantic engagement**: the proper
984 understanding of a message in a given context.

985 We can characterize the necessary modes of interpretation in terms of a shared understanding of a
986 common vocabulary (or mediation among vocabularies) and of the purpose of the communication. More
987 formally, we can say that a communication has a combination of message and purpose.

988 In a SOA ecosystem, senders and recipients can be stakeholders, participants or actors, depending on
989 whether execution context is being established or a specific interaction with the SOA-based system is in
990 progress. Communications need not resemble human speech: indeed system-level machine-to-machine
991 communication is typically highly stylized in form. It may take a particular form and involve terms not
992 found in everyday human communication.

Comment [PFB25]: Issue 48

993 **3.2.5.4 Semantics and Semantic Engagement**

994 Shared understanding is vital to a trusted and effective ecosystem and is a prerequisite to joint action
995 being carried out as intended. Semantics are therefore pervasive throughout SOA ecosystems and
996 important in communications as described above, as well as a driver for policies and other aspects of the
997 ecosystem.

998 In order to arrive at a shared understanding wherever this is necessary within the ecosystem, a
999 message's recipient must effectively understand and process statements, made in the sender's message,
1000 in a manner appropriate and sufficient to the particular context. Within a SOA-based system, non-human
1001 actors must at least be able to parse a message correctly (syntax) and act on the message's statements
1002 in a manner consistent with the sender's intent.

1003 Understanding and interpreting those assertions in a SOA-based system allows all the actors in any
1004 particular joint action to 'know' what may be expected of them. An actor can potentially 'understand' an
1005 assertion in a number of ways, but it is specifically the process of arriving at a *shared* understanding that
1006 is important in the ecosystem. This process is semantic engagement and it takes place in different forms
1007 throughout the SOA ecosystem. It can be instantaneous or progressively achieved. Participants – who
1008 play the role both as actors in the SOA-based system and as stakeholders in social structures and the
1009 wider ecosystem – can be pivotal in resolving problems of understanding and determining when there is a
1010 level of engagement appropriate and sufficient to the particular context.

1011 **Semantic Engagement**

1012 The process by which an **actor** engages with a set of assertions based on that actor's
1013 interpretation and understanding of those assertions.

1014 Different actors have differing capabilities and requirements for understanding assertions. This is true for
1015 both human and non-human actors. For example, a purchase order process does not require that a
1016 message forwarding agent 'understand' the purchase order, but a processing agent does need to
1017 'understand' the purchase order in order to know what to do with the order once received.

1018 The impact of any assertion can only be fully understood in terms of specific social contexts that
1019 necessarily include the actors that are involved. For example, a policy statement that governs the actions
1020 relating to a particular resource may have a different impact or purpose for the participant that owns the
1021 resource than for the actor that is trying to access it: the former understands the purpose of the policy as
1022 a statement of enforcement - the latter understands it as a statement of constraint.

1023 **3.3 Action in a SOA Ecosystem Model**

1024 Participants cannot always achieve desired results by leveraging resources in their own ownership
1025 domain. This unfulfilled need leads them to seek and leverage services provided by other participants and
1026 using resources beyond their ownership and control. The participants identify service providers with which
1027 they think they can interact to achieve their objective and engage in joint action with those other actors
1028 (service providers) in order to bring about the desired outcome. The SOA ecosystem provides the
1029 environment in which this happens.

1030 An action model is put forth a-priori by the service provider, and is effectively an undertaking by the
1031 service provider that the actions – identified in the action model and invoked consistent with the process
1032 model – will result in the described real world effect. The action model describes the actions leading to a
1033 real-world effect. A potential service consumer – who is interested in a particular outcome to satisfy their
1034 need – must understand those actions as capable of achieving that desired outcome.

1035 When the consumer 'invokes' a service, a joint action is started as identified in the action model,
1036 consistent with the temporal sequence as defined by the process model, and where the consumer and
1037 the provider are the two parties of the joint action. Additionally, the consumer can be assured that the
1038 identified real-world effects will be accomplished through evidence provided via the service description.

1039 Since the service provider does not know about all potential service consumers, the service provider may
1040 also describe what additional constraints are necessary in order for the service consumer to invoke
1041 particular actions, and thus participate in the joint action. These additional constraints, along with others
1042 that might not be listed, are preconditions for the joint action to occur and/or continue (as per the process
1043 model), and are referred to in the SOA-RM as execution context. Execution context goes all the way from
1044 human beings involved in aligning policies, semantics, network connectivity and communication
1045 protocols, to the automated negotiation of security protocols and end-points as the individual actions
1046 proceed through the process model.

1047 Also, it is important to note that both actions and real world effect are recursive in nature, in the sense
1048 that they can often be broken down into more and more granularity depending on how they are examined
1049 and what level of detail is important.

1050 All of these things are important to getting to the core of participants' concern in a SOA ecosystem: the
1051 ability to leverage resources or capabilities to achieve a desired outcome, and in particular where those
1052 resources or capabilities do not belong to them or are beyond their direct control. i.e., that are outside of
1053 their ownership boundary.

1054 | In order to use such resources, participants must be able to identify their own needs; **state those needs** in
1055 | the form of requirements; compose **or identify a suitable** business solution **using** resources or capabilities
1056 | that will meet their needs; and engage in joint action – the coordinated set of actions that participants
1057 | pursue in order to achieve measurable results in furtherance of their goals.

Comment [PFB26]: Issue 53, part

1058 | In order to act in a way that is appropriate and consistent, participants must communicate with each other
1059 | about their own goals, objectives and policies, and those of others. This is the main concern of Semantic
1060 | Engagement.

1061 | A key aspect of joint action revolves around the trust that both parties must exhibit in order to participate
1062 | in the joint action. The willingness to act and a mutual understanding of both the information exchanged
1063 | and the expected results is the particular focus of Sections 3.2.5.1 and 3.2.5.4.

1064 | **3.3.1 Services Reflecting Business**

1065 | The SOA paradigm often emphasizes the interface through which service interaction is accomplished.
1066 | While this enables predictable integration in the sense of traditional software development, the prescribed
1067 | interface alone does not guarantee that services will be composable into business solutions.

1068 | **Business Solution**

1069 | A set of defined interactions that combine implemented or notional **business functionality** in
1070 | order to address a set of business needs.

1071 | **Composability**

1072 | The ability to combine individual services, each providing defined **business functionality**, so as
1073 | to provide more complex **business solutions**.

1074 | To achieve composability, capabilities must be identified that serve as building blocks for business
1075 | solutions. In a SOA ecosystem, these building blocks are captured as services representing well-defined
1076 | business functions, operating under well-defined policies and other constraints, and generating well-
1077 | defined real world effects. These service building blocks should be relatively stable so as not to force
1078 | repeated changes in the compositions that utilize them, but should also embody SOA attributes that
1079 | readily support creating compositions that can be varied to reflect changing circumstances.

1080 | The SOA paradigm emphasizes both composition of services and opacity of how a given service is
1081 | implemented. With respect to opacity, the SOA-RM states that the service could carry out its described
1082 | functionality through one or more automated and/or manual processes that in turn could invoke other
1083 | available services.

1084 | Any composition can itself be made available as a service and the details of the business functionality,
1085 | conditions of use, and effects are among the information documented in its service description.

1086 | Composability is important because many of the benefits of a SOA approach assume multiple uses for
1087 | services, and multiple use requires that the service deliver a business function that is reusable in multiple
1088 | business solutions. Simply providing a Web Service interface for an existing IT artifact does not, in
1089 | general, create opportunities for sharing business functions. Furthermore, the use of tools to auto-
1090 | generate service software interfaces will not guarantee services that can effectively be used within
1091 | compositions if the underlying code represents programming constructs rather than business functions. In
1092 | such cases, services that directly expose the software details will be as brittle to change as the underlying
1093 | code and will not exhibit the characteristic of loose coupling.

1094 | **3.3.2 Activity, Action, and Joint Action**

1095 | In general terms, entities act in order to **fulfill particular objectives**. More precisely, they generate activity.
1096 | An activity is made up of specific Actions (or other Activities) and is formally defined in **[ISO/IEC 10746-2]**
1097 | as “a single-headed directed acyclic graph of actions...”⁴ It is most clearly understood diagrammatically:

⁴ See **[ISO/IEC 10746]** Part 2: *Foundations*

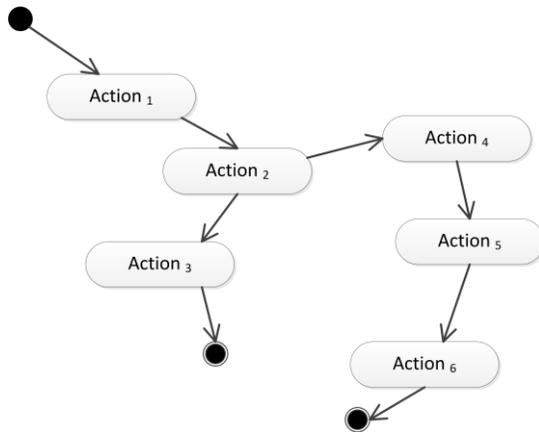


Figure 11: An Activity, expressed informally as a graph of Actions, with a single Start point and alternative End points

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1100

What constitutes an Action or an Activity will be a matter of context. For the SOA-RAF, an Action represents the smallest and most discrete activity that must be modeled for a given Viewpoint.

1101
1102
1103 The form of Activity that is of most interest within a SOA ecosystem is that involving Actions as defined
1104 below and their interaction across ownership boundaries (and thus involving interaction between more
1105 than one actor) – we call this **joint action**. In Figure 12 below, one line of activity (on the left) can be
1106 completed thru Action₃ without crossing any ownership boundary but the alternative path, starting at
1107 Action₄, can only be completed as a result of joint action across an ownership boundary:

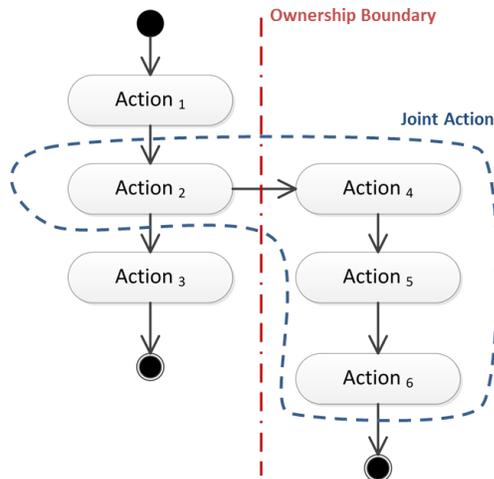


Figure 12: Activity involving Actions across an ownership boundary

1108
1109

Action

The application of intent **by an actor** to cause an effect.

1112 The aspect of action that distinguishes it from mere force or accident is that someone *intends* that the
1113 action achieves a desired objective or effect. This definition of action is very general. In the case of SOA,
1114 we are mostly concerned with actions that take place within a system and have specific effects on the
1115 SOA ecosystem – defined in section 3.2.3 as real world effects. The actual real world effect of an action,
1116 however, may go beyond the intended effect.

1117 In order for multiple actors to participate in a joint action, they must each act according to their role within
1118 the joint action. This is achieved through communication and messaging.

1119 Communication – the formulation, transmission, receipt and interpretation of messages – is the
1120 foundation of all joint actions within the SOA ecosystem, given the inherent separation – often across
1121 ownership boundaries – of actors in the system.

1122 Communication between actors requires that they play the roles of ‘sender’ or ‘receiver’ of messages as
1123 appropriate to a particular action – although it is not necessarily required that they both be active
1124 simultaneously.

1125 An actor sends a message in order to communicate with other actors. The communication itself is often
1126 not intended as part of the desired real world effect but rather includes messages that seek to establish,
1127 manage, monitor report on, and guide the joint action throughout its execution.

1128 Like communication, joint action usually involves different actors. However, joint action – resulting from
1129 the deliberate actions undertaken by different actors – *intentionally* impacts shared state within the
1130 system leading to real world effects.

1131 **Joint Action**

1132 The coordinated set of **actions** involving the efforts of two or more **actors** to achieve an effect.

1133 Note that the effect of a joint action is *not* always equivalent to one or more effects of the individual
1134 actions of the actors involved, i.e., it may be more than the sum of the parts.

1135 Different perspectives lead to either communication or joint action as being considered most important.

1136 For example, from the [viewpoint-perspective](#) of ecosystem security, the integrity of the communications
1137 may be dominant; from the [perspective viewpoint](#) of ecosystem governance, the integrity of the joint
1138 action may be dominant.

1139 **3.3.3 State and Shared State**

1140 **State**

1141 The condition of an entity at a particular time.

1142 State is characterized by a set of facts that is true of the entity. In principle, the total state of an entity (or
1143 the world as a whole) is unbounded. In practice, we are concerned only with a subset of the state of an
1144 entity that is measurable and useful in a given context.

1145 For example, the total state of a light bulb includes the temperature of the filament of the bulb, the
1146 composition of the glass, the dirt that is on the bulb’s surface and so on. However, [someone needing](#)
1147 [more light to read by-is only really](#) interested in whether the bulb is ‘on’ or ‘off’ [and if it is working properly](#).
1148 That [individual](#)’s characterization of the state of the bulb reduces to the fact: “bulb is now on”.

1149 In a SOA ecosystem, there is a distinction between the set of facts about an entity that only that entity can
1150 access and the set of facts that may be accessible to others, notably actors in the SOA-based system.

1151 **Private State**

1152 That part of an entity’s **state** that is knowable by, and accessible to, only that entity.

1153 **Shared State**

1154 That part of an entity’s **state** that is knowable by, and may be accessible to, other actors.

1155 Note that shared state does not imply that the state *is* accessible to other actors. It simply refers to that
1156 subset of state that *may* be accessed by other actors. This will principally be the case when actors need
1157 to participate in joint actions.

1158 It is the aggregation of the shared states of pertinent entities that constitutes the desired effect of a joint
1159 action. Thus the change to this shared state is what is experienced in the wider ecosystem as a real world
1160 effect

1161 3.4 Architectural Implications

1162 3.4.1 Social structures

1163 A SOA ecosystem's participants are organized into various forms of social structure. Not all social
1164 structures are hierarchical: a SOA ecosystem **SHOULD** be able to incorporate peer-to-peer forms of
1165 organization as well as hierarchic structures. In addition, it **SHOULD** be possible to identify and manage
1166 any constitutional agreements that define the social structures present in a SOA ecosystem.

- 1167 • Different social structures have different rules of engagement but predictable behavior is one of
1168 the underpinnings of trust. ~~This therefore requires mechanisms to~~ **Mechanisms MUST therefore**
1169 **be available to:**
 - 1170 ○ express constitutions and other organizing principles of participants;
 - 1171 ○ inherit rules of engagement from parent to child social structures.
- 1172 • Social structures have roles and members and this impacts who may be authorized to act and in
1173 what circumstances. ~~This requires mechanisms to~~ **Mechanisms MUST be available to:**
 - 1174 ○ identify and manage members of social structures
 - 1175 ○ Identify and manage attributes of the members
 - 1176 ○ describe roles and role adoption
- 1177 • Social structures overlap and interact, giving rise to situations in which rules of engagement may
1178 conflict. In addition, a given actor may be a member of multiple social structures and the social
1179 structures may be associated with different jurisdictions. ~~This requires mechanisms~~
1180 **to** **Mechanisms MUST be available to:**
 - 1181 ○ identify the social structures that are active during a series of joint actions;
 - 1182 ○ identify and resolve conflicts and inconsistencies.

1183 3.4.2 Resource and Ownership

1184 Communication about and between, visibility into, and leveraging of resources requires the unambiguous
1185 identification of those resources. ~~Ensuring unambiguous identities implies~~ **Mechanisms MUST be**
1186 **available for:**

- 1187 • ~~Mechanism for a~~ Assigning and guaranteeing uniqueness of globally unique identifiers
- 1188 • Identifying the extent of the enterprise over which the identifier must be understandable and
1189 unique
- 1190 • ~~Mechanism and framework for e~~ Ensuring the longevity of identifiers (i.e., they cannot just change
1191 arbitrarily)

1192 3.4.3 Policies and Contracts

- 1193 • Policies are expressed as constraints:
 - 1194 ○ Policies **MUST** be expressed
 - 1195 ○ Constraints **MUST** be enforceable
 - 1196 ○ Management of potentially large numbers of policies **MUST** be achievable
- 1197 • Policies have owners:
 - 1198 ○ Policies **SHOULD** be established by social structures.
- 1199 • Policies may not be consistent with one another:
 - 1200 ○ Policy conflict resolution techniques **MUST** exist and be in place
- 1201 • Agreements are accepted constraints:
 - 1202 ○ Contracts **SHOULD** be enforced by mechanisms of the social structure

1203 3.4.4 Communications as a Means of Mediating Action

1204 Using message exchange for mediating action implies

- 1205 • ~~Ensuring correct identification of t~~ The structure of messages **MUST be validated by:**
 - 1206 ○ Identifying the syntax of the message;
 - 1207 ○ Identifying the vocabularies used in the communication

- 1208 ○ Identifying the higher-level structure of the communication, such as policy assertion,
1209 contract enforcement, etc.
- 1210 • A principal objective of communication is to mediate action, therefore:
- 1211 ○ Messages **SHOULD** convey actions and events
- 1212 ○ Receiving a message is an action, but is not the same action as the action conveyed by
1213 the message
- 1214 ○ Actions are associated with objectives of the actors involved
- 1215 ▪ Explicit representation of objectives may facilitate automated processing of
1216 messages
- 1217 ○ An actor agreeing to adopt an objective becomes responsible for that objective

Comment [PFB27]: Is this section still valid?

1218 3.4.5 Semantics

1219 Semantics is pervasive in a SOA ecosystem. There are many forms of utterance that are relevant to the
1220 ecosystem: apart from communicated content there are mission and policy statements, goals, objectives,
1221 descriptions, and agreements which are all forms of utterance.

1222 The operation of the SOA ecosystem is significantly enhanced if

- 1223 • A careful distinction is made between public semantics and private semantics. In particular, it
1224 **MUST** be possible for actors to process content such as communications, descriptions and
1225 policies solely on the basis of the public semantics of those utterances.
- 1226 • A well founded semantics **MUST** ensure that any assertions ~~that are~~ essential to the operator of
1227 the ecosystem (such as policy statements, and descriptions) have carefully chosen written
1228 expressions and associated decision procedures.
- 1229 • The role of vocabularies as a focal point for multiple actors to be able to understand each other is
1230 critical. While no two actors can fully share their interpretation of elements of vocabularies,
1231 ~~ensuring that they do~~ **SHOULD** be able to understand the intended public meaning of
1232 vocabularies' elements ~~is essential~~.

1233 3.4.6 Trust and Risk

1234 In traditional systems, the balance between trust and risk is achieved by severely restricting interactions
1235 and by controlling the participants of a system.

1236 ~~It is important that actors~~ Actors **MUST** be able to explicitly reason about both trust and risk in order to
1237 effectively participate in a SOA ecosystem. The more open and public the SOA ecosystem is, the more
1238 important it is for actors to be able to reason about their participation.

1239 3.4.7 Needs, Requirements and Capabilities

1240 In the process of capturing needs as requirements, and the subsequent requirements decomposition and
1241 allocation processes need to be informed by capabilities that already exist.

- 1242 • Architecture ~~needs to~~ **MUST** take into account existing capabilities available as services

1243 3.4.8 The Importance of Action

1244 Participants participate in a SOA ecosystem in order to have their needs met. This involves action; both
1245 individual actions and joint actions.

1246 Any architectural realization of a SOA ecosystem ~~should~~ **SHOULD** address:

- 1247 • How actions are modeled:
 - 1248 ○ Identifying the performer or agent of the action;
 - 1249 ○ the target of the action; and the
 - 1250 ○ verb of the action.

1251 Any explicit models of joint action ~~should~~ **SHOULD** take into account

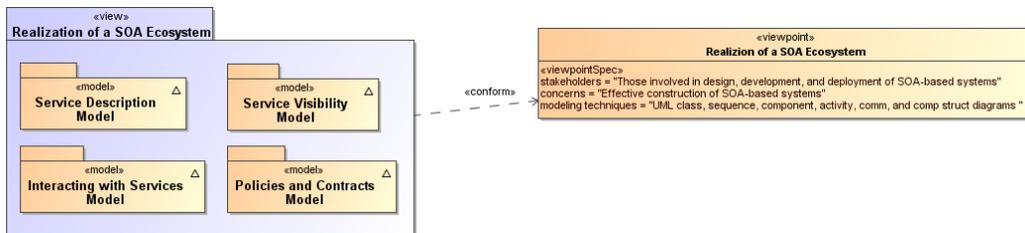
- 1252 • The ~~choreography or orchestration possible compositions~~ that defines the joint action.
- 1253 • The potential for multiple joint actions to be layered on top of each other

1254 **4 Realization of a SOA Ecosystem view**

1255 *Make everything as simple as possible but no simpler.*
1256 Albert Einstein

1257
1258 The *Realization of a SOA Ecosystem* view focuses on elements that are needed to support the discovery
1259 of and interaction with services. The key questions asked are "What are services, what support is needed
1260 and how are they realized?"

1261 The models in this view include the Service Description Model, the Service Visibility Model, the Interacting
1262 with Services Model, and the Policies and Contracts Model.



1263
1264 *Figure 13 - Model Elements Described in the Realization of a SOA Ecosystem view*

1265 The Service Description Model informs the participants of what services exist and the conditions under
1266 which they can be used. The Policies and Contracts Model elaborates on the conditions under which
1267 service use is prescribed and agreements among participants in the SOA ecosystem. The information in
1268 the service description as augmented by details of policy provides the basis for visibility as defined in the
1269 SOA Reference Model and captured in the Service Visibility Model. Finally, the process by which services
1270 are used under the defined conditions and agreements is described in the Interacting with Services
1271 Model.

Comment [KJL28]: Issue 168

1272 **4.1 Service Description Model**

1273 A service description is an artifact, often document-based, that defines or references the information
1274 needed to use, deploy, manage and otherwise control a service. This includes not only the information
1275 and behavior models associated with a service that define interaction via the service interface but also
1276 includes information needed to decide whether the service is appropriate for the current requirements of
1277 the service consumer. Thus, the service description should also include information such as service
1278 reachability, service functionality, and the policies associated with a service.

Comment [KJL29]: Issue 170 (see also Issue 176)

1279 A service description artifact may be a single document or it may be an interlinked set of documents. For
1280 the purposes of this model, differences in representation are to be ignored, but the implications of a 'web
1281 of documents' are discussed later in this section.

1282 There are several points to note regarding service description:

- 1283 • The Reference Model states that one of the hallmarks of SOA is the large amount of associated
1284 description. The model presented below focuses on the description of services but it is equally
1285 important to consider the descriptions of the consumer, other participants, and needed resources
1286 other than services.
- 1287 • Descriptions are inherently incomplete but may be determined as *sufficient* when it is possible for
1288 the participants to access and use the described services based only on the descriptions
1289 provided. This means that, at one end of the spectrum, a description along the lines of "That
1290 service on that machine" may be sufficient for the intended audience. On the other extreme, a
1291 service description with a machine-process-able description of the semantics of its **operations**
1292 and real world effects may be required for services accessed via automated service discovery
1293 and planning systems.

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- Descriptions come with context, i.e. a given description comprises information needed to adequately support the context. For example, a list of items can define a version of a service, but for many contexts an indicated version number is sufficient without the detailed list. The current model focuses on the description needed by a service consumer to understand what the service does, under what conditions the service will do it, how well the service does it, and what steps are needed by the consumer to initiate and complete a service interaction. Such information also enables the service provider to clearly specify what is being provided and the intended conditions of use.
 - Descriptions change over time as, for example, the ingredients and nutrition information for food labeling continues to evolve. A [requirement-need](#) for transparency of transactions may require additional description for those associated contexts.
 - Description always proceeds from a basis of what is considered 'common knowledge'. This may be social conventions that are commonly expected or possibly codified in law. It is impossible to describe everything and it can be expected that a mechanism as far reaching as SOA will also connect entities where there is inconsistent 'common' knowledge.
 - Descriptions become the collection point of information related to a service or any other resource, but it is not necessarily the originating point or the motivation for generating this information. In particular, given a SOA service as the access to an underlying capability, the service may point to some of the capability's previously generated description, e.g. a service providing access to a data store may also have access to information indicating the freshness of the data.

1314 These points emphasize that there is no one 'right' description for all contexts and for all time. Several
1315 descriptions for the same subject may exist at the same time, and this emphasizes the importance of the
1316 description referencing source material maintained by that material's owner rather than having multiple
1317 copies that become out of synch and inconsistent.

1318 It may also prove useful for a description assembled for one context to cross-reference description
1319 assembled for another context as a way of referencing ancillary information without overburdening any
1320 single description. Rather than a single artifact, description can be thought of as a web of documents that
1321 enhance the total available description.

1322 This Reference Architecture Foundation uses the term service description for consistency with the
1323 concept defined in the Reference Model. Some SOA literature treats the idea of a 'service contract' as
1324 equivalent to service description. In the SOA-RAF, the term service description is preferred. Replacing the
1325 term 'service description' with the term 'service contract' implies that just one side of the interaction is
1326 governing and misses the point that a single set of policies identified by a service description may lead to
1327 numerous contracts, i.e. service level agreements, leveraging the same description.

1328 4.1.1 The Model for Service Description

1329 Figure 14 shows Service Description as a subclass of the general Description class. [As well as describing](#)
1330 [a Resource \(as we saw in Section 3.2.4.1\), a Description is also a subclass of the Resource class.](#) In
1331 addition, each resource is assumed to *have* a description⁵. The following section discusses the
1332 relationships among elements of general description and the subsequent sections focus on service
1333 description. Other descriptions, such as those of participants, are important to SOA but are not
1334 individually elaborated in this document.

Comment [PFB30]: Issue 307

Comment [PFB31]: Issue 290, part

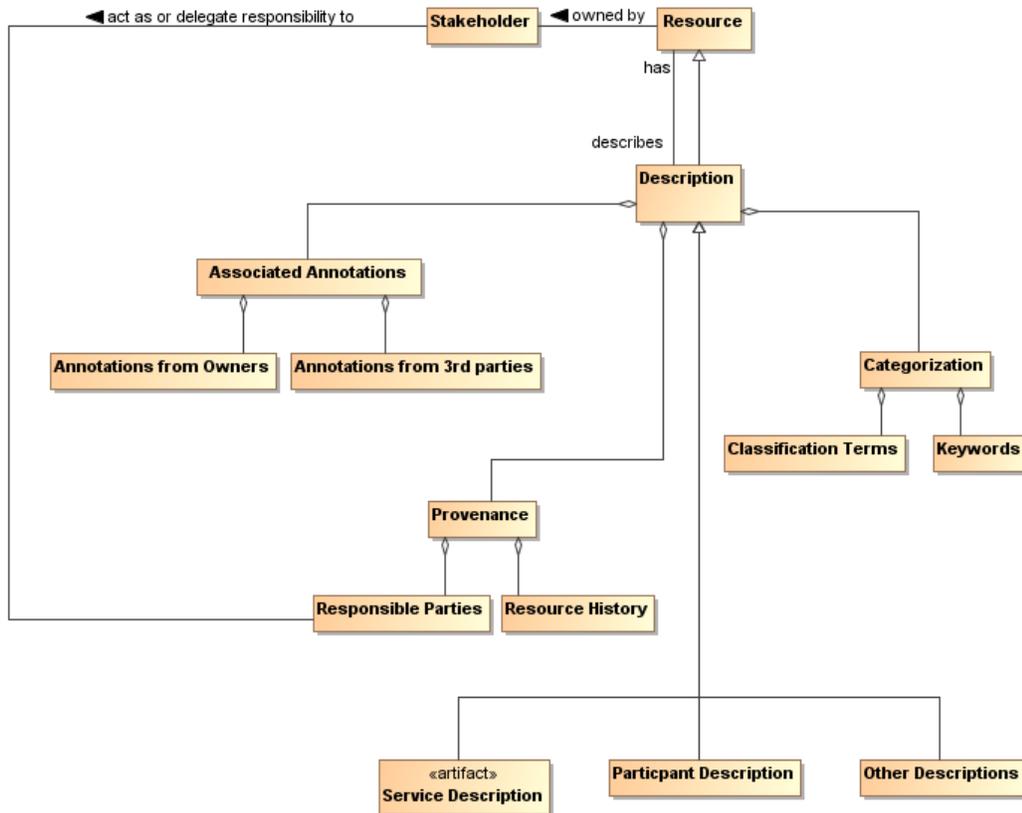
1335 4.1.1.1 Elements Common to General Description

1336 The general Description class is composed of a number of elements that are expected to be common
1337 among all descriptions supporting a service-oriented architecture. A registry/[repository](#) often contains a
1338 subset of the description instance, where the chosen subset is identified as that which facilitates
1339 discovery. Additional information contained in a more complete description may be needed to initiate and
1340 continue interaction.

Comment [KJL32]: Issue 173

⁵ [The description itself can have further descriptive data such as its version or last revision. The model emphasizes this point but should not be interpreted too rigorously as allowing endless recursion.](#)

1341



Comment [PFB33]: Issue 290, part

1342
1343

Figure 14 - General Description

1344 4.1.1.1.1 Provenance

1345 While the resource Identifier provides the means to know which subject and subject description are being
 1346 considered, Provenance as related to the Description class provides information that reflects on the
 1347 quality or usability of the subject. Provenance specifically identifies the stakeholder (human, defined role,
 1348 organization, etc.) who assumes responsibility for the resource being described and tracks historic
 1349 information that establishes a context for understanding what the resource provides and how it has
 1350 changed over time. Responsibilities may be directly assumed by the stakeholder who owns a resource
 1351 (see Section 3.2.4.2) or the Owner may designate Responsible Parties for the various aspects of
 1352 maintaining the resource and provisioning it for use by others. There may be more than one stakeholder
 1353 identified under Responsible Parties; for example, one stakeholder may be responsible for code
 1354 maintenance while another is responsible for provisioning of the executable code.

1355 4.1.1.1.2 Keywords and Classification Terms

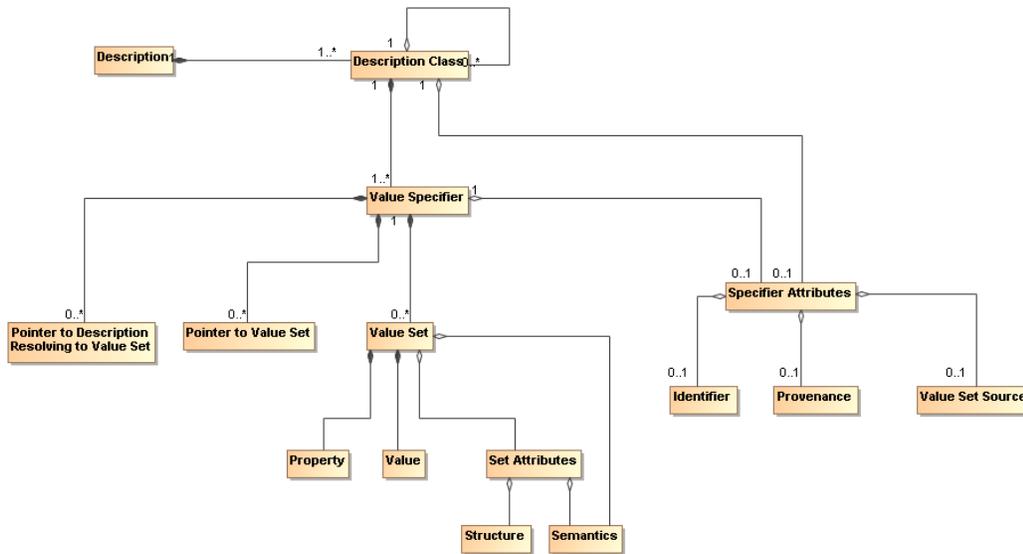
1356 A traditional element of description has been to associate the resource being described with predefined
 1357 keywords or classification taxonomies that derive from referenceable formal definitions and vocabularies.
 1358 This Reference Architecture Foundation does not prescribe which vocabularies or taxonomies may be
 1359 referenced, nor does it limit the number of keywords or classifications that may be associated with the
 1360 resource. It does, however, state that a normative definition of any terms or keywords SHOULD be
 1361 referenced, whether that be a representation in a formal ontology language, a pointer to an online

1362 dictionary, or any other accessible source. See Section 4.1.1.2 for further discussion on associating
1363 semantics with assigned values.

1364 4.1.1.1.3 Associated Annotations

1365 The general description instance may also reference associated documentation that is in addition to that
1366 considered necessary in this model. For example, the owner of a service may have documentation on
1367 best practices for using the service. Alternately, a third party may certify a service based on their own
1368 criteria and certification process; this may be vital information to other prospective consumers if they were
1369 willing to accept the certification in lieu of having to perform another certification themselves. Note, while
1370 the examples of Associated Documentation presented here are related to services, the concept applies
1371 equally to description of other entities.

1372 4.1.1.2 Assigning Values to Description Instances



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Figure 15 - Representation of a Description

1375 Figure 14 shows the template for a general description, but individual description instances depend on
1376 the ability to associate meaningful values with the identified elements. Figure 15 shows a model for a
1377 collection of information that provides for value assignment and traceability for both the meaning and the
1378 source of a value. The model is not meant to replace existing or future schema or other structures that
1379 have or will be defined for specific implementations, but it is meant as guidance for the information such
1380 structures need to capture to generate sufficient description. It is expected that tools will be developed to
1381 assist the user in populating description and auto-filling many of these fields, and in that context, this
1382 model provides guidance to the tool developers.

1383 In Figure 15, each class has an associated value specifier or is made up of components that eventually
1384 resolve to a value specifier. For example, Description has several components, one of which is
1385 Categorization, which would have an associated value specifier.

1386 A value specifier consists of

- 1387 • a collection of value sets with associated property-value pairs, pointers to such value sets, or
- 1388 • pointers to descriptions that eventually resolve to value sets that describe the component; and
- 1389 • attributes that qualify the value specifier and the value sets it contains.

1390 The qualifying attributes for the value specifier include

- 1391
- 1392
- an optional identifier that would allow the value set to be defined, accessed, and reused elsewhere;
 - provenance information that identifies the **party-person** (individual, ~~role~~, or organization) who has responsibility for assigning the value sets to any description component;
 - an optional source of the value set, if appropriate and meaningful, e.g. if a particular data source is mandated.

Comment [PFB34]: Issue 291

1397 If the value specifier is contained within a higher-level component (such as Service Description containing
1398 Service Functionality), the component may assume values from the attributes of its container.

1399 Note, provenance as a qualifying attribute of a value specifier is different from provenance as part of an
1400 instance of Description. Provenance for a service identifies those who own and are responsible for the
1401 service, as described in Section 3.2.4. Provenance for a value specifier identifies who is responsible for
1402 choosing and assigning values to the value sets that comprise the value specifier. It is assumed that
1403 granularity at the value specifier level is sufficient and provenance is not required for each value set.

1404 The value set also has attributes that define its structure and semantics.

- The semantics of the value set property should be associated with a semantic context conveying the meaning of the property within the execution context, where the semantic context could vary from a free text definition to a formal ontology.
- For numeric values, the structure would provide the numeric format of the value and the 'semantics' would be conveyed by a dimensional unit with an identifier to an authoritative source defining the dimensional unit and preferred mechanisms for its conversion to other dimensional units of like type.
- For nonnumeric values, the structure would provide the data structure for the value representation and the semantics would be an associated semantic model.
- For pointers, architectural guidelines would define the preferred addressing scheme.

1415 The value specifier may indicate a default semantic model for its component value sets and the individual
1416 value sets may provide an override.

1417 The property-value pair construct is introduced for the value set to emphasize the need to identify
1418 unambiguously both what is being specified and what is a consistent associated value. The further
1419 qualifying of Structure and Semantics in the Set Attributes allows for flexibility in defining the form of the
1420 associated values.

1421 **4.1.1.3 Model Elements Specific to Service Description**

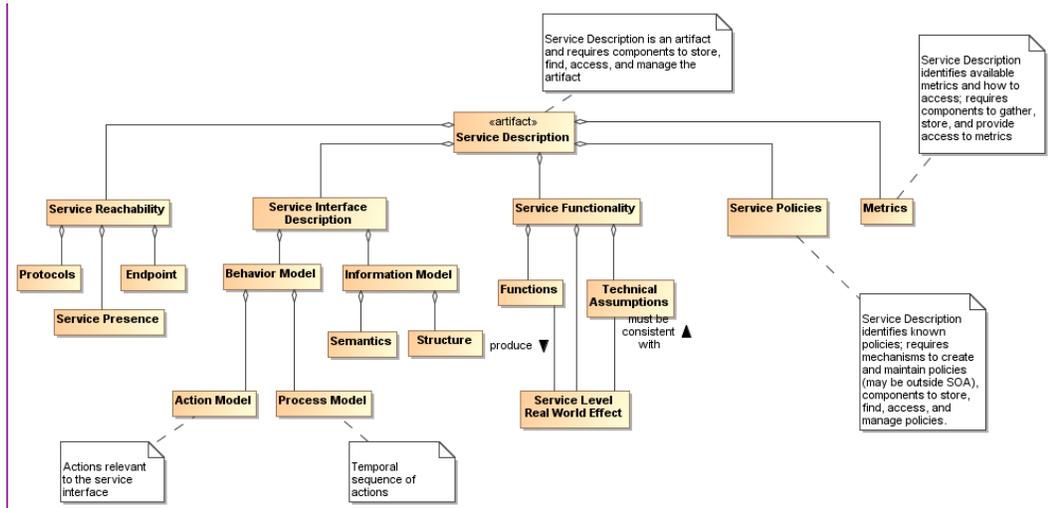


Figure 16 - Service Description

Comment [KL35]: Issues 66, part, and 176

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The major elements for the Service Description subclass follow directly from the areas discussed in the Reference Model. Here, we discuss the detail shown in Figure 16 and the purpose served by each element of service description. For example, Service Policies as included in Figure 16 indicate those policies that affect conditions of use of the service; however, while the description may link to detailed policy documents, it is not the purpose of description to justify or elaborate on the rationale for the policies. Similarly, Service Interface Description as included in Figure 16 captures information about what interactions are supported by the service via its Behavior Model and the information exchange needed to carry out those interactions in accordance with the service's Information Model; it is not the coded interface.

Note, the intent in the subsections that follow is to describe how a particular element, such as the service interface description, is reflected in the service description, not to elaborate on the details of that element.

1435 **4.1.1.3.1 Service Interface Description**

As noted in the Reference Model, the service interface is the means for interacting with a service. For the SOA-RAF and as shown in Section 4.3 the service interface supports an exchange of messages, where

- the message conforms to a referenceable message exchange pattern (MEP, covered below in Section 4.3.3.1),
- the message payload conforms to the structure and semantics of the indicated information model,
- the messages are used to denote events related to or actions against the service, where the actions are specified in the action model and any required sequencing of actions is specified in the process model.

The Service Interface Description element as shown in Figure 17 includes the information needed to carry out this message exchange in order to realize the service behavior described. In addition to the Information Model that conveys the Semantics and Structure of the message, the Service Interface Description indicates what behavior can be expected through interactions conveyed in the Action and Process Models.

Comment [KL36]: Issue 176, part

Comment [KL37]: Issues 176, part; and 292

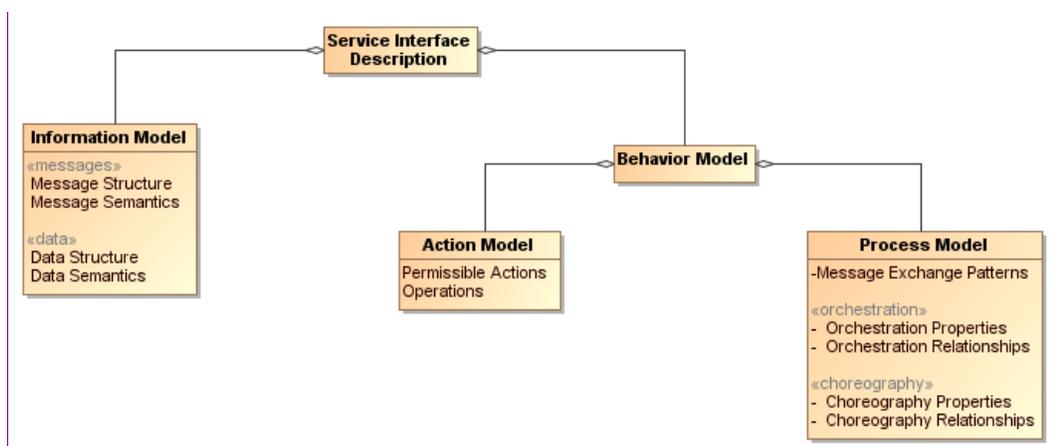


Figure 17 - Service Interface Description

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1451 Note we distinguish the structure and semantics of the message from that of the underlying **protocol** that
1452 conveys the message. The message structure may include nested structures that are independently
1453 defined, such as an enclosing envelope structure and an enclosed data structure.

1454 These aspects of messages are discussed in more detail in Section 4.3.2.

1455 4.1.1.3.2 Service Reachability

1456 Service reachability, as modeled in Section 4.2.2.3 enables service participants to locate and interact with
1457 one another. To support service reachability, the service description should indicate the **endpoints** (also
1458 modeled and defined in that section) to which a service consumer can direct messages to invoke actions
1459 and the protocol to be used for message exchange using that endpoint.

1460 As generally applied to an action, the endpoint is the conceptual location where one applies an action;
1461 with respect to service description, it is the actual address where a message is sent.

1462 4.1.1.3.3 Service Functionality

1463 While the service interface and service reachability are concerned with the mechanics of using a service,
1464 service functionality and performance metrics (discussed in Section 4.1.1.3.4) describe what can be
1465 expected as a result of interacting with a service. Service Functionality, shown in Figure 16 as part of the
1466 overall Service Description model and extended in Figure 18, is a clear expression of service function(s)
1467 and the real world effects of invoking the function. The Functions represent business activities in some
1468 domain that produce the desired real world effects.

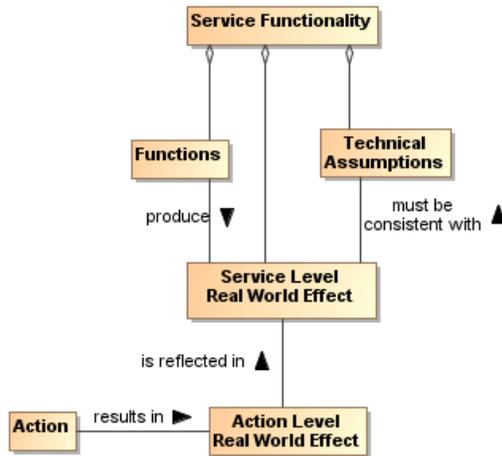


Figure 18 - Service Functionality

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1471 The Service Functionality may also be limited by technical assumptions/constraints that underlie the
1472 effects that can result. Technical constraints are defined as domain specific restrictions and may express
1473 underlying physical limitations, such as flow speeds must be below sonic velocity or disk access that
1474 cannot be faster than the maximum for its host drive. Technical constraints are related to the underlying
1475 capability accessed by the service. In any case, the real world effects must be consistent with the
1476 technical assumptions/constraints.

1477 In Figure 16 and Figure 18, we specifically refer to [the descriptions of Service Level and Action Level](#)
1478 **Real World Effects.**

Comment [KJL38]: Issue 176

1479 **Service Level Real World Effect**

1480 A specific change in the **state** or the information returned as a result of interacting with a service.

1481 **Action Level Real World Effect**

1482 A specific change in the **state** or the information returned as a result of interacting through a
1483 specific action.

1484 Service description describes the service as a whole while the component aspects should contribute to
1485 that whole. Thus, while individual Actions may contribute to the real world effects to be realized from
1486 interaction with the service, there would be a serious disconnect for Actions to contribute real world
1487 effects that could not consistently be reflected in the Service Level Real World Effects and thus the
1488 Service Functionality. The relationship to Action Level Real World Effects and the implications on defining
1489 the scope of a service are discussed in Section 4.1.2.1.

1490 Elements of Service Functionality may be expressed as natural language text, reference an existing
1491 taxonomy of functions or other formal model.

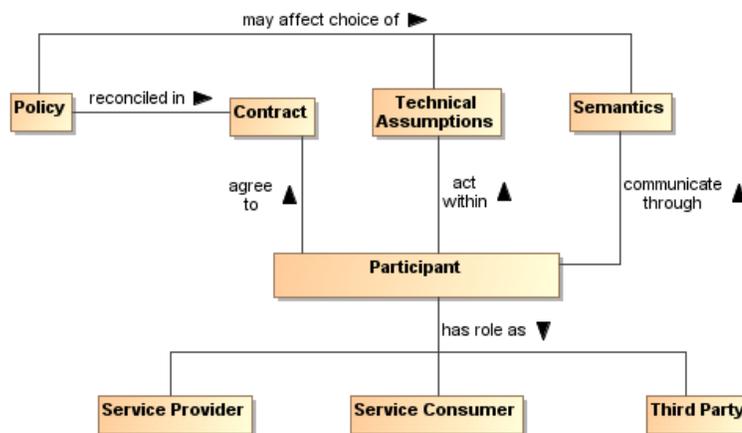
1492 **4.1.1.3.4 Service Policies, Metrics, and Compliance Records**

1493 Policies prescribe the conditions and constraints for interacting with a service and impact the willingness
1494 to continue visibility with the other participants. Whereas technical constraints are statements of 'physical'
1495 fact, policies are subjective assertions made by the service provider (sometimes as passed on from
1496 higher authorities).

1497 The service description provides a central location for identifying what policies have been asserted by the
1498 service provider. The specific representation of the policy, e.g. in some formal policy language, is outside
1499 of the service description. The service description would reference the normative definition of the policy.

1500 Policies may also be asserted by other [service](#) participants, as illustrated by the model shown in Figure
1501 19. Policies that are generally applicable to any interaction with the service are asserted by the service
1502 provider and included in the Service Policies section of the service description.

Comment [KJL39]: Issue 179, part



Comment [PFB40]: Issue 179, part

Figure 19 - Model for Policies and Contracts as related to Service Participants

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1505 In Figure 19, we specifically refer to policies at the service level. In a similar manner to that discussed for
1506 Service Level vs. Action Level Real World Effects in Section 4.1.1.3.3, individual Actions may have
1507 associated policies stating conditions for performing the action, but these must be reflected in and be
1508 consistent with the policies made visible at the service level and thus the description of the service as a
1509 whole. The relationship to Action Level Policies and the implications on defining the scope of a service
1510 are discussed in Section 4.1.2.1.

1511 As noted in Figure 19, the policies asserted may be reflected as Technical Assumptions/Constraints that
1512 available services or their underlying capabilities must be capable of meeting; it may similarly affect the
1513 semantics that can be used. For example of the former, there may be a policy that specifies the surge
1514 capacity to be accommodated by a server, but a service that is not designed to make use of the larger
1515 server capacity would not satisfy the intent of the policy and would not be appropriate to use. For the
1516 latter, a policy may require that only services that support interaction via a community-sponsored
1517 vocabulary can be used.

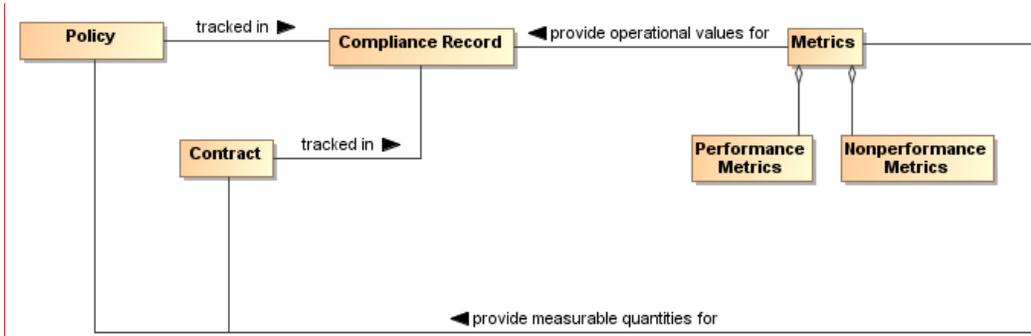
1518 Contracts are agreements among the service participants. The contract may reconcile inconsistent
1519 policies asserted by the participants or may specify details of the interaction. Service level agreements
1520 (SLAs) are one of the commonly used categories of contracts.

Comment [KJL41]: Issue 179, part

1521 The definition and later enforcement of policies and contracts are predicated on the potential for
1522 measurement; the relationships among the relevant concepts are shown in the model in Figure 20.
1523 Performance Metrics identify quantities that characterize the speed and quality of realizing the real world
1524 effects produced using the SOA service; in addition, policies and contracts may depend on
1525 nonperformance metrics, such as whether a license is in place to use the service. Some of these metrics
1526 may reflect the underlying capability, some metrics may reflect processing of the SOA service, and some
1527 metrics may include expected network overhead. The metrics should be carefully defined to avoid
1528 confusion in exactly what is being reported, for example, a case where the service processing time is
1529 reported as if it were the total time including the capability and network processing but is only measuring
1530 the service processing. Some of these metrics reflect the underlying capability, e.g. a SOA service cannot
1531 respond in two seconds if the underlying capability is expected to take five seconds to do its processing;
1532 some metrics reflect the SOA service, e.g. the additional overhead introduced when making data access
1533 requests across the network.

Comment [KJL42]: Issue 254

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Comment [PFB43]: Issue 66, part

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Figure 20 - Policies and Contracts, Metrics, and Compliance Records

1537 As with many quantities, the metrics associated with a service are not themselves defined by this Service
1538 Description Model because it is not known *a priori* which metrics are being collected or otherwise checked
1539 by the services, the SOA infrastructure, or other resources that participate in the SOA interactions.
1540 However, the service description SHOULD provide a placeholder (possibly through a link to an externally
1541 compiled list) for identifying which metrics are available and how these can be accessed.

1542 The use of metrics to evaluate compliance and the results of compliance evaluation SHOULD be
1543 maintained in compliance records and the means to access the compliance records MAY be included in
1544 the Service Policies portion of the service description. For example, the description may be in the form of
1545 static information (e.g. over the first year of operation, this service had a 91% availability), a link to a
1546 dynamically generated metric (e.g. over the past 30 days, the service has had a 93.3% availability), or
1547 access to a dynamic means to check the service for current availability (e.g., a ping). The relationship
1548 between service **presence** and the presence of the individual actions that can be invoked is discussed
1549 under Reachability in Section 4.2.2.3.

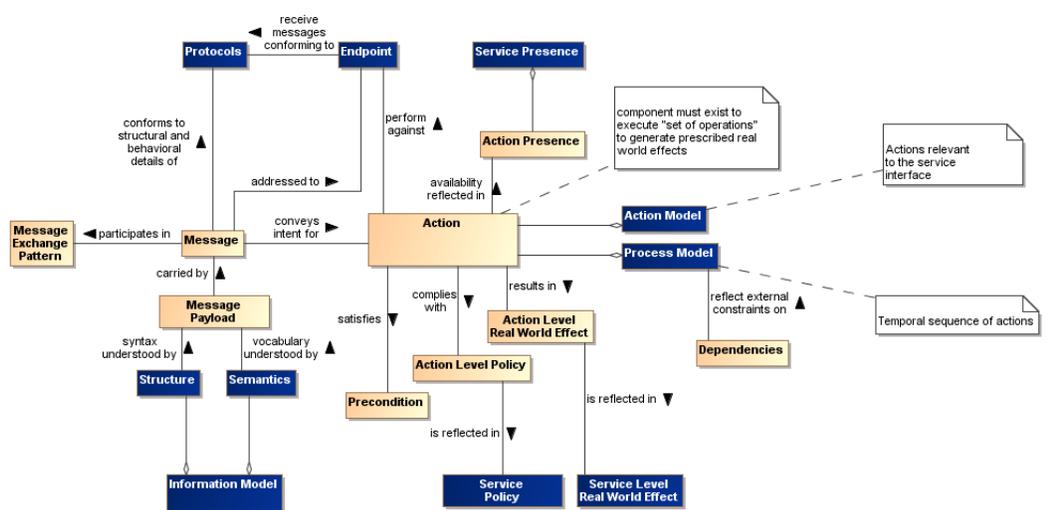
1550 Note, even when policies relate to the perspective of a single participant, policy compliance can be
1551 measured and policies may be enforceable without contractual agreement with other participants. While
1552 certain elements of contracts and contract compliance are likely private, public aspects of compliance
1553 should be reflected in the compliance record information referenced in the service description. This
1554 provides input to evidence that supports determining willingness as described in Section 3.2.5.1.

Comment [PFB44]: Issue 70

1555 4.1.2 Use of Service Description

1556 4.1.2.1 Service Description in support of Service Interaction

1557 If we assume we have awareness, the service participants must still establish willingness and presence to
1558 ensure full visibility (See Section 4.2) and to interact with the service. Service description provides
1559 necessary information for many aspects of preparing for and carrying through with interaction. Recall the
1560 fundamental definition of a SOA service as a mechanism to access an underlying capability; the service
1561 description describes this mechanism and its use. It lays the groundwork for what can occur, whereas
1562 service interaction comprises the specifics through which real-world effects are realized.



Comment [KJL45]: Issues 66, part; and 256

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Figure 21 - Relationship between Action and Components of Service Description Model

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Figure 21 combines the models in the subsections of Section 4.1.1 to concisely relate action and the relevant components of the Service Description model. The purpose of Figure 21 is to demonstrate that the components of service description go beyond arbitrary documentation and form the critical set of information needed to define the what and how of action. In Figure 21, the leaf nodes from Figure 16 are shown in blue.

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Action is typically invoked via a Message where the structure and behavioral processing details of the message conform to an identified Protocol and is directed to the address of the identified endpoint, and the message payload conforms to the service Information Model.

Comment [PFB46]: Issue 182

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The availability of an action is reflected in the Action Presence and each Action Presence contributes to the overall Service Presence; this is discussed further in Section 4.2.2.3. Each action has its own endpoint and protocols are associated with the endpoint⁶. The endpoint and service presence are also part of the service description.

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An action may have preconditions where a Precondition is something that must be in place before an action can occur, e.g. confirmation of a precursor action. Whether preconditions are satisfied is evaluated when an actor tries to perform the action and not before. Presence for an action means an actor can initiate it and is independent of whether the preconditions are satisfied. However, the successful completion of the action may depend on whether its preconditions were satisfied. The service as a whole may assume responsibility for providing fallback if a precondition is not met, and the service description may indicate functionality without explicitly containing details of how preconditions are satisfied or otherwise mitigated.

Comment [KJL47]: Issue 75

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Analogous to the relationship between actions and preconditions, the Process Model may imply Dependencies for succeeding steps in a process, e.g. that a previous step has successfully completed, or may be isolated to a given step. An example of the latter would be a dependency that the host server has scheduled maintenance and access attempts at these times would fail. Dependencies related to the process model do not affect the presence of a service although these may affect whether the business function successfully completes. The service as a whole may assume responsibility for providing fallback if a dependency is not met, and the service description may indicate functionality without explicitly containing details of how dependencies are satisfied or otherwise mitigated.

Comment [KJL48]: Issue 76

⁶ This is analogous to a WSDL 2.0 interface operation (WSDL 1.1 portType) having one or more defined bindings and the service identifies the endpoints (WSDL 1.1 ports) corresponding to the bindings.

1593 The conditions under which an action can be invoked may depend on policies associated with the action.
1594 The Action Level Policies must be reflected in (or subsumed by) the Service Policies because such
1595 policies may be critical to determining whether the conditions for use of the service are consistent with the
1596 policies asserted by the service consumer. For example, if an action requires interaction with another
1597 service and that other service has licensing requirements, then the service with such an action also has
1598 the same requirement. The Service Policies are included in the service description.

Comment [KJL49]: Issue 77

1599 Similarly, the result of invoking an action is one or more real world effects, and any Action Level Real
1600 World Effects must be reflected in the Service Level Real World Effect included in the service description.
1601 The unambiguous expression of action level policies and real world effects as service counterparts is
1602 necessary to adequately describe what constitutes the service interaction. For example, if an action
1603 allows for the tracking of user preferences, then the service with such an action results in the same real
1604 world effect.

Comment [KJL50]: Similar to Issue 77
but never explicitly entered

1605 An adequate service description must provide a consumer with information needed to determine if the
1606 service policies, the (business) functions, and service-level real world effects are of interest, and there is
1607 nothing in the technical constraints that preclude use of the service.

1608 Note at the service level, the business functions are not concerned with the action or process models.
1609 These models are detailed separately.

1610 The service description is not intended to be isolated documentation but rather an integral part of service
1611 use. Changes in service description should immediately be made known to consumers and potential
1612 consumers.

1613 4.1.2.2 Description and Invoking Actions Against a Service

Comment [PFB51]: Issue 308

1614 At this point, let us assume the descriptions were sufficient to establish willingness; see Section 4.2.2.2.
1615 Figure 21 indicates the service endpoint establishes where to actually carry out the interaction. This is
1616 where we start considering the action and process models.

1617 The action model identifies the multiple actions a user can perform against a service and the user would
1618 perform these in the context of the process model as specified or referenced under the Service Interface
1619 Description portion of Service Description. For a given business function, there is a corresponding
1620 process model, where any process model may involve multiple actions. From the above discussion of
1621 model elements of description we may conclude (1) actions have reachability information, including
1622 endpoint and presence, (2) presence of service is some aggregation of presence of its actions, (3) action
1623 preconditions and service dependencies do not affect presence although these may affect successful
1624 completion.

Comment [PFB52]: Issue 183

1625 Having established visibility, the interaction can proceed. Given a business function, the consumer knows
1626 what will be accomplished (the service functionality), the conditions under which interaction will proceed
1627 (service policies), and the process that must be followed (the process model). The remaining question is
1628 how the description information for structure and semantics enable interaction.

1629 We have established the importance of the process model in identifying relevant actions and their
1630 sequence. Interaction proceeds through messages and thus it is the syntax and semantics of the
1631 messages with which we are here concerned. A common approach is to define the structure and
1632 semantics that can appear as part of a message; then assemble the pieces into messages; and,
1633 associate messages with actions. Actions make use of structure and semantics as defined in the
1634 information model to describe its legal messages.

1635 The process model identifies actions to be performed against a service and the sequence for performing
1636 the actions. For a given action, the Reachability portion of description indicates the protocol bindings that
1637 are available, the endpoint corresponding to a binding, and whether there is presence at that endpoint. An
1638 interaction is through the exchange of messages that conform to the structure and semantics defined in
1639 the information model and the message sequence conforming to the action's identified MEP. The result is
1640 some portion of the real world effect that must be assessed and/or processed (e.g. if an error exists, that
1641 part that covers the error processing would be invoked).

1642 **4.1.2.3 The Question of Multiple Business Functions**

1643 Action level effects and policies must be reflected at the service level for service description to support
1644 visibility.

1645 It is assumed that a SOA service represents an identifiable business function to which policies can be
1646 applied and from which desired business effects can be obtained. While contemporary discussions of
1647 SOA services and supporting standards do not constrain what actions or combinations of actions can or
1648 should be defined for a service, the SOA-RAF considers the implications of service description in defining
1649 the range of actions appropriate for an individual SOA service.

1650 Consider the situation if a given SOA service is the mechanism for access to multiple independent (but
1651 loosely related) business functions. These are not multiple effects from a single function but multiple
1652 functions with potentially different sets of effects for each function. A service can have multiple actions a
1653 user may perform against it, and this does not change with multiple business functions. As an individual
1654 business function corresponds to a process model, so multiple business functions imply multiple process
1655 models. The same action may be used in multiple process models but the aggregated service presence
1656 would be specific to each business function because the components being aggregated may be different
1657 between process models. In summary, for a service with multiple business functions, each function has
1658 (1) its own process model and dependencies, (2) its own aggregated presence, and (3) possibly its own
1659 list of policies and real world effects.

1660 A common variation on this theme is for a single service to have multiple endpoints for different levels of
1661 quality of service (QoS), e.g. Gold, Silver, and Bronze. Different QoS imply separate statements of policy,
1662 separate endpoints, possibly separate dependencies, and so on. One could say the QoS variation does
1663 not require this because there can be a single QoS policy that encompasses the variations, and all other
1664 aspects of the service would be the same except for the endpoint used for each QoS. However, the
1665 different aspects of policy at the service level would need to be mapped to endpoints, and this introduces
1666 an undesirable level of coupling across the elements of description. In addition, it is obvious that
1667 description at the service level can become very complicated if the number of combinations is allowed to
1668 grow.

Comment [KL53]: Issue 257

1669 One could imagine a service description that is basically a container for action descriptions, where each
1670 action description is self-contained; however, this would lead to duplication of description components
1671 across actions. If common description components are factored, this either is limited to components
1672 common across all actions or requires complicated tagging to capture the components that often but do
1673 not universally apply.

1674 If a provider cannot describe a service as a whole but must describe every action, this leads to the
1675 situation where it may be extremely difficult to construct a clear and concise service description that can
1676 effectively support discovery and use without tedious logic to process the description and assemble the
1677 available permutations. In effect, if adequate description of an action begins to look like description of a
1678 service, it may be best to have it as a separate service.

1679 Recall, more than one service can access the same underlying capability, and this is appropriate if a
1680 different real world effect is to be exposed. Along these lines, one can argue that different QoS are
1681 different services because getting a response in one minute rather than one hour is more than a QoS
1682 difference; it is a fundamental difference in the business function being provided.

1683 As a best practice, the criterion for whether a service is appropriately scoped may be the ease or difficulty
1684 in creating an unambiguous service description. A consequence of having tightly-scoped services is there
1685 will likely be a greater reliance on combining services, i.e. more fundamental business functions, to create
1686 more advanced business functions. This is consistent with the principles of service oriented architecture
1687 and is the basic position of this Reference Architecture Foundation, although not an absolute
1688 requirement. Combining services increases the reliance on understanding and implementing the concepts
1689 of orchestration, choreography, and other approaches yet to be developed; these are discussed in more
1690 detail in section 4.4 Interacting with Services.

1691 **4.1.2.4 Service Description, Execution Context, and Service Interaction**

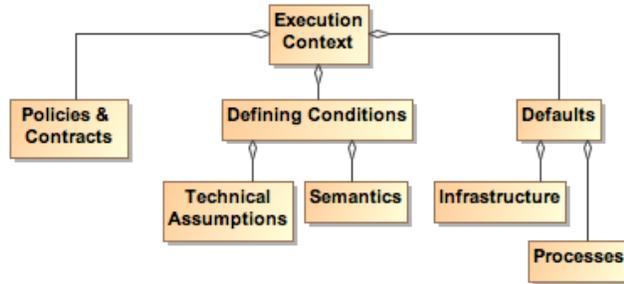
1692 The service description must provide sufficient information to support service visibility, including the
1693 willingness of service participants to interact. However, the corresponding descriptions for providers and

1694 consumers may both contain policies, technical assumptions, constraints on semantics, and other
1695 technical and procedural conditions that must be aligned to define the terms of willingness. The
1696 agreements that encapsulate the necessary alignment form the basis upon which interactions may
1697 proceed – in the Reference Model, this collection of agreements and the necessary environmental
1698 support establish the execution context.

1699 | To illustrate ~~the concept of the~~ execution context of a service interaction, consider a Web-based system
1700 for timecard entry. For an employee onsite at an employer facility, the execution context requires a
1701 computer connected to the local network and the employee must enter their network ID and password.
1702 Relevant policies include that the employee must maintain the most recent anti-virus software and virus
1703 definitions for any computer connected to the network.

Comment [PFB54]: Issue 185

1704 For the same employee connecting from offsite, the execution context specifies the need for a computer
1705 with installed VPN software and a security token to negotiate the VPN connection. The execution context
1706 also includes proxy settings as needed to connect to the offsite network. The employee must still comply
1707 with the requirements for onsite computers and access, but the offsite execution context includes
1708 additional items before the employee can access the same underlying capability and realize the same
1709 real world effects, i.e. the timecard entries.



1710
1711 *Figure 22 - Execution Context*

1712 Figure 22 shows a few broad categories found in execution context. These are not meant to be
1713 comprehensive. Other items may need to be included to provide a sufficient description of the interaction
1714 conditions. Any other items not explicitly noted in the model but needed to set the environment SHOULD
1715 be included in the execution context.

1716 While the execution context captures the conditions under which interaction can occur, it does not capture
1717 the specific service invocations that do occur in a specific interaction. A service interaction as modeled in
1718 Figure 23 introduces the concept of an Interaction Description that is composed of both the Execution
1719 Context and an Interaction Log. The execution context specifies the set of conditions under which the
1720 interaction occurs and the interaction log captures the sequence of service interactions that occur within
1721 the execution context. This sequence should follow the Process Model but can include details beyond
1722 those specified there. For example, the Process Model may specify an action that results in identifying a
1723 data source, and the identified source is used in a subsequent action. The Interaction Log would record
1724 the specific data source used.

1725 The execution context can be thought of as a container in which the interaction occurs and the interaction
1726 log captures what happens inside the container. This combination is needed to support auditability and
1727 repeatability of the interactions.

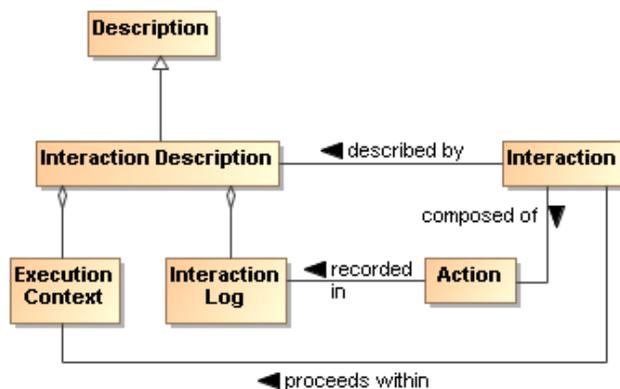


Figure 23 - Interaction Description

1728
1729

1730 SOA allows flexibility to accomplish both repeatability and reusability. In facilitating reusability, a service
1731 can be updated without disrupting the user experience of the service. So, Google can improve their
1732 ranking algorithm without notifying the user about the details of the update.

1733 However, it may also be vital for the consumer to be able to recreate past results or to generate
1734 consistent results in the future, and information such as what conditions, which services, and which
1735 versions of those services were used is indispensable in retracing one's path. The interaction log is a
1736 critical part of the resulting real world effects because it defines how the effects were generated and
1737 possibly the meaning of observed effects. This increases in importance as dynamic composability
1738 becomes more feasible. In essence, a result has limited value if one does not know how it was generated.

1739 The interaction log SHOULD be a detailed trace for a specific interaction, and its reuse is limited to
1740 duplicating that interaction. An execution context can act as a template for identical or similar interactions.
1741 Any given execution context MAY define the conditions of future interactions.

1742 Such uses of execution context imply (1) a standardized format for capturing execution context and (2) a
1743 subclass of general description could be defined to support visibility of saved execution contexts. The
1744 specifics of the relevant formats and descriptions are beyond the scope of this document.

1745 A service description is unlikely to track interaction descriptions or the constituent execution contexts or
1746 interaction logs that include mention of the service. However, as appropriate, linking to specific instances
1747 of either of these could be done through associated annotations.

1748 4.1.3 Relationship to Other Description Models

1749 While the representation shown in Figure 15 is derived from considerations related to service description,
1750 it is acknowledged that other metadata standards are relevant and should, as possible, be incorporated
1751 into this work. Two standards of particular relevance are the Dublin Core Metadata Initiative (DCMI)
1752 [DCMI] and ISO 11179 [ISO 11179], especially Part 5.

1753 When the service description (or even the general description class) is considered as the DCMI
1754 'resource', Figure 15 aligns nicely with the DCMI resource model. While some differences exist, these are
1755 mostly in areas where DCMI goes into detail that is considered beyond the scope of the current
1756 Reference Architecture Foundation. For example, DCMI defines classes of 'shared semantics' whereas
1757 this Reference Architecture Foundation considers that an identification of relevant semantic models is
1758 sufficient. Likewise, the DCMI Description Model goes into the details of possible syntax encodings
1759 whereas for the Reference Architecture Framework it is sufficient to identify the relevant formats.

1760 With respect to ISO 11179 Part 5, the metadata fields defined in that reference may be used without
1761 prejudice as the properties in Figure 15. Additionally, other defined metadata sets may be used by the
1762 service provider if the other sets are considered more appropriate, i.e. it is fundamental to this reference
1763 architecture to identify the need and the means to make vocabulary declarations explicit but it is beyond
1764 the scope to specify which vocabularies are to be used. In addition, the identification of domain of the

1765 properties and range of the values has not been included in the current Reference Architecture
1766 discussion, but the text of ISO 11179 Part 5 can be used consistently with the model prescribed in this
1767 document.

1768 Description as defined here considers a wide range of applicability and support of the principles of service
1769 oriented architecture. Other metadata models can be used in concert with the model presented here
1770 because most of these focus on a finer level of detail that is outside the present scope, and so provide a
1771 level of implementation guidance that can be applied as appropriate.

1772 4.1.4 Architectural Implications

1773 The definition of service description ~~indicates-has~~ numerous architectural implications ~~on-for~~ the SOA
1774 ecosystem:

- 1775 • The real world effects that the service description definition support must be consistent with the
1776 technical assumptions/constraints. In particular, any Action Level Real World Effect **MUST** be
1777 reflected in the Service Level Real World Effect included in the sedcription.
- 1778 • ~~#~~The service description definition changes over time and its contents will reflect changing
1779 requirements and context. The service description definition **MUST** therefore have:
 - 1780 ○ mechanisms to support the storage, referencing, and access to normative definitions of
1781 one or more versioning schemes that may be applied to identify different aggregations of
1782 descriptive information, where the different schemes may be versions of a versioning
1783 scheme itself;
 - 1784 ○ configuration management mechanisms to capture the contents of each aggregation and
1785 apply a unique identifier in a manner consistent with an identified versioning scheme;
 - 1786 ○ one or more mechanisms to support the storage, referencing, and access to conversion
1787 relationships between versioning schemes, and the mechanisms to carry out such
1788 conversions.
- 1789 • Description makes use of defined semantics, where the semantics **MAY** be used for
1790 categorization or providing other property and value information for description classes. In such
1791 cases, the service description **MUST** have:
 - 1792 ○ semantic models that provide normative descriptions of the utilized terms, where the
1793 models may range from a simple dictionary of terms to an ontology showing complex
1794 relationships and capable of supporting enhanced reasoning;
 - 1795 ○ mechanisms to support the storage, referencing, and access to these semantic models;
 - 1796 ○ configuration management mechanisms to capture the normative description of each
1797 semantic model and to apply a unique identifier in a manner consistent with an identified
1798 versioning scheme;
 - 1799 ○ one or more mechanisms to support the storage, referencing, and access to conversion
1800 relationships between semantic models, and the mechanisms to carry out such
1801 conversions.
- 1802 • Once awareness exists, the service participants **MUST** still establish willingness and presence to
1803 ensure full visibility (See Section 4.2).
- 1804 • The Service Description **MUST** provide a consumer with information needed to: determine the
1805 service functionality; the conditions under which interaction can proceed (service policies and
1806 process model); the intended Service Level Real World Effects; any technical constraints that
1807 might preclude use of the service.
- 1808 • Changes in Service Description **SHOULD** be made available immediately to actual and potential
1809 consumers.
- 1810 • Actions **MAY** have associated policies stating conditions for performing the action, but these
1811 **MUST** be reflected in and be consistent with the policies made visible at the service level and
1812 thus the description of the service as a whole.
- 1813 • Policies asserted **MAY** be reflected as Technical Assumptions/Constraints that available services
1814 or their underlying capabilities **MUST** be capable of meeting.
- 1815 • Descriptions include reference to policies defining conditions of use. In this sense, policies are
1816 also resources that need to be visible, discoverable, and accessible. The service description (as
1817 also enumerated under governance) **MUST** have:

- 1818 ○ description of policies, including a unique identifier for the policy and a sufficient,
1819 preferably machine processable, representation of the meaning of terms used to describe
1820 the policy, its functions, and its effects;
- 1821 ○ a method to enable searching for policies that best meet the search criteria specified by
1822 the service participant; where the discovery mechanism has access to the individual
1823 policy descriptions, possibly through some repository mechanism;
- 1824 ○ accessible storage of policies and policy descriptions, so service participants can access,
1825 examine, and use the policies as defined.
- 1826 • Descriptions include references to metrics that describe the operational characteristics of the
1827 subjects being described. The service description definition (as also partially enumerated under
1828 governance) **MUST have**:
 - 1829 ○ infrastructure monitoring and reporting information on SOA resources;
 - 1830 ○ possible interface requirements to make accessible metrics information generated;
 - 1831 ○ mechanisms to catalog and enable discovery of which metrics are available for a
1832 described resources and information on how these metrics can be accessed;
 - 1833 ○ mechanisms to catalog and enable discovery of compliance records associated with
1834 policies and contracts that are based on these metrics.
- 1835 • Descriptions of the interactions are important for enabling auditability and repeatability, thereby
1836 establishing a context for results and support for understanding observed change in performance
1837 or results. Thus, the service description definition MUST have:
 - 1838 ○ one or more mechanisms to capture, describe, store, discover, and retrieve interaction
1839 logs, execution contexts, and the combined interaction descriptions;
 - 1840 ○ one or more mechanisms for attaching to any results the means to identify and retrieve
1841 the interaction description under which the results were generated.
- 1842 • Descriptions may capture very focused information subsets or can be an aggregate of numerous
1843 component descriptions. Service description is an example of an aggregate for which manual
1844 maintenance of the whole would not be feasible. Thus, the service description definition MUST
1845 have:
 - 1846 ○ tools to facilitate identifying description elements that are to be aggregated to assemble
1847 the composite description;
 - 1848 ○ tools to facilitate identifying the sources of information to associate with the description
1849 elements;
 - 1850 ○ tools to collect the identified description elements and their associated sources into a
1851 standard, referenceable format that can support general access and understanding;
 - 1852 ○ tools to automatically update the composite description as the component sources
1853 change, and to consistently apply versioning schemes to identify the new description
1854 contents and the type and significance of change that occurred.
- 1855 • The description is the source of vital information in establishing willingness to interact with a
1856 resource, reachability to make interaction possible, and compliance with relevant conditions of
1857 use. Thus, the service description definition MUST have:
 - 1858 ○ one or more discovery mechanisms that enable searching for described resources that
1859 best meet the criteria specified by a service participant;
 - 1860 ○ tools to appropriately track users of the descriptions and notify them when a new version
1861 of the description is available.
- 1862 • The service description MUST provide sufficient information to support service visibility, including
1863 the willingness of service participants to interact. However, the corresponding descriptions for
1864 providers and consumers may both contain policies, technical assumptions, constraints on
1865 semantics, and other technical and procedural conditions that must be aligned to define the terms
1866 of willingness

1867 4.2 Service Visibility Model

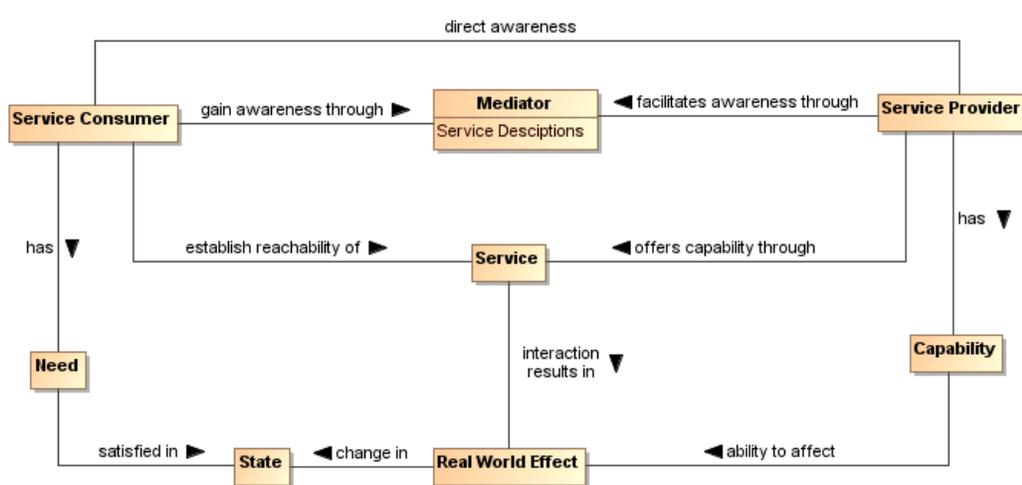
1868 One of the key requirements for participants interacting with each other in the context of a SOA
1869 ecosystem is achieving visibility: before services can interoperate, the participants have to be visible to
1870 each other using whatever means are appropriate. The Reference Model analyzes visibility in terms of
1871 awareness, willingness, and reachability. In this section, we explore how visibility may be achieved.

1872 **4.2.1 Visibility to Business**

1873 The relationship of visibility to the SOA ecosystem encompasses both human social structures and
1874 automated IT mechanisms. Figure 24 depicts a business setting that is a basis for visibility as related to
1875 the Social Structure Model (Figure 3) in the Participation in a SOA Ecosystem view (see Section 3.1). The
1876 participants acting in the various roles of service consumers, mediators, and service providers may have
1877 direct awareness or mediated awareness where mediated awareness is achieved through some third
1878 party. A consumer's willingness to use a service is reflected by the consumer's presumption of satisfying
1879 goals and needs as these compare with information provided in the service description. Service providers
1880 offer capabilities that have real world effects that result in a change in state. Reachability of the service by
1881 the consumer may lead to interactions that change the state of the SOA ecosystem. The consumer can
1882 measure the change of state to determine if the claims made by description and the real world effects of
1883 consuming the service meet the consumer's needs.

Comment [PFB55]: Reworded Issue 294

1884
1885



Comment [KL56]: Issues 85, part; and 301

1886
1887

Figure 24 - Visibility to Business

1888 Visibility and interoperability in a SOA ecosystem requires more than location and interface information. A
1889 meta-model for this broader view of visibility is depicted in Section 4.1. In addition to providing improved
1890 awareness of service capabilities through description of information such as reachability, behavior
1891 models, information models, functionality, and metrics, the service description may identify policies
1892 valuable for determination of willingness to interact.

1893 A mediator using service descriptions may provide event notifications to both consumers and providers
1894 about information relating to the descriptions. One example of this **capability** is a publish/subscribe model
1895 where the mediator allows consumers to subscribe to service description version changes made by the
1896 provider. Likewise, the mediator may provide notifications to the provider of consumers that have
1897 subscribed to service description updates.

1898 Another important **capability** in characteristic of a SOA ecosystem is the ability to narrow visibility to
1899 trusted members within a social structure. Mediators for awareness may provide policy based access to
1900 service descriptions allowing for the dynamic formation of awareness between trusted members.

1901 **4.2.2 Visibility**

1902 Attaining visibility is described in terms of steps that lead to visibility. Different participant communities can
1903 bring different contexts for visibility within a single social structure, and the same general steps can be
1904 applied to each of the contexts to accomplish visibility.

1905 Attaining SOA visibility requires

- 1906 • service description creation and maintenance,
- 1907 • processes and mechanisms for achieving awareness of and accessing descriptions,
- 1908 • processes and mechanisms for establishing willingness of participants,
- 1909 • processes and mechanisms to determine reachability.

1910 Visibility may occur in stages, i.e. a participant can become aware enough to look or ask for further
 1911 description, and with this description, the participant can decide on willingness, possibly requiring
 1912 additional description. For example, if a potential consumer has a need for a tree cutting (business)
 1913 service, the consumer can use a web search engine to find web sites of providers. The web search
 1914 engine (a mediator) gives the consumer links to relevant web pages and the consumer can access those
 1915 descriptions. For those prospective providers that satisfy the consumer's criteria, the consumer's
 1916 willingness to interact increases. The consumer may contact several tree services to get detailed cost
 1917 information (or arrange for an estimate) and may ask for references (further description). The consumer is
 1918 likely to establish full visibility and proceed with interaction with the tree service that mutually establishes
 1919 visibility.

1920 4.2.2.1 Awareness

Comment [KL57]: changes in this section per Issue 302

1921 An important means for a serviceone participant to be aware of another participant is to have access to a
 1922 description of that participant and for the description to have be sufficiently completeness to establish
 1923 support the other requirements of visibility.

1924 Awareness ~~is inherently a function of a participant;~~ awareness can be established without any action on
 1925 the part of the target participant other than the target providing appropriate descriptions. Awareness is
 1926 often discussed in terms of consumer awareness of providers but the concepts are equally valid for
 1927 provider awareness of consumers.

1928 Awareness can be decomposed into: creating the descriptions, making them available, and discovering
 1929 the descriptions. Discovery can be initiated or it can be by notification. ~~Initiated discovery for business~~
 1930 ~~may require formalization of the required capabilities and resources to achieve business goals.~~

1931 Achieving awareness in a SOA ecosystem can range from word of mouth to formal service descriptions in
 1932 a standards-based registry-/repository. Some other examples of achieving awareness in a SOA
 1933 ecosystem are the use of a web page containing description information, email notifications of
 1934 descriptions, and document based descriptions.

1935 A mediator for awareness is a third party participant whose use provides awareness to one or more
 1936 consumers of one or more services. Direct awareness is awareness between a consumer and provider
 1937 without the use of a third party. The use of a registry/repository can provide awareness as can a Web
 1938 page displaying similar information.

1939 Direct awareness may be the result of having previously established an execution context, or direct
 1940 awareness may include determining the presence of services and then querying the service directly for
 1941 description. As an example, a priori visibility of some sensor device may provide the means for interaction
 1942 or a query for standardized sensor device metadata may be broadcast to multiple locations. If
 1943 acknowledged, the service interface for the device may directly provide description to a consumer so the
 1944 consumer can determine willingness to interact.

1945 The same medium for awareness may be direct in one context and may be mediated in another context.
 1946 For example, a service provider may maintain a web site with links to the provider's descriptions of
 1947 services giving the consumers direct awareness to the provider's services. Alternatively, a community
 1948 may maintain a web site with a search interface that makes use of an index of these (and possibly other)
 1949 descriptions of services, and the web site could be used by any number of consumers. More than one
 1950 approach to mediation may be involved, as different sources of description may specialize in different
 1951 functions whose use provides mediation.

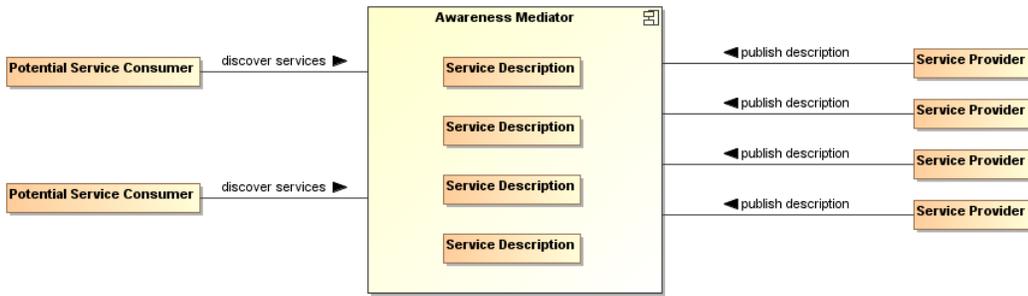
Comment [KL58]: Issue 187, 188

1952 Descriptions may be formal or informal. Section 4.1, provides a comprehensive model for service
 1953 description that can be used to mediate visibility. Using consistent description taxonomies and standards
 1954 based mediated awareness helps provide more effective awareness.

1955 **4.2.2.1.1 Mediated Awareness**

1956 Mediated awareness promotes simplification of the overall services infrastructure. Rather than all
1957 potential service consumers being informed on a continual basis about all services, there is a known or
1958 agreed upon facility or location that stores and supports discovery and/or notification related to the
1959 service description.

Comment [PFB59]: Issue 189



Comment [PFB60]: Issue 190

1960
1961 *Figure 25 - Mediated -Awareness*

1962 In Figure 25, the potential service consumers perform queries or are notified in order to locate those
1963 services that satisfy their needs. As an example, the telephone book is a mediating registry where
1964 individuals perform manual searches to locate services (i.e. the yellow pages). The telephone book is
1965 also a mediated registry for solicitors to find and notify potential customers (i.e. the white pages).

1966 In mediated service awareness for large and dynamic numbers of service consumers and service
1967 providers, the benefits of utilizing the awareness mediator typically far outweigh the management issues
1968 associated with it. Some of the benefits of mediated service awareness are

Comment [PFB61]: Issue 192

- 1969 • Potential service consumers have a known location for searching thereby eliminating needless
1970 and random searches
- 1971 • Typically a consortium of interested parties (or a sufficiently large corporation) signs up to serves
1972 as the host of the mediation facility
- 1973 • Standardized tools and methods can be developed and promulgated to promote interoperability
1974 and ease of use.

1975 However, mediated awareness can have some risks associated with it:

- 1976 • A single point of failure. If the awareness mediator/mediation service fails then a large number of
1977 service providers and consumers are potentially adversely affected.
- 1978 • A single point of control. If the central mediation service-awareness mediator is owned by, or
1979 controlled by, someone other than the service consumers and/or providers then the latter may be
1980 put at a competitive disadvantage based on policies of the discovery provider.

Comment [PFB62]: Issue 193

Comment [PFB63]: Issue 194

1981 A common mechanism for mediated awareness is a registry/repository. The registry stores links or
1982 pointers to service description artifacts. The repository in this example is the storage location for the
1983 service description artifacts. Service descriptions can be pushed (publish/subscribe for example) or pulled
1984 from the registry/repository mediator.

1985 Registries/repositories may be referred to as federated when supported functions, such as responding to
1986 discovery requests, are distributed across multiple registry/repository instances.

1987 **4.2.2.1.2 Awareness in Complex Social Structures**

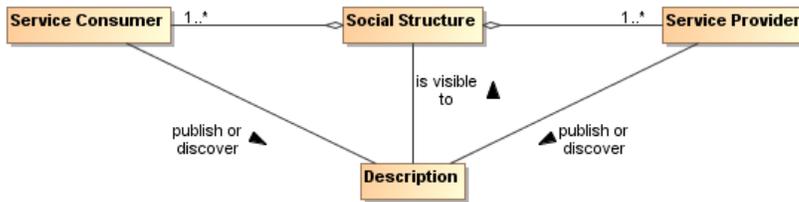
1988 Awareness applies to one or more communities within one or more social structures where a community
1989 consists of there is at least one description provider and one description consumer. These communities
1990 may be part of Awareness may occur within the same social structure or be part of different ones across
1991 social structures.

1992 In Figure 26, awareness can be between a limited set of consumers and providers within a single
1993 community, multiple communities, or all communities in the social structure. Within a social structure,
1994 awareness can be encouraged or restricted through policies and these policies can affect participant

Comment [PFB64]: Issue 302, part

Comment [PFB65]: Issue 195

1995 willingness. The information about policies should be incorporated in the relevant descriptions.
1996 Additionally, the conditions for establishing contracts are governed within a social structure.



Comment [PFB66]: Issue 196

Comment [PFB67]: Issue 302, part

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Figure 26 - Awareness in a SOA Ecosystem

1997
1998
1999 IT policy/contract mechanisms can be used by visibility mechanisms to provide awareness between social
2000 structures, including communities. ~~The IT mechanisms for awareness may incorporate~~ trust mechanisms
2001 to enable awareness between trusted social structures~~communities~~. For example, government
2002 organizations may want to limit awareness of an organization's services to specific communities of
2003 interest.

2004 Another common business model for awareness is maximizing awareness to communities~~those~~ within
2005 the social structure, the traditional market place business model. A centralized awareness-mediator often
2006 arises as a provider for this global visibility, a gatekeeper of visibility so to speak. For example, Google is
2007 a centralized awareness-mediator for accessing information on the web. As another example, television
2008 networks have centralized entities providing a level of awareness to communities that otherwise could not
2009 be achieved without going through the television network.

2010 However, mediators have motivations, and they may be selective in which information they choose to
2011 make available to potential consumers. For example, in a secure environment, the mediator may enforce
2012 security policies and make information selectively available depending on the security clearance of the
2013 consumers.

2014 4.2.2.2 Willingness

2015 Having achieved awareness, participants use descriptions to help determine their willingness to interact
2016 with another participant. Both awareness and willingness are determined prior to consumer/provider
2017 interaction.

2018 **Error! Reference source not found.**By having establishing a willingness to interact within a particular
2019 social structure (see Section 3.2.5.1), the social structure provides the participant access to capabilities
2020 based on conditions the social structure finds appropriate for its context. The participant can use these
2021 capabilities to satisfy goals and objectives as specified by the participant's needs.

2022 Information used to determine willingness is defined provided by Description (see Section 4.1.1).
2023 Information referenced by Description may come from many sources. For example, a mediator for
2024 descriptions may provide 3rd party annotations for reputation. Another source for reputation may be a
2025 participant's own history of interactions with another participant. The contribution of real world effects to
2026 providing evidence and establishing the reputation of a participant is discussed with relation to Figure 9.

Comment [KJL68]: Figure deleted
Issue 262 (part)

Comment [KJL69]: Issue 262 (part)

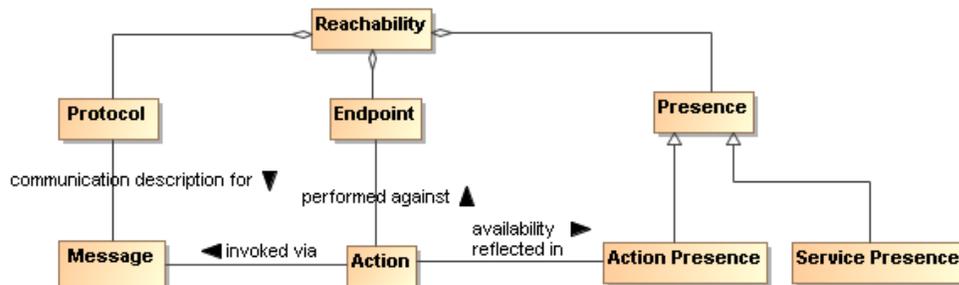
Comment [KJL70]: Issue 262 (part)

2027 A participant inspects functionality for potential satisfaction of needs. Identity is associated with any
2028 participant, however, identity may or may not be verified. If available, participant reputation may be a
2029 deciding factor for willingness to interact. Policies and contracts referenced by the description may be
2030 particularly important to determine the agreements and commitments required for business interactions.
2031 Provenance may be used for verification of authenticity of a resource.

2032 Mechanisms that aid in determining willingness make use of the artifacts referenced by descriptions of
2033 services. Mechanisms for establishing willingness could be as simple as rendering service description
2034 information for human consumption to automated evaluation of functionality, policies, and contracts by a
2035 rules engine. The rules engine for determining willingness could operate as a policy decision procedure
2036 as defined in Section 4.4.

2037 **4.2.2.3 Reachability**

2038 Reachability involves knowing the endpoint, protocol, and presence of a service. At a minimum,
 2039 reachability requires information about the location of the service and the protocol describing the means
 2040 of communication.



2041
 2042 *Figure 27 - Service Reachability*

2043 **Endpoint**

2044 A reference-able entity, processor or **resource** against which an **action** can be performed.

2045 **Protocol**

2046 A structured means by which details of a service interaction mechanism are defined.

2047 **Presence**

2048 The measurement of reachability of a service at a particular point in time.

2049 A protocol defines a structured method of communication. Presence is determined by interaction through
 2050 a communication protocol. Presence may not be known in many cases until the interaction begins. To
 2051 overcome this problem, IT mechanisms may make use of presence protocols to provide the current
 2052 up/down status of a service.

2053 Service reachability enables service participants to locate and interact with one another. Each action may
 2054 have its own endpoint and also its own protocols associated with the endpoint and whether there is
 2055 presence for the action through that endpoint. Presence of a service is an aggregation of the presence of
 2056 the service's actions, and the service level may aggregate to some degraded or restricted presence if
 2057 some action presence is not confirmed. For example, if error processing actions are not available, the
 2058 service can still provide required functionality if no error processing is needed. This implies reachability
 2059 relates to each action as well as applying to the service/business as a whole.

2060 **4.2.3 Architectural Implications**

2061 Visibility in a SOA ecosystem has the following architectural implications on mechanisms providing
 2062 support for awareness, willingness, and reachability:

- 2063 • Mechanisms providing support for awareness **MUST** have the following minimum capabilities:
 - 2064 ○ creation of Description, preferably conforming to a standard Description format and
 - 2065 structure;
 - 2066 ○ publishing of Description directly to a consumer or through a third party mediator;
 - 2067 ○ discovery of Description, preferably conforming to a standard for Description discovery;
 - 2068 ○ notification of Description updates or notification of the addition of new and relevant
 - 2069 Descriptions;
 - 2070 ○ classification of Description elements according to standardized classification schemes.
- 2071 • In a SOA ecosystem with complex social structures, awareness **MAY** be provided for specific
 2072 communities of interest. The architectural mechanisms for providing awareness to communities
 2073 of interest **MUST** support:
 - 2074 ○ policies that allow dynamic formation of communities of interest;

- 2075 o trust that awareness can be provided for and only for specific communities of interest, the
2076 bases of which are typically built on encryption technologies.
- 2077 • The architectural mechanisms for determining willingness to interact **MUST** support:
2078 o verification of identity and credentials of the provider and/or consumer;
2079 o access to and understanding of description;
2080 o inspection of functionality and capabilities;
2081 o inspection of policies and/or contracts.
 - 2082 • The architectural mechanisms for establishing reachability **MUST** support:
2083 o the location or address of an endpoint;
2084 o verification and use of a service interface by means of a communication protocol;
2085 o determination of presence with an endpoint which **MAY** only be determined at the point of
2086 interaction but **MAY** be further aided by the use of a presence protocol for which the
2087 endpoints actively participate.

2088 4.3 Interacting with Services Model

2089 Interaction is the activity involved in using a service to access capability in order to achieve a particular
2090 desired real world effect, where real world effect is the actual result of using a service. An interaction can
2091 be characterized by a sequence of communicative actions. Consequently, interacting with a service, i.e.
2092 participating in joint action with the service—usually ~~accomplished mediated~~ by a series of message
2093 exchanges—involves individual actions performed by both the service and the consumer.⁷ Note that a
2094 participant (or delegate acting on behalf of the participant) can be the sender of a message, the receiver
2095 of a message, or both.

Comment [KJL71]: Issue 202

2096 4.3.1 Interaction Dependencies

2097 Recall from the Reference Model that service visibility is the capacity for those with needs and those with
2098 capabilities to be able to interact with each other, and that the service interface is the means by which the
2099 underlying capabilities of a service are accessed. Ideally, the details of the underlying service
2100 implementation are abstracted away by the service interface. (Service) interaction therefore has a direct
2101 dependency on the visibility of the service as well as its implementation-neutral interface (see Figure 28).
2102 Service visibility is composed of awareness, willingness, and reachability, and these are discussed in
2103 Section 4.2. The information related to the service interface description is discussed in Section 4.1.1.3.1,
2104 and the specifics of interaction are detailed in the remainder of Section 4.3. Service visibility is modeled in
2105 Section 4.2.2.

Comment [KJL72]: Issue 203

⁷ In order for multiple actors to participate in a joint action, they must each act according to their role within the joint action. For SOA-based systems, this is achieved through a message exchange style of communication. The concept of “joint action” is further described in Section 3.3.2.

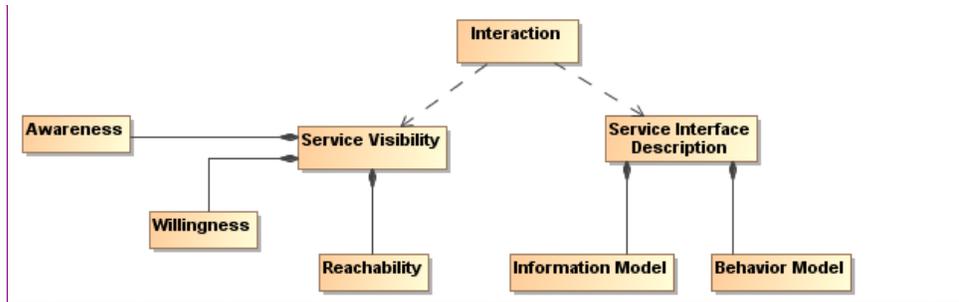


Figure 28 - Interaction dependencies

2106
2107

2108 4.3.2 Actions and Events

2109 The SOA-RAF uses message exchange between service participants to denote actions performed
2110 against and by the service, and to denote events that report on real world effects that are caused by the
2111 service actions. A visual model of the relationship between these concepts is shown in Figure 29.

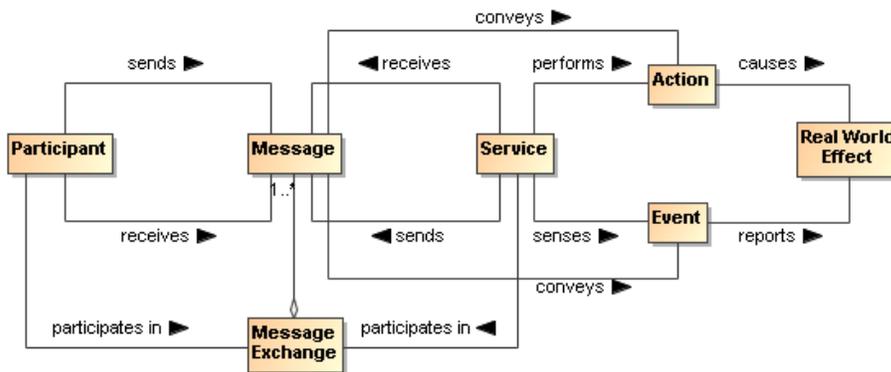


Figure 29 - A 'message' denotes either an action or an event

2112
2113

2114 Both actions and events, realized by the SOA services, are denoted by the messages. The Reference
2115 Model states that the action model characterizes the “permissible set of actions that may be invoked
2116 against a service.” We extend that notion here to include events ~~as part of the event model~~ and that
2117 messages are intended for invoking actions or for notification of events.

2118 In Section 3.3.2 we saw that participants interact with each other in order to participate in joint actions. A
2119 joint action is not itself the same thing as the result of the joint action. When a joint action is participated in
2120 with a service, the real world effect that results may be reported in the form of an event notification.

2121 4.3.3 Message Exchange

2122 *Message exchange* is the means by which service participants (or their delegates) interact with each
2123 other. There are two primary modes of interaction: joint actions that cause real world effects and
2124 notification of events that report real world effects⁸.

2125 A message exchange is used to affect an action when the messages contain the appropriately formatted
2126 content, are directed towards a particular action in accordance with the action model, and the delegates
2127 involved interpret the message appropriately.

⁸ The notion of “joint” in joint action implies that you have to have a speaker *and* a listener in order to interact.

2128 A message exchange is also used to communicate event notifications. An event is an occurrence that is
2129 of interest to some participant; in our case when some real world effect has occurred. Just as action
2130 messages have formatting requirements, so do event notification messages. In this way, the Information
2131 Model of a service must specify the syntax (structure), and semantics (meaning) of the action messages
2132 and event notification messages as part of a service interface. It must also specify the syntax and
2133 semantics of any data that is carried as part of a payload of the action or event notification message. The
2134 Information Model is described in greater detail in the Service Description Model (see Section 4.1).

2135 In addition to the Information Model that describes the syntax and semantics of the messages and data
2136 payloads, exception conditions and error handling in the event of faults (e.g., network outages, improper
2137 message formats, etc.) must be specified or referenced as part of the Service Description.

2138 When a message is used to invoke an action, the correct interpretation typically requires the receiver to
2139 perform an operation, which itself invokes a set of private, internal actions. These **operations** represent
2140 the sequence of (private) actions a service must perform in order to validly participate in a given joint
2141 action.

2142 Similarly, the correct consequence of realizing a real world effect may be to initiate the reporting of that
2143 real world effect via an event notification.

2144 **Message Exchange**

2145 The means by which **joint action** and event notifications are coordinated by service **participants**
2146 (or **delegates**).

2147 **Operations**

2148 The sequence of **actions** a service must perform in order to validly participate in a given **joint**
2149 **action**.

2150 **4.3.3.1 Message Exchange Patterns (MEPs)**

2151 The basic temporal aspect of service interaction can be characterized by two fundamental message
2152 exchange patterns (MEPs):

- 2153 • Request/response to represent how actions cause a real world effect
- 2154 • Event notification to represent how events report a real world effect

2155 This is by no means a complete list of all possible MEPs used for inter- or intra-enterprise messaging but
2156 it does represent those that are most commonly used in exchange of information and reporting changes
2157 in state both within organizations and across organizational boundaries.

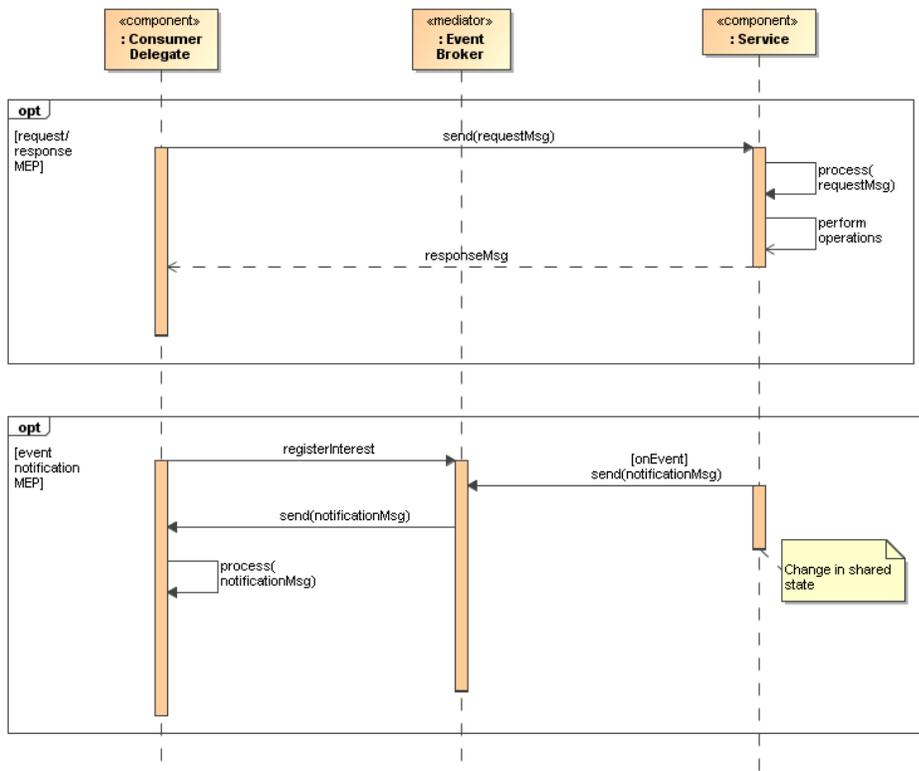


Figure 30 - Fundamental SOA message exchange patterns (MEPs)

2158
2159

2160 Recall from the Reference Model that the Process Model characterizes “the temporal relationships
2161 between and temporal properties of actions and events associated with interacting with the service.”
2162 Thus, MEPs are a key element of the Process Model. The meta-level aspects of the Process Model (just
2163 as with the Action Model) are provided as part of the Service Description Model (see Section 4.1).

2164 In the UML sequence diagram shown in Figure 30 it is assumed that the service participants (consumer
2165 and provider) have delegated message handling to hardware or software delegates acting on their behalf.
2166 In the case of the service consumer, this is represented by the *Consumer Delegate* component. In the
2167 case of the service provider, the delegate is represented by the *Service* component. The message
2168 interchange model illustrated represents a logical view of the MEPs and not a physical view. In other
2169 words, specific hosts, network protocols, and underlying messaging system are not shown, as these tend
2170 to be implementation specific. Although such implementation-specific elements are considered outside
2171 the scope of this document, they are important considerations in modeling the SOA execution context.
2172 Recall from the Reference Model that the *execution context* of a service interaction is “the set of
2173 infrastructure elements, process entities, policy assertions and agreements that are identified as part of
2174 an instantiated service interaction, and thus forms a path between those with needs and those with
2175 capabilities.”

2176 4.3.3.2 Request/Response MEP

2177 In a request/response MEP, the Consumer Delegate component sends a request message to the Service
2178 component. The Service component then processes the request message. Based on the content of the
2179 message, the Service component performs the service operation and the associated private actions.

2180 Following the completion of these operations, a response message is returned to the Consumer Delegate
2181 component. The response could be that a step in a process is complete, the initiation of a follow-on
2182 operation, or the return of requested information.⁹

2183 Although the sequence diagram shows a *synchronous* interaction (because the sender of the request
2184 message, i.e., Consumer Delegate, is blocked from continued processing until a response is returned
2185 from the Service) other variations of request/response are valid, including *asynchronous* (non-blocking)
2186 interaction through use of queues, channels, or other messaging techniques.

2187 What is important to convey here is that the request/response MEP represents action, which causes a
2188 real world effect, irrespective of the underlying messaging techniques and messaging infrastructure used
2189 to implement the request/response MEP.

2190 4.3.3.3 Event Notification MEP

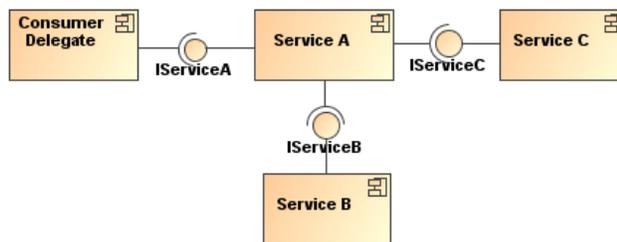
2191 An event is made visible to interested consumers by means of an event notification message exchange
2192 that reports a real world effect; specifically, a change in shared state between service participants. The
2193 basic event notification MEP takes the form of a one-way message sent by a notifier component (in this
2194 case, the Service component) and received by components with an interest in the event (here, the
2195 Consumer Delegate component).

2196 Often the sending component may not be fully aware of all the components that wish to receive the
2197 notification; particularly in so-called publish/subscribe ('pub/sub') situations. In event notification message
2198 exchanges, it is rare to have a tightly-coupled link between the sending and the receiving component(s)
2199 for a number of practical reasons. One of the most common **needs-constraints** for pub/sub messaging is
2200 the potential for network outages or communication interrupts that can result in loss of notification of
2201 events. Therefore, a third-party mediator component is often used to decouple the sending and receiving
2202 components.

2203 Although this is typically an implementation issue, because this type of third-party decoupling is so
2204 common in event-driven systems, it is warranted for use in modeling this type of message exchange in
2205 the SOA-RAF. This third-party intermediary is shown in Figure 30 as an Event Broker mediator. As with
2206 the request/response MEP, no distinction is made between synchronous versus asynchronous
2207 communication, although asynchronous message exchange is illustrated in the UML sequence diagram
2208 depicted in Figure 30.

2209 4.3.4 Composition of Services

2210 Composition of services is the act of aggregating or 'composing' a single service from one or more other
2211 services. A simple model of service composition is illustrated in Figure 31.



2212 *Figure 31 - Simple model of service composition*

2214 Here, Service A is a service that has an exposed interface IServiceA, which is available to the Consumer Delegate
2215 and relies on two other services in its implementation. The Consumer Delegate does not know

⁹ There are cases when a response is not always desired and this would be an example of a "one-way" MEP. Similarly, while not shown here, there are cases when some type of "callback" MEP is required in which the consumer agent is actually exposed as a service itself and is able to process incoming messages from another service.

2216 that Services B and C are used by Service A, or whether they are used in serial or parallel, or if their
2217 operations succeed or fail. The Consumer Delegate only cares about the success or failure of Service A.
2218 The exposed interfaces of Services B and C (IService B and IServiceC) are not necessarily hidden from
2219 the Consumer Delegate; only the fact that these services are used as part of the composition of Service
2220 A. In this example, there is no practical reason the Consumer Delegate could not interact with Service B
2221 or Service C in some other interaction scenario.

2222 ~~While the service composition is opaque from the Consumer Delegate's perspective, it is transparent to~~
2223 ~~the service owner. This transparency is necessary for service management. It is possible for a service~~
2224 ~~composition to be opaque from one perspective and transparent from another. For example, a service~~
2225 ~~may appear to be a single service from the Consumer's Delegate's perspective, but is transparently~~
2226 ~~composed of one or more services from a service management perspective. A Service Management~~
2227 ~~capability needs to be able to have visibility into the composition in order~~ to properly manage the
2228 dependencies between the services used in constructing the composite service—including managing the
2229 service's lifecycle. The subject of services as management entities is described and modeled in the
2230 *Ownership in a SOA Ecosystem* View of the SOA-RAF and is not further elaborated in this section. The
2231 point to be made here is that there can be different levels of opaqueness or transparency when it comes
2232 to visibility of service composition.

Comment [KJL75]: Issue 93

2233 Services can be composed in a variety of ways, including direct consumer-to-service interaction, by using
2234 programming techniques, or ~~using an intermediary, such as an orchestration engine leveraging higher~~
2235 ~~level orchestration languages, they can be aggregated by means of an aggregation engine approach that~~
2236 ~~leverages a service composition scripting language.~~ Such approaches are further elaborated in the
2237 following sub-sections ~~on service-oriented business processes and collaborations.~~

Comment [KJL76]: Issue 94, 204

2238 4.3.5 Implementing Service Composition

2239 Services are implemented through a combination of processes and collaboration. The concepts involved
2240 and that would be used in the context of exchanges both within and across organizational boundaries are
2241 described and modeled as part of the *Participation in a SOA Ecosystem* view of this reference
2242 architecture (see Section 3).

Comment [PFB77]:
Whole of Section 4.3.5 re-written

2243 The principles involved in the composition of services (including but not limited to loose coupling,
2244 selective transparency and opacity, dynamic interactions) are equally applicable to services which
2245 implement business processes and collaborations. Business processes and collaborations represent
2246 complex, multi-step business functions that may involve multiple participants, including internal users,
2247 external customers, and trading partners. Therefore, such complexities cannot simply be ignored when
2248 transforming traditional business processes and collaborations to their service-oriented variants.

Comment [KJL78]: Issue 264

2249 While business processes are primarily concerned with describing how services are invoked and
2250 executed, business collaborations are more concerned with how actors (usually from different
2251 organizations) interact to realize a desired effect.

2252 Collaborations can include processes (for example, when one actor executes a particular activity
2253 according to the predefined steps of a process) as much as processes can include collaborations (a
2254 predefined step of a particular process may include agreed-upon activities provided by other participants).

2255 The techniques discussed below can be applied to any combination of services that instantiate service-
2256 oriented business processes or service-oriented business collaborations.

2257 4.3.5.1 Service-Oriented Business Processes

2258 Service orientation as applied to a business process includes

- 2259 • abstracting the set of activities and rules governing a business process; and
- 2260 • composing and exposing the resultant logic as a reusable service.

Comment [PFB79]: Issue 208

2261 When business processes are implemented as SOA services, all of the concepts used to describe and
2262 model composition of services that were articulated in Section 4.3.4 apply.

Comment [KJL80]: Issues 95, 209

2263 Business processes have temporal properties and can be short-lived or long-lived. Further, these
2264 processes may involve many participants and may be important considerations for the consumer of a
2265 service-oriented business process. For example, a consumer may need to know certain details of the

Comment [PFB81]: Issues 96, 210,
216, and 265 (obsolete with re-
write)

2266 business process in order to have confidence in the resulting real world effects. For business processes
 2267 implemented as SOA-based services, ensuring that the meta-level aspects of the service-oriented
 2268 business process are included in its Service Description can provide needed insight for the consumer.

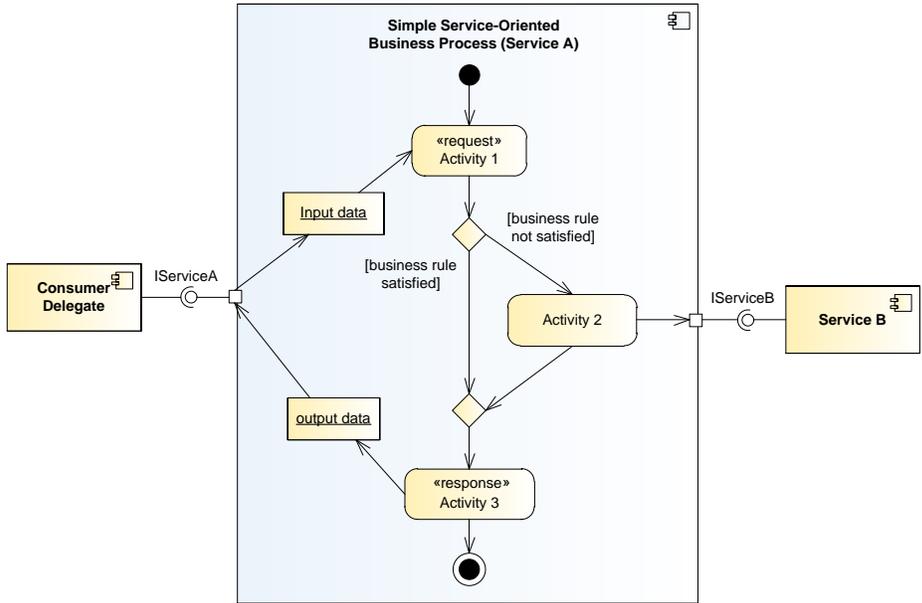


Figure 32 - Abstract example of a simple business process exposed as a service

Comment [PFB82]: Issue 213

2269
 2270
 2271 In Figure 32, we use a UML activity diagram to model the simple service-oriented business process. This
 2272 allows us to capture the major elements, such as the set of related activities to be performed (an activity
 2273 being made up of one or more related actions, as explained in Section 3.3.2); the links between these
 2274 activities in a logical flow; data that is passed between activities, and any relevant business rules that
 2275 govern the transitions between the activities. While specific actions and activities can be readily modeled
 2276 in more detail, they are not illustrated in the model in Figure 32.

2277 This example is based on a request/response MEP and captures how one process can leverage
 2278 fulfillment of a particular activity (Activity 2) leverages by calling upon an externally-provided service,
 2279 Service B. The entire service-oriented business process is exposed as Service A that is accessible via its
 2280 externally visible interface, IServiceA. It is the availability of this external interface, and the description of
 2281 what the service intends, that distinguishes this from a simple business process.

2282 Although not explicitly shown in the model above, it is assumed that there exists a software or hardware
 2283 component that executes the process flow (Functionality of Service A). However, human actors may also
 2284 take part. This may be particularly important in cases where the automation fails and human intervention
 2285 becomes necessary.

Comment [KJL83]: Issue 235

2286 4.3.5.2 Service-Oriented Business Collaborations

2287 Whereas a service can execute according to a predefined business process determined by one
 2288 organization, service composition can also be accomplished as a cooperation, or business collaboration,
 2289 between actors in different organizations and systems.

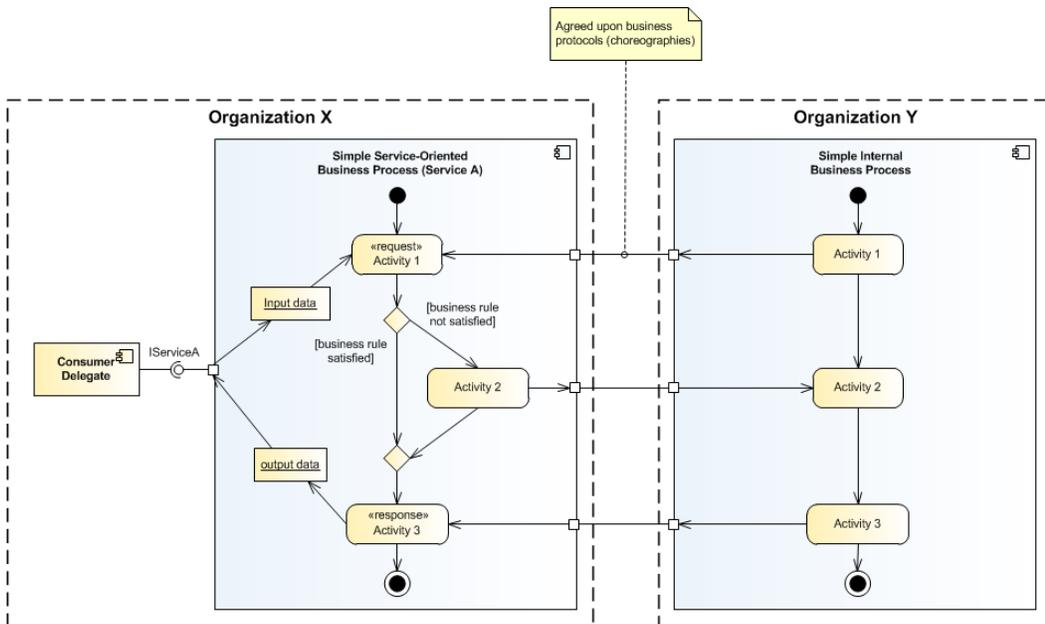
2290 In a service-oriented business collaboration, multiple participants interact in a peer-style communication
 2291 as part of some larger business transaction by exchanging messages with trading partners and external
 2292 organizations (e.g., suppliers) [NEWCOMER/LOMOW]. Participants do not necessarily expose the
 2293 entirety of their respective capabilities but rather use service-based interactions to access those
 2294 capabilities needed to fulfill the collaboration.

Comment [kj184]:
 Issues 98, 218-221.

2295 Service-orientation as applied to a business collaboration includes:

- 2296 - ability of participants to individually provide and commit to what is required during an interaction for a
- 2297 collaboration to be successfully realized, including acceptance of preconditions and expected
- 2298 outcome;
- 2299 - availability of service functionality sufficient to realize the effects expected from the business
- 2300 collaboration;
- 2301 - willingness of participants to engage in interactions that are required as part of the collaboration;
- 2302 - availability of shared state and notifications to all participants who require them, such that they can
- 2303 fulfill their respective parts of the collaboration.

2304 Any service contributing to such a service-oriented business collaboration participates “as is”, without
 2305 modification, and consistent with its own service description. Each contributing service is only an
 2306 instrument in the collaboration and is not typically “aware” of its own contribution except as would be
 2307 conveyed through inputs, access to shared states, or event notifications that are generally available to the
 2308 service.



2309
 2310 Figure 33 - Abstract example of a more complex composition that relies on collaboration

2311 Figure 33, which is a variant of the example illustrated earlier (in Figure 32), includes trust boundaries
 2312 between two organizations; namely, Organization X and Organization Y. It is assumed that these two
 2313 organizations are peer entities that have an interest in a business collaboration, for example,
 2314 Organization X and Organization Y could be trading partners. Organization X retains the service-oriented
 2315 business process Service A, which is exposed to internal consumers via its provided service interface,
 2316 IServiceA. Organization Y also has a business process that is involved in the business collaboration; in
 2317 this example, it is an internal business process but it could also be exposed to potential consumers either
 2318 within or outside its organizational boundary if it is designed as a reusable service in accordance with
 2319 SOA design principles.

2320 In Figure 33, the communications between Organization X and Organization Y are shown through ports
 2321 where there are “agreed-upon business protocols” that also cover the order in which activities are carried
 2322 out. These ports do not explicitly show service interfaces in order to emphasize that in the example these
 2323 are not intended to be generally available to any actor in the SOA ecosystem; however, the interfaces
 2324 should adhere to the principles involved in the composition of services.

2325 The message exchanges that are used need to specify how and when to initiate activity by the other
 2326 trading partner, i.e., communication between Organization X and Organization Y. Defining the business
 2327 protocols used in the business collaboration involves precisely specifying the visible message exchange

Comment [PFB85]: Issue 225
 (Obsolete)

2328 behavior and order of each of the parties involved in the protocol, without revealing internal
2329 implementation details [NEWCOMER/LOMOW]. This is consistent with the Information and Behavior
2330 Models discussed in the Reference Model and as part of service description in section 4.1.

2331 | Business processes and collaboration are thus both facets of SOA service composition. The degree to
2332 which one predominates over the other (and the mix of the two that emerges) will be a reflection of many
2333 factors including the relative autonomy of participants and actors, the desired flexibility of a system, the
2334 extent of trust involved and the assessment of risk, among others.

Comment [PFB86]: Issue 226
(Obselete)

Comment [KJL87]: Issue 236
(Obselete)

2335 4.3.6 Architectural Implications of Interacting with Services

2336 Interacting with Services has the following architectural implications on mechanisms that facilitate service
2337 interaction:

- 2338 | • A well-defined service Information Model **MUST be provided** that:
 - 2339 ○ describes the syntax and semantics of the messages used to denote actions and events;
 - 2340 ○ describes the syntax and semantics of the data payload(s) contained within messages;
 - 2341 ○ documents exception conditions in the event of faults due to network outages, improper
 - 2342 message/data formats, etc.;
 - 2343 ○ is both human readable and machine processable;
 - 2344 ○ is referenceable from the Service Description artifact.
- 2345 | • A well-defined service Behavior Model (as defined in the SOA-RM) **MUST be provided** that:
 - 2346 ○ characterizes the knowledge of the actions invoked against the service and events that
 - 2347 report real world effects as a result of those actions;
 - 2348 ○ characterizes the temporal relationships and temporal properties of actions and events
 - 2349 associated in a service interaction;
 - 2350 ○ describe activities involved in a workflow activity that represents a unit of work;
 - 2351 ○ describes the role (s) performed in a service-oriented business process or service-
 - 2352 oriented business collaboration;
 - 2353 ○ is both human readable and machine processable;
 - 2354 ○ is referenceable from the Service Description artifact.
- 2355 | • Mechanisms **MUST be included** to support ~~orchestration of composition of~~ service-oriented business
2356 processes and ~~choreography of~~ service-oriented business collaborations such as:
 - 2357 ○ Declarative and programmatic compositional languages;
 - 2358 ○ Orchestration and/or choreography engines that support multi-step processes as part of a
 - 2359 short-lived or long-lived business transaction;
 - 2360 ○ Orchestration and/or choreography engines that support compensating transactions in
 - 2361 the presences of exception and fault conditions.
- 2362 | • Infrastructure ~~services~~ **MUST be specified** that provides mechanisms to support service interaction,
2363 including but not limited to:
 - 2364 ○ mediation ~~services within service interactions based on shared~~ such as message and
2365 event brokers, providers, and/or buses that provide message translation/transformation,
2366 gateway capability, message persistence, reliable message delivery, and/or intelligent
2367 routing semantics;
 - 2368 ○ ~~binding services that support~~ translation and transformation of multiple application-level
2369 protocols to standard network transport protocols;
 - 2370 ○ auditing and logging ~~services~~ that provide a data store and mechanism to record
2371 information related to service interaction activity such as message traffic patterns,
2372 security violations, and service contract and policy violations
 - 2373 ○ security ~~services~~ that provides ~~centralized~~ authorization and authentication support, etc.,
2374 which provide protection against common security threats in a SOA ecosystem;
 - 2375 ○ monitoring ~~services~~ such as hardware and software mechanisms that both monitor the
2376 performance of systems that host services and network traffic during service interaction,
2377 and are capable of generating regular monitoring reports.
- 2378 | • In a service-oriented business collaboration, any language used **MUST be capable of describing the**
2379 coordination required of those service-oriented business processes that cross organizational
2380 boundaries. This **SHOULD** provide for contingencies, in case of an upset or when automation fails,
2381 including any necessary human intervention.

Comment [KJL88]: Issue 227

Comment [KJL89]: Issue 300

Comment [PFB90]: Issue 101

Comment [PFB91]: Issue 229

- 2382 • A layered and tiered service component architecture that supports multiple message exchange
2383 patterns (MEPs) in order to:
- 2384 ○ promote the industry best practice of separation of concerns that facilitates flexibility in
2385 the presence of changing business requirements;
 - 2386 ○ promote the industry best practice of separation of roles in a service development
2387 lifecycle such that subject matter experts and teams are structured along areas of
2388 expertise;
 - 2389 ○ support numerous standard interaction patterns, peer-to-peer interaction patterns,
2390 enterprise integration patterns, and business-to-business integration patterns.

Comment [PFB92]: Issue 102, 230

2391 4.4 Policies and Contracts Model

2392 A common phenomenon of many machines and systems is that the scope of potential behavior is much
2393 broader than is actually needed for a particular circumstance. This is especially true of a system as
2394 powerful as a SOA ecosystem. As a result, the behavior and performance of the system tend to be under-
2395 constrained by the implementation; instead, the actual behavior is expressed by means of policies of
2396 some form. Policies define the choices that stakeholders make; these choices are used to guide the
2397 actual behavior of the system to the desired behavior and performance.

2398 As noted in Section 3.2.5.2, a policy is an expression of constraints that is promulgated by a stakeholder
2399 who has the responsibility of ensuring that the constraint is enforceable. In contrast, contracts are
2400 **agreements** between participants. However, like policies, it is a necessary part of contracts that they are
2401 enforceable.

Comment [PFB93]: Issue 232

Comment [PFB94]: Issue 232

2402 While responsibility for enforcement may differ, both contracts and policies share a common characteristic
2403 – there is a constraint that must be enforced. In both cases, the mechanisms needed to enforce
2404 constraints are likely to be identical; in this model, we focus on the issues involved in representing
2405 policies and contracts and on some of the principles behind their enforcement.

2406 4.4.1 Policy and Contract Representation

2407 A policy constraint is a specific kind of constraint: the ontology of policies and contracts includes the core
2408 concepts of permission, obligation, owner, and subject. In addition, it may be necessary to be able to
2409 combine policy constraints and to be able to resolve policy conflicts.

2410 4.4.1.1 Policy Framework

2411 Policy Framework

2412 A policy framework is a language in which **policy constraints** may be expressed.

2413 A policy framework combines syntax for expressing policy constraints together with a decision procedure
2414 for determining if a policy constraint is satisfied.

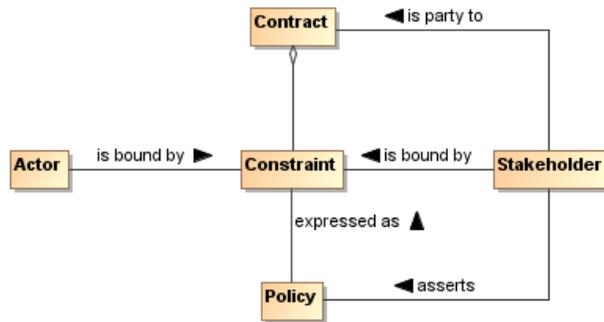


Figure 34 - Policies and Contracts

2415
2416

2417 We can characterize a policy framework in terms of a **logical framework** and an ontology of policies. The
2418 **policy ontology** details specific kinds of policy constraints that can be expressed; and the logical
2419 framework is a 'glue' that allows us to express combinations of policies.

2420 Logical Framework

2421 A linguistic framework consisting of a syntax – a way of writing expressions – and a semantics –
2422 a way of interpreting the expressions.

2423 Policy Ontology

2424 A formalization of a set of concepts that are relevant to forming policy expressions.

2425 For example, a policy ontology that allows identification of simple constraints – such as the existence of a
2426 property, or that a value of a property should be compared to a fixed value – is often enough to express
2427 many basic constraints.

2428 Included in many policy ontologies are the basic signals of permissions and obligations. Some policy
2429 frameworks are sufficiently constrained that there is no possibility of representing an obligation; in which
2430 case there is often no need to 'call out' the distinction between permissions and obligations.

2431 The logical framework is also a strong determiner of the expressivity of the policy framework: the richer
2432 the logical framework, the richer the set of policy constraints that can be expressed. However, there is a
2433 strong inverse correlation such that increasing expressivity yields less ease and greater inefficiency of
2434 implementation.

Comment [PFB95]: Issue 272

2435 In the discussion that follows we assume the following basic policy ontology:

2436 Policy Owner

2437 A **stakeholder** that asserts and enforces the **policy**.

2438 Policy Subject

2439 An **actor** whose action, or a resource whose maintenance or use, is constrained by a **policy** or
2440 **contract**.

Comment [KJL96]: Issue 310

2441 Policy Constraint

2442 A measurable and enforceable proposition assertion that characterizes the constraint that the
2443 found within a policy is about.

Comment [KJL97]: Issue 311

2444 Policy Object

2445 An identifiable **state, action** or **resource** that is potentially constrained by the **policy**.

2446 4.4.2 Policy and Contract Enforcement

2447 The enforcement of policy constraints has to address two core problems: how to enforce the atomic policy
2448 constraints, and how to enforce combinations of policy constraints. In addition, it is necessary to address
2449 the resolution of policy conflicts. Contracts are the documented agreement between two or more parties
2450 but otherwise have the same enforcement requirements as policies.

Comment [KJL98]: Issue 237

2451 4.4.2.1 Enforcing Simple Policy Constraints

2452 The two primary kinds of policy constraint – permission and obligation – naturally lead to different styles
2453 of enforcement. A permission constraint must typically be enforced prior to the policy subject invoking the
2454 policy object. On the other hand, an obligation constraint must typically be enforced after the fact through
2455 some form of auditing process and remedial action.

2456 For example, if a communications policy required that all communication be encrypted, this is enforceable
2457 at the point of communication: any attempt to communicate a message that is not encrypted can be
2458 blocked.

2459 Similarly, an obligation to pay for services rendered is enforced by ensuring that payment arrives within a
2460 reasonable period of time. Invoices are monitored for prompt (or lack of) payment.

2461 The key concepts in enforcing both forms of policy constraint are the policy decision and the policy
2462 enforcement.

2463 **Policy Decision**

2464 A determination as to whether a given **policy constraint** is satisfied.

2465 A policy decision is effectively a measurement of some state – typically a portion of the SOA ecosystem's
2466 **shared state**. This implies a certain *timeliness* in the measuring: a measurement that is too early or is too
2467 late does not actually help in determining if the policy constraint is satisfied appropriately.

2468 **Policy Enforcement**

2469 A mechanism that limits the behavior and/or **state** of **policy subjects** to comply with a **policy**
2470 **decision**.

2471 A policy enforcement implies the use of some mechanism to ensure compliance with a policy decision.

2472 The range of mechanisms is completely dependent on the kinds of atomic policy constraints that the
2473 policy framework may support. As noted above, the two primary styles of constraint – permission and
2474 **obligation** –lead to different styles of enforcement.

2475 4.4.2.2 Conflict Resolution

2476 Whenever it is possible that more than one policy constraint applies in a given situation, there is the
2477 potential that the policy constraints themselves are not mutually consistent. For example, a policy
2478 constraint that requires communication to be encrypted and a policy constraint that requires an
2479 administrator to read every communication conflict with each other – the two policy constraints cannot
2480 both be satisfied concurrently.

2481 In general, with sufficiently rich policy frameworks, it is not possible to always resolve policy conflicts
2482 automatically. However, a reasonable approach is to augment the policy decision process with simple
2483 policy conflict resolution rules; with the potential for *escalating* a policy conflict to human adjudication.

2484 **Policy Conflict**

2485 A state in a **policy decision** process in which the satisfaction of one or more **policy constraints**
2486 leads directly to the violation of one or more other policy constraints.

2487 **Policy Conflict Resolution**

2488 A **rule** determining which **policy constraint(s)** should prevail if a **policy conflict** occurs.

2489 The inevitable consequence of policy conflicts is that it is not possible to guarantee that all policy
2490 constraints are satisfied at all times. This, in turn, implies certain *flexibility* in the application of policy
2491 constraints: each individual constraint may not always be honored.

2492 4.4.3 Architectural Implications

2493 The key choices that must be made in a system of policies center on the policy framework, policy
2494 enforcement, and conflict resolution

- 2495 • There **SHOULD** be a standard policy framework that is adopted across ownership domains within the
2496 SOA ecosystem:

- 2497 ○ This framework **MUST** permit the expression of simple policy constraints
- 2498 ○ The framework **MAY** allow (to a varying extent) the combination of policy constraints,
- 2499 including
 - 2500 • Both positive and negative constraints
 - 2501 • Conjunctions and disjunctions of constraints
 - 2502 • The quantification of constraints
- 2503 ○ The framework **MUST** at least allow the policy subject and the policy object to be identified as
- 2504 well as the policy constraint.
- 2505 ○ The framework **MAY** allow further structuring of policies into modules, inheritance between
- 2506 policies and so on.
- 2507 • There **SHOULD** be mechanisms that facilitate the application of policies:
 - 2508 ○ There **SHOULD** be mechanisms that allow policy decisions to be made, consistent with the
 - 2509 policy frameworks.
 - 2510 ○ There **SHOULD** be mechanisms to enforce policy decisions
 - 2511 • There **SHOULD** be mechanisms to support the measurement of whether certain
 - 2512 policy constraints are satisfied, or to what degree they are satisfied.
 - 2513 • Such enforcement mechanisms **MAY** include support for both permission-style
 - 2514 constraints and obligation-style constraints.
 - 2515 • Enforcement mechanisms **MAY** support the simultaneous enforcement of multiple
 - 2516 policy constraints across multiple points in the SOA ecosystem.
 - 2517 ○ There **SHOULD** be mechanisms to resolve policy conflicts
 - 2518 • This **MAY** involve escalating policy conflicts to human adjudication.
 - 2519 ○ There **SHOULD** be mechanisms that support the management and promulgation of policies.

2520 **5 Ownership in a SOA Ecosystem View**

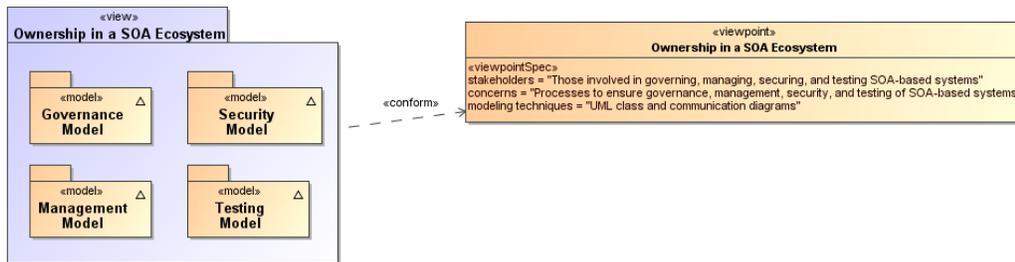
2521 *Governments are instituted among Men,*
2522 *deriving their just power from the consent of the governed*
2523 *American Declaration of Independence*

2524
2525 The *Ownership in a SOA Ecosystem View* focuses on the issues, requirements and responsibilities
2526 involved in owning a SOA-based system.

2527 Ownership of a SOA-based system in a SOA ecosystem raises significantly different challenges to
2528 owning other complex systems – such as Enterprise suites – because there are strong limits on the
2529 control and authority of any one party when a system spans multiple ownership domains.

2530 Even when a SOA-based system is deployed internally within an organization, there are multiple internal
2531 stakeholders involved and there may not be a simple hierarchy of control and management. Thus, an
2532 early consideration of how multiple boundaries affect SOA-based systems provides a firm foundation for
2533 dealing with them in whatever form they are found rather than debating whether the boundaries should
2534 exist.

2535 This view focuses on the governance and management of SOA-based systems, on the security
2536 challenges involved in running a SOA-based system, and testing challenges.



2537
2538 *Figure 35 - Model Elements Described in the Ownership in a SOA Ecosystem View*

2539 The following subsections present models of these functions.

2540 **5.1 Governance Model**

2541 The Reference Model defines Service Oriented Architecture as an architectural paradigm for organizing
2542 and utilizing distributed capabilities that may be under the control of different ownership domains [SOA-
2543 RM]. Consequently, it is important that organizations that plan to engage in service interactions adopt
2544 governance policies and procedures sufficient to ensure that there is standardization across both internal
2545 and external organizational boundaries to promote the effective creation and use of SOA-based services.

2546 **5.1.1 Understanding Governance**

2547 **5.1.1.1 Terminology**

2548 Governance is about making decisions that are aligned with the overall organizational strategy and
2549 culture of the enterprise. [HOTLE] It specifies the decision rights and accountability framework to
2550 encourage desirable behaviors [WEILL] towards realizing the strategy and defines incentives (positive or
2551 negative) towards that end. It is less about overt control and strict adherence to rules, and more about
2552 guidance and effective and equitable usage of resources to ensure sustainability of an organization's
2553 strategic objectives. [TOGAF v9]

2554 To accomplish this, governance requires organizational structure and processes and must identify who
2555 has authority to define and carry out its mandates. It must address the following questions:

- 2556 1. what decisions must be made to ensure effective management and use?,
- 2557 2. who should make these decisions?,
- 2558 3. how will these decisions be made and monitored? , and
- 2559 4. how will these decisions be communicated?

2560 The intent is to achieve goals, add value, and reduce risk.

2561 Within a single ownership domain such as an enterprise, generally there is a hierarchy of governance
2562 structures. Some of the more common enterprise governance structures include corporate governance,
2563 technology governance, IT governance, and architecture governance **[TOGAF v9]**. These governance
2564 structures can exist at multiple levels (global, regional, and local) within the overall enterprise.

2565 It is often asserted that SOA governance is a specialization of IT governance as there is a natural
2566 hierarchy of these types of governance structures; however, the focus of SOA governance is less on
2567 decisions to ensure effective management and use of IT as it is to ensure effective management and use
2568 of SOA-based systems. Certainly, SOA governance must still answer the basic questions also associated
2569 with IT governance, i.e., who should make the decisions, and how these decisions will be made and
2570 monitored.

2571 **5.1.1.2 Relationship to Management**

2572 There is often confusion centered on the relationship between governance and management. As
2573 described earlier, governance is concerned with decision making. Management, on the other hand, is
2574 concerned with execution. Put another way, governance describes the world as **leadership** wants it to
2575 be; management executes activities that intend to make the leadership's desired world a reality. Where
2576 governance determines who has the authority and responsibility for making decisions and the
2577 establishment of guidelines for how those decisions should be made, management is the actual process
2578 of making, implementing, and measuring the impact of those decisions **[Loeb]**. Consequently,
2579 governance and management work in concert to ensure a well-balanced and functioning organization as
2580 well as an ecosystem of inter-related organizations. In the sections that follow, we elaborate further on the
2581 relationship between governance and management in terms of setting and enforcing service policies,
2582 contracts, and standards as well as addressing issues surrounding regulatory compliance.

2583 **5.1.1.3 Why is SOA Governance Important?**

2584 One of the hallmarks of SOA that distinguishes it from other architectural paradigms for distributed
2585 computing is the ability to provide a uniform means to offer, discover, interact with and use capabilities
2586 (as well the ability to compose new capabilities from existing ones) all in an environment that transcends
2587 domains of ownership. Consequently, ownership, and issues surrounding it, such as obtaining acceptable
2588 terms and conditions (T&Cs) in a contract, is one of the primary topics for SOA governance. Generally, IT
2589 governance does not include T&Cs, for example, as a condition of use as its primary concern.

2590 Just as other architectural paradigms, technologies, and approaches to IT are subject to change and
2591 evolution, so too is SOA. Setting policies that allow change management and evolution, establishing
2592 strategies for change, resolving disputes that arise, and ensuring that SOA-based systems continue to
2593 fulfill the goals of the business are all reasons why governance is important to SOA.

2594 **5.1.1.4 Governance Stakeholders and Concerns**

2595 As noted in Section 3.2.1 the participants in a service interaction include the service provider, the service
2596 consumer, and other interested or unintentional third parties. Depending on the circumstances, it may
2597 also include the owners of the underlying capabilities that the SOA services access. Governance must
2598 establish the policies and rules under which duties and responsibilities are defined and the expectations
2599 of participants are grounded. The expectations include transparency in aspects where transparency is
2600 mandated; trust in the impartial and consistent application of governance; and assurance of reliable and
2601 robust behavior throughout the SOA ecosystem.

2602 **5.1.2 A Generic Model for Governance**

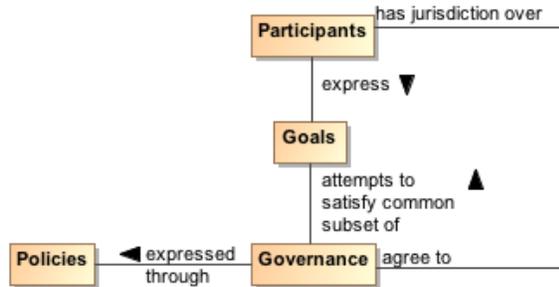
2603 **Governance**

2604 The prescription of conditions and constraints consistent with satisfying common goals and the
2605 structures and processes needed to define and respond to actions taken towards realizing those
2606 goals.

2607 The following is a generic model of governance represented by segmented models that begin with
2608 motivation and proceed through measuring compliance. It is not all-encompassing but a focused subset
2609 that captures the aspects necessary to describe governance for SOA. It does not imply that practical
2610 application of governance is a single, isolated instance of these models; in reality, there may be
2611 hierarchical and parallel chains of governance that deal with different aspects or focus on different goals.
2612 This is discussed further in section 5.1.2.5. The defined models are simultaneously applicable to each of
2613 the overlapping instances.

2614 A given enterprise may already have portions of these models in place. To a large extent, the models
2615 shown here are not specific to SOA; discussions on direct applicability begin in section 5.1.3.

2616 **5.1.2.1 Motivating Governance**



2617
2618 *Figure 36 - Motivating Governance*

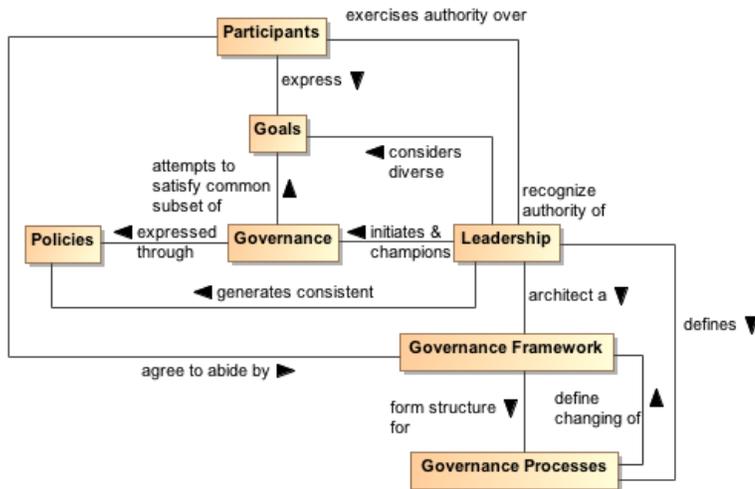
2619 An organizational domain such as an enterprise is made up of participants who may be individuals or
2620 groups of individuals forming smaller organizational units within the enterprise. The overall business
2621 strategy should be consistent with the goals of the participants; otherwise, the business strategy would
2622 not provide value to the participants and governance towards those ends becomes difficult if not
2623 impossible. This is not to say that an instance of governance simultaneously satisfies all the goals of all
2624 the participants; rather, the goals of any governance instance must sufficiently satisfy a useful subset of
2625 each participant's goals so as to provide value and ensure the cooperation of all the participants.

2626 A policy is the formal characterization of the conditions and constraints that governance deems as
2627 necessary to realize the goals which it is attempting to satisfy. Policy may identify required conditions or
2628 actions or may prescribe limitations or other constraints on permitted conditions or actions. For example,
2629 a policy may prescribe that safeguards must be in place to prevent unauthorized access to sensitive
2630 material. It may also prohibit use of computers for activities unrelated to the specified work assignment.
2631 Policy is made operational through the promulgation and implementation of Rules and Regulations (as
2632 defined in section 5.1.2.3).

2633 As noted in section 4.4.2, policy may be asserted by any participant or on behalf of the participant by its
2634 organization. Part of the purpose of governance is to arbitrate among diverse goals of participants and
2635 the diverse policies articulated to realize those goals. The intent is to form a consistent whole that allows
2636 governance to minimize ambiguity about its purpose. While resolving all ambiguity would be an ideal, it is
2637 unlikely that all inconsistencies will be identified and resolved before governance becomes operational.

2638 For governance to have effective jurisdiction over participants, there must be some degree of agreement
2639 by all participants that they will abide by the governance mandates. A minimal degree of agreement often
2640 presages participants who 'slow-roll' if not actively rejecting compliance with policies that express the
2641 specifics of governance.

2642 **5.1.2.2 Setting Up Governance**



2643 *Figure 37 - Setting Up Governance*

2644 **Leadership**

2645 The entity having the **responsibility** and **authority** to generate consistent **policies** through which
 2646 the goals of **governance** can be expressed and to define and champion the structures and
 2647 processes through which governance is realized.
 2648

2649 **Governance Framework**

2650 The set of organizational structures that enable **governance** to be consistently defined, clarified,
 2651 and as needed, modified to respond to changes in its domain of concern.

2652 **Governance Process**

2653 The defined set of activities performed within the **Governance Framework** to enable the
 2654 consistent definition, application, and as needed, modification of **rules** that organize and regulate
 2655 the activities of **participants** for the fulfillment of expressed **policies**.

2656 See section 5.1.2.3 for elaboration on the relationship of Governance Processes and Rules.

2657 As noted earlier, governance requires an appropriate organizational structure and identification of who
 2658 has authority to make governance decisions. In Figure 37, the entity with governance authority is
 2659 designated the Leadership. This is someone, possibly one or more of the participants, which participants
 2660 recognize as having authority for a given purpose or over a given set of issues or concerns.

2661 The leadership is responsible for prescribing or delegating a working group to prescribe the governance
 2662 framework that forms the structure for governance processes that define how governance is to be carried
 2663 out. This does not itself define the specifics of how governance is to be applied, but it does provide an
 2664 unambiguous set of procedures that should ensure consistent actions which participants agree are fair
 2665 and account for sufficient input on the subjects to which governance is applied.

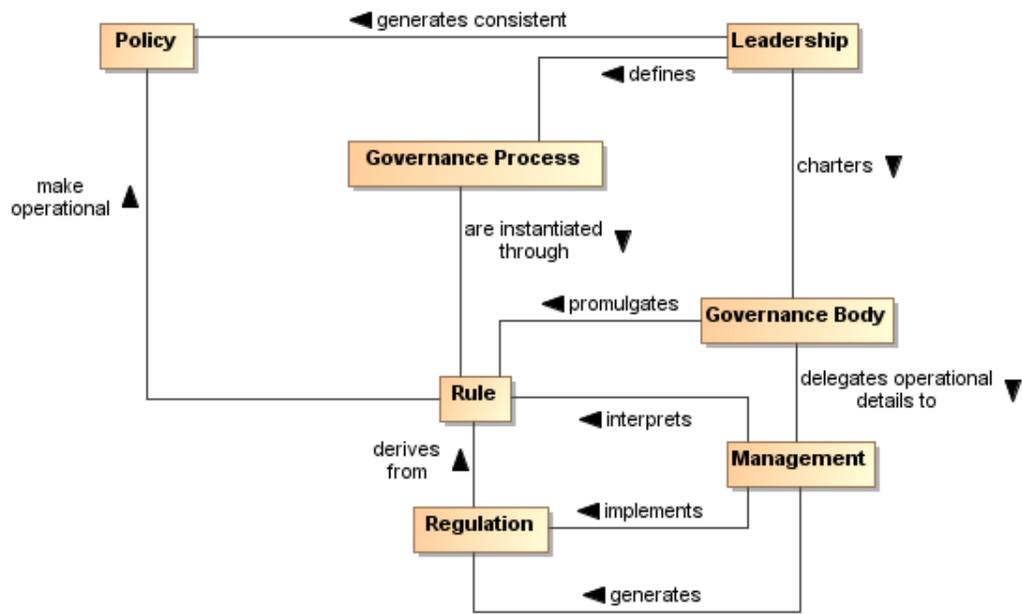
2666 The participants may be part of the working group that codifies the governance framework and
 2667 processes. When complete, the participants must acknowledge and agree to abide by the products
 2668 generated through application of this structure.

2669 The governance framework and processes are often documented in the constitution or charter of a body
 2670 created or designated to oversee governance. This is discussed further in the next section. Note that the
 2671 governance processes should also include those necessary to modify the governance framework itself.

2672 An important function of leadership is not only to initiate but also be the consistent champion of
 2673 governance. Those responsible for carrying out governance mandates must have leadership who make it

2674 clear to participants that expressed policies are seen as a means to realizing established goals and that
2675 compliance with governance is required.

2676 5.1.2.3 Carrying Out Governance



Comment [KJL99]: Issue 115, part

Figure 38 - Carrying Out Governance

2677
2678
2679 **Rule**

2680 A prescribed guide for carrying out activities and processes leading to desired results, e.g. the
2681 operational realization of **policies**.

2682 **Regulation**

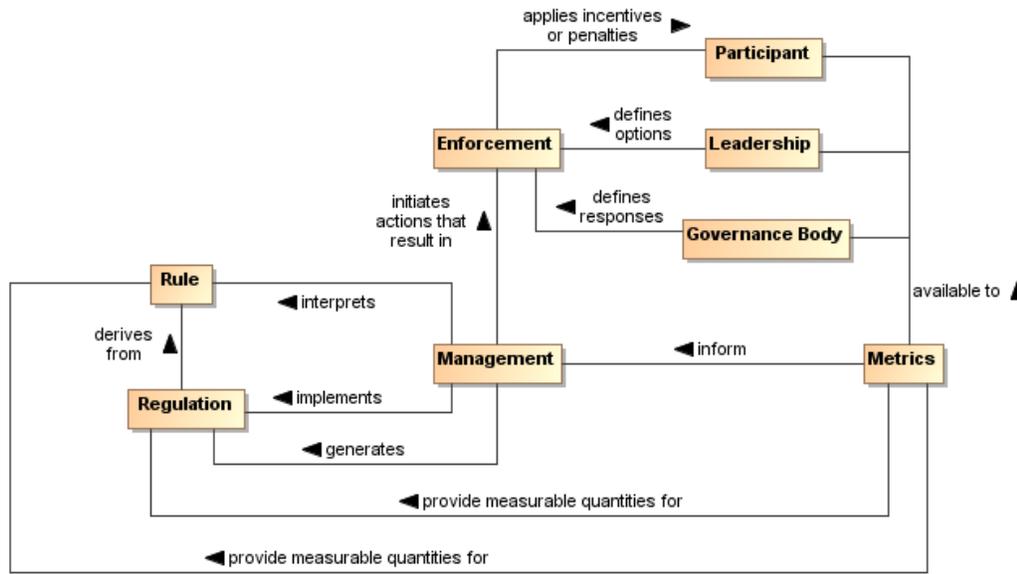
2683 A mandated process or the specific details that derive from the interpretation of **rules** and lead to
2684 measureable quantities against which compliance can be measured.

2685 To carry out governance, leadership charters a governance body to promulgate the rules needed to make
2686 the policies operational. The governance body acts in line with governance processes for its rule-making
2687 process and other functions. Whereas governance is the setting of policies and defining the rules that
2688 provide an operational context for policies, governance body may delegate the operational details of
2689 governance to management. Management generates regulations that specify details for rules and other
2690 procedures to implement both rules and regulations. For example, leadership could set a policy that all
2691 authorized parties should have access to data, the governance body would promulgate a rule that PKI
2692 certificates are required to establish identity of authorized parties, and management can specify a
2693 regulation of who it deems to be a recognized PKI issuing body. In summary, policy is a predicate to be
2694 satisfied and rules prescribe the activities by which that satisfying occurs. A number of rules may be
2695 required to satisfy a given policy; the carrying out of a rule may contribute to several policies being
2696 realized.

2697 Whereas the governance framework and processes are fundamental for having participants acknowledge
2698 and commit to compliance with governance, the rules and regulations provide operational constraints that
2699 may require resource commitments or other levies on the participants. It is important for participants to
2700 consider the framework and processes to be fair, unambiguous, and capable of being carried out in a
2701 consistent manner and to have an opportunity to formally accept or ratify this situation. rules and
2702 regulations, however, do not require individual acceptance by any given participant although some level

2703 of community comment may be part of the governance processes. Having agreed to governance, the
2704 participants are bound to comply or be subject to prescribed mechanisms for enforcement.

2705 5.1.2.4 Ensuring Governance Compliance



Comment [PFB100]: Issue 115, part

2706
2707

Figure 39 - Ensuring Governance Compliance

2708 Setting rules and regulations does not ensure effective governance unless compliance can be measured
2709 and rules and regulations can be enforced. Metrics are those conditions and quantities that can be
2710 measured to characterize actions and results. Rules and regulations must be based on collected metrics,
2711 or there is no means for management to assess compliance. The metrics are available to the participants,
2712 the leadership, and the governance body so what is measured and the results of measurement are clear
2713 to everyone.

2714 The leadership in its relationship with participants has certain options that can be used for enforcement. A
2715 common option may be to affect future funding. The governance body defines specific enforcement
2716 responses, such as what degree of compliance is necessary for full funding to be restored. It is up to
2717 management to identify compliance shortfalls and to initiate the enforcement process.

2718 Note, enforcement does not strictly need to be negative consequences. Management can use metrics to
2719 identify exemplars of compliance and leadership can provide options for rewarding the participants. The
2720 governance body defines awards or other incentives.

2721 5.1.2.5 Considerations for Multiple Governance Chains

2722 As noted in section 5.1.2, instances of the governance model often occur as a tiered arrangement, with
2723 governance at some level delegating specific authority and responsibility to accomplish a focused portion
2724 of the original level's mandate. For example, a corporation may encompass several lines of business and
2725 each line of business governs its own affairs in a manner that is consistent with and contributes to the
2726 goals of the parent organization. Within the line of business, an IT group may be given the mandate to
2727 provide and maintain IT resources, giving rise to IT governance.

2728 In addition to tiered governance, there may be multiple governance chains working in parallel. For
2729 example, a company making widgets has policies intended to ensure they make high quality widgets and
2730 make an impressive profit for their shareholders. On the other hand, Sarbanes-Oxley is a parallel
2731 governance chain in the United States that specifies how the management must handle its accounting

2732 and information that must be given to its shareholders. The parallel chains may just be additive or may be
2733 in conflict and require some harmonization.

2734 Being distributed and representing different ownership domains, a SOA participant falls under the
2735 jurisdiction of multiple governance domains simultaneously and may individually need to resolve
2736 consequent conflicts. The governance domains may specify precedence for governance conformance or
2737 it may fall to the discretion of the participant to decide on the course of actions they believe appropriate.

2738 **5.1.3 Governance Applied to SOA**

2739 **5.1.3.1 Where SOA Governance is Different**

2740 SOA governance is often discussed in terms of IT governance, but rather than a parent-child relationship,
2741 Figure 40 shows the two as siblings within the general governance described in section 5.1.2. There are
2742 obvious dependencies and a need for coordination between the two, but the idea of aligning IT with
2743 business already demonstrates that resource providers and resource consumers must be working
2744 towards common goals if they are to be productive and efficient. While SOA governance is shown to be
2745 active in the area of infrastructure, it is a specialized concern for having a dependable platform to support
2746 service interaction; a range of traditional IT issues is therefore out of scope of this document. A SOA
2747 governance plan for an enterprise will not of itself resolve shortcomings with the enterprise's IT
2748 governance.

2749 Governance in the context of SOA is that organization of services: that promotes their visibility; that
2750 facilitates interaction among service participants; and that directs that the results of service interactions
2751 are those real world effects as described within the service description and constrained by policies and
2752 contracts as assembled in the execution context.

2753 SOA governance must specifically account for control across different ownership domains, i.e. all the
2754 participants may not be under the jurisdiction of a single governance authority. However, for governance
2755 to be effective, the participants must agree to recognize the authority of the governance body and must
2756 operate within the Governance Framework and through the Governance Processes so defined.

2757 SOA governance must account for interactions across ownership boundaries, which may also imply
2758 across enterprise governance boundaries. For such situations, governance emphasizes the need for
2759 agreement that some governance framework and governance processes have jurisdiction, and the
2760 governance defined must satisfy the goals of the participants for cooperation to continue. A standards
2761 development organization such as OASIS is an example of voluntary agreement to governance over a
2762 limited domain to satisfy common goals.

2763 The specifics discussed in the figures in the previous sections are equally applicable to governance
2764 across ownership boundaries as it is within a single boundary. There is a charter agreed to when
2765 participants become members of the organization, and this charter sets up the structures and processes
2766 to be followed. Leadership may be shared by the leadership of the overall organization and the leadership
2767 of individual groups themselves chartered per the governance processes. There are rules and regulations
2768 specific to individual efforts for which participants agree to local goals, and enforcement can be loss of
2769 voting rights or under extreme circumstances, expulsion from the group.

2770 Thus, the major difference for SOA governance is an appreciation for the cooperative nature of the
2771 enterprise and its reliance on furthering common goals if productive participation is to continue.

2772 **5.1.3.2 What Must be Governed**

2773 An expected benefit of employing SOA principles is the ability to quickly bring resources to bear to deal
2774 with unexpected and evolving situations. This requires a great deal of confidence in the underlying
2775 capabilities that can be accessed and in the services that enable the access. It also requires considerable
2776 flexibility in the ways these resources can be employed. Thus, SOA governance requires establishing
2777 confidence and trust (see Section 3.2.5.1) while instituting a solid framework that enables flexibility,
2778 indicating a combination of strict control over a limited set of foundational aspects but minimum
2779 constraints beyond those bounds.

2780

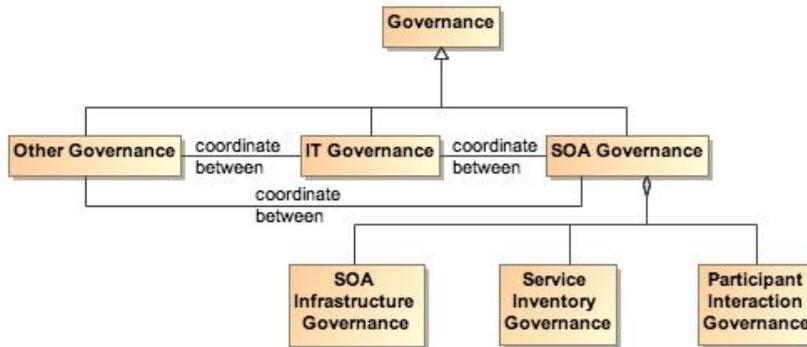


Figure 40 - Relationship Among Types of Governance

2781
2782
2783 SOA governance applies to three aspects of service definition and use:

- 2784 • SOA infrastructure – the ‘plumbing’ that provides utility functions that enable and support the use
- 2785 of the service
- 2786 • Service inventory – the requirements on a service to permit it to be accessed within the
- 2787 infrastructure
- 2788 • Participant interaction – the consistent expectations with which all participants are expected to
- 2789 comply

2790 **5.1.3.2.1 Governance of SOA Infrastructure**

2791 The SOA infrastructure is likely composed of several families of SOA services that provide access to
2792 fundamental computing business services. These include, among many others, services such as
2793 messaging, security, storage, discovery, and mediation. The provisioning of an infrastructure on which
2794 these services may be accessed and the general realm of those contributing as utility functions of the
2795 infrastructure are a traditional IT governance concern. In contrast, the focus of SOA governance is how
2796 the existence and use of the services enables the SOA ecosystem.

2797 By characterizing the environment as containing families of SOA services, the assumption is that there
2798 may be multiple approaches to providing the business services or variations in the actual business
2799 services provided. For example, discovery could be based on text search, on metadata search, on
2800 approximate matches when exact matches are not available, and numerous other variations. The
2801 underlying implementation of search algorithms are not the purview of SOA governance, but the access
2802 to the resulting service infrastructure enabling discovery must be stable, reliable, and extremely robust to
2803 all operating conditions. Such access enables other specialized SOA services to use the infrastructure in
2804 dependable and predictable ways, and is where governance is important.

2805 **5.1.3.2.2 Governance of the Service Inventory**

2806 Given an infrastructure in which other SOA services can operate, a key governance issue is which SOA
2807 services to allow in the ecosystem. The major concern should be a definition of well-behaved services,
2808 where the required behavior will inherit their characteristics from experiences with distributed computing
2809 but also evolve with SOA experience. A major requirement need for ensuring well-behaved services is
2810 collecting sufficient metrics to know how the service affects the SOA infrastructure and whether it
2811 complies with established infrastructure policies.

2812 Another common concern of service approval is whether there is a possibility of duplication of function by
2813 multiple services. Some governance models talk to a tightly controlled environment where a primary
2814 concern is to avoid any service duplication. Other governance models talk to a market of services where
2815 the consumers have wide choices. For the latter, it is anticipated that the better services will emerge from
2816 market consensus and the availability of alternatives will drive innovation.

2817 Some combination of control and openness will emerge, possibly with a different appropriate balance for
2818 different categories of use. For SOA governance, the issue is less which services are approved but rather
2819 ensuring that sufficient description is available to support informed decisions for appropriate use. Thus,
2820 SOA governance should concentrate on identifying the required attributes to adequately describe a
2821 service, the required target values of the attributes, and the standards for defining the meaning of the
2822 attributes and their target values. Governance may also specify the processes by which the attribute
2823 values are measured and the corresponding certification that some realized attribute set may imply.

2824 For example, unlimited access for using a service may require a degree of life cycle maturity that has
2825 demonstrated sufficient testing over a certain size community. Alternately, the policy may specify that a
2826 service in an earlier phase of its life cycle may be made available to a smaller, more technically
2827 sophisticated group in order to collect the metrics that would eventually allow the service to advance its
2828 life cycle status.

2829 This aspect of governance is tightly connected to description because, given a well-behaved set of
2830 services, it is the responsibility of the consumer (or policies promulgated by the consumer's organization)
2831 to decide whether a service is sufficient for that consumer's intended use. The goal is to avoid global
2832 governance specifying criteria that are too restrictive or too lax for local needs of which global governance
2833 has little insight.

2834 Such an approach to specifying governance allows independent domains to describe services in local
2835 terms while still having the services available for informed use across domains. In addition, changes to
2836 the attribute sets within a domain can be similarly described, thus supporting the use of newly described
2837 resources with the existing ones without having to update the description of the entire legacy content.

2838 **5.1.3.2.3 Governance of Participant Interaction**

2839 Finally, given a reliable services infrastructure and a predictable set of services, the third aspect of
2840 governance is prescribing what is required during a service interaction.

2841 Governance would specify adherence to service interface and service reachability parameters and would
2842 require that the result of an interaction correspond to the real world effects as contained in the service
2843 description. Governance would ensure preconditions for service use are satisfied, in particular those
2844 related to security aspects such as user authentication, authorization, and non-repudiation. If conflicts
2845 arise, governance would specify resolution processes to ensure appropriate agreements, policies, and
2846 conditions are met.

2847 It would also rely on sufficient monitoring by the SOA infrastructure to ensure services remain well-
2848 behaved during interactions, e.g. do not use excessive resources or exhibit other prohibited behavior.
2849 Governance would also require that policy agreements as documented in the execution context for the
2850 interaction are observed and that the results and any after effects are consistent with the agreed policies.
2851 Here, governance focuses more on contractual and legal aspects rather than the precursor descriptive
2852 aspects. SOA governance may prescribe the processes by which SOA-specific policies are allowed to
2853 change, but there are probably more business-specific policies that will be governed by processes
2854 outside SOA governance.

2855 **5.1.3.3 Overarching Governance Concerns**

2856 There are numerous governance related concerns whose effects span the three areas just discussed.
2857 One is the area of standards, how these are mandated, and how the mandates may change. The Web
2858 Services standards stack is an example of relevant standards where a significant number are still under
2859 development. In addition, while there are notional scenarios that guide what standards are being
2860 developed, the fact that many of these standards do not yet exist precludes operational testing of their
2861 adequacy or effectiveness as a necessary and sufficient set.

2862 That said, standards are critical to creating a SOA ecosystem where SOA services can be introduced,
2863 used singularly, and combined with other services to deliver complex business functionality. As with other
2864 aspects of SOA governance, the governance body should identify the minimum set felt to be needed and
2865 rigorously enforce that that set be used where appropriate. The governance body takes care to expand
2866 and evolve the mandated standards in a predictable manner and with sufficient technical guidance that
2867 new services are able to coexist as much as possible with the old, and changes to standards do not
2868 cause major disruptions.

2869 Another area that may see increasing activity as SOA expands is additional regulation by governments
2870 and associated legal institutions. New laws may deal with transactions that are service based, possibly
2871 including taxes on the transactions. Disclosure laws may mandate certain elements of description so both
2872 the consumer and provider act in a predictable environment and are protected from ambiguity in intent or
2873 action. Such laws spawn rules and regulations that will influence the metrics collected for evaluation of
2874 compliance.

2875 **5.1.3.4 Considerations for SOA Governance**

2876 The Reference Architecture definition of a loosely coupled system is one in which the constraints on the
2877 interactions between components are minimal: sufficient to permit interoperation without additional
2878 constraints that may be an artifact of implementation technology. While governance experience for
2879 standalone systems provides useful guides, we must be careful not to apply constraints that would
2880 preclude the flexibility, agility, and adaptability we expect to realize from a SOA ecosystem.

2881 One of the strengths of the SOA paradigm is it can make effective use of diversity rather than requiring
2882 monolithic solutions. Heterogeneous organizations can interact without requiring each conforms to
2883 uniform tools, representation, and processes. However, with this diversity comes the need to adequately
2884 define those elements necessary for consistent interaction among systems and participants, such as
2885 which communication protocol, what level of security, which vocabulary for payload content of messages.
2886 The solution is not always to lock down these choices but to standardize alternatives and standardize the
2887 representations through which an unambiguous identification of the alternative chosen can be conveyed.
2888 For example, the URI standard specifies the URI string, including what protocol is being used, what is the
2889 target of the message, and how parameters may be attached. It does not limit the available protocols, the
2890 semantics of the target address, or the parameters that can be transferred. Thus, as with our definition of
2891 loose coupling, it provides absolute constraints but minimizes which constraints it imposes.

2892 There is not a one-size-fits-all governance but a need to understand the types of things governance is
2893 called upon to do in the context of the goals of the SOA paradigm. Some communities may initially desire
2894 and require very stringent governance policies and procedures while others see need for very little. Over
2895 time, best practices will evolve, resulting in some consensus on a sensible minimum and, except in
2896 extreme cases where it is demonstrated to be necessary, a loosening of strict governance toward the
2897 best practice mean.

2898 A question of how much governance may center on how much time governance activities require versus
2899 how quickly is the system being governed expected to respond to changing conditions. For large single
2900 systems that take years to develop, the governance process could move slowly without having a serious
2901 negative impact. For example, if something takes two years to develop and the steps involved in
2902 governance take two months to navigate, then the governance can go along in parallel and may not have
2903 a significant impact on system response to changes. Situations where it takes as long to navigate
2904 governance requirements as it does to develop a response are examples where governance may need to
2905 be reevaluated as to whether it facilitates or inhibits the desired results. Thus, the speed at which services
2906 are expected to appear and evolve must be considered when deciding the processes for control. The
2907 added weight of governance should be appropriate for overall goals of the application domain and the
2908 service environment.

2909 Governance, as with other aspects of any SOA implementation, should start small and be conceptualized
2910 in a way that keeps it flexible, scalable, and realistic. A set of useful guidelines would include:

- 2911 • Do not hardwire things that will inevitably change. For example, develop a system that uses the
2912 representation of policies rather than code the policies into the implementations.
- 2913 • Avoid setting up processes that demo well for three services without considering how they may
2914 work for 300. Similarly, consider whether the display of status and activity for a small number of
2915 services will also be effective for an operator in a crisis situation looking at dozens of services,
2916 each with numerous, sometimes overlapping and sometimes differing activities.
- 2917 • Maintain consistency and realism. A service solution responding to a natural disaster cannot be
2918 expected to complete a 6-week review cycle but be effective in a matter of hours.

2919 5.1.4 Architectural Implications of SOA Governance

2920 The description of SOA governance indicates numerous architectural requirements on the SOA
2921 ecosystem:

- 2922 • Governance is expressed through policies and assumes multiple use of focused policy modules
2923 that can be employed across many common circumstances. The following are thus REQUIRED:
 - 2924 ○ descriptions to enable the policy modules to be visible, where the description **SHOULD**
2925 includes a unique identifier for the policy ~~and as well as~~ a sufficient, and preferably a
2926 machine process-able, representation of the meaning of terms used to describe the
2927 policy, its functions, and its effects;
 - 2928 ○ one or more discovery mechanisms that enable searching for policies that best meet the
2929 search criteria specified by ~~the service-a~~ participant; where the discovery mechanism will
2930 have access to the individual policy descriptions, possibly through some repository
2931 mechanism;
 - 2932 ○ accessible storage of policies and policy descriptions, so ~~service~~-participants can access,
2933 examine, and use the policies as defined.
- 2934 • Governance requires that the participants understand the intent of governance, the structures
2935 created to define and implement governance, and the processes to be followed to make
2936 governance operational. This **REQUIRES:**
 - 2937 ○ an information collection site, such as a Web page or portal, where governance
2938 information is stored and from which the information is always available for access;
 - 2939 ○ a mechanism to inform participants of significant governance events, such as changes in
2940 policies, rules, or regulations;
 - 2941 ○ accessible storage of the specifics of Governance Processes;
 - 2942 ○ SOA services to access automated implementations of the Governance Processes
- 2943 • Governance policies are made operational through rules and regulations. This **REQUIRES:**
 - 2944 ○ descriptions to enable the rules and regulations to be visible, where the description
2945 **SHOULD** includes a unique identifier and a sufficient, and preferably a machine process-
2946 able, representation of the meaning of terms used to describe the rules and regulations;
 - 2947 ○ one or more discovery mechanisms that enable searching for rules and regulations that
2948 may apply to situations corresponding to the search criteria specified by ~~the service-a~~
2949 participant; where the discovery mechanism will have access to the individual
2950 descriptions of rules and regulations, possibly through some repository mechanism;
 - 2951 ○ accessible storage of rules and regulations and their respective descriptions, so ~~service~~
2952 participants can understand and prepare for compliance, as defined.
 - 2953 ○ SOA services to access automated implementations of the Governance Processes.
- 2954 • Governance implies management to define and enforce rules and regulations. Management
2955 is discussed more specifically in section 5.3, but in a parallel to governance, management
2956 **REQUIRES:**
 - 2957 ○ an information collection site, such as a Web page or portal, where management
2958 information is stored and from which the information is always available for access;
 - 2959 ○ a mechanism to inform participants of significant management events, such as changes
2960 in rules or regulations;
 - 2961 ○ accessible storage of the specifics of processes followed by management.
- 2962 • Governance relies on metrics to define and measure compliance. This **REQUIRES:**
 - 2963 ○ the infrastructure monitoring and reporting information on SOA resources;
 - 2964 ○ possible interface requirements to make accessible metrics information generated or
2965 most easily accessed by the service itself.

2966 5.2 Security Model

2967 Security is one aspect of confidence – the confidence in the integrity, reliability, and confidentiality of the
2968 system. In particular, security in a SOA ecosystem focuses on those aspects of assurance that involve
2969 the accidental or ~~malicious~~malign intent of other people to damage ~~or~~ compromise trust, or hinder in the
2970 system and on the availability of SOA-based systems to perform desired capability.

2971

2972 Security

2973 The set of mechanisms for ensuring and enhancing **trust** and confidence in the **SOA ecosystem**.

2974 Although many of the same principles apply equally to SOA as they do to other systems, implementing
2975 Providing for security for a SOA ecosystemService Oriented Architecture is somewhat different than for
2976 other contexts; ~~although many of the same principles apply equally to SOA and to other systems.~~ The
2977 distributed nature of SOA brings challenges related to the protection of resources against inappropriate
2978 access, and because fact that SOA embraces the crossing ownership boundaries of ownership
2979 boundaries, makes the security issues associatedinvolved with moving data more visible.
2980 As well as securing the movement of data within and across ownership boundaries, security often
2981 revolves around resource access to functionality become more apparent in a SOA ecosystem. e. the need
2982 to guard certain resources against inappropriate access — whether reading, writing or otherwise
2983 manipulating these resources.

2984 From a people perspective, Any comprehensive security solution for a SOA-based system must take into
2985 account ~~that~~the people ~~that~~ are effectively managingusing, maintaining, and utilizing the system
2986 appropriately. The roles and responsibilities of the users, andmanaging SOA-based systems.
2987 Furthermore, the relationships between them must also be explicitly understood and incorporated into a
2988 solution: any security assertions that may be associated with particular interactions originate in the people
2989 that are behind the interaction.

2990 We analyze security in terms of the social structures that define the legitimate permissions, obligations
2991 and roles of people in relation to the system, and mechanisms that must be put into place to realize a
2992 secure system. The former are typically captured in a series of security policy statements; the latter in
2993 terms of security guards that ensure that policies are enforced.

2994 How and when to apply these derived security policy mechanisms is directly associated with the
2995 assessment of the *threat model* and a *security response model*. The threat model identifies the kinds of
2996 threats that directly impact the messages, services, message and/or the application of constraints, ~~and~~ the
2997 response model is the proposed mitigation to those threats. Properly implemented, the result can be an
2998 acceptable level of risk to the safety and integrity within the SOA ecosystem.

2999 5.2.1 Secure Interaction Concepts

3000 We can characterize secure interactions in terms of key security concepts [ISO/IEC 27002]:
3001 confidentiality, integrity, authentication, authorization, non-repudiation, and availability. The concepts for
3002 secure interactions are well defined in several other standards and publications. The security concepts
3003 here are therefore not explicitly defined here, but are discussedrather related to the SOA ecosystem
3004 perspective of the SOA-RAF.

3005 Related to the security goals in this section, there may be significant security policy differences between
3006 participants in different ownership domains. It is therefore important that these security policies and
3007 security parameters are negotiated at the start of the relationship between systems of differing ownership
3008 domains, and also when policies change between these domains.

3009 5.2.1.1 Confidentiality

3010 Confidentiality is concerned with the protection of privacy of participants in their interactions.
3011 Confidentiality refers to the assurance that unauthorized entities are not able to read messages or parts
3012 of messages that are transmitted, and is typically implemented by using encryption.
3013 Note that confidentiality has degrees: in a completely confidential exchange, third parties would not even
3014 be aware that a confidential exchange has occurred. In some cases~~In a partially confidential exchange,~~
3015 the identities of the participants may be known but the content of the exchange obscured. In other cases,
3016 only portions of sensitive data in the exchange are cryptographically encrypted.
3017 Different ownership domains may have policies related to encryption mechanisms and or cryptographic
3018 protocols between consumers and providers, and such policies need to be negotiated and understood
3019 prior to any interaction.

3020

3021 **5.2.1.2 Integrity**

3022 ~~Integrity refers to the assurance that information has not been altered in transit, and Integrity is concerned~~
3023 ~~with the protection of information that is exchanged – either from unauthorized writing or inadvertent or~~
3024 ~~intentional corruption. Integrity refers to the assurance that information that has been exchanged has not~~
3025 ~~been altered.~~

3026 ~~Integrity is different from confidentiality in that messages that are sent from one participant to another~~
3027 ~~may be obscured to a third party, but the third party may still be able to introduce his own content into the~~
3028 ~~exchange without the knowledge of the participants.~~

3029 Section 0 describes common computing techniques for providing both confidentiality and integrity during
3030 message exchanges.

3031 **5.2.1.3 Authentication**

3032 ~~Authentication is concerned with addressing a need to adequately identify actors in a potential interaction~~
3033 ~~or joint action.~~

3034 ~~Various mechanisms and protocols can be used to achieve this goal. A combination of identifiers (as~~
3035 ~~discussed in section 3.2.4.1) and other attributes of an actor is typically used to achieve this.~~

3036 ~~The set of attribute values that claim to identify a specific actor are matched against the set of reference~~
3037 ~~values expected for that actor and that are maintained by some trusted authority.~~

3038 ~~–If the comparison results in a sufficient match, authentication has been achieved.~~

3039 ~~Which specific set of attributes is considered an adequate basis for comparison will be context-dependent~~
3040 ~~and specifying such sets is not within the scope of the SOA-RAF.~~

3041 ~~In addition to the concern of adequately identifying each actor involved in the interaction, there may also~~
3042 ~~be a need to provide authentication information related to the subject that initiated a transaction involving~~
3043 ~~the combination of intermediary actors in a service orchestration scenario. In such a case, consumers~~
3044 ~~and services work on behalf of the initiator of the transaction, and there may need to be mechanisms in~~
3045 ~~place to identify the transaction initiator. This concern is covered later in section 5.2.5.~~

3046 Authentication merely provides an assertion that an actor is the person or agent that it claims to be. Of
3047 itself, it does not provide a 'green light' to proceed with the interaction – this is rather the concern of
3048 authorization, covered below.

3049 **5.2.1.4 Authorization**

3050 Authorization concerns the legitimacy of the interaction, providing assurance that the actors have
3051 permission to participate in the interaction. Authorization refers to the means by which a stakeholder may
3052 be assured that the information and actions that are exchanged are either explicitly or implicitly approved.

Comment [PFB101]: Issue 40, part
New text reflects deletion of
'identity' early in section 3.

Comment [KJL102]: Issue 40, part
(Figure deleted)

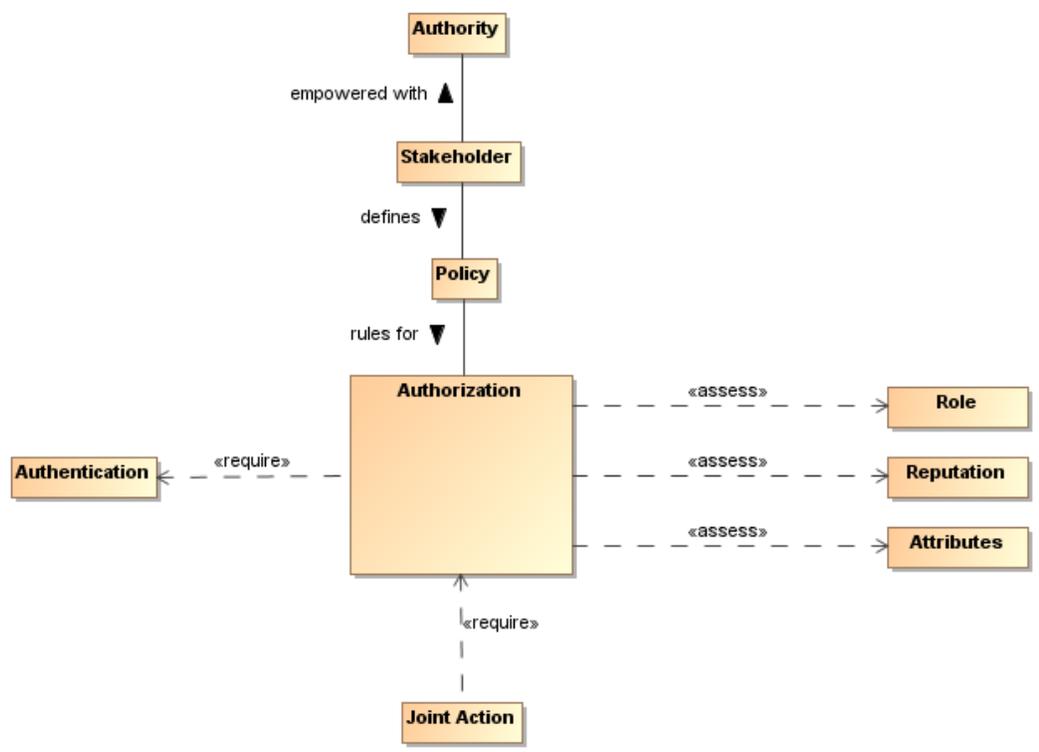


Figure 41 - Authorization

3053
3054

3055 The role of access control policy for security is to permit stakeholders to express their choices. In Figure
 3056 41, such a policy is a written constraint and the role, reputation, and attribute assertions of actors are
 3057 evaluated according to the constraints in the authorization policy. A combination of security mechanisms
 3058 and their control via explicit policies can form the basis of an authorization solution.

3059 The roles and attributes which provide a participant's credentials are expanded to include reputation.
 3060 Reputation often helps determine willingness to interact; for example, reviews of a service provider will
 3061 influence the decision to interact with the service provider. The roles, reputation, and attributes are
 3062 represented as assertions measured by authorization decision points.

3063 5.2.1.5 Non-repudiation

3064 Non-repudiation concerns the accountability of participants. To foster trust in the performance of a system
 3065 used to conduct shared activities, it is important that the participants are not able to later deny their
 3066 actions: to repudiate them. Non-repudiation refers to the means by which a participant may not, at a later
 3067 time, successfully deny having participated in the interaction or having performed the actions as reported
 3068 by other participants.

3069 5.2.1.6 Availability

3070 Availability concerns the ability of systems to use and offer the services for which they were designed. An
 3071 example ~~One of the~~ threats against availability is a Denial Of Service (DoS) the so-called denial of service
 3072 attack in which attackers attempt to prevent legitimate access to service or set of services by flooding
 3073 them with bogus requests. As functionality is distributed into services in a SOA ecosystem, availability
 3074 protection is paramount. the system.

3075 We differentiate here between general availability—which includes aspects such as systems reliability—
 3076 and availability as a security concept where we need to respond to active threats to the system.

3077 5.2.2 Where SOA Security is Different

3078 ~~The distributed nature of the SOA ecosystem brings challenges related to the protection of resources~~
3079 ~~against inappropriate access, and because the SOA paradigm embraces the crossing of ownership~~
3080 ~~boundaries, providing security in such an environment provides unique challenges. The core security~~
3081 ~~concepts are fundamental to all social interactions.~~ The evolution of sharing information within a SOA
3082 ecosystem requires the flexibility to dynamically secure computing interactions where the owning social
3083 groups, roles, and authority are constantly changing as described in section 5.1.3.1.

3084 ~~SOA policy-based security can be more adaptive than previous computing technologies, and typically~~
3085 ~~involves a greater degree of distributed mechanisms.~~

3086 Standards for security, as is the case with all aspects of SOA implementation and use, play a large role in
3087 flexible security on a global scale. SOA security may also involve greater auditing and reporting to adhere
3088 to regulatory compliance established by governance structures.

3089 5.2.3 Security Threats

3090 There are a number of ways in which an attacker may attempt to compromise the security ~~within~~ of a SOA
3091 ~~ecosystem~~ system. The two primary sources of attack are third parties attempting to subvert interactions
3092 between legitimate participants and ~~entities~~ an entity that ~~are~~ is participating but attempting to subvert
3093 other participants, ~~and are attacks on the security concerns listed in section 5.2.1.~~

3094 ~~The latter is particularly important~~ in a SOA ecosystem where there may be multiple ownership
3095 boundaries and trust boundaries, ~~it is important to understand these threats and protections that must be~~
3096 ~~effective. In order to participate, an entity must set a trust relationship with its consumers and other~~
3097 ~~services in the ecosystem.~~

3098 The threat model lists some common threats ~~to service interactions~~ that relate to the core security
3099 concepts listed in Section 5.2.1. Each technology choice in the realization of a SOA-based system can
3100 potentially have many threats to consider. ~~Although these threats are not unique to SOA and can be~~
3101 ~~mitigated by applying cryptographic techniques (digital signatures, encryption, and various cryptographic~~
3102 ~~protocols) and security technologies, it is important that such threats are understood in order to provide~~
3103 ~~solutions for thwarting such attacks and minimizing risk.~~

3104 Message alteration

3105 If an attacker is able to modify the content (or even the order) of messages that are exchanged without
3106 the legitimate participants being aware of it then the attacker has successfully compromised the security
3107 of the system. In effect, the participants may unwittingly serve the needs of the attacker rather than their
3108 own. ~~Cryptographic mechanisms (hash codes, digital signatures, cryptographic protocols) can be used as~~
3109 ~~a protection mechanism against alteration.~~

3110 ~~An attacker may not need to completely replace a message with his own to achieve his objective;~~
3111 ~~replacing the identity of the initially intended recipient of a transaction may be enough.~~

Comment [PFB104]: Issue 136

3112 Message interception

3113 If an attacker is able to intercept and understand messages exchanged between participants, then the
3114 attacker may be able to gain advantage. ~~Cryptographic protocols can be used as a protection against~~
3115 ~~interception. This is probably the most commonly understood security threat.~~

3116 Man in the middle

3117 In a man-in-the-middle attack, the legitimate participants believe that they are interacting with each other;
3118 but are in fact interacting with ~~an~~ the attacker. The attacker attempts to convince each participant that he
3119 is their correspondent; whereas in fact he is not.

3120 In a successful man-in-the-middle attack, legitimate participants do not have an accurate understanding
3121 of the state of the other participants. The attacker can use this to subvert the intentions of the participants.

3122 Spoofing

3123 In a spoofing attack, the attacker convinces a participant that he is ~~another party~~.

3124 Denial of service attack

3125 ~~¶~~A Denial of Service (DoS) attack is an attack on the availability and performance of a service or set of
3126 services. In a DoS attack, the attacker attempts to prevent legitimate users from making use of the
3127 service. A DoS attack is easy to mount and can cause considerable harm: by preventing legitimate
3128 interactions in a SOA ecosystem, or by slowing them down enough, the attacker may be able to
3129 simultaneously prevent legitimate access to a service and to attack the service by another means.

3130 ~~A variation of the DoS attack is the Distributed Denial of Service (DDoS) attack. In a DDoS attack the~~
3131 ~~attacker uses multiple agents to attack the target. In some circumstances this can be extremely~~
3132 ~~difficult to counteract effectively.~~

3133 One of the features of a DoS attack is that it does not require valid interactions to be effective: responding
3134 to invalid messages also takes resources and that may be sufficient to cripple the target. A variation of
3135 the DoS attack is the Distributed Denial of Service (DDoS) attack, where an attacker uses multiple agents
3136 to the attack the target.

3137 Replay attack

3138 In a replay attack, the attacker captures the message traffic during a legitimate interaction and then
3139 replays part of it to the target. The target is persuaded that a similar transaction to the previous one is
3140 being repeated and it responds as though it were a legitimate interaction.

3141 ~~A replay attack may not require that the attacker understand any of the individual~~
3142 ~~message communications; the attacker may have different objectives (for example attempting to predict~~
3143 ~~how the target would react to a particular request).~~

3144 False repudiation

3145 In false repudiation, a user completes a normal transaction and then later attempts to deny that the
3146 transaction occurred. ~~For example, a customer may use a service to buy a book using a credit card; then,~~
3147 ~~when the book is delivered, refuse to pay the credit card bill claiming that someone else must have~~
3148 ~~ordered the book.~~

3149 5.2.4 Security Responses

3150 Security goals are never absolute: it is not possible to guarantee 100% confidentiality, non-repudiation,
3151 etc. However, a well -designed and implemented security response model can reduce security risk
3152 to ensure acceptable levels ~~of security risk~~. For example, using a well-designed cipher to encrypt
3153 messages may make the cost of breaking communications so great and so lengthy that the information
3154 obtained is valueless.

3155 Performing threat assessments, devising mitigation strategies, and determining acceptable levels of risk
3156 are the foundation for an effective process to mitigating threats in a cost-effective way.¹⁰ Architectural
3157 choices, as well as choices ~~The choice~~ in hardware and software to realize a SOA implementation will be
3158 used as the basis for threat assessments and mitigation strategies. The stakeholders of a specific SOA
3159 implementation should determine acceptable levels of risk based on threat assessments and the cost of
3160 mitigating those threats.

Comment [PFB105]: Issue 141

3161 5.2.4.1 Privacy Enforcement

3162 The most efficient mechanism to assure confidentiality is the encryption of information. Encryption is
3163 particularly important when messages must cross trust boundaries; especially over the Internet. Note that
3164 encryption need not be limited to the content of messages: it is possible to obscure even the existence of
3165 messages themselves through encryption and 'white noise' generation in the communications channel.

¹⁰ In practice, there are perceptions of security from all participants regardless of ownership boundaries. Satisfying security policy often requires asserting sensitive information about the message initiator. The perceptions of this participant about information privacy may be more important than actual security enforcement within the SOA ecosystem for this stakeholder.

3166 The specifics of encryption are beyond the scope of this architecture. However, we are concerned about
3167 how the connection between privacy-related policies and their enforcement is made.

3168 Service contracts may express confidentiality security policies and the cryptographic mechanisms
3169 required (e.g. ciphers, cryptographic protocols). Between ownership boundaries, there may also be
3170 similar security policies that define requirements for privacy between them. Between such boundaries,
3171 there may be a Policy Enforcement Point (PEP) for enforcing such requirements which may, for example,
3172 automatically. A policy enforcement point for enforcing privacy may take the form of an automatic function
3173 to encrypt messages as they leave a trust boundary; or perhaps simply ensuring that such messages are
3174 suitably encrypted in such a way as to comply with the policy. -

3175 Any policies relating to the level of encryption being used would then apply to these centralized
3176 messaging functions.

3177 **5.2.4.2 Integrity Protection**

3178 To protect against message tampering or inadvertent message alteration, ~~and to allow the receiver of a~~
3179 ~~message to authenticate the sender,~~ messages may be accompanied by ~~the~~ a digital signature ~~of the~~
3180 ~~hash code of a message. Any alteration of the message or signature would result in a failed signature~~
3181 ~~validation, indicating an integrity compromise. -~~ Digital signatures ~~therefore provide a mechanism for~~
3182 ~~integrity means to detect if signed data has been altered. This protection, - can also extend to~~
3183 ~~authentication and non-repudiation of a sender.~~

3184 A digital signature also provides non-repudiation, which is an assurance of proof that a subject signed a
3185 message. Utilizing a digital signature algorithm based on public key cryptography, a digital signature
3186 cryptographically binds the signer of the message to its contents, ensuring that the signer cannot
3187 successfully deny sending the message.

3188 The use of a Public Key Infrastructure (PKI) provides the support and infrastructure for digital signature
3189 capabilities, and there may also be security policies related to digital signatures between organizational
3190 boundaries, as well as trust relationships between multiple Certificate Authorities (CAs) across the
3191 boundaries.

3192 A common way a digital signature is generated is with the use of a private key that is associated with a
3193 public key and a digital certificate. The private key of some entity in the system is used to create a digital
3194 signature for some set of data. Other entities in the system can check the integrity of the signed data set
3195 via signature verification algorithms. Any changes to the data that was signed will cause signature
3196 verification to fail, which indicates that integrity of the data set has been compromised.

3197 A party verifying a digital signature must have access to the public key that corresponds to the private key
3198 used to generate the signature. A digital certificate contains the public key of the owner, and is itself
3199 protected by a digital signature created using the private key of the issuing Certificate Authority (CA).

3200 **5.2.4.3 Message Replay Protection**

3201 To protect against replay attacks, messages may also contain information that can be used to detect
3202 replayed messages. A common approach involves the use of ~~The simplest requirement to prevent replay~~
3203 ~~attacks is that each message that is ever sent is unique. For example, a message may contain a~~
3204 ~~message ID, a timestamp, and the message's intended destination, signed along with the message itself.~~
3205 A message recipient may be able to thwart a-

3206 By storing message replay attack by IDs, and comparing each new message with the store, it becomes
3207 possible to verify whether a given message has been received before (and therefore should be
3208 discarded).

- 3209
 - checking to ensure that it has previously not processed the message ID
- 3210
 - validating that the timestamp is within a certain time threshold to ensure message freshness
- 3211
 - ensuring that the recipient is indeed the intended destination
- 3212
 - validating the digital signature, which provides non-repudiation of the message sender and
- 3213
 - checks the integrity of the message ID, timestamp, the destination, and the message itself,
- 3214
 - proving that none of the information was altered

3215 Cryptographic protocols between participants can also be used to thwart replay attacks.
3216 The timestamp may be included in the message to help check for message freshness. Messages that
3217 arrive after their message ID could have been cleared (after receiving the same message some time
3218 previously) may also have been replayed. A common means for representing timestamps is a useful part
3219 of an interoperable replay detection mechanism.
3220 The destination information is used to determine if the message was misdirected or replayed. If the
3221 replayed message is sent to a different endpoint than the destination of the original message, the replay
3222 could go undetected if the message does not contain information about the intended destination.
3223 In the case of messages that are replies to prior messages, it is also possible to include seed information
3224 in the prior messages that is randomly and uniquely generated for each message that is sent out. A
3225 replay attack can then be detected if the reply does not embed the random number that corresponds to
3226 the original message.

3227 **5.2.4.4 Auditing and Logging**

3228 False repudiation involves a participant denying that it authorized a previous interaction. In addition to the
3229 use of digital signatures, An effective strategy for responding to such a denial involves logging to
3230 maintain careful and complete logs of interactions that can be used for auditing purpose and the ability to
3231 audit the resulting logs. The more detailed and comprehensive an audit trail is, the less likely it is that a
3232 false repudiation would be successful.

3233 Given the distributed nature of the SOA ecosystem, one challenge revolves around the location of the
3234 audit logs of services. It would be very difficult, for example, to do cross-log analysis of services that write
3235 logs to their own file system. For this reason, a common approach revolves around the use of auditing
3236 services, where services may stream auditing information to a common auditing component which can
3237 then be used to provide transaction analysis and a common view.

3238 The countermeasures assume that the non-repudiation tactic (e.g. digital signatures) is not undermined
3239 itself. For example, if private key is stolen and used by an adversary, even extensive logging cannot
3240 assist in rejecting a false repudiation.

3241 Unlike many of the security responses discussed here, it is likely that the scope for automation in
3242 rejecting a repudiation attempt is limited in the immediate future to careful logging.

Comment [KL106]: Issue 275

3243 **5.2.4.5 Graduated engagement**

3244 Although many The key to managing and responding to DoS attacks can typically be thwarted by
3245 intrusion detection systems, they are sometimes difficult to detect because requests to services seem to
3246 be legitimate. It is therefore prudent to be careful in the use of resources when responding to requests.
3247 If interaction. Put simply, a known consumer triessystem has a choice to respond to interact via a public
3248 interface that is not specified in the service contract, a service is not obliged communication or to notice
3249 such an interaction request, ignore it. In order to avoid vulnerability to DoS attacks, a service provider
3250 should be careful not to commit resources beyond those implied by the current statestatus of interactions;
3251 this permits a graduation in commitment by the service provider that mirrors any commitment on the part
3252 of service consumers and attackers alike. A successful approach, however, cannot be implemented at the
3253 service-level alone – it involves a defense-in-depth strategy, coupling the use of intrusion detection
3254 systems, routers, firewalls, and providing the protections discussed in this section.

3255 **5.2.5 Access Control**

3256 **5.2.5.1 Conveying Authentication and Authorization Information**

3257 As service-oriented solutions have risen in popularity, standards bodies have developed various
3258 specifications and token profiles used to convey authentication and authorization information throughout a
3259 SOA ecosystem. When an actor initiates an interaction with a service, that service may call other
3260 intermediate services on behalf of the initiator of the transaction. When orchestration solutions combine
3261 multiple distributed services, each component of the orchestration may need to understand information

3262 about the initiator in order to provide proper access control to its data. This is a challenge both within and
3263 between ownership domains.

3264 The security concerns related to conveying authentication and authorization information throughout
3265 intermediaries provide some complexity. Although an actor may directly authenticate to a service
3266 provider, that service provider may interact with other service providers in order to carry out its
3267 functionality, possibly without the knowledge of the initiator. There may therefore be privacy and
3268 confidentiality concerns related to conveying security information about the initiating actor. There may
3269 also be issues related to authorization, in that the initiating actor may need to explicitly delegate consent
3270 for intermediate services to act on the initiator's behalf.

3271 The following sections cover two approaches for conveying authentication and authorization information
3272 in a SOA ecosystem. These approaches involves conveying sufficient attributes, as discussed in section
3273 5.2.1.3, which may be a single unique identifier or a set of identifiers that can be used in access control
3274 decisions.

3275 In the first approach, the service consumer creates and passes an assertion about the initiating actor. In
3276 the second approach, a service is trusted to issue assertions about subjects. Each has specific
3277 implications for a SOA ecosystem.

3278 **5.2.5.1.1 Sender-Vouches Approaches**

3279 In a "sender vouches" approach, a service consumer creates an assertion, *vouching* for certain security
3280 information about the initiator of the transaction, and possible about other actors in a series (chain) of
3281 service interactions. This assertion contains sufficient attributes that can be used in access control
3282 decisions, and is sent, or propagated, to the service provider. Trust of such an assertion is therefore
3283 based on the provider's trust of the consumer, and also there needs to be an understanding of such
3284 assertions between ownership boundaries. In a SOA ecosystem, such trust must be established at the
3285 beginning of each relationship.

3286 When such assertions are reused in service orchestration scenarios beyond the initial consumer-provider
3287 interaction, there can be significant security risks¹¹.

- 3288 • Trust of Message Senders. Because the trust of the assertion is based on the trust of the
3289 message senders, the more intermediaries there are, trust can degrade as the distance between
3290 the initiator and the service being called becomes greater. Trust may therefore dependent on the
3291 trust of every sender in the chain to properly pass the claim.
- 3292 • Risk of Vulnerabilities in Intermediaries. Because the trust of the assertion relies on the trust of
3293 each participant in the transaction, a risk is that intermediary services may become compromised
3294 and may inaccurately send false claims. Depending on the exact messaging syntax, an
3295 intermediary service could potentially manipulate the assertion or substitute another assertion.
3296 There could also be impersonation of the intermediary services, affecting the reliability of the
3297 transaction..

3298 Approaches for mitigating risks in sender-vouches approaches involve a careful combination of SOA
3299 Security governance, limiting the re-use of assertions beyond a certain number of points, establishing
3300 conditions of use for propagated assertions, keeping track of the history of the assertion in the
3301 transaction, and the use of digital signatures by an asserting party.

3302 Between ownership domains, such an approach is even more challenging, as different ownership
3303 domains may recognize different authentication authorities and may not recognize identities from other
3304 organizations. Security policies that relate to the conveying of security information across boundaries
3305 must occur at the start of the relationship, with many solutions involving reciprocity of trust between
3306 authentication and authorization authorities from each domain.

¹¹ Such risks and others are documented in [SMITH]

3307

5.2.5.1.2 Token Service-based Approaches

3308 This approach revolves around use of a *token service* or a set of token services trusted to vouch for
3309 security information about authenticated actors in the transaction. In this approach, a token service issues
3310 a token which is an assertion that contains sufficient attributes that can be used in access control
3311 decisions. The service consumer passes this token, along with a request, to a service provider.

3312 After the original consumer passes the issued token to the service, the recipient service later acting as a
3313 consumer may then choose propagate the token to other service providers. Much like the risks
3314 associated with the reuse of assertions in sender-vouches approaches, there are risks associated with
3315 the reuse of tokens issued by the token service beyond the initial consumer-provider interaction. Most
3316 token service protocols and specifications, therefore, provide the capability for "refreshing" tokens for
3317 reuse in such situations. In this case, each actor retrieving a token may request that the token service
3318 issue a "refresh token" that can be propagated for a subsequent service interaction. Utilizing refresh
3319 tokens removes the risks associated with reuse.

3320 This approach differs from the sender-vouches model in that trust of the token is not based on the
3321 message sender, but is based on the trust of the token service that issued it. In interactions between
3322 ownership domains, the establishment of the trust of the token services must be agreed to at the start of
3323 the relationship, and there must be an understanding of the policies associated with processing the
3324 tokens. To facilitate this, token services in one domain can often be used to "translate" tokens from other
3325 domains, issuing new tokens that are understood by services and consumers in its domain.

3326 Unlike sender-vouches approaches, the token service approach revolves around a trusted token service
3327 or a set of trusted token services, and there may be architectural implications related to performance and
3328 availability. It is therefore advised that solutions that provide elastic scalability be used to ensure that
3329 token services are readily available to respond to requests.

5.2.5.2 Access Control Approaches

3331 Access control revolves around security policy. If access control policy can be discovered and processed,
3332 and if authorization credentials of actors can be retrieved, access control can be successfully enforced.
3333 Architectural flexibility for authorization is achieved by logically separating duties into Policy Decision
3334 Points (PDPs) and Policy Enforcement Points (PEPs). A PDP is the point at which access control
3335 decisions are made, based on an expressed access control policy and an actor's authorization
3336 credentials. The enforcement of the decision is delegated to a PEP. Some standards, such as XACML
3337 (the eXtensible Access Control Markup Language), decompose the policy model further into Policy
3338 Administration Points (PAPs) that create policy and the Policy Information Points (PIPs) that query
3339 attributes for actors requesting access to resources. There are many strategies for how PDPs and PEPs
3340 can work together, each with architectural implications that have an impact on security, performance, and
3341 scalability.

3342 As access control policy may vary between ownership domains, the negotiation of access control policies
3343 between such domains must occur at the start of the relationship, regardless of the underlying
3344 architectural approaches.

3345 Different security services implementations may dictate different architectural approaches and have
3346 different implications. This section provides a brief overview of such approaches.

5.2.5.2.1 Centralized Access Control Approaches

3347 A centralized approach uses a policy server (or a set of policy servers) to act as a PDP, and utilizes the
3348 current access control policy to make an access control decision for an actor requesting access to a
3349 resource. A positive aspect of this approach can be information hiding because services may not need to
3350 know the authorization credentials of the actor or the specific policy being enforced. The centralized
3351 model protects that information in cases where this information may be sensitive or confidential. Another
3352 positive aspect of this approach is that the policy services can provide access control decisions
3353 consistently, and any change to access control policy can be changed in one place.
3354

3355 However, negative aspects of this model are those common with any type of centralized architecture,
3356 including performance and availability. Given performance, availability, and scalability concerns, any
3357 centralized solution should be coupled with alternative approaches for greater flexibility.

3358 **5.2.5.2.2 Decentralized Access Control Approaches**

3359 In a decentralized approach, the service consumer propagates a token related to its identity (and possibly
3360 other identities in a service chain), and this is assessed by a "local" PDP and PEP. The service PDP
3361 refers to locally expressed policy, and therefore, its PDP can inspect the policy and the security
3362 credentials propagated in order to make an access control decision. If only identity information about the
3363 initiator is propagated into the service, the service may retrieve additional authorization credentials from
3364 an Attribute Service lookup based on the identity.

3365 The decentralized model alleviates the performance concerns of the purely central model, as it does not
3366 require access to a set of centralized servers used to make access control decisions. Because the policy
3367 is locally expressed, the service may enforce its own policy, expressed in its service contract with service
3368 consumers.

3369 There are two potential concerns with this model. One concern is that there is no information hiding. If an
3370 assertion about the initiator is propagated into the service, the service may need security credentials of
3371 the consumer in order to execute access control policy, and these credentials may be sensitive or
3372 confidential. A second concern revolves around access control policy management. As this decentralized
3373 model is based on making "local" (not centralized) access control decisions at the service level, there is a
3374 possibility that

- 3375 • Access control policies may not be consistently enforced throughout the SOA ecosystem
- 3376 • Changing organizational access control policies require policy changes throughout the SOA
3377 ecosystem (vs. in a central location) and may be therefore difficult to immediately enforce.
3378 Therefore, there is a danger that access control policies may be out-of-date and inconsistent

3379 It is therefore prudent that in using such an approach, that these concerns be addressed.

3380 **5.2.5.2.3 Hybrid Access Control Approaches**

3381 A purely centralized approach has significant weaknesses related to performance, availability, and
3382 scalability; a purely decentralized approach does not support a requirement to have centralized control of
3383 access control policy. In response, hybrid approaches have emerged to provide a "happy medium".
3384 between local control of policy (where services express all policy) and central control of policy (where a
3385 central policy server expresses all policy). In hybrid models, each service can both express local policy
3386 and leverage global organizational policy (which can be periodically downloaded or syndicated to the
3387 local services) in order to make decisions. The balance between the models will depend on the context in
3388 which the hybrid is applied.

3389 **5.2.6 Architectural Implications of SOA Security**

3390 Providing SOA security in an ecosystem of governed services has the following implications on the policy
3391 support and the distributed nature of mechanisms used to assure SOA security:

- 3392 • Security expressed through security messaging policies **SHOULD follow** the same architectural
3393 implications as described in Section 4.4.3 for policies and contracts architectural implications.
- 3394 • Security policies **MUST have** mechanisms to support security description administration, storage,
3395 and distribution.
- 3396 • Service descriptions supporting security policies **SHOULD**:
 - 3397 ○ have a meta-structure sufficiently rich to support security policies;
 - 3398 ○ be able to reference one or more security policy artifacts;
 - 3399 ○ have a framework for resolving conflicts between security policies.
- 3400 • The mechanisms that make-up the execution context in secure SOA-based systems **SHOULD**:
 - 3401 ○ provide protection of the confidentiality and integrity of message exchanges;
 - 3402 ○ be distributed so as to provide available centralized or decentralized policy-based
3403 identification, authentication, and authorization;
 - 3404 ○ ensure service availability to consumers;
 - 3405 ○ be able to scale to support security for a growing ecosystem of services;
 - 3406 ○ be able to support security between different communication means or
3407 channel technologies.

- 3408 • Common security services **SHOULD** include the ability for:
 - 3409 ○ authentication and establishing/validating credentials;
 - 3410 ○ retrieval of authorization credentials (attribute services);
 - 3411 ○ enforcing access control policies;
 - 3412 ○ intrusion detection and prevention;
 - 3413 ○ auditing and logging interactions and security violations.

3414 5.3 Management Model

3415 5.3.1 Management

3416 Management is a process of controlling resources in accordance with the policies and principles defined
3417 by Governance.

3418 There are three separate but linked domains of interest within the management of a SOA ecosystem:

- 3419 1. the management and support of the resources that are involved in any complex structures – of
3420 which SOA ecosystems are excellent examples;
- 3421 2. the promulgation and enforcement of the policies and service contracts agreed to by the
3422 stakeholders in the SOA ecosystem;
- 3423 3. the management of the relationships of the participants – both to each other and to the services
3424 that they use and offer.

3425 There are many artifacts related to management. Historically, systems management capabilities have
3426 been organized by the FCAPS functions (based on ITU-T Rec. M.3400 (02/2000), *TMN Management*
3427 *Functions*):

- 3428 • fault management,
- 3429 • configuration management,
- 3430 • account management,
- 3431 • performance and security management.

3432 The primary task of the functional groups is to concentrate on maintaining systems in a trusted, active,
3433 and accessible state.

3434 In the context of the SOA ecosystem, we see many possible resources that may require management
3435 such as services, service descriptions, service contracts, policies, roles, relationships, security, people
3436 and systems that implement services and infrastructure elements. In addition, given the ecosystem
3437 nature, it is also potentially necessary to manage the business relationships between participants.

3438 Successful operation of a SOA ecosystem requires trust among the stakeholders and between them and
3439 the SOA-based system elements. In contrast, regular systems in technology are not necessarily operated
3440 or used in an environment requiring trust before the stakeholders make use of the system. Indeed, many
3441 of these systems exist in hierarchical management structures, within which use may be mandated by
3442 legal requirement, executive decision, or good business practice in furthering the business' strategy. The
3443 pre-condition of trust in the SOA ecosystem is rooted both in the principles of service orientation and in
3444 the distributed, authoritative ownership of independent services. Even for hierarchical management
3445 structures applied to a SOA ecosystem, the service in use should have a contractual basis rather than
3446 solely being mandated.

3447 Trust may be established through agreements/contracts, policies, or implicitly through observation of
3448 repeated interactions with others. Explicit trust is usually accompanied by formalized documents suitable
3449 for management. Implicit trust adds fragility to the management of a SOA ecosystem because failure to
3450 maintain consistent and predictable interactions will undermine the trust between participants and within
3451 the ecosystem as a whole.

3452 Management in a SOA ecosystem is thus concerned with management taking actions that will establish
3453 the condition of trust that must be present before engaging in service interactions. These concerns should
3454 largely be handled within the governance of the ecosystem. The policies, agreements, and practices
3455 defined through governance provide the boundaries within which management operates and for which
3456 management must provide enforcement and feedback. However, governance alone cannot foresee all
3457 circumstances but must offer sufficient guidance where agreement between all stakeholders cannot be

3458 reached. Management in these cases must be flexible and adaptable to handle unanticipated conditions
 3459 without unnecessarily breaking trust relationships.

3460 Service management is the process – manual, automated, or a combination – of proactively monitoring
 3461 and controlling the behavior of a service or a set of services. Service management operates under
 3462 constraints attributed to the business and social context. Specific policies may be used to govern cross-
 3463 boundary relationships. Managing solutions based on such policies (and that may be used across
 3464 ownership boundaries) raises issues that are not typically present when managing a service within a
 3465 single ownership domain. Care is therefore required in managing a service when the owner of the
 3466 service, the provider of the service, the host of the service and mediators to the service may all belong to
 3467 different stakeholders.

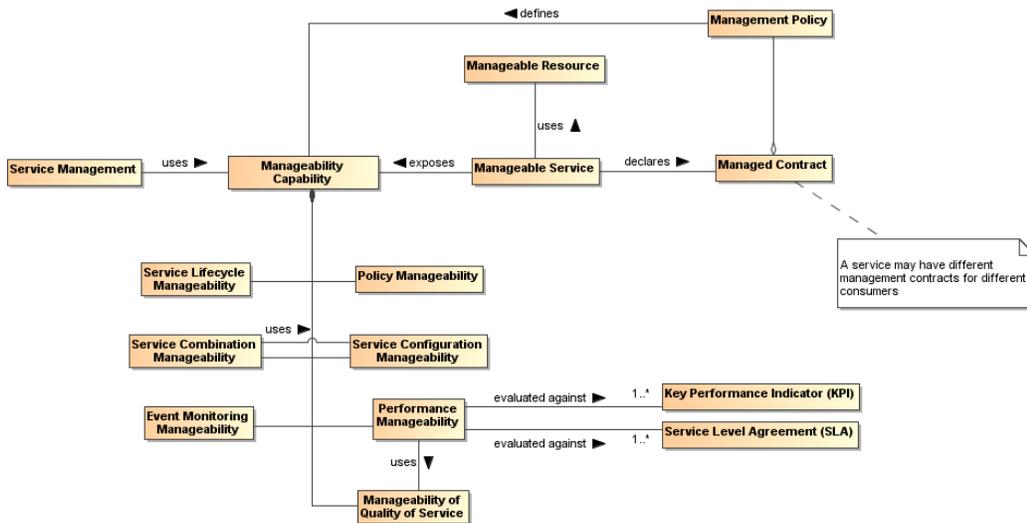
3468 Cross-boundary service management takes place in, at least, the following situations:

- 3469 • using combinations of services that belong to different ownership domains
- 3470 • using of services that mediate between ownership domains
- 3471 • sharing monitoring and reporting means and results.

3472 These situations are particularly important in ecosystems that are highly decentralized, in which the
 3473 participants interact as peers as well as in the ‘master-servant’ mode.

3474 The management model shown in Figure 42 conveys how the SOA paradigm applies to managing
 3475 services. Services management operates via service metadata, such as properties associated with
 3476 service lifecycles and with service use, which are typically collected in or accessed through the service
 3477 description.

3478



3479

3480

Figure 42 - Management model in SOA ecosystem

3481 The service metadata of interest is that set of service properties that is manageable. These manageability
 3482 properties are generally identifiable for any service consumed or supplied within the ecosystem. The
 3483 necessary existence of these properties within the SOA ecosystem motivates the following definitions:

3484 **Manageability**

3485 A capability that allows a **resource** to be controlled, monitored, and reported on with respect to
 3486 some properties.

3487 **Manageability property**

3488 A property used in the **manageability** of a **resource**. The fundamental unit of management in
 3489 systems management.

3490 Note that manageability is not necessarily a part of the managed entities themselves and are generally
3491 considered to be external to the managed entities.

3492 Each resource may be managed through a number of aspects of management, and the resources may
3493 be grouped based on similar aspects. For example, resources may be grouped according to the aspect
3494 referred to as 'Configuration Manageability' for the collection of services. Some resources may not be
3495 managed under a particular capability if there are no manageability aspects with a clear meaning or use.
3496 As an example, all resources within a SOA ecosystem have a lifecycle that is meaningful within the
3497 ecosystem. Thus, all resources are manageable under Lifecycle Manageability. In contrast, not all
3498 resources report or handle events. Thus, Event Manageability is only concerned with those resources for
3499 which events are meaningful.

3500 **Life-cycle Manageability** of a service typically refers to how the service is created, how it is **destroyed**
3501 **retired** and how service versions must be managed. This manageability is a feature of the SOA
3502 ecosystem because the service cannot manage its own life cycle. **Related properties may include the**
3503 **necessary state of the ecosystem for the creation and retirement of the service and the state of the**
3504 **ecosystem following the retirement of the service. The SOA ecosystem distinguishes between service**
3505 **composition and service aggregation: retiring of service composition leads to retiring of all services**
3506 **comprising the composition while retiring of service aggregation assumes that comprising services have**
3507 **their own life-cycle and can be used in another aggregation.**

Comment [KJL107]: Issue 146

3508 Another important consideration is that services may have resource requirements, **such as concurrent**
3509 **connectivity to a data source**, which must be established at various points in the services' life cycles.

Comment [PFB108]: Issue 145

Comment [KJL109]: Issue 147

3510 However, actual providers of these resources may not be known at the time of the service creation and,
3511 thus, have to be managed at service run-time.

3512 **Combination Manageability** of a service addresses management of service characteristics that allow for
3513 creating and changing combinations in which the service participates or that the service combines itself.
3514 Known models of such combinations are aggregations and compositions. Examples of patterns of
3515 combinations are choreography and orchestration. **In cases of business collaboration, combination of**
3516 **services appears as cooperation of services.** Combination Manageability drives implementation of the
3517 Service Composability Principle of service orientation.

Comment [PFB110]: Issue 145

3518 Service combination manageability resonates with the methodology of process management.
3519 Combination Manageability may be applied at different phases of service creation and execution and, in
3520 some cases, can utilize Configuration Manageability.

3521 Service combinations typically contribute the most in delivering business values to the stakeholders.
3522 Managing service combinations is the one of the most important tasks and features of the SOA
3523 ecosystem.

3524 **Configuration Manageability** of a service allows managing the identity of and the interactions among
3525 internal elements of the service, **for example, a use of data encryption for internal inter-component**
3526 **communication in particular deployment conditions.** Also, Configuration Manageability correlates with the
3527 management of service versions and configuration of the deployment of new services into the ecosystem.
3528 Configuration Management differs from the Combination Manageability in the scope and scale of
3529 manageability, and addresses lower level concerns than the architectural combination of services.

Comment [PFB111]: Issue 145

3530 **Event Monitoring Manageability** allows managing the categories of events of interest related to services
3531 and reporting recognized events to the interested stakeholders. Such events may be the ones that trigger
3532 service invocations as well as execution of particular functionality provided by the service. **For example,**
3533 **an execution of a set of financial market risk services, which implements choreography pattern, may be**
3534 **started if certain financial event occurs in a stock exchange.**

Comment [PFB112]: Issue 145

3535 Event Monitoring Manageability is a key lower-level manageability aspect, in which the service provider
3536 and associated stakeholders are interested. Monitored events may be internal or external to the SOA
3537 ecosystem. For example, a disaster in the oil industry, which is outside the SOA ecosystem of the Insurer,
3538 can trigger the service's functionality that is responsible for immediate or constant monitoring of oil prices
3539 in the oil trading exchanges and, respectively, modify the premium paid by the insured oil companies.

3540 **Performance Manageability** of a service allows controlling the service results, shared and sharable real
3541 world effects against the business goals and objectives of the service. This manageability assumes
3542 monitoring of the business performance as well as the management of this monitoring itself. Performance

3543 Manageability includes business and technical performance manageability through a performance criteria
3544 set, such as business key performance indicators (KPI) and service-level agreements (SLA).

3545 The performance business- and technical-level characteristics of the service should be known from the
3546 service contract. The service provider and consumer must be able to monitor and measure these
3547 characteristics or be informed about the results measured by a third party. An example of such monitoring
3548 would be when the comparison of service performance results against an SLA is not satisfactory to the
3549 consumer, and as a consequence, the consumer may replace the service by a service from a
3550 competitor.

Comment [PFB113]: Issue 145

3551 Performance Manageability is the instrument for providing compliance of the service with its service
3552 contracts. Performance Manageability utilizes Manageability of Quality of Service.

3553 **Manageability of Quality of Service** deals with management of service non-functional characteristics
3554 that may be of significant value to the service consumers and other stakeholders in the SOA ecosystem.
3555 A classic example- of this is managing bandwidth offerings associated with a service.

3556 Manageability of quality of service assumes that the properties associated with service qualities are
3557 monitored during the service execution. Results of monitoring may be compared against an SLA or a KPI,
3558 which results in the continuous validation of how the service contract is preserved by the service provider.

3559 **Policy Manageability** allows additions, changes and replacements of the policies associated with a
3560 resource in the SOA ecosystem. The ability to manage those policies (such as promulgating policies,
3561 retiring policies and ensuring that policy decision points and enforcement points are current) enables the
3562 ecosystem to apply policies and *evaluate* the results.

3563 The ability to manage, i.e. use a particular manageability, requires policies from governance to be
3564 translated into detailed rules and regulations which are measured and monitored providing corresponding
3565 feedback for enforcement. At the same time, the execution of a management capability must adhere to
3566 certain policies governing the management itself. For example, a management has to enforce and control
3567 policies of compliance with particular industry regulation while the management is obliged by another
3568 policy to report on the compliance status periodically.

3569 Management of SOA ecosystem recognizes the manageability challenge and requires manageability
3570 properties to be considered for all aforementioned manageability cases. In the following subsections, we
3571 describe how these properties are used in the management as well as some relationships between
3572 management and other components of SOA ecosystem.

3573 **5.3.2 Management Means and Relationships**

3574 A minimal set of management issues for the SOA ecosystem is shown in Figure 43 and elaborated in the
3575 following sections.

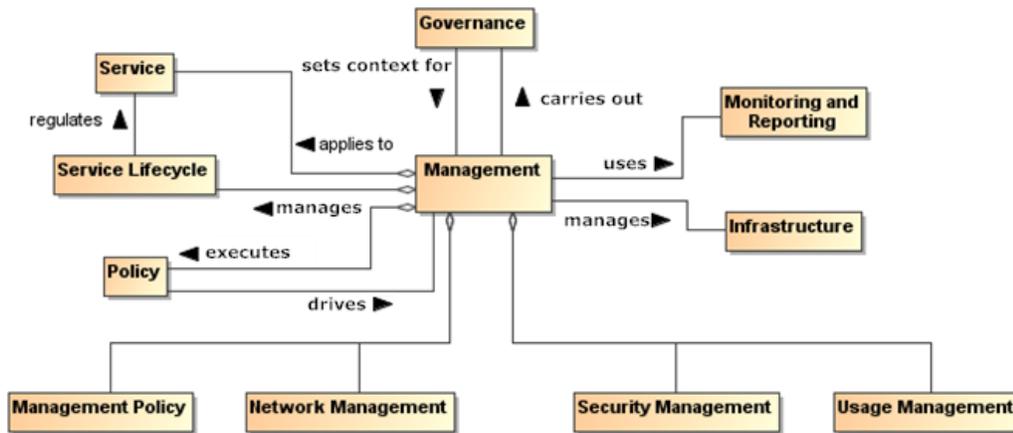


Figure 43 - Management Means and Relationships in a SOA ecosystem

3576
3577

3578 5.3.2.1 Management Policy

3579 The management of resources within the SOA ecosystem may be governed by management policies. In
 3580 a deployed SOA-based solution, it may well be that different aspects of the management of a given
 3581 service are managed by different management services. For example, the life-cycle management of
 3582 services often involves managing service versions. Managing quality of service is often very specific to
 3583 the service itself; for example, quality of service attributes for a video streaming service are quite different
 3584 to those for a banking system.

3585 5.3.2.2 Network Management

3586 Network management deals with the maintenance and administration of large scale physical networks
 3587 such as computer networks and telecommunication networks. Specifics of the networks may affect
 3588 service interactions from performance and operational perspectives.

3589 Network and related system management execute a set of functions required for controlling, planning,
 3590 deploying, coordinating, and monitoring the distributed services in the SOA ecosystem. However, while
 3591 recognizing their importance, the specifics of systems management or network management are out of
 3592 scope for this Reference Architecture Foundation.

Comment [KJL114]: Issue 153

3593 5.3.2.3 Security Management

3594 Security Management includes identification of roles, permissions, access rights, and policy attributes
 3595 defining security boundaries and events that may trigger a security response.

3596 Security management within a SOA ecosystem is essential to maintaining the trust relationships between
 3597 participants residing in different ownership domains. Security management must consider not just the
 3598 internal properties related to interactions between participants but ecosystem properties that preserve the
 3599 integrity of the ecosystem from external threats.

3600 5.3.2.4 Usage Management

3601 Usage Management is concerned with how resources are used, including:

- 3602 • how the resource is accessed, who is using the resource, and the state of the resource (access
 3603 properties);
- 3604 • controlling or shaping demand for resources to optimize the overall operation of the ecosystem
 3605 (demand properties);
- 3606 • assigning costs to the use of resources and distributing those cost assignments to the
 3607 participants in an appropriate manner (financial properties).

3608

3609 5.3.3 Management and Governance

3610 The primary role of governance in the context of a SOA ecosystem is to foster an atmosphere of
3611 predictability, trust, and efficiency, and it accomplishes this by allowing the stakeholders to negotiate and
3612 set the key policies that govern the running of the SOA-based solution. Recall that in an ecosystem
3613 perspective, the goal of governance is less to have complete fine-grained control but more to enable the
3614 individual participants to work together.

3615 Policies for a SOA ecosystem will tend to focus on the rules of engagement between participants; for
3616 example, what kinds of interactions are permissible, how disputes are resolved, etc. While governance
3617 may primarily focus on setting policies, management will focus on the realization and enforcement of
3618 policies. Effective management in the SOA ecosystem requires an ability for governance to understand
3619 the consequences of its policies, guidelines, and principles, and to adjust those as needed when
3620 inconsistencies or ambiguity become evident from the operation of the management functions. This
3621 understanding and adjustment must be facilitated by the results of management and so the mechanisms
3622 for providing feedback from management into governance must exist.

3623 Governance operates via specialized activities and, thus, should be managed itself. Governance policies
3624 are included in the Governance Framework and Processes, and driven by the enterprise business model,
3625 business objectives and strategies. Where corporate management policies exist, these are usually guided
3626 and directed by the corporate executives. In peer relationships, governance policies are set by either an
3627 external entity and accepted by the peers or by the peers themselves. This creates the appropriate
3628 authoritative level for the policies used for the management of the Governance Framework and
3629 Processes. Management to operationalize governance controls the life-cycle of the governing policies,
3630 including procedures and processes, for modifying the Governance Framework and Processes.

3631 5.3.4 Management and Contracts

3632 5.3.4.1 Management for Contracts and Policies

3633 As we noted above, management can often be viewed as the application of contracts and individual
3634 policies to ensure the smooth running of the SOA ecosystem. Policies and service contracts specify the
3635 service characteristics that have to be monitored, analyzed and managed. These also play an important
3636 role as the guiding constraints for management, as well as being artifacts (e.g., policy and contractual
3637 documents) that also need to be managed.

3638 5.3.4.2 Contracts

3639 As described in sections *Participation in a SOA Ecosystem* view and *Realization of a SOA*
3640 *Ecosystem* view, there are several types of contractual information in the SOA ecosystem. From the
3641 management perspective, three basic types of the contractual information relate to:

- 3642 • relationship between service provider and consumer;
- 3643 • communication with the service;
- 3644 • control of the quality of the service execution.

3645 When a consumer prepares to interact with a service, the consumer and the service provider must come
3646 to an agreement on the service features and characteristics that will be provided by the service and made
3647 available to the consumer. This agreement is known as a service contract.

3648 Service Contract

3649 An implicit or explicit documented agreement between the service **consumer** and service
3650 **provider** about the use of the service based on

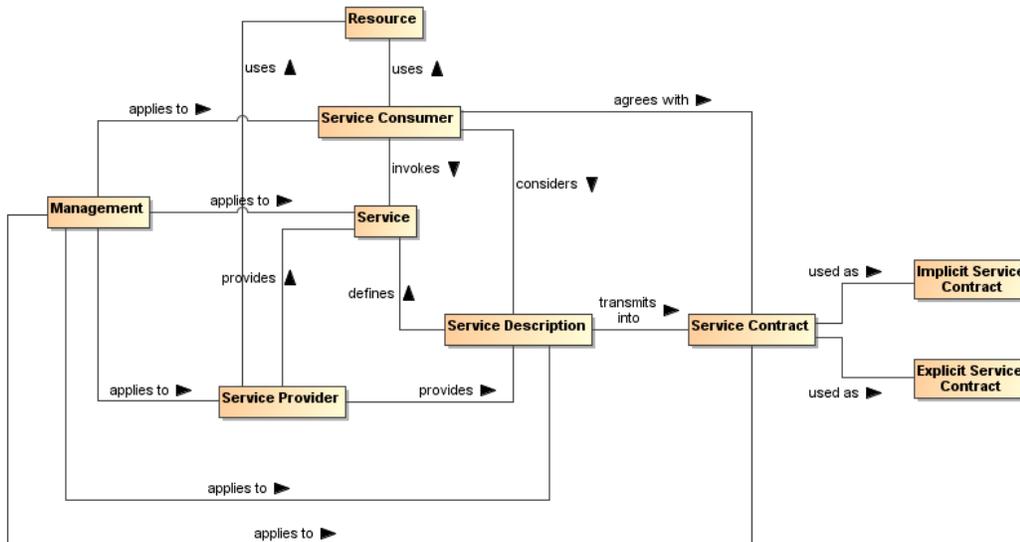
- 3651 • the commitment by a service provider to provide service functionality and results consistent
3652 with identified **real world effects** and
- 3653 • the commitment by a service **consumer** to interact with the service per specific means and
3654 per specified **policies**,

3655 where both consumer and provider actions are in the manner described in the service description.

3656 The service description provides the basis for the service contract and, in some situations, may be used
3657 as an implicit default service contract. In addition, the service description may set mandatory aspects of a

3658 service contract, e.g. for security services, or may specify acceptable alternatives. As an example of
 3659 alternatives, the service description may identify which versions of a vocabulary will be recognized, and
 3660 the specifics of the contract are satisfied when the consumer uses one of the alternatives. Another
 3661 alternative could have a consumer identify a policy they require be satisfied, e.g. a standard privacy policy
 3662 on handling personal information, and a provider that is prepared to accept a policy request would
 3663 indicate acceptance as part of the service contract by continuing with the interaction. In each of these
 3664 cases, the actions of the participants are consistent with an implicit service contract without the existence
 3665 of a formal agreement between the participants.

3666 In the case of business services, it is anticipated that the service contract may take an explicit form and
 3667 the agreement between business consumer and business service provider is formalized. Formalization
 3668 requires up-front interactions between service consumer and service provider. In many business
 3669 interactions, especially between business organizations within or across corporate boundaries, a
 3670 consumer must have a contractual assurance from the provider or wants to explicitly indicate choices
 3671 among alternatives, e.g., only use a subset of the business functionality offered by the service and pay a
 3672 prorated
 3673 cost.



3674
 3675 *Figure 44 - Management of the service interaction*

3676 Consequently, an implicit service contract is an agreement (1) on the consumer side with the terms,
 3677 conditions, features and interaction means specified in the service description "as is" or (2) a selection
 3678 from alternatives that are made available through mechanisms included in the service description, and
 3679 neither of these require any a priori interactions between the service consumer and the service provider.
 3680 For example, a browser interface may display a checked box indicating the consumer agrees to accept
 3681 future advertisement; the consumer can uncheck the box to indicate advertisements should not be sent.

Comment [KL115]: Issue 158

3682 An explicit service contract always requires a form of interaction between the service consumer and the
 3683 service provider prior to the service invocation. This interaction may regard the choice or selection of
 3684 the subset of the elements of the service description or other alternatives introduced through the formal
 3685 agreement process that would be applicable to the interaction with the service and affect related joint
 3686 action.

3687 Any form of explicit contract couples the service consumer and provider. While explicit contracts may be
 3688 necessary or desirable in some cases, such as in supply chain management, commerce often uses a mix
 3689 of implicit and explicit contracts, and a service provider may offer (via service description) a conditional
 3690 shift from implicit to explicit contract. For example, Twitter offers an implicit contract on the use of its APIs
 3691 to any application with the limit on the amount of service invocations; if the application has to use more
 3692 invocations, one has to enter into the explicit fee-based contract with the provider. A case where an

3693 implicit contract transforms into an explicit contract may be illustrated when one buys a new computer and
3694 it does not work. The buyer returns the computer for repair under the manufacturer's warranty as stated
3695 by an implicit purchase contract. However, if the repair does not fix the problem and the seller offers an
3696 upgraded model in replacement, the buyer may agree to an explicit contract that limits the rights of the
3697 buyer to make the explicit agreement public.

3698 Control of the quality of the service execution, often represented as a service level agreement (SLA), is
3699 performed by service monitoring systems and includes both technical and operational business controls.
3700 SLA is a part of the service contract and, because of the individual nature of such contracts, may vary
3701 from one service contract to another, even for the same consumer. Typically, a particular SLA in the
3702 service contract is a concrete instance of the SLA declared in the service description.

3703 Management of the service contracts is based on management policies that may be mentioned in the
3704 service description and in the service contracts. Management of the service contracts is mandatory for
3705 consumer relationship management. In the case of explicit service contracts, the contracts have to be
3706 created, stored, maintained, reviewed/controlled and archived/destroyed as needed. All the activities are
3707 management concerns. Explicit service contracts may be stored in specialized repositories that provide
3708 appropriate level of security.

3709 Management of the service interfaces is based on several management policies that regulate

- 3710 • availability of interfaces specified in the service contracts,
- 3711 • accessibility of interfaces,
- 3712 • procedures for interface changes,
- 3713 • interface versions as well as the versions of all parts of the interfaces,
- 3714 • traceability of the interfaces and their versions back to the service description document.

3715 Management of the SLA is integral to the management of service monitoring and operational service
3716 behavior at run-time. An SLA usually enumerates service characteristics and expected performances of
3717 the service. Since an SLA carries the connotation of a 'promise', monitoring is needed to know if the
3718 promise is being kept. Existence of an SLA itself does not guarantee that the consumer will be provided
3719 with the service level specified in the service contract.

3720 The use of an SLA in a SOA ecosystem can be wider than just an agreement on technical performances.
3721 An SLA may contain remedies for situations where the promised service cannot be maintained, or the
3722 real world effect cannot be achieved due to developments subsequent to the agreement. A service
3723 consumer that acts accordingly to realize the real world effect may be compensated for the breach of the
3724 SLA if the effect is not realized.

3725 Management of the SLA includes, among others, policies to change, update, and replace the SLA. This
3726 aspect concerns service Execution Context because the business logic associated with a defined
3727 interface may differ in different Execution Contexts and affect the overall performance of the service.

3728 **5.3.4.3 Policies**

3729 "Although provision of management capabilities enables a service to become manageable, the extent and
3730 degree of permissible management are defined in management policies that are associated with the
3731 services. Management policies are used to define the obligations for, and permissions to, managing the
3732 service" [WSA]. Management policies, in essence, are the realization of governing rules and regulations.
3733 As such, some management policies may target services while other policies may target the management
3734 of the services.

3735 In practice, a policy without any means of enforcing it is vacuous. In the case of management policy, we
3736 rely on a management infrastructure to realize and enforce management policy.

3737 **5.3.4.4 Service Description and Management**

3738 The service description identifies several management objects such as a set of service interfaces and
3739 related set of SLAs. Service behavioral characteristics and performances specified in the SLA depend on
3740 the interface type and its Execution Context. In the service description, a service consumer can find
3741 references to management policies, SLA metrics, and the means of accessing measured values that

3742 together increase assurance in the service quality. At the same time, service description is an artifact that
3743 must be managed.

3744 In the SOA ecosystem, the service description is the assembled information that describes the service but
3745 it may be reported or displayed in different presentations. While each separate version of the service has
3746 one and only one service description, different categories of service consumers may focus their interests
3747 on different aspects of the service description. Thus, the same service description may be displayed not
3748 only in different languages but also with different cultural and professional accents in the content.

3749 New service description may be issued to reflect changes and update in the service. If the change in the
3750 service does not affect its service description, the new service version may have the same service
3751 description as the previous version except for the updated version identifier. For example, a service
3752 description may stay the same if bugs were fixed in the service. However, if a change in the service
3753 influences any aspects of the service quality that can affect the real world effect resulting from
3754 interactions with the service, the service description must reflect this change even if there are no changes
3755 to the service interface.

3756 Management of the service description as well as of the explicit service contracts is essential for delivery
3757 of the service to the consumer satisfaction. This management can also prevent business problems rooted
3758 in poor communication between the service consumers and the service providers.

3759 Thus, management of service description contains, among others, management of the service description
3760 presentations, the life-cycles of the service descriptions, service description distribution practices and
3761 storage of the service descriptions and related service contracts. Collections of service descriptions in the
3762 enterprise may manifest a need for specialized registries and/or repositories. Depending on the enterprise
3763 policies, an allocation of purposes and duties of registries and repositories may vary but this topic is
3764 beyond the current scope.

3765 **5.3.5 Management for Monitoring and Reporting**

3766 The successful application of management relies on the monitoring and reporting aspects of management
3767 to enable the control aspect. Monitoring in the context of management consists of measuring values of
3768 managed aspects and evaluating that measurement in relationship to some expectation. Monitoring in a
3769 SOA ecosystem is enabled through the use of mechanisms by resources for exposing managed aspects.
3770 In the SOA framework, this mechanism may be a service for obtaining the measurement. Alternatively,
3771 the measurement may be monitored by means of event generation containing updated values of the
3772 managed aspect.

3773 Approaches to monitoring may use a polling strategy in which the measurements are requested from
3774 resources in periodic intervals, in a pull strategy in which the measurements are requested from
3775 resources at random times, or in a push strategy in which the measurements are supplied by the resource
3776 without request. The push strategy can be used in a periodic update approach or in an 'update on
3777 change' approach. Management services must be capable of handling these different approaches to
3778 monitoring.

3779 Reporting is the complement to monitoring. Where monitoring is responsible for obtaining measurements,
3780 reporting is responsible for distributing those measurements to interested stakeholders. The separation
3781 between monitoring and reporting is made to include the possibility that data obtained through monitoring
3782 might not be used until an event impacting the ecosystem occurs or the measurement requires further
3783 processing to be useful. In the SOA framework, reporting is provided using services for requesting
3784 measurement reports. These reports may consist of raw measurement data, formatted collections of data,
3785 or the results of analysis performed on measurement data from collections of different managed aspects.
3786 Reporting is also used to support logging and auditing capabilities, where the reporting mechanisms
3787 create log or audit entries.

3788 **5.3.6 Management for Infrastructure**

3789 All of the properties, policies, interactions, resources, and management are only possible if a SOA
3790 ecosystem infrastructure provides support for managed capabilities. Each managed capability imposes
3791 different requirements on the capabilities supplied by the infrastructure in SOA ecosystem and requires
3792 that those capabilities be usable as services or at the very least be interoperable.

3793 While not providing a full list of infrastructural elements of a SOA ecosystem, we list some examples here:

- 3794 1. Registries and repositories for services, policies, and related descriptions and contracts
- 3795 2. Synchronous and asynchronous communication channels for service interactions (e.g., network,
- 3796 e-mail, message routing with ability of mediating transport protocols, etc.)
- 3797 3. Recovery capabilities
- 3798 4. Security controls

3799 A SOA ecosystem infrastructure, enabling service management, should also support:

- 3800 1. Management enforcement and control means
- 3801 2. Monitoring and SLA validation controls
- 3802 3. Testing and Reporting capabilities

3803 The combination of manageability properties, related capabilities and infrastructure elements constitutes
3804 a certain level of SOA management maturity. While several maturity models exist, this topic is out of the
3805 scope of the current document.

3806 **5.3.7 Architectural Implication of the SOA Management**

3807 SOA Management is one of the fundamental elements of the SOA ecosystem; it impacts all aspects of a
3808 service life-cycle, service activities and actions, and a service usage. The key choices that must be made
3809 center on management means, methods and manageability properties:

- 3810 • Every resource of the SOA ecosystem and, particularly, services **MUST** provide manageability
3811 properties
 - 3812 ○ The set of manageability properties **SHOULD** include as minimum such properties as life-
3813 cycle, combination, configuration, event monitoring, performance, quality of services, and
3814 policy manageability
 - 3815 ○ Combinations of manageability properties **MAY** be used in different management
3816 methods and tools
- 3817 • Manageability properties and applicable policies **SHOULD** be appropriately described in the
3818 services description and contracts
- 3819 • Management processes **SHOULD** operate (control, enforce and provide a feedback to the
3820 governance) via policies, agreements/contracts, and practices defined through governance
- 3821 • Management functions and information **MAY** be realized as services and, thus, **MUST** be
3822 managed itself
- 3823 • Management in the cases, where sufficient guidance is unavailable or for which agreement
3824 between all stakeholders cannot be reached, **MUST** be flexible and adaptable to handle
3825 unanticipated conditions without unnecessarily breaking trust relationships
- 3826 • Management **SHOULD** engage a monitoring mechanism to enable manageability. Monitoring
3827 ~~HAS to~~ **MUST** include
 - 3828 ○ Access mechanisms to collected SLA metrics
 - 3829 ○ Assessment mechanisms to compare metrics against policies and contracts
- 3830 • Results of monitoring and reporting **MUST** be made accessible to participants in different
3831 ownership domains.

Comment [PFB116]: Issue 160

3832 **5.4 SOA Testing Model**

3833 Testing for SOA combines the typical challenges of software testing and certification with the addition of
3834 accommodating the distributed nature and independence of the resources, the greater access of a more
3835 unbounded consumer population, and the desired flexibility to create new solutions from existing
3836 components over which the solution developer has little if any control. The purpose of testing is to
3837 demonstrate a required level of reliability, correctness, and effectiveness that enable prospective
3838 consumers to have adequate confidence in using a service. Adequacy is defined by the consumer based
3839 on the consumer's needs and context of use. Absolute correctness and completeness cannot be proven
3840 by testing; however, for SOA, it is critical for the prospective consumer to know what testing has been
3841 performed, how it has been performed, and what were the results.

3842 5.4.1 Traditional Software Testing as Basis for SOA Testing

3843 SOA services are largely software artifacts and can leverage the body of experience that has evolved
3844 around software testing. [IEEE 829] specifies the basic set of software test documents while allowing
3845 flexibility for tailored use. Many testing frameworks are available but the SOA-RAF does not prescribe the
3846 use of any one in particular and choice will be driven by a framework that offers the right amount and
3847 level of testing. As such, IEEE-829 can provide guidance to SOA testing and a point of reference for
3848 additional test concerns introduced by a SOA approach.

Comment [PFB117]: Issue 299

3849 IEEE-829 covers test specification and test reporting through use of several document types, including
3850 test plans; test design, test case, and test procedure specifications; and documents to identify, log, and
3851 report on test occurrences and artifacts. In summary, IEEE-829 captures (1) what was tested, (2) how it
3852 was tested, e.g. the test procedure used, and (3) the results of the test. While the SOA-RAF does not
3853 require IEEE-829 artifacts, those with responsibilities for testing should consider how aspects of IEEE-
3854 829 apply.

3855 5.4.1.1 Types of Testing

3856 There are numerous aspects of testing that, in total, work to establish that an entity is (1) built as required
3857 per policies and related specifications prescribed by the entity's owner, and (2) delivers the functionality
3858 required by its intended users. This is often referred to as verification and validation.

3859 In Section 4.4, Policies are described that can be related to testing. These policies may prescribe but are
3860 not limited to the business processes to be followed. Policies may also prescribe the standards with which
3861 an implementation must comply, as well as the qualifications of and restrictions on the users. In addition
3862 to the functional requirements prescribing what an entity does, there may also be non-functional
3863 performance and/or quality metrics that state how well the entity performs. The relation of these policies
3864 to SOA testing is discussed further below.

Comment [KJL118]: Issue rb40

3865 The identification of policies is the purview of governance (section 5.1) and the assuring of compliance
3866 (including response to noncompliance) with policies is a matter for management (section 5.3).

3867 5.4.1.2 Range of Test Conditions

3868 Test conditions and expected responses are detailed in the test case specification. The test conditions
3869 should be designed to cover the areas for which the entity's response must be documented and may
3870 include:

- 3871 • nominal conditions
- 3872 • boundaries and extremes of expected conditions
- 3873 • breaking point where the entity has degraded below a certain level or has otherwise ceased
3874 effective functioning
- 3875 • random conditions to investigate unidentified dependencies among combinations of conditions
- 3876 • errors conditions to test error handling

3877 The specification of how each of these conditions should be tested for SOA resources, including the
3878 infrastructure elements of the SOA ecosystem, is beyond the scope of this document but is an area that
3879 evolves along with operational SOA experience.

3880 5.4.2 Testing and the SOA Ecosystem

3881 Testing of SOA artifacts for use in the SOA ecosystem differs from traditional software testing for several
3882 reasons. These include a difference in what constitutes the consumer community and what constitutes
3883 the evolving environment that comprises the SOA ecosystem. In response, testing must include
3884 considerations for making a service testable throughout its lifetime.

3885 5.4.2.1 Testing and the Consumer Communities

3886 A highly touted benefit of SOA is to enable unanticipated consumers to make use of services for
3887 unanticipated purposes. Examples of this could include the consumer using a service for a result that
3888 was not considered the primary one by the provider or the service may be used in combination with other

Comment [KJL119]: Issues rb42, rb43, rb44 part

3889 services in a scenario that is different from the one considered when designing for the initial target
3890 consumer community. It is unlikely that a new consumer will push the services back to anything
3891 resembling the initial test phase to test the new use, and thus additional paradigms for testing are
3892 necessary. The potential **responsibilities** related to such "consumer testing" are discussed further below.

3893 In addition to consumers who interact with a service to realize the described **real world effects**, the
3894 developer community is also intended to be a consumer. In the SOA vision of reuse, the developer
3895 composes new solutions using existing services, where the existing services provide desired **real world**
3896 **effects** that are needed by the new solution. The composed solution must be tested for its intended
3897 functionality, and the component service may need particular attention if its use is different from its typical
3898 use as a separate offering. Note, the composition developer is not expected to own a private copy of a
3899 component service, and testing may be dependent on test interfaces provided by the component service.

3900 **5.4.2.2 Testing and the Evolving SOA Ecosystem**

3901 The distributed, unbounded nature of the SOA ecosystem makes it unlikely to have an isolated test
3902 environment that duplicates the operational environment. A traditional testing approach often makes use
3903 of a test system that is identical to the eventual operational system but isolated for testing. After testing is
3904 successfully completed, the tested entity would be migrated to the operational environment, or the test
3905 environment may be delivered as part of the system to become operational. This is not feasible for the
3906 SOA ecosystem as a whole.

Comment [KL120]: Issues rb42, rb43, rb44 part

3907 SOA services must be testable in the environment and under the conditions that can be encountered in
3908 the operational SOA ecosystem. As the ecosystem is in constant change, so some level of testing is
3909 continuous through the lifetime of the service, leveraging utility services used by the ecosystem
3910 infrastructure to monitor its own health and respond to situations that could lead to degraded
3911 performance. This implies the test resources must incorporate aspects of the SOA paradigm, and a
3912 category of services may be created to specifically support and enable effective monitoring and
3913 continuous testing for **resources** participating in the SOA ecosystem.

3914 While SOA within an enterprise may represent a more constrained and predictable operational
3915 environment, the composability and unanticipated use aspects are highly touted within the enterprise.
3916 The expanded perspective on testing may not be as demanding within an enterprise but fuller
3917 consideration of the ecosystem enables the enterprise to be more responsive should conditions change.

3918 **5.4.3 Elements of SOA Testing**

3919 IEEE-829 emphasizes identifying what is to be tested, how it is to be tested, and by whom the testing is to
3920 be done. This is equally applicable to SOA testing.

3921 **5.4.3.1 What is to be Tested**

3922 The focus of this discussion is the SOA service. It is recognized that the infrastructure components of
3923 any SOA environment are likely to also be SOA services and, as such, falls under the same testing
3924 guidance. Other resources that contribute to a SOA environment may not be SOA services, but are
3925 expected to satisfy the intent if not the letter of guidance presented here.

3926 The following discussion often focuses on a singular SOA service but it is implicit that any service may be
3927 a composite of other services. As such, testing the functionality of a composite service may effectively be
3928 testing an end-to-end business process that is being provided by the composite service. If new versions
3929 are available for the component services, appropriate end-to-end testing of the composite may be
3930 required in order to verify that the composite functionality is still adequately provided. The level of
3931 required testing of an updated composite **service** depends on policies of those providing the service,
3932 policies of those using the service, and mission criticality of those depending on the service results.

Comment [KL121]: Comment rb41

3933 The Service Description model (Figure 16) elaborates on described aspects of a service:

- 3934 • the service functionality and technical assumptions that underlie the functionality;
- 3935 • the policies that describe conditions of use;
- 3936 • the service interface that defines information exchange with the service;
- 3937 • service reachability that identifies how and where message exchange is to occur; and

- 3938 • metrics access for any **participant** to have information on how a service is performing.
3939 The aspects represent joint concerns of all the stakeholders, and service testing must provide adequate
3940 assurance that each of these aspects is operational as defined. In particular:
- 3941 • Service functionality is an early and ongoing focus of testing to ensure the service accurately
3942 reflects the described functionality and the described functionality accurately addresses the
3943 consumer needs.
 - 3944 • Policies constraining service development, such as coding standards and best practices, require
3945 appropriate testing and auditing during development to ensure compliance. Policies that define
3946 conditions of use are initially tested during service development and are continuously monitored
3947 during the operational lifetime of the service.
 - 3948 • At any point where the interface is modified or exposes a new **resource**, the message exchange
3949 should be monitored both to ensure the message reaches its intended destination and it is parsed
3950 correctly once received.
 - 3951 • The service interface is also tested when the service endpoint changes. Functioning of a service
3952 endpoint at one time does not guarantee it is functioning at another time, e.g. the server with the
3953 endpoint address may be down, making testing of service reachability a continual monitoring
3954 function through the life of the service's use of the endpoint.
 - 3955 • Metrics are a key indicator for consumers to decide if a service is adequate for their needs. For
3956 instance, the average response time or the recent availability can be determining factors even if
3957 there are no rules or regulations promulgated through the governance process against which
3958 these metrics are assessed. Testing will ensure that the metrics access indicated in the service
3959 description is accurate.

3960 The individual test requirements highlight aspects of the service that testing must consider but testing
3961 must establish more than isolated behavior. The emphasis is the holistic results of interacting with the
3962 service in the SOA environment. Recall that the execution context is the set of agreements between a
3963 consumer and a provider that define the conditions under which service interaction occurs. Variations in
3964 the execution context require monitoring to ensure that different combinations of conditions perform
3965 together as desired. For example, if a new privacy policy takes additional **resources** to apply, this may
3966 affect quality of service and propagate other effects. These could not be tested during the original testing
3967 if the alternate policy did not exist at that time.

3968 **5.4.3.2 How Testing is to be Done**

3969 Testing should follow well-defined methodologies and, if possible, should reuse test artifacts that have
3970 proven generally useful for past testing. For example, IEEE-829 notes that test cases are separated from
3971 test designs to allow for use in more than one design and to allow for reuse in other situations. As with
3972 description of a service in the SOA ecosystem, description of testing artifacts enables awareness of the
3973 artifact and describes how the artifact may be accessed or used.

3974 As with traditional testing, the specific test procedures and test case inputs are important so the tests are
3975 unambiguously defined and entities can be retested in the future. Automated testing and regression
3976 testing may be more important in the SOA ecosystem in order to re-verify a service is still acceptable
3977 when incorporated in a new use. For example, if a new use requires the services to deal with input
3978 parameters outside the range of initial testing, the tests could be rerun with the new parameters. If the
3979 testing resources (e.g. services that support re-executing test cases) are available to consumers within
3980 the SOA ecosystem, the testing as designed by test professionals could be consumed through a service
3981 accessed by consumers, and their results could augment those already in place. This is discussed
3982 further in the next section.

3983 **5.4.3.3 Who Performs the Testing**

3984 As with any software, the first line of testing is unit testing done by software developers. It is likely that
3985 initial testing will be done by those developing the software but may also be done independently by other
3986 developers. For SOA development, unit testing is likely confined to a development sandbox isolated from
3987 the SOA ecosystem.

3988 SOA testing will differ from traditional software testing in that testing beyond the development sandbox
3989 must incorporate aspects of the SOA ecosystem, and those doing the testing must be familiar with both

3990 the characteristics and responses of the ecosystem and the tools, especially those available as services,
3991 to facilitate and standardize testing. Test professionals will know what level of assurance must be
3992 established as the exposure of the service to the ecosystem and ecosystem to the service increases
3993 towards operational status. These test professionals may be internal resources to an organization or may
3994 evolve as a separate discipline provided through external contracting.

3995 As noted above, it is unlikely that a complete duplicate of the SOA ecosystem will be available for isolated
3996 testing, and thus use of ecosystem [resources](#) will manifest as a transition process rather than a step
3997 change from a test environment to an operational one. This is especially true for new composite services
3998 that incorporate existing operational services to achieve the new functionality. The test professionals will
3999 need to understand the available resources and the ramifications of this transition.

4000 As with current software development, a stage beyond work by test professionals will make use of a
4001 select group of typical users (commonly referred to as beta testers) to report on service response during
4002 typical intended use. This establishes fitness by the consumers, providing final validation of previously
4003 verified processes, requirements, and final implementation.

4004 In traditional software development, beta testing is the end of testing for a given version of the software.
4005 However, although the initial test phase can establish an appropriate level of confidence consistent with
4006 the designed use for the initial target consumer community, the operational service will exist in an
4007 evolving ecosystem, and later conditions of use may differ from those thought to be sufficient during the
4008 initial testing. Thus, operational monitoring becomes an extension of testing through the service lifetime.
4009 This continuous testing will attempt to ensure that a service does not consume an inordinate amount of
4010 ecosystem resources or display other behavior that degrades the ecosystem, but it will not undercover
4011 functional errors that may surface over time.

4012 As with any software, it is the responsibility of the consumers to consider the reasonableness of solutions
4013 in order to spot errors in either the software or the way the software is being used. This is especially
4014 important for consumers with unanticipated uses that may go beyond the original test conditions. It is
4015 unlikely the consumers will initiate a new round of formal testing unless the new use requires a
4016 significantly higher level of confidence in the service. Rather the consumer becomes a new extension to
4017 the testing regiment. Obvious testing would include a sanity check of results during the new use.
4018 However, if the details of legacy testing are associated with the service through the service description
4019 and if testing resources are available through automated testing services, then the new consumers can
4020 rerun and extend previous testing to include the extended test conditions. If the test results are
4021 acceptable, these can be added to the documentation of previous results and become the extended basis
4022 for future decisions by prospective consumers on the appropriateness of the service. If the results are not
4023 acceptable or in some way questionable, the responsible party for the service or testing professionals can
4024 be brought in to decide if remedial action is necessary.

4025 **5.4.3.4 How Testing Results are Reported**

4026 For any SOA service, an accurate reporting of the testing a service has undergone and the results of the
4027 testing is vital to consumers deciding whether a service is appropriate for intended use. Appropriateness
4028 may be defined by a consumer organization and require specific test regiments culminating in a
4029 certification; appropriateness could be established by accepting testing and certifications that have been
4030 conferred by others.

4031 The testing and certification information should be identified in the service description. Referring to the
4032 general description model of Figure 14, tests conducted by or under a request from the service owner
4033 (see [ownership](#) in section 3.2.4) would be captured under Annotations from Owners. Testing done by
4034 others (such as consumers with unanticipated uses) could be associated through Annotations from 3rd
4035 Parties.

4036 Consumer testing and the reporting of results raise additional issues. While stating who did the testing is
4037 mandatory, there may be formal requirements for authentication of the tester to ensure traceability of the
4038 testing claims. In some circumstances, persons or organizations would not be allowed to state testing
4039 claims unless the tester was an approved entity. In other cases, ensuring the tester had a valid email
4040 may be sufficient. In either case, it would be at the discretion of the potential consumer to decide what
4041 level of authentication was acceptable and which testers are considered authoritative in the context of
4042 their anticipated use.

4043 Finally, in a world of openly shared information, we would see an ever-expanding set of testing
4044 information as new uses and new consumers interact with a service. In reality, these new uses may
4045 represent proprietary processes or classified use that should only be available to authorized parties.
4046 Testing information, as with other elements of description, may require special access controls to ensure
4047 appropriate access and use.

4048 **5.4.4 Testing SOA Services**

4049 Testing of SOA services should be consistent with the SOA paradigm. In particular, testing resources
4050 and artifacts should be visible in support of service interaction between providers and consumers, where
4051 here the interaction is between the testing resource and the tester. In addition, the idea of opacity of the
4052 implementation should limit the details that need to be available for effective use of the test resources.

4053 Software testing is a gradual exercise going from micro inspection to testing macro effects. A typical
4054 testing process is likely to begin with the traditional code reviews. SOA considerations would account for
4055 the distributed nature of SOA, including issues of distributed security and best practices to ensure secure
4056 resources.

4057 Code review is likely followed by unit testing in a development sandbox isolated from the operational
4058 environment. The unit testing is done with full knowledge of the service internal structure and knowledge
4059 of resources representing underlying capabilities. Some aspects of testing may require external
4060 dependencies be satisfied, and this is often done using substitutes that mimic some aspects of the
4061 performance of an operational service without committing to the **real world effects** that the operational
4062 service would produce. Unit testing includes tests of the service interface to ensure exchanged messages
4063 are as specified in the service description and the messages can be parsed and interpreted as intended.
4064 Unit testing also verifies intended functionality and that the software has dealt correctly with internal
4065 dependencies, such as access to other dedicated resources.

4066 After unit testing has demonstrated an adequate level of confidence in the service, the testing must
4067 transition from the tightly controlled environment of the development sandbox to an environment that
4068 more closely resembles the operational SOA ecosystem or, at a minimum, the intended enterprise. While
4069 sandbox testing will substitute for some interactions with the SOA environment, such as an interface to a
4070 security service without the security service functionality, the dynamic nature of SOA makes a full
4071 simulation infeasible to create or maintain. This is especially true when a new composite service makes
4072 use of operational services provided by others. Thus, at some point before testing is complete, the
4073 service will need to demonstrate its functionality by using resources and dealing with conditions that only
4074 exist in the full ecosystem or the intended enterprise. Some of these resources may still provide test
4075 interfaces but the interfaces will be accessible using the SOA environment and not just implemented for
4076 the sandbox.

4077 At this stage, the opacity of the service becomes important as the details of interacting with the service
4078 now rely on correct use of the service interface and not knowledge of the service internals. The workings
4079 of the service will only be observable through the **real world effects** realized through service interactions
4080 and external indications that conditions of use, such as user authentication, are satisfied. Monitoring the
4081 behavior of the service will depend on service interfaces that expose internal monitoring or provide
4082 required information to the SOA infrastructure monitoring function. The monitoring required to test a new
4083 service is likely to have significant overlap with the monitoring the SOA infrastructure includes to monitor
4084 its own health and to identify and isolate behavior outside of acceptable bounds. This is exactly what is
4085 needed as part of service testing, and it is reasonable to assume that the ecosystem transition includes
4086 use of operational monitoring rather than solely dedicated monitoring for each service being tested. Use
4087 of SOA monitoring resources during the explicit testing phase sets the stage for monitoring and a level of
4088 continual testing throughout the service lifetime.

4089 In summary, consider the example of a new composite service that combines the **real world effects** and
4090 complies with the conditions of use of five existing operational services. The developer of the composite
4091 service does not own any of the component services and has limited, if any, ability to get the distributed
4092 owners to do any customization. The developer also is limited by the principle of opacity to information
4093 comprising the service description, and does not know internal details of the component services. The
4094 developer of the composite service must use the component services as they exist as part of the SOA
4095 environment, including what is provided to support testing by new users.

4096 **5.4.5 Architectural Implications for SOA Testing**

4097 The discussion of SOA Testing indicates numerous architectural implications that **MUST** be considered
4098 for testing of resources and interactions within the SOA ecosystem:

- 4099 • SOA services **MUST** be testable in the environment and under the conditions that can be
4100 encountered in the operational SOA ecosystem.
- 4101 • The distributed, boundary-less nature of the SOA ecosystem makes it infeasible to create and
4102 maintain a single **testing substitute** of the entire ecosystem to support testing activities. Test
4103 protocols **MUST** recognize and accommodate for changes to and activities within the ecosystem.
- 4104 • A standard suite of monitoring services **SHOULD** be defined, developed, and maintained. This
4105 **SHOULD** be done in a manner consistent with the evolving nature of the ecosystem.
- 4106 • Services **SHOULD** provide interfaces that support access in a test mode.
- 4107 • Testing resources **MUST** be described and their descriptions **MUST** be catalogued in a manner
4108 that enables their discovery and access.
- 4109 • Guidelines for testing and ecosystem access **MUST** be established and the ecosystem **MUST** be
4110 able to enforce those guidelines asserted as policies.
- 4111 • Services **SHOULD** be available to support automated testing and regression testing.
- 4112 • Services **SHOULD** be available to facilitate updating service description by authorized
4113 participants who has performed testing of a service.

Comment [KL122]: Issue rb45

4114 6 Conformance

4115 6.1 Conformance Targets

4116 This Reference Architecture Foundation is an abstract architectural description of Service Oriented
4117 Architecture, which means that it is especially difficult to construct conformance tests ~~for conformance to~~
4118 ~~the architecture~~. In addition, conformance to an abstract architectural specification does not, by itself,
4119 guarantee any form of interoperability between multiple implementations.

4120 However, it is possible to decide whether or not a given architecture is conformant to an architectural
4121 description such as this one and, more specifically, if a particular architecture conforms with the principles
4122 of the RAF. This is the objective of the different concepts and models that are defined and used
4123 throughout the SOA-RAF as well as the 'Architectural Implications' sections covered at the end of the
4124 main sections above (sections 3.4, 4.1.4, 4.2.3, 4.3.6, 4.4.3, 5.1.4, 5.2.5, 5.3.7, and 5.4.5). Many of these
4125 sections contain formal conformance requirements ("MAY", "MUST", "SHOULD") in accordance with
4126 IRFC 2119].

4127 We use the term SOA-RAF Target Architecture to identify the (typically concrete) architecture that may
4128 be ~~viewable-considered~~ as conforming to the abstract principles outlined in this document.

4129 SOA-RAF Target Architecture

4130 An architectural description of a system that is intended to be viewed as conforming to the SOA-
4131 RAF

4132 While we cannot guarantee interoperability between target architectures (or more specifically between
4133 applications and systems residing within the ecosystems of those target architectures), the likelihood of
4134 interoperability between target architectures is increased by conformance to this Reference Architecture
4135 Framework as it facilitates semantic engagement between the different ecosystems.

4136 6.2 Conformance and Architectural Implications

4137 The SOA-RAF focuses on concepts, and the relationships between them, that are needed to enable
4138 SOA-based systems to be realized, owned, and used. The Architectural Implications reflect specific
4139 elements that will be reflected in a more concrete architecture based on the SOA-RAF.

4140 Conformance can therefore be measured both in terms of how a SOA-RAF Target Architecture uses the
4141 concepts and models outlined in the SOA-RAF; and how the various Architectural Implications have been
4142 addressed.

4143 6.3 Conformance Summary

4144 Concepts described in the RAF SHOULD be expressed and used in the target architecture. If used, such
4145 expression MUST reflect the relationships identified within this document.

4146 Terminology within the target architecture **SHOULD** be identical to that in the RAF and the terms used
4147 refer to the same concepts; and any graph of concepts and relationships between them that are used
4148 MUST be consistent with the RAF.

4149 The SOA-RAF Target Architecture MUST take account of the Architectural Implications in the sections
4150 listed above.

4151 **A. Acknowledgements**

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4153 of this specification and are gratefully acknowledged:

4154 **Participants:**

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4182

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C. Relationship to other SOA Open Standards

4186 Numerous efforts have been working in the space of defining standards for SOA and its applications. The
 4187 OASIS SOA-RM Technical Committee and its SOA-RA ~~Technical~~ Sub-Committee has established
 4188 communications with several of these efforts in an attempt to coordinate and facilitate among the efforts.
 4189 This appendix notes some of these efforts.

C.1 Navigating the SOA Open Standards Landscape Around Architecture

4191 The white paper *Navigating the SOA Open Standards Landscape Around Architecture* issued jointly by
 4192 OASIS, OMG, and The Open Group [**SOA NAV**] was written to help the SOA community at large
 4193 navigate the myriad of overlapping technical products produced by these organizations with specific
 4194 emphasis on the 'A' in SOA, i.e., Architecture.

4195 The white paper explains and positions standards for SOA reference models, ontologies, reference
 4196 architectures, maturity models, modeling languages, and standards work on SOA governance. It outlines
 4197 where the works are similar, highlights the strengths of each body of work, and touches on how the work
 4198 can be used together in complementary ways. It is also meant as a guide to users for selecting those
 4199 specifications most appropriate for their needs.

4200 While the understanding of SOA and SOA Governance concepts provided by these works is similar, the
 4201 evolving standards are written from different perspectives. Each specification supports a similar range of
 4202 opportunity, but has provided different depths of detail for the perspectives on which they focus. Although
 4203 the definitions and expressions may differ, there is agreement on the fundamental concepts of SOA and
 4204 SOA Governance.

4205 The following is a summary taken from [**SOA NAV**] of the positioning and guidance on the specifications:

- 4206 • The OASIS Reference Model for SOA (SOA RM) is by design, the most abstract of the
- 4207 specifications positioned. It is used for understanding core SOA concepts
- 4208 • The Open Group SOA Ontology extends, refines, and formalizes some of the core concepts of
- 4209 the SOA RM. It is used for understanding core SOA concepts and facilitates a model-driven
- 4210 approach to SOA development.
- 4211 • The OASIS Reference Architecture Foundation for SOA (this document) is an abstract,
- 4212 foundational reference architecture addressing a broader ecosystem viewpoint for building and
- 4213 interacting within the SOA paradigm. It is used for understanding different elements of SOA, the
- 4214 completeness of SOA architectures and implementations, and considerations for reaching across
- 4215 ownership boundaries where there is no single authoritative entity for SOA and SOA governance.
- 4216 • The Open Group SOA Reference Architecture is a layered architecture from consumer and
- 4217 provider perspective with cross cutting concerns describing these architectural building blocks
- 4218 and principles that support the realizations of SOA. It is used for understanding the different
- 4219 elements of SOA, deployment of SOA in enterprise, basis for an industry or organizational
- 4220 reference architecture, implication of architectural decisions, and positioning of vendor products in
- 4221 a SOA context.
- 4222 • The Open Group SOA Governance Framework is a governance domain reference model and
- 4223 method. It is for understanding SOA governance in organizations. The OASIS Reference
- 4224 Architecture for SOA Foundation contains an abstract discussion of governance principles as
- 4225 applied to SOA across boundaries
- 4226 • The Open Group SOA Integration Maturity Model (OSIMM) is a means to assess an
- 4227 organization's maturity within a broad SOA spectrum and define a roadmap for incremental
- 4228 adoption. It is used for understanding the level of SOA maturity in an organization
- 4229 • The Object Management Group SoaML Specification supports services modeling UML
- 4230 extensions. It can be seen as an instantiation of a subset of the Open Group RA used for
- 4231 representing SOA artifacts in UML.

4232 Fortunately, there is a great deal of agreement on the foundational core concepts across the many
 4233 independent specifications and standards for SOA. This could can be best explained by broad and
 4234 common experience of users of SOA and its maturity in the marketplace. It also provides assurance that

4235 investing in SOA-based business and IT transformation initiatives that incorporate and use these
 4236 specifications and standards helps to mitigate risks that might compromise a successful SOA solution.

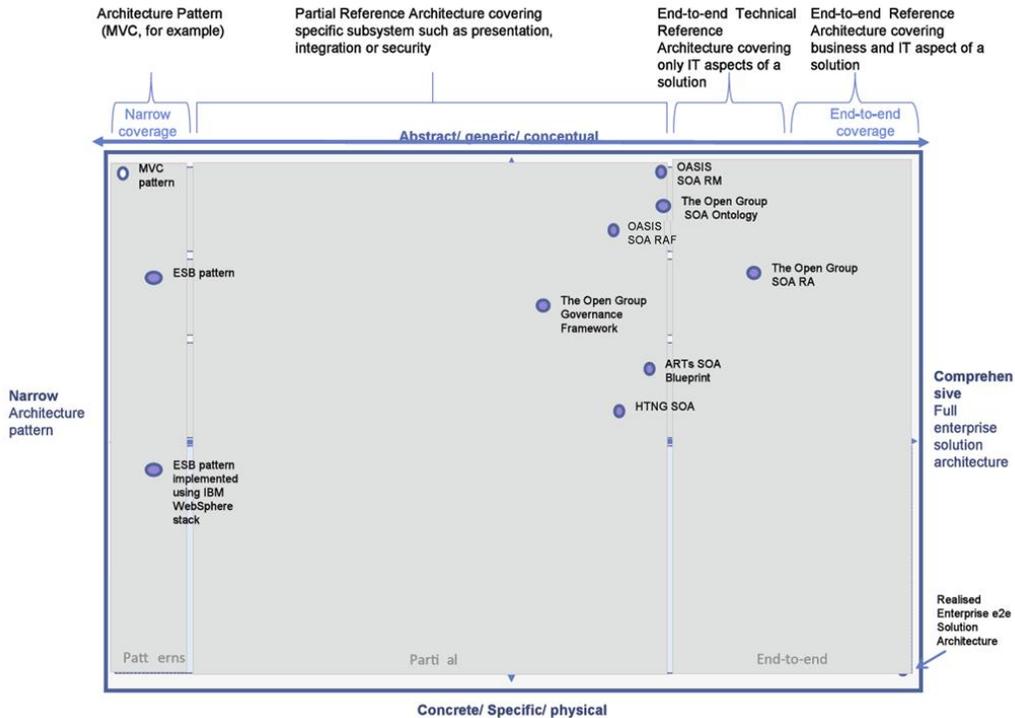


Figure 45 - SOA Reference Architecture Positioning (from 'Navigating the SOA Open Standards Landscape Around Architecture', © OASIS, OMG, The Open Group)

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Comment [PFB126]: Issue 298

4240 **C.2 The Service-Aware Interoperability Framework: Canonical**

4241 Readers of the RAF are strongly encouraged to review a document recently published by the Health
 4242 Level Seven (HL7) Architecture Board (ArB) entitled *The Service-Aware Interoperability Framework:
 4243 Canonical*. The document was developed over the past four years, and represents a substantive,
 4244 industry-specific effort (i.e. the large but vertical healthcare industry) to surface, define, and discuss in
 4245 detail various aspects of a number of critical success factors involved in implementing large-scale (i.e.
 4246 enterprises-level) architectures with a focus on achieving both intra- and inter-enterprise technical
 4247 interoperability irrespective of the particular exchange mechanism involved, e.g. service interface,
 4248 messages, or structure documents.

4249 In addition to providing an independent validation for the both the general focus as well as some of the
 4250 concrete-specifics of the RAF (especially those involving the importance of governance in achieving
 4251 large-scale interoperability), the HL7 document underscores several important aspects of the RAF
 4252 including:

- 4253 1. A validation of one of the RAF's primary claims, i.e. the need to specifically focus on intra- and inter-
 4254 enterprise interoperability as a first-class citizen in any enterprise (or cross-enterprise) architecture
 4255 discussion irrespective of the particular choice of enterprise architecture approach, framework, or
 4256 implementation technology, e.g. TOGAF, Zachman, ODP, SOA, etc. In addition, the HL7 document
 4257 clearly articulates – as the RAF does as well – the difficulties involved in achieving that focus in such
 4258 a manner that it can be manifest in operationally effective and manageable processes and
 4259 deliverables.

- 4260 2. An agreement as to the critical importance of governance as the root of any successful effort to
4261 implement large-scale, cross-boundary interoperability aimed at achieving a collective shared
4262 purpose-mission or goal. In particular, both documents share the notion that 'technical-level'
4263 governance – e.g. service – or message-level technical interchange specifications – must itself be a
4264 manifestation of a higher-level, cross-jurisdictional agreement on desired goals, responsibilities,
4265 accountabilities, and deliverables.
- 4266 3. A validation of the importance of core SOA constructs as constructs useful in expressing many of the
4267 central aspects of interoperability irrespective of whether a particular interoperability scenario is
4268 actually 'realized' using SOA-compatible technologies. (NOTE: Although it might at first appear that
4269 the OASIS document is more 'service-focused' than the 'service-aware' document from HL7, there
4270 are considerably more similarities than differences in these slightly different foci secondary to the fact
4271 that both documents are intent on describing principles and framework concepts rather than delving
4272 into technical details. There are, however, certain instances where content of the OASIS document
4273 would be likely to find its analogue in SAIF Implementation Guides rather than in the SAIF Canonical
4274 Definition document.)
- 4275 4. The need for specific, explicit statements of those aspects of a given component that affects its ability
4276 to participate in a reliable, predictable manner in a variety of interoperability scenarios. In particular,
4277 component characteristics must be explicitly expressed in both design-time and run-time contexts as
4278 implicit assumptions are the root of most failures to achieve successfully cross-boundary
4279 interoperability irrespective of the chosen technical details of a particular interoperability instance.

4280 In summary, although the two documents are clearly not identical in their specifics, e.g. there are
4281 differences in the language used to name various concepts, constructs, and relationships; there are some
4282 differences in levels of abstraction regarding certain topics, etc.; and although the OASIS RAF is more
4283 directly focused on services as a final implementation architecture than the HL7 SAIF CD, the
4284 commonalities of purpose, content, and approach present in the two documents – documents which were
4285 developed by each organization without any knowledge of the others' work in what clearly are areas of
4286 common interest and concern – far outweighs their differences. As such, the HL7 ArB and the OASIS
4287 RAF Task Force have agreed to work together going forward to obtain the highest degree of alignment
4288 and harmonization possible between the two documents including the possible development of a joint
4289 document under the auspices of one of the ISO software engineering threads.

4290 The current version of the HL7 document – as well as all future versions – is available at:

4291 <http://www.hl7.org/permalink/?SAIFCDR1PUBLIC>

4292 **C.3 IEEE Reference Architecture**

Comment [PFB127]: Issue 298, part

4293 As the RAF has been finalized, a new initiative has appeared from the Institute of Electrical and
4294 Electronics Engineers (IEEE) to develop a SOA Reference Architecture. Encouragingly, the working
4295 group established decided not to start from scratch but instead take account of existing work. Its initial
4296 phase of work is currently ongoing (Summer 2012) and is concentrating on assessing both the current
4297 RAF and The Open Group's SOA Reference Architecture. The desire at this stage is to endorse these
4298 two works rather than to create a new one.

4299 **C.4 RM-ODP**

Comment [PFB128]: Issue 298, part

4300 The Reference Model for Open Distributed Processing (the RM-ODP) is an international standard
4301 developed by the ISO and ITU-T standardization organizations [ISO/IEC 10746]. It provides a set of
4302 concepts and structuring rules for describing and building open distributed systems, structured in terms of
4303 five viewpoints, representing concerns of different stakeholders.

4304 From an architectural point of view, there is no significant difference between service-oriented
4305 architectures (SOA) and the architectural framework defined in ODP. Some argue that current service-
4306 oriented approaches can be understood as a subset of the more general ODP approach [LININGTON].
4307 Many of the concepts and principles in the RAF and the RM-ODP are indeed closely aligned.

4308 In common with the RAF, RM-ODP uses the Views and Viewpoint constructs of [ISO/IEC 42010] in order
4309 to articulate the work, context and concepts.

4310 The **enterprise viewpoint** and the **information viewpoint** share many aspects in common with the
4311 RAF's SOA Ecosystem view and its associated models: They are concerned with understanding, defining
4312 and modeling organizational context in which a distributed system is to be built and operated; defines how
4313 sets of participants should behave in order to achieve specific objectives; roles played; processes and
4314 interactions involved; enterprise policies (obligations, permissions, prohibitions, authorizations) that
4315 constrain behavior in different roles; and descriptions of behavior expressing functionality or capability
4316 provided by one party to others who can use the service to satisfy their own business needs, resulting in
4317 an added value to them.

4318 The **computational viewpoint** maps closely to the RAF Service Model and is concerned with describing
4319 basic functionality of the processes and applications supporting enterprise activities. They are both
4320 concerned with interactions at interfaces between and across organizational or ownership boundaries.

4321 The RM-ODP standard also provides a well-defined **conformance framework**, providing links between
4322 specifications and implementations and thus supporting testing and which corresponds to the RAF's
4323 Architectural Implications sections.

4324 The ODP viewpoint languages are defined in abstract way and can be supported by several notations.
4325 The use of UML notation in expressing ODP viewpoint languages is defined in a separate ISO standard,
4326 Use of UML for ODP system specification ('UML4ODP' for short) [ISO/IEC IS 19793].