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Related work:

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- *Reference Model for Service Oriented Architecture 1.0*. 12 October 2006. OASIS Standard.
<http://docs.oasis-open.org/soa-rm/v1.0/soa-rm.html>.

Abstract:

This document specifies the OASIS Reference Architecture Foundation for Service Oriented Architecture (SOA-RAF). It follows from the concepts and relationships defined in the OASIS Reference Model for Service Oriented Architecture as well as work conducted in other organizations. While it remains abstract in nature, the current document describes the foundation upon which specific SOA concrete architectures can be built.

The focus of the SOA-RAF is on an approach to integrating business with the information technology needed to support it. These issues are always present but are all the more important when business integration involves crossing ownership boundaries.

The SOA-RAF follows the recommended practice of describing architecture in terms of models, views, and viewpoints, as prescribed in the ANSI/IEEE 1471-2000 ~~(now ISO/IEC/IEEE 42010)~~.

It has three main views: the *Participation in a SOA Ecosystem* view which focuses on the way that participants are part of a Service Oriented Architecture ecosystem; the *Realization of a SOA Ecosystem* view which addresses the requirements for constructing a SOA-based system in a

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SOA ecosystem; and the *Ownership in a SOA Ecosystem* view which focuses on what is meant to own a SOA-based system.

The SOA-RAF is of value to Enterprise Architects, Business and IT Architects as well as CIOs and other senior executives involved in strategic business and IT planning.

Status:

This document was last revised or approved by the OASIS Service Oriented Architecture Reference Model TC on the above date. The level of approval is also listed above.

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1 Introduction

Service Oriented Architecture (SOA) is an architectural paradigm that has gained significant attention within the information technology (IT) and business communities. The SOA ecosystem described in this document bridges the area between business and IT. It is neither wholly IT nor wholly business, but is of both worlds. Neither business nor IT completely own, govern and manage this SOA ecosystem. Both sets of concerns must be accommodated for the SOA ecosystem to fulfill its purposes.¹

The OASIS Reference Model for SOA [SOA-RM] provides a common language for understanding the important features of SOA but does not address the issues involved in constructing, using or owning a SOA-based system. This document focuses on these aspects of SOA.

The intended audiences of this document and expected benefits to be realized include non-exhaustively:

- Enterprise Architects - will gain a better understanding when planning and designing enterprise systems of the principles that underlie Service Oriented Architecture;
- Standards Architects and Analysts - will be able to better position specific specifications in relation to each other in order to support the goals of SOA;
- Decision Makers - will be better informed as to the technology and resource implications of commissioning and living with a SOA-based system; in particular, the implications following from multiple ownership domains; and
- UsersStakeholders/Developers - will gain a better understanding of what is involved in participating in a SOA-based system.

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1.1 Context for Reference Architecture for SOA

1.1.1 What is a Reference Architecture?

A reference architecture models the abstract architectural elements in the domain of interest independent of the technologies, protocols, and products that are used to implement a specific solution for the domain. It differs from a reference model in that a reference model describes the important concepts and relationships in the domain focusing on what distinguishes the elements of the domain; a reference architecture elaborates further on the model to show a more complete picture that includes showing what is involved in realizing the modeled entities, while staying independent of any particular solution but instead applies to a class of solutions.

It is possible to define reference architectures at many levels of detail or abstraction, and for many different purposes. A reference architecture is not a concrete architecture; i.e., depending on the requirements being addressed by the reference architecture, it generally will not completely specify all the technologies, components and their relationships in sufficient detail to enable direct implementation.

1.1.2 What is this Reference Architecture?

There is a continuum of architectures, from the most abstract to the most detailed. As a Committee, we have liaised and worked with other groups and organizations working in this space to ensure that our efforts overlap as little as possible (we look at some of these other works in Appendix C). The result is that this Reference Architecture is an abstract realization of SOA, focusing on the elements and their relationships needed to enable SOA-based systems to be used, realized and owned while avoiding reliance on specific concrete technologies. This positions the work at the more abstract end of the continuum, and constitutes what is described in [TOGAF v9] as a 'foundation architecture'. It is nonetheless a *reference* architecture as it remains solution-independent and is therefore characterized as

¹ By *business* we refer to any activity that people are engaged in. We do not restrict the scope of SOA ecosystems to commercial applications.

42 a *Reference Architecture Foundation* because it takes a first principles approach to architectural modeling
43 of SOA-based systems.

44 While requirements are addressed more fully in Section 2, the SOA-RAF makes key assumptions that
45 SOA-based systems involve:

- 46 • Use of resources that are distributed across ownership boundaries;
- 47 • people and systems interacting with each other, also across ownership boundaries;
- 48 • security, management and governance that are similarly distributed across ownership
49 boundaries; and
- 50 • interaction between people and systems that is primarily through the exchange of messages with
51 reliability that is appropriate for the intended uses and purposes.

52 Even in apparently homogenous structures, such as within a single organization, different groups and
53 departments nonetheless often have ownership boundaries between them. This reflects organizational
54 reality as well as the real motivations and desires of the people running those organizations.

55 Such an environment as described above is an *ecosystem* and, specifically in the context of SOA-based
56 systems, is a **SOA ecosystem**. This concept of an ecosystem perspective of SOA is elaborated further in
57 Section 1.2.

58 | This SOA-RAF shows how Service Oriented Architecture fits into the life of **users-actors** and
59 stakeholders, how SOA-based systems may be realized effectively, and what is involved in owning and
60 managing them. This serves two purposes: to ensure that SOA-based systems take account of the
61 specific constraints of a SOA ecosystem, and to allow the audience to focus on the high-level issues
62 without becoming over-burdened with details of a particular implementation technology.

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63 1.1.3 Relationship to the OASIS Reference Model for SOA

64 The OASIS Reference Model for Service Oriented Architecture identifies the key characteristics of SOA
65 and defines many of the important concepts needed to understand what SOA is and what makes it
66 important. The Reference Architecture Foundation takes the Reference Model as its starting point, in
67 particular the vocabulary and definition of important terms and concepts.

68 The SOA-RAF goes further in that it shows how SOA-based systems can be realized – albeit in an
69 abstract way. As noted above, SOA-based systems are better thought of as dynamic systems rather than
70 stand-alone software products. Consequently, how they are used and managed is at least as important
71 architecturally as how they are constructed.

72 1.1.4 Relationship to other Reference Architectures

73 Other SOA reference architectures have emerged in the industry, both from the analyst community and
74 the vendor/solution provider community. Some of these reference architectures are quite abstract in
75 relation to specific implementation technologies, while others are based on a solution or technology stack.
76 Still others use middleware technology such as an Enterprise Service Bus (ESB) as their architectural
77 foundation.

78 As with the Reference Model, this Reference Architecture is primarily focused on large-scale distributed
79 IT systems where the participants may be legally separate entities. It is quite possible for many aspects of
80 this Reference Architecture to be realized on quite different platforms.

81 In addition, this Reference Architecture Foundation, as the title illustrates, is intended to provide
82 foundational models on which to build other reference architectures and eventual concrete architectures.
83 The relationship to several other industry reference architectures for SOA and related SOA open
84 standards is described in Appendix C.

85 1.1.5 Expectations set by this Reference Architecture Foundation

86 This Reference Architecture Foundation is not a complete blueprint for realizing SOA-based systems. Nor
87 is it a technology map identifying all the technologies needed to realize SOA-based systems. It does
88 identify many of the key aspects and components that will be present in any well designed SOA-based
89 system. In order to actually use, construct and manage SOA-based systems, many additional design
90 decisions and technology choices will need to be made.

91 1.2 Service Oriented Architecture – An Ecosystems 92 Perspective

93 Many systems cannot be completely understood by a simple decomposition into parts and subsystems –
94 in particular when many autonomous parts of the system are governing interactions. We need also to
95 understand the context within which the system functions and the participants involved in making it
96 function. This is the **ecosystem**. For example, a biological ecosystem is a self-sustaining and dynamic
97 association of plants, animals, and the physical environment in which they live. Understanding an
98 ecosystem often requires a holistic perspective that considers the relationships between the elements of
99 the system and their environment at least as important as the individual parts of the system.

100 This Reference Architecture Foundation views the SOA architectural paradigm from an ecosystems
101 perspective: whereas a system will be a **capability** developed to fulfill a defined set of needs, a **SOA**
102 **ecosystem** is a space in which people, processes and machines act together to deliver those capabilities
103 as services.

104 Viewed as whole, a SOA ecosystem is a network of discrete processes and machines that, together with
105 a community of people, creates, uses, and governs specific services as well as external suppliers of
106 resources required by those services.

107 In a SOA ecosystem there may not be any single person or organization that is really 'in control' or 'in
108 charge' of the whole although there are identifiable stakeholders who have influence within the
109 community and control over aspects of the overall system.

110 The three key principles that inform our approach to a SOA ecosystem are:

- 111 • a SOA is a paradigm for *exchange of value* between independently acting *participants*;
- 112 • participants (and stakeholders in general) have legitimate claims to *ownership* of resources that
113 are made available within the SOA ecosystem; and
- 114 • the behavior and performance of the participants are subject to *rules of engagement* which are
115 captured in a series of policies and contracts.

116 1.3 Viewpoints, Views and Models

117 1.3.1 ANSI/IEEE 1471-2000 and ISO/IEC/IEEE 42010:2011

118 The SOA-RAF ~~structures its analysis based on the concepts defined in uses and follows the IEEE~~
119 ~~"Recommended Practice for Architectural Description of Software-Intensive Systems" [ANSI/IEEE 1471].~~
120 ~~ANSI/IEEE 1471 was later approved as ISO/IEC 42010-2007 and subsequently superseded by~~
121 ~~ISO/IEC/IEEE 42010:2011 [ISO/IEC/IEEE 42010]. Although the more recent standard modifies some of~~
122 ~~its original definitions and introduces new material, the modifications and additions were not found to~~
123 ~~significantly impact the SOA-RAF analysis. As such, the SOA-RAF follows the definitions and structure of~~
124 ~~the original standard.]~~

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125 An architectural description conforming to ~~this [ANSI/IEEE 1471] and [ISO/IEC/IEEE 42010] standard~~
126 must include the following six (6) elements:

- 127 1. Architectural description identification, version, and overview information
- 128 2. Identification of the system stakeholders and their concerns judged to be relevant to the
129 architecture
- 130 3. Specifications of each viewpoint that has been selected to organize the representation of the
131 architecture and the rationale for those selections
- 132 4. One or more architectural views
- 133 5. A record of all known inconsistencies among the architectural description's required constituents
- 134 6. A rationale for selection of the architecture (in particular, showing how the architecture supports
135 the identified stakeholders' concerns).

136 The standard defines the following terms²:

137 **Architecture**

138 The fundamental organization of a system embodied in its components, their relationships to
139 each other, and to the environment, and the principles guiding its design and evolution.

140 **Architectural Description**

141 A collection of products that document the architecture.

142 **System**

143 A collection of components organized to accomplish a specific function or set of functions.

144 **System Stakeholder**

145 A system stakeholder is an individual, team, or organization (or classes thereof) with interests in,
146 or concerns relative to, a system.

147 A stakeholder's concern should not be confused with either a need or a formal requirement. A concern,
148 as understood here, is an area or topic of interest. Within that concern, system stakeholders may have
149 many different requirements. In other words, something that is of interest or importance is not the same
150 as something that is obligatory or of necessity [TOGAF v9].

151 When describing architectures, it is important to identify stakeholder concerns and associate them with
152 viewpoints to insure that those concerns are addressed in some manner by the models that comprise the
153 views on the architecture. The standard defines views and viewpoints as follows:

154 **View**

155 A representation of the whole system from the perspective of a related set of concerns.

156 **Viewpoint**

157 A specification of the conventions for constructing and using a view. A pattern or template from
158 which to develop individual views by establishing the purposes and audience for a view and the
159 techniques for its creation and analysis.

160 In other words, a view is what the stakeholders see whereas the viewpoint defines the perspective from
161 which the view is taken and the methods for, and constraints upon, modeling that view.

162 It is important to note that viewpoints are independent of a particular system (or solutions). In this way,
163 the architect can select a set of candidate viewpoints first, or create new viewpoints, and then use those
164 viewpoints to construct specific views that will be used to organize the architectural description. A view,
165 on the other hand, is specific to a particular system. Therefore, the practice of creating an architectural
166 description involves first selecting the viewpoints and then using those viewpoints to construct specific
167 views for a particular system or subsystem. Note that the standard requires that each view corresponds to
168 exactly one viewpoint. This helps maintain consistency among architectural views which is a normative
169 requirement of the standard.

170 A view is comprised of one or more architectural models, where model is defined as:

171 **Model**

172 An abstraction or representation of some aspect of a thing (in this case, a system)

173 All architectural models used in a particular view are developed using the methods established by the
174 architectural viewpoint associated with that view. An architectural model may participate in more than one
175 view but a view must conform to a single viewpoint.

² See <http://www.iso-architecture.org/42010/cm/>, <http://www.iso-architecture.org/ieee-1471/cm/cm-1471-2000.html> for a diagram of the [updated](#) standard's Conceptual Framework

176 **1.3.2 UML Modeling Notation**

177 An open standard modeling language is used to help visualize structural and behavioral architectural
 178 concepts. Although many architecture description languages exist, we have adopted the Unified Modeling
 179 Language™ 2 (UML® 2) [UML 2] as the main viewpoint modeling language. Normative UML is used
 180 unless otherwise stated but it should be noted that it can only partially describe the concepts in each
 181 model – it is important to read the text in order to gain a more complete understanding of the concepts
 182 being described in each section.

183 The UML presented should not be treated blindly or automatically: the models are intended to formalize
 184 the concepts and relationships defined and described in the text but the nature of the RAF means that it
 185 still concerns an abstract layer rather than an implementable layer.

186 **1.4 SOA-RAF Viewpoints**

187 The SOA-RAF specifies three views (described in detail in Sections 3, 4, and 5) that conform to three
 188 viewpoints: *Participation in a SOA Ecosystem*, *Realization of a SOA Ecosystem*, and *Ownership in a SOA*
 189 *Ecosystem*. There is a one-to-one correspondence between viewpoints and views (see [Table 1](#)~~Table 4~~).

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Viewpoint Element	Viewpoint		
	Participation in a SOA Ecosystem	Realization of a SOA Ecosystem	Ownership in a SOA Ecosystem
Main concepts covered	Captures what is meant for people to participate in a SOA ecosystem.	Captures what is meant to realize a SOA-based system in a SOA ecosystem.	Captures what is meant to own a SOA-based system in a SOA ecosystem
Stakeholders addressed	All participants in the SOA ecosystem	Those involved in the design, development and deployment of SOA-based systems	Those involved in governing, managing, securing, and testing SOA-based systems
Concerns addressed	Understanding ecosystem constraints and contexts in which business can be conducted predictably and effectively.	Effective construction of SOA-based systems.	Processes to ensure governance, management, security, and testing of SOA-based systems.
Modeling Techniques used	UML class diagrams	UML class, sequence, component, activity, communication, and composite structure diagrams	UML class and communication diagrams

190 *Table 1 - Viewpoint specifications for the OASIS Reference Architecture Foundation for*
 191 *SOA*

192 **1.4.1 Participation in a SOA Ecosystem Viewpoint**

193 This viewpoint captures a SOA ecosystem as an environment for people to conduct their business. We do
 194 not limit the applicability of such an ecosystem to commercial and enterprise systems. We use the term
 195 business to include any transactional activity between multiple ~~users~~ participants.

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196 All stakeholders in the ecosystem have concerns addressed by this viewpoint. The primary concern for
 197 people is to ensure that they can conduct their business effectively and safely in accordance with the
 198 SOA paradigm. The primary concern of decision makers is the relationships between people and
 199 organizations using systems for which they, as decision makers, are responsible but which they may not
 200 entirely own, and for which they may not own all of the components of the system.

201 Given SOA's value in allowing people to access, manage and provide services across, we must explicitly
202 identify those boundaries and the implications of crossing them.

203 1.4.2 Realization of a SOA Ecosystem Viewpoint

204 This viewpoint focuses on the infrastructure elements that are needed to support the construction of SOA-
205 based systems. From this viewpoint, we are concerned with the application of well-understood
206 technologies available to system architects to realize the SOA vision of managing systems and services
207 that cross ownership boundaries.

208 The stakeholders are essentially anyone involved in designing, constructing and deploying a SOA-based
209 system.

210 1.4.3 Ownership in a SOA Ecosystem Viewpoint

211 This viewpoint addresses the concerns involved in owning and managing SOA-based systems within the
212 SOA ecosystem. Many of these concerns are not easily addressed by automation; instead, they often
213 involve people-oriented processes such as governance bodies.

214 Owning a SOA-based system implies being able to manage an evolving system. It involves playing an
215 active role in a wider ecosystem. This viewpoint is concerned with how systems are managed effectively,
216 how decisions are made and promulgated to the required end points; how to ensure that people may use
217 the system effectively; and how the system can be protected against, and recover from consequences of,
218 malicious intent.

219 1.5 Terminology

220 The keywords "MUST", "MUST NOT", "REQUIRED" (and by extension, "REQUIRES"), "SHALL", "SHALL
221 NOT", "SHOULD", "SHOULD NOT", "RECOMMENDED", "MAY", and "OPTIONAL" in this document are
222 to be interpreted as described in **[RFC2119]**.

223 References are surrounded with [square brackets and are in bold text].

224 The terms "SOA-RAF", "this Reference Architecture" and "Reference Architecture Foundation" refer to
225 this document, while "the Reference Model" and "SOA-RM" refer to the OASIS Reference Model for
226 Service Oriented Architecture. **[SOA-RM]**.

227 Usage of Terms

228 Certain terms are used in this document (in sections 3 to 6) to denote concepts that are formally defined
229 here and intended to be used with the specific meanings indicated. Where mention is first made of a
230 formally defined concept, or the term is used within the definition of another concept, we use a **bold font**.
231 When this occurrence appears in the text substantially in advance of the formal definition, it is also
232 **hyperlinked** to the definition in the body of the text. A list of all such terms is included in the [Index of](#)
233 [Terms at Appendix B](#).

234 1.6 References

235 1.6.1 Normative References

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Comment [PFB7]: Issue #319, part

290 2 Architectural Goals and Principles

291 This section identifies the goals of this Reference Architecture Foundation and the architectural principles
292 that underpin it.

293 2.1 Goals and Critical Success Factors of the Reference 294 Architecture Foundation

295 There are three principal goals:

- 296 1. to show how SOA-based systems can effectively bring participants with needs ('consumers') to
297 interact with participants offering appropriate capabilities as services ('producers');
- 298 2. for participants to have a clearly understood level of confidence as they interact using SOA-based
299 systems; and
- 300 3. for SOA-based systems to be scaled for small or large systems as needed.

301 There are four factors critical to the achievement of these goals:

- 302 1. **Action:** an account of participants' action within the ecosystem;
- 303 2. **Trust:** an account of how participants' internal perceptions of the reliability of others guide their
304 behavior (i.e., the trust that participants may or may not have in others)
- 305 3. **Interaction:** an account of how participants can interact with each other; and
- 306 4. **Control:** an account of how the management and governance of the entire SOA ecosystem can
307 be arranged.

308 These goals and success factors are expanded in the following subsections.

309 2.1.1 Goals

310 2.1.1.1 Effectiveness

311 A primary purpose of the SOA-RAF is to show how SOA-based systems ensure that participants can use
312 the facilities of the system to meet their needs. This does not imply that every need has a SOA solution,
313 but for those needs that can benefit, we look at what is needed to use the SOA paradigm effectively.

314 The key factors that govern effectiveness from a participant's perspective are actions undertaken—
315 especially across ownership boundaries – with other participants in the ecosystem and lead to
316 measurable results.

317 2.1.1.2 Confidence

318 SOA-based systems should enable service providers and consumers to conduct their business with the
319 appropriate level of confidence in the interaction. Confidence is especially important in situations that are
320 high-risk; this includes situations involving multiple ownership domains as well as situations involving the
321 use of sensitive resources.

322 Confidence has many dimensions: confidence in the successful interactions with other participants,
323 confidence in the assessment of trust, as well as confidence that the ecosystem is properly managed.

324 2.1.1.3 Scalability

325 The third goal of this reference architecture is scalability. In architectural terms, we determine scalability in
326 terms of the smooth growth of complex systems as the number and complexity of services and
327 interactions between participants increases. Another measure of scalability is the ease with which
328 interactions can cross ownership boundaries.

329 2.1.2 Critical Success Factors

330 A critical success factor (CSF) is a property of the intended system, or a sub-goal that directly supports a
331 goal and there is strong belief that without it the goal is unattainable. CSFs are not necessarily
332 measurable in themselves. CSFs can be associated with more than one goal.

333 In many cases, critical success factors are often denoted by adjectives: reliability, trustworthiness, and so
334 on. In our analysis of the SOA paradigm, however, it seems more natural to identify four critical concepts
335 (nouns) that characterize important aspects of SOA:

336 2.1.2.1 Action

337 Participants' principal mode of participation in a SOA ecosystem is action; typically action in the interest of
338 achieving some desired **real world effect**. Understanding how action is related to SOA is thus critical to
339 the paradigm.

340 2.1.2.2 Trust

341 The viability of a SOA ecosystem depends on participants being able to effectively measure the
342 trustworthiness of the system and of participants. Trust is a private assessment of a participant's belief in
343 the integrity and reliability of the SOA ecosystem (see Section 3.2.5.1).

344 Trust can be analyzed in terms of trust in infrastructure facilities (otherwise known as reliability), trust in
345 the relationships and effects that are realized by interactions with services, and trust in the integrity and
346 confidentiality of those interactions particularly with respect to external factors (otherwise known as
347 security).

348 Note that there is a distinction between trust in a SOA-based system and trust in the capabilities
349 accessed via the SOA-based system. The former focuses on the role of SOA-based systems as a
350 *medium* for conducting business, the latter on the trustworthiness of participants in such systems. This
351 architecture focuses on the former, while trying to encourage the latter.

352 2.1.2.3 Interaction

353 In order for a SOA ecosystem to function, it is essential that the means for participants to interact with
354 each other is available throughout the system. Interaction encompasses not only the mechanics and
355 semantics of **communication** but also the means for discovering and offering communication.

356 2.1.2.4 Control

357 Given that a large-scale SOA-based system may be populated with many services, and used by large
358 numbers of people; managing SOA-based systems properly is a critical factor for engendering confidence
359 in them. This involves both managing the services themselves and managing the relationships between
360 people and the SOA-based systems they are utilizing; the latter being more commonly identified with
361 governance.

362 The governance of SOA-based systems requires decision makers to be able to set policies about
363 participants, services, and their relationships. It requires an ability to ensure that policies are effectively
364 described and enforced. It also requires an effective means of measuring the historical and current
365 performances of services and participants.

366 The scope of management of SOA-based systems is constrained by the existence of multiple ownership
367 domains.

368 2.2 Principles of this Reference Architecture Foundation

369 The following principles serve as core tenets that guided the evolution of this reference architecture.

370 Technology Neutrality

371 Statement: Technology neutrality refers to independence from particular technologies.

372 Rationale: We view technology independence as important for three main reasons: technology
373 specific approach risks confusing issues that are technology specific with those that are
374 integrally involved with realizing SOA-based systems; and we believe that the principles
375 that underlie SOA-based systems have the potential to outlive any specific technologies
376 that are used to deliver them. Finally, a great proportion of this architecture is inherently
377 concerned with people, their relationships to services on SOA-based systems and to
378 each other.

379 Implications: The Reference Architecture Foundation must be technology neutral, meaning that we
380 assume that technology will continue to evolve, and that over the lifetime of this
381 architecture that multiple, potentially competing technologies will co-exist. Another
382 immediate implication of technology independence is that greater effort is needed on the
383 part of architects and other decision makers to construct systems based on this
384 architecture.

385 Parsimony

386 Statement: Parsimony refers to economy of design, avoiding complexity where possible and
387 minimizing the number of components and relationships needed.

388 Rationale: The hallmark of good design is parsimony, or "less is better." It promotes better
389 understandability or comprehension of a domain of discourse by avoiding gratuitous
390 complexity, while being sufficiently rich to meet requirements.

391 Implications: Parsimoniously designed systems tend to have fewer but better targeted features.

392 Distinction of Concerns

393 Statement: Distinction of Concerns refers to the ability to cleanly identify and separate out the
394 concerns of specific stakeholders in such a way that it is possible to create architectural
395 models that reflect those stakeholders' viewpoint. In this way, an individual stakeholder or
396 a set of stakeholders that share common concerns only see those models that directly
397 address their respective areas of interest.

398 Rationale: As SOA-based systems become more mainstream and increasingly complex, it will be
399 important for the architecture to be able to scale. Trying to maintain a single, monolithic
400 architecture description that incorporates all models to address all possible system
401 stakeholders and their associated concerns will not only rapidly become unmanageable
402 with rising system complexity, but it will become unusable as well.

403 Implications: This is a core tenet that drives this reference architecture to adopt the notion of
404 architectural viewpoints and corresponding views. A viewpoint provides the formalization
405 of the groupings of models representing one set of concerns relative to an architecture,
406 while a view is the actual representation of a particular system. The ability to leverage an
407 industry standard that formalizes this notion of architectural viewpoints and views helps
408 us better ground these concepts for not only the developers of this reference architecture
409 but also for its readers. The IEEE Recommended Practice for Architectural Description of
410 Software-Intensive Systems [ANSI/IEEE 1471], [ISO/IEC 42010] is the standard that
411 serves as the basis for the structure and organization of this document.

412 Applicability

413 Statement: Applicability refers to that which is relevant. Here, an architecture is sought that is
414 relevant to as many facets and applications of SOA-based systems as possible; even
415 those yet unforeseen.

416 Rationale: An architecture that is not relevant to its domain of discourse will not be adopted and thus
417 likely to languish.

418 Implications: The Reference Architecture Foundation needs to be relevant to the problem of matching
419 needs and capabilities under disparate domains of ownership; to the concepts of 'Intranet
420 SOA' (SOA within the enterprise) as well as 'Internet SOA' (SOA outside the enterprise);
421 to the concept of 'Extranet SOA' (SOA within the extended enterprise, i.e., SOA with
422 suppliers and trading partners); and finally, to 'net-centric SOA' or 'Internet-ready SOA.'

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3 Participation in a SOA Ecosystem View

No man is an island

*No man is an island entire of itself; every man
is a piece of the continent, a part of the main;
if a clod be washed away by the sea, Europe
is the less, as well as if a promontory were, as
well as any manner of thy friends or of thine
own were; any man's death diminishes me,
because I am involved in mankind.
And therefore never send to know for whom
the bell tolls; it tolls for thee.*

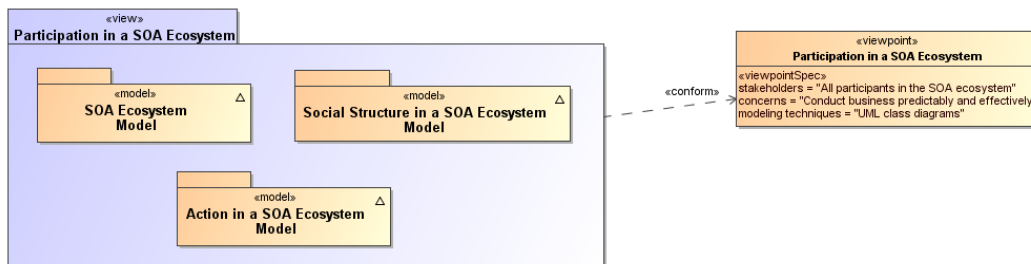
John Donne

435 The *Participation in a SOA Ecosystem* view in the SOA-RAF focuses on the constraints and context in
436 which people conduct business using a SOA-based system. By business we mean any shared activity
437 whose objective is to satisfy particular **needs** of each participant. To effectively employ the SOA
438 paradigm, the architecture must take into account the fact and implications of different **ownership**
439 domains, and how best to organize and utilize capabilities that are distributed across those different
440 ownership domains. These are the main architectural issues that the *Participation in a SOA Ecosystem*
441 view tries to address.

442 The subsections below expand on the abstract Reference Model by identifying more fully and with more
443 specificity what challenges need to be addressed in order to successfully apply the SOA paradigm.
444 Although this view does not provide a specific recipe, it does identify the important things that need to be
445 considered and resolved within an ecosystem context.

446 The main models in this view are:

- 447 • The **SOA Ecosystem Model** introduces the main relationships between the social structure and
448 the SOA-based System, as well as the key role played by the hybrid concept of participant in
449 both.
- 450 • the **Social Structure in a SOA Ecosystem Model** introduces the key elements that underlie the
451 relationships between participants and that must be considered as pre-conditions in order to
452 effectively bring needs and capabilities together across **ownership boundaries**;
- 453 • the **Action in a SOA Ecosystem Model** introduces the key concepts involved in service **actions**,
454 and shows how **joint action** and **real-world effect** are the target outcomes that motivate
455 interacting in a SOA ecosystem.



456
457

Figure 1 - Model elements described in the *Participation in a SOA Ecosystem* view

458 Furthermore, this *Participation in a SOA Ecosystem* view helps us understand the importance of
459 execution context – the set of technical and business elements that allow interaction to occur in, and thus
460 business to be conducted using, a SOA-based system.

461 The dominant mode of **communication** within a SOA ecosystem is electronic, supported by IT resources
462 and artifacts. The **stakeholders** (see next section) are nonetheless people: since there is inherent
463 indirection involved when people and systems interact using electronic means, we lay the foundations for

464 how *communication* can be used to represent and enable action. However, it is important to understand
465 that these communications are usually a means to an end and not the primary interest of the participants
466 of the ecosystem.

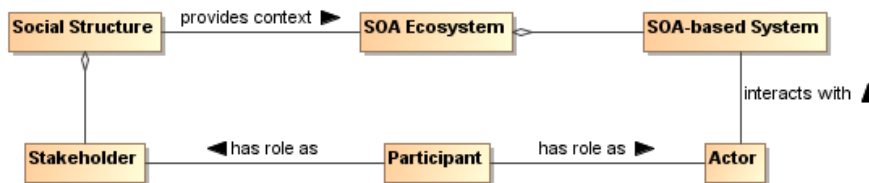
467 3.1 SOA Ecosystem Model

468 The OASIS SOA Reference Model defines *Service Oriented Architecture (SOA)* as “a paradigm for
469 organizing and utilizing distributed capabilities that may be **under the control of different ownership**
470 **domains**” (our emphasis) and *services* as “the mechanism by which needs and capabilities are brought
471 together”. The central focus of SOA is “the task or business function – getting something done.”

472 Together, these ideas describe an environment in which business functions (realized in the form of
473 services) address business needs. Service implementations utilize capabilities to produce specific (real
474 world) effects that fulfill those business needs. Both those using the services, and the capabilities
475 themselves, may be distributed across ownership domains, with different **policies** and conditions of use
476 in force – this environment is referred to as a **SOA Ecosystem** and is modeled in [Figure 2](#).

477 The role of a service in a SOA Ecosystem is to enable effective **business solutions** in this environment.
478 Any technology system created to deliver a service in such an environment is referred to as a **SOA-**
479 **based system**. SOA is thus a paradigm that guides the identification, design, implementation (i.e.,
480 organization), and utilization of such services. SOA-based systems act as technology-based proxies for
481 activity that would otherwise be carried out within and between social structures.

482 A SOA-based system is concerned with how **actors** interact within a system to deliver a specific result -
483 the delivery of a real world effect. The SOA ecosystem is concerned with all potential stakeholders and
484 the roles that they can play; how some stakeholders' needs are satisfied by other stakeholders' solutions;
485 how stakeholders assess **risk**; how they relate to each other through policies and **contracts**; and how
486 they communicate and establish relationships of **trust** in the processes leading to the delivery of a
487 specific result.



488
489 *Figure 2 - SOA Ecosystem Model*

490 SOA Ecosystem

491 An environment encompassing one or more **social structure(s)** and **SOA-based system(s)** that
492 interact together to enable effective **business solutions**

493 SOA-based System

494 A technology system created to deliver a service within a **SOA Ecosystem**

495 Social Structures are defined and described in more detail in the next model, shown in [Figure 3](#).

496 **Stakeholders, Actors, and Participants** are formally defined in Section 3.2.1.

497 Participants (as stakeholders and as actors), SOA-based systems, and the environment (or context)
498 within which they all operate, taken together forms the SOA ecosystem. Participants (or their **delegates**)
499 interact with a SOA-based system - in the role of actors - and are also members of a social structure - in
500 the role of stakeholders. Here we explicitly note that stakeholders and, thus, participants are people³
501 because machines alone cannot truly have a stake in the outcomes of a social structure. Delegates may
502 be human and nonhuman but are not directly stakeholders. Stakeholders, both Participants and **Non-**

³ 'People' and 'person' must be understood as both humans and 'legal persons', such as companies, who have **rights** and **responsibilities** similar to 'natural persons' (humans)

503 **participants**, may potentially benefit from the services delivered by the SOA-based system. Again, this is
504 discussed more fully in Section 3.2.1.

505 The SOA ecosystem may reflect the SOA-based activities within a particular enterprise or of a wider
506 network of one or more enterprises and individuals; these are modeled in and discussed with respect to
507 ~~Figure 3~~ **Figure-3**. Although a SOA-based system is essentially an IT concern, it is nonetheless a system
508 engineered deliberately to be able to function in a SOA ecosystem. In this context, a service is the
509 mechanism that brings a SOA-based system **capability** together with stakeholder needs in the wider
510 ecosystem.

511 Several interdependent concerns are important in our view of a SOA ecosystem. The ecosystem includes
512 stakeholders who are participants in the development, deployment and **governance** and use of a system
513 and its services; or who may not participate in certain activities but are nonetheless ~~are~~ affected by the
514 system. Actors – whether stakeholder **participants** or delegates who act only on behalf of participants
515 (without themselves having any stake in the actions that they have been tasked to perform) – are
516 engaged in **actions** which have an impact on the real world and whose meaning and intent are
517 determined by implied or agreed-to semantics. This is discussed further in relation to the model in **Figure**
518 ~~4~~ **Figure-4** and elaborated more fully in Section 3.3.

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519 **3.2 Social Structure in a SOA Ecosystem Model**

520 The Social Structure Model explains the relationships between stakeholders and the social context in
521 which they operate, within and between distinct boundaries. It is also the foundation for understanding
522 **security**, governance and management in the SOA ecosystem.

523 Actions undertaken by people (whether natural or legal persons) are performed in a *social context* that
524 defines the relationships between them. That context is provided by **social structures** existing in society
525 and the roles played by each person as stakeholders in those structures.

526 Whether informal peer groups, communities of practice, associations, enterprises, corporations,
527 government agencies, or entire nations, these structures interact with each other in the world, using
528 treaties, contracts, market rules, handshakes, negotiations and – when necessary – have recourse to
529 arbitration and legislation. They interact because there is a mutual benefit in doing so: one has something
530 that the other can provide. They interact across defined or implicit **ownership boundaries** that define the
531 limits of one structure (and the limits of its **authority**, responsibilities, capabilities, etc.) and the beginning
532 of another.

533 Social structures, together with their **constitution**, their stakeholders, their mission and goals, need
534 therefore to be understood when examining the role that technology plays. Technology systems play an
535 increasing role in carrying out many of the functions performed by such structures and therefore model
536 real-world procedures. The technology systems serve as proxies in digital space for these real-world
537 structures and procedures. The SOA paradigm is particularly concerned with designing, configuring and
538 managing such systems across ownership boundaries precisely because this mirrors the real-world
539 interactions between discrete structures and across their ownership boundaries.

540 A stakeholder in a social structure will be involved in many ‘actions’ that do not involve a SOA-based
541 system. Although such actions and the roles relating to them are outside the scope of this Reference
542 Architecture Foundation, they may nonetheless result in constraining or otherwise impacting a given SOA
543 ecosystem – for example, a new item of legislation that regulates service interactions. The terms **Actor**
544 and **Action** used throughout the document refer thus only to SOA-based systems.

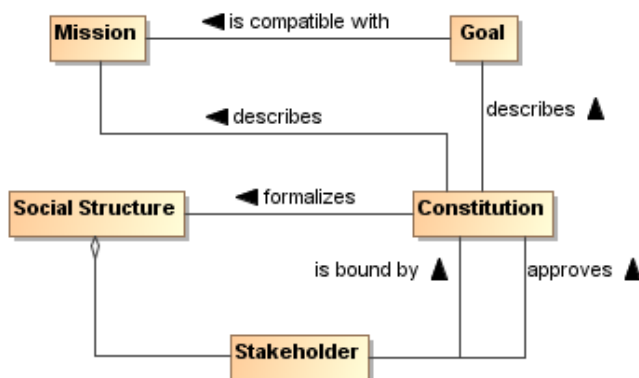


Figure 3 - Social Structure Model

545
546

547 **Social Structure**

548 A nexus of relationships amongst people brought together for a specific purpose, ~~the structure's~~
549 ~~mission.~~

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550 The social structure is established with an implied or explicitly defined mission, usually reflected in the
551 goals laid down in the social structure's constitution or other 'charter'. Although goals are often expressed
552 in terms of general ambitions for the social structure's work or of desired end states, objectives are
553 expressed more formally in terms of specific, measurable, and achievable action required to realize those
554 states. Action in the context of a social structure is discussed in Section 3.3.

555 A social structure may involve any number of persons as stakeholders and a large number of different
556 relationships may exist among them. The organizing principle for these relationships is the social
557 structure's mission. Any given person can be a stakeholder in multiple social structures and a social
558 structure itself can be a stakeholder in its own right as part of a larger one or in another social structure
559 entirely. These multiple roles can result in disagreements, particularly when the mission or goals of
560 different social structures do not align.

561 A social structure can take different forms. An enterprise is a common kind of social structure with its
562 distinct legal personality; an online community group might represent a social structure of peers that is
563 very loose, albeit with a shared mission. A market represents a social structure of buyers and sellers.
564 Legislation in different geo-political areas (from local and regional to national or global) provides a
565 framework in which social structures can operate.

566 A social structure will further its goals in one of two ways:

- 567 • by acting alone, using its own **resources**;
- 568 • interacting with other structures and using their resources.

569 Many interactions take place within social structures. Some interactions may or may not cross ownership
570 boundaries depending on the scale and internal organization of the structure (an enterprise, for example,
571 can itself be composed of sub-enterprises). Our focus is on interactions *between* social structures,
572 particularly as they determine the way that technology systems need to interact. Systems that are
573 designed to do this are SOA-based systems.

574 The nature and extent of the interactions that take place will reflect, often implicitly, degrees of trust
575 between people and the very specific circumstances of each person at the time, and over the course of
576 their interactions. It is in the nature of a SOA ecosystem that these relationships are rendered more
577 explicit and are formalized as a central part of what the **[SOA-RM]** refers to as Execution Context.

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578 The validity of the interactions between social structures is not always clear and is often determined
579 ultimately by relevant legislation. For example, when a customer buys a book over the Internet, the
580 validity of the transaction may be determined by the place of incorporation of the book vendor, the
581 residence of the buyer, or a combination of both. Such legal jurisdiction qualification is typically buried in
582 the fine print of the service description.

583 **Constitution**

584 A set of **rules**, written or unwritten, that formalize the mission, goals, scope, and functioning of a
585 **social structure**.

586 Every social structure functions according to **rules** by which people interact with each other within the
587 structure. In some cases, this is based on an explicit agreement; in other cases, participants behave as
588 though they agree to the constitution without a formal agreement. In still other cases, participants abide
589 by the rules with some degree of reluctance. In all cases, the constitution may change over time; in those
590 cases of implicit agreement, the change can occur quickly. Section 5.1 contains a detailed discussion of
591 governance and SOA.

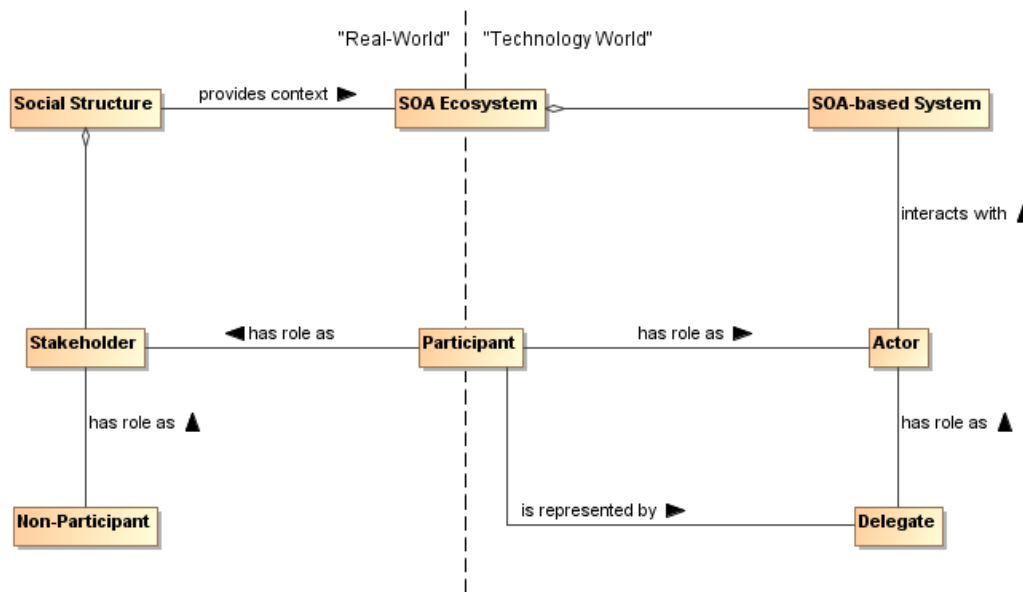
592 **3.2.1 Stakeholders, Participants, Actors and Delegates**

593 A social structure represents the interests of a collection of people who have **rights** and **responsibilities**
594 within the structure. People have a 'stake' in such a social structure, and when that social structure is part
595 of a SOA Ecosystem, the people continue to interact through their roles as stakeholders. In addition,
596 people – either directly or through their delegates - interact with SOA-based (technology) systems. Here,
597 the people interact through their roles as actors interacting with specific system-level activity.

598 A person who participates in a social structure as a stakeholder *and* interacts with a SOA-based system
599 as an actor is defined as an ecosystem **Participant**. The concept of participant is particularly important as
600 it reflects a hybrid role of a Stakeholder concerned with expressing needs and seeing those needs fulfilled
601 *and* an Actor directly involved with system-level activity that result in necessary effects.

602 The hybrid role of Participant provides a bridge between social structures within the wider (real-world)
603 ecosystem – in particular the world of the stakeholder – and the more specific (usually technology-
604 focused) system – the world of the actor.

605 The concept of the ecosystem therefore embraces all aspects of the 'real world', human-centered, social
606 structures that are concerned with business interactions together with the technology-centered SOA-
607 based system that deliver services:



608
609 *Figure 4 – Stakeholders, Actors, Participants and Delegates*

610 **Stakeholder**

611 A person with an interest (a 'stake') in a **social structure**.

612 Not all stakeholders necessarily participate in all activities in the SOA ecosystem; indeed, the interest of
613 non-participant stakeholders may be to realize the benefits of a well-functioning ecosystem and not suffer
614 unwanted consequences. Non-participant stakeholders cannot all or always be identified in advance but
615 due account is often taken of such stakeholder types, including potential customers, beneficiaries, and
616 other affected third parties. A stakeholder may be a participant with respect to some activities and a non-
617 participant with respect to others.

618 **Actor**

619 A role played either by a **Participant** or its **Delegate** and that interacts with a **SOA-based**
620 **system**.

621 **Participant**

622 A person who plays a role *both* in the **SOA ecosystem** as a **stakeholder** *and* with the **SOA-**
623 **based system** as an **actor** either

- 624 • directly, in the case of a human participant; or
- 625 • indirectly, via a **delegate**.

626 Not all participants are necessarily benign to the social structure: such 'negative stakeholders' might
627 deliberately seek a negative impact on the ecosystem (such as hackers or criminals) and social structures
628 will work to ensure that they are not able to operate as welcome participants.

629 **Non-Participant**

630 A person who plays no role as a **participant** in a **social structure's** activities but nonetheless
631 has an interest in, or is affected by, such activities.

632 **Delegate**

633 A role played by a human or an automated or semi-automated agent and acting on behalf of a
634 **participant** but not directly sharing the participant's stake in the outcome.

635 Many actors interact with a SOA-based system, including software agents that permit people to offer, and
636 interact with, services; delegates that represent the interests of other participants; or security agents
637 charged with managing the security of the ecosystem. Note that automated agents are *always* delegates,
638 in that they act on behalf of a participant.

639 In the different models of the SOA-RAF, the term actor is used when action is being considered at the
640 level of the SOA-based system and when it is not relevant who is carrying out the action. However, if the
641 actor is acting explicitly *on behalf of* a participant, then we use the term delegate. This underlines the
642 importance of delegation in SOA-based systems, whether the delegation is of work procedures carried
643 out by human agents who have no stake in the actions with which they are tasked but act on behalf of a
644 participant who does; or whether the delegation is performed by technology (automation). On the other
645 hand, if it is important to emphasize that when the actor is also a stakeholder in the ecosystem, then we
646 use the term participant. This also underlines the pivotal role played by a participant, in a unique position
647 between the social structure and the SOA-based system, in the broader ecosystem.

648 The difference between a participant and a delegate is that a delegate acts on behalf of a participant and
649 must have the authority to do so. Because of this, every social structure must clearly define the roles
650 assigned to actors (whether participants or delegates) in carrying out activity within its domain.

651 **3.2.2 Social Structures and Roles**

652 Social structures are abstractions: they cannot directly perform actions with SOA-based systems – only
653 actors can, whether they be participants acting under their own volition or delegates (human or not)
654 simply following the instructions of participants. An actor advances the objectives of a social structure
655 through its interaction with SOA-based systems, influencing actions that deliver results. The specifics of
656 the interaction depend on the roles defined by the social structure that the actor may assume or have
657 conferred and the nature of the relationships between the stakeholders concerned. These relationships
658 can introduce constraints on an actor when engaged in an action. These points are illustrated in [Figure](#)
659 [5Figure-5](#).

660 A role is not immutable and is often time-bound. An actor can have one or more roles concurrently and
661 may change them over time and in different contexts, even over the course of a particular interaction.

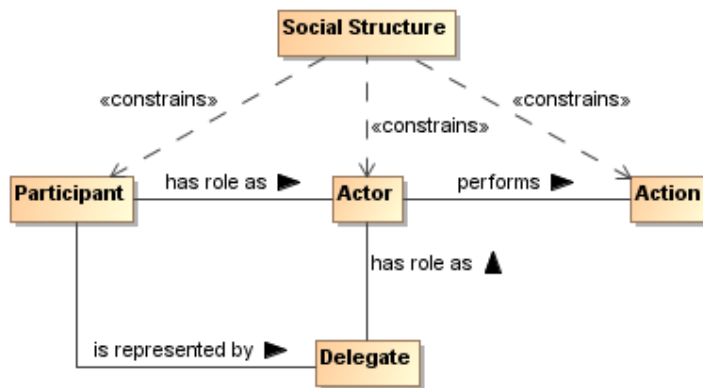
662 **3.2.2.1 Authority, Rights, and Responsibilities**

663 One participant with appropriate authority in the social structure may formally designate a role for a
 664 delegate or another participant, with associated rights and responsibilities, and that authority may even
 665 qualify a period during which the designated role may be valid. In addition, while many roles are clearly
 666 identified, with appropriate names and definitions of responsibilities, it is also possible to separately
 667 bestow rights, bestow or assume responsibilities and so on, often in a temporary fashion. For example,
 668 when a company president delegates certain responsibilities on another person, this does not imply that
 669 the other person has become company president. Likewise, a company president may bestow on
 670 someone else her role during a period of time that she is on vacation or otherwise unreachable with the
 671 understanding that she will re-assume the role when she returns from vacation.

672 Conversely, someone who exhibits qualification and skill may assume a role without any formal
 673 designation. For example, an office administrator who has demonstrated facility with personal computers
 674 may be known as (and thus assumed to role of) the 'go to' person for people who need help with their
 675 computers.

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676 The social structure is responsible for establishing the authority by which actors carry out actions in line
 677 with defined constraints:



678 *Figure 5 - Social Structures, Roles and Action*

680 **Authority**

681 A **right** conferred on a **participant** to ensure that **actions** are carried out consistent with the
 682 objectives of a **social structure**.

683 Actions are carried out by actors, either participants themselves or delegates acting on their behalf, by
 684 interacting with the SOA-based system.

685 **Right**

686 A predetermined **permission** conferred upon an **actor** to perform some **action** or assume a role
 687 in relation to the **social structure**.

688 Rights can be constrained. For example, sellers might have a general right to refuse service to potential
 689 customers but this right could be constrained so as to be exercised only when certain criteria are met.

690 **Responsibility**

691 A predetermined **obligation** on a **participant** to ensure that some **action** is performed or assume
 692 a role in relation to other **participants**.

693 Responsibility implies human agency and thus aligns with participants and potentially human delegates
 694 but not with non-human delegates. This applies even if the consequences of such responsibility can
 695 impact other (human and non-human) actors. Having authority often implies having responsibility.

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696 Rights, authorities, responsibilities and roles form the foundation for the security model as well as
 697 contributing to the governance model in the **Ownership in a SOA Ecosystem** View of the SOA-RAF.

698 3.2.2.2 Permissions and Obligations

699 People will assume and perform roles according to their actual or perceived rights and responsibilities,
700 with or without explicit authority. In the context of a SOA ecosystem, human abilities and skills are
701 relevant as they equip individuals with knowledge, information and tools that may be necessary to have
702 meaningful and productive interactions with a view to achieving a desired outcome. For example, a
703 person who wants a particular book, and has both the right and responsibility of purchasing the book from
704 a given bookseller, will not have that need met from the online delegate of that bookstore if he does not
705 know how to use a web browser. Equally, just because someone does have the requisite knowledge or
706 skills does not entitle them *per se* to interact with a specific system.

707 Assuming or accepting rights and responsibilities depend on two important types of constraints that are
708 relevant to a SOA ecosystem: Permission and Obligation.

709 **Permission**

710 A constraint that identifies **actions** that an **actor** is (or is not) allowed to perform and/or the
711 **states** in which the actor is (or is not) permitted.

712 Note that permissions are distinct from ability, which refers to whether an actor has the capacity to
713 perform the action. Permission does not always involve acting on behalf of anyone, nor does it imply or
714 require the capacity to perform the action.

715 **Obligation**

716 A constraint that prescribes the **actions** that an **actor** must (or must not) perform and/or the
717 **states** the actor must (or must not) attain or maintain.

718 An example of obligations is the case where the service **consumer** and **provider** (see below) have
719 entered into an agreement to provide and consume a service such that the consumer is obligated to pay
720 for the service and the provider is obligated to provide the service – based on the terms of the contract.

721 An obligation can also be a **requirement** to maintain a given **state**. This may range from a requirement to
722 maintain a minimum balance on an account to a requirement that a service provider ‘remember’ that a
723 particular service consumer is logged in.

724 Both permissions and obligations can be identified ahead of time, but only permissions can be validated a
725 priori: before the intended action or before entering the constrained state. Obligations can only be
726 validated a posteriori through some form of auditing or verification process.

727 3.2.2.3 Service Roles

728 As in roles generally, a participant can play one or more in the SOA ecosystem, depending on the
729 context. A participant may be playing a role of a service provider in one relationship while simultaneously
730 playing the role of a consumer in another. Roles inherent to the SOA paradigm include **Consumer**,
731 **Provider**, **Owner**, and **Mediator**.

732 **Provider**

733 A role assumed by a **participant** who is offering a service.

734 **Consumer**

735 A role assumed by a **participant** who is interacting with a service in order to fulfill a **need**.

736 **Mediator**

737 A role assumed by a **participant** to facilitate interaction and connectivity in the offering and use of
738 services.

739 **Owner**

740 A role assumed by a **participant** who is claiming and exercising **ownership** over a service.

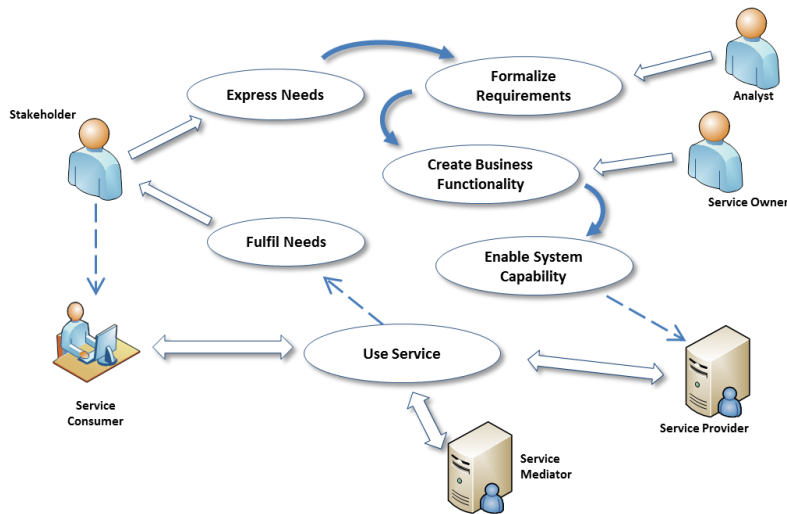


Figure 6 - Roles in a Service

741
742

743 Service consumers typically initiate interactions, but this is not necessarily true in all situations.
744 Additionally, several stakeholders may be involved in a service interaction supporting a given consumer.

745 The roles of service provider and service consumer are often seen as symmetrical, which is also not
746 entirely correct. A stakeholder tends to express a **Need** in non-formal terms: "I want to buy that book".
747 The type of need that a service is intended to fulfill has to be formalized and encapsulated by designers
748 and developers as a **Requirement**. This Requirement should then be reflected in the target service, as a
749 **Capability** that, when accessed via a service, delivers a **Real World Effect** to an arbitrary consumer:
750 "The chosen book is ordered for the consumer." It thus fulfills the need that has been defined for an
751 archetypal consumer.

752 Specific and particular customers may not experience a need exactly as captured by the service: "I don't
753 want to pay that much for the book", "I wanted an eBook version", etc. There can therefore be a process
754 of implicit and explicit negotiation between the consumer and the service, aimed at finding a 'best fit'
755 between the consumer's specific need and the capabilities of the service that are available and consistent
756 with the service provider's offering. This process may continue up until the point that the consumer is able
757 to accept what is on offer as being the best fit and finally 'invokes' the service. 'Execution context' has
758 thus been established. Conditions and agreements that contribute to the execution context are discussed
759 throughout this Reference Architecture.

760 Service mediation by a participant can take many forms and may invoke and use other services in order
761 to fulfill such mediation. For example, it might use a service registry in order to identify possible service
762 partners; or, in our book-buying example, it might provide a price comparison service, suggest alternative
763 suppliers, different language editions or delivery options.

764 3.2.3 Needs, Requirements and Capabilities

765 Participants in a SOA ecosystem often need other participants to *do* something, leveraging a **capability**
766 that they do not themselves possess. For example, a customer requiring a book may call upon a service
767 provider to deliver the book. Likewise, the service provider requires the customer to pay for it.

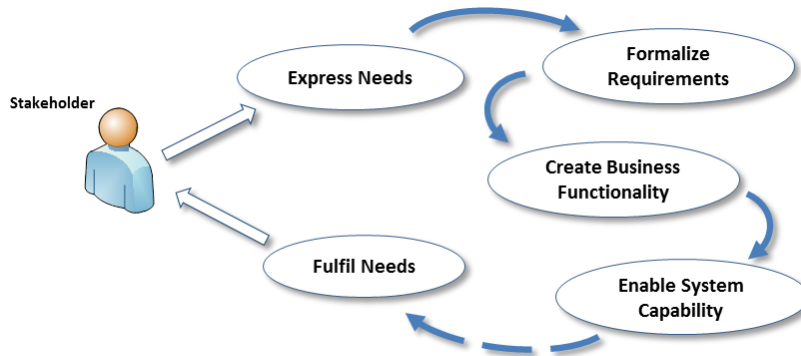
768 There is a reason that participants are engaged: they have different **needs** and have or apply different
769 capabilities for satisfying them. These are core to the concept of a service. The SOA-RM defines a
770 service as "the mechanism by which needs and capabilities are brought together". This idea of services
771 being a mechanism 'between' needs and capabilities was introduced in order to emphasize capability as
772 the notional or existing **business functionality** that would address a well-defined need. Service is
773 therefore the *implementation* of such business functionality *such that it is accessible* through a well-

774 defined interface. A capability that is isolated (i.e., it is inaccessible to potential consumers) is
775 emphatically not a service.

776 **Business Functionality**

777 A defined set of business-aligned tasks that provide recognizable business value to consumer
778 **stakeholders** and possibly others in the **SOA ecosystem**.

779 The idea of a service in a SOA ecosystem combines business functionality with implementation, including
780 the artifacts needed and made available as IT resources. From the perspective of software developers, a
781 SOA service enables the use of capabilities in an IT context. For the consumer, the service (combining
782 business functionality and implementation) generates intended real world effects. The consumer is not
783 concerned with the underlying artifacts which make that delivery possible.



784 *Figure 7 - Cycle of Needs, Requirements, and Fulfillment*

786 In a SOA context, the stakeholder expresses a need (for example, the consumer who states “I want to
787 buy a book”) and looks to an appropriate service to fulfill that need and assesses issues such as the
788 trustworthiness, intent and **willingness** of a particular provider. This ecosystem communication continues
789 up to the point when the stakeholder is ready to act. The stakeholder will then interact with a provider by
790 invoking a service (for example, by ordering the book using an online bookseller) and engaging in
791 relevant actions with the system (at this point, in a role as an *actor*, interacting with the system through a
792 browser or mobile device, validating the purchase, submitting billing and delivery details) with a view to
793 achieving the desired real world effect (having the book delivered).

794 **Need**

795 A general statement expressed by a **stakeholder** of something deemed necessary.

796 A need may be formalized as one or more requirements that must be fulfilled in order to achieve a stated
797 goal.

798 **Requirement**

799 A formal statement of a desired result (a **real world effect**) that, if achieved, will satisfy a **need**.

800 This requirement can then be used to create a capability that in turn can be brought to bear to satisfy that
801 need. Both the requirement and the capability to fulfill it are expressed in terms of desired real world
802 effect.

803 **Capability**

804 An ability to deliver a **real world effect**.

805 The Reference Model makes a distinction between a capability (as a *potential* to deliver the real world
806 effect) and the ability of bringing that capability to bear (via a realized service) as the realization of the
807 real world effect.

808 **Real World Effect**

809 A measurable change to the **shared state** of pertinent entities, relevant to and experienced by
810 specific **stakeholders** of an **ecosystem**.

811 This implies measurable change in the overall state of the SOA ecosystem. In practice, however, it is
812 specific state changes of certain entities that are relevant to particular participants that constitute the real
813 world effect as experienced by those participants.

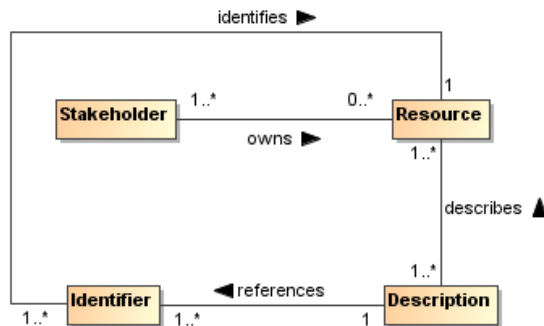
814 Objectives refer to real world effects that participants believe are achievable by a specific action or set of
815 actions that deliver appropriate changes in shared state, as distinct from a more generally stated 'goal'.
816 For example, someone may wish to have enough light to read a book. In order to satisfy that goal, the
817 reader walks over to flip a light switch. The *objective* is to change the state of the light bulb, by turning on
818 the lamp, whereas the *goal* is to be able to read. The *real world effect* is more light being available to
819 enable the person to read.

820 While an effect is any measurable change resulting from an action, a SOA ecosystem is concerned more
821 specifically with real world effects.

822 3.2.4 Resource and Ownership

823 3.2.4.1 Resource

824 A resource is generally understood as an asset: it has value to someone. Key to this concept in a SOA
825 ecosystem is that a resource must be identifiable.



826
827 Figure 8 - Resources

828 Resource

829 An identifiable entity that has value to a **stakeholder**.

830 A resource may be identifiable by different methods but within a SOA ecosystem a resource must have at
831 least one well-formed identifier that may be unambiguously resolved to the intended resource.

832 Codified (but not *implied*) contracts, policies, obligations, and permissions are all examples of resources,
833 as are capabilities, services, service descriptions, and SOA-based systems. An *implied* policy, contract,
834 obligation or permission would not be a resource, even though it may have value to a stakeholder,
835 because it is not an identifiable entity.

836 Identifier

837 A sequence of characters that unambiguously indicates a particular **resource**.

838 Identifiers are assigned by social structures according to context, policies and procedures considered
839 sufficient for that structure's purposes.

840 For example, a group of otherwise unrelated humans are all, in a given context, employees of a particular
841 company and managed there as human resources. That company's policy is to assign each employee a
842 unique identifier number and has processes in place to do this, including verifying documentary evidence
843 (such as a birth certificate or ID). Each set of policies and procedures will reflect the needs of the social
844 structure for its particular context. Resources are typically used or managed by different stakeholder
845 groups, each of which may need to identify those resources in some particular way. As such, a given
846 resource may have multiple identifiers, each valid for a different context. In a SOA ecosystem, it is good

847 practice to use globally unique identifiers (for example, Internationalized Resource Identifiers, or IRIs)
848 irrespective of any other resource identifier that might be in use for a particular context.

849 The ability to identify a resource is important in interactions to determine such things as rights and
850 authorizations, to understand what functions are being performed and what the results mean, and to
851 ensure repeatability or characterize differences with future interactions. Many interactions within a SOA
852 ecosystem take place across ownership boundaries. Identifiers provide the means for all resources
853 important to a given SOA-based system to be *unambiguously* identifiable at any moment and in any
854 interaction.

855 Resources frequently have descriptions and the descriptions themselves may be considered resources.
856 This is discussed in Section 4.1.1. Resource description may link to other resources and their
857 descriptions; for example, a service description may link to a policy that constrains the conditions of use
858 of the service.

859 3.2.4.2 Ownership

860 Ownership is defined as a relationship between a stakeholder and a resource, where some stakeholder
861 (in a role as owner) has certain claims with respect to the resource.

862 Typically, the ownership relationship is one of control: the owner of a resource can control some aspect of
863 the resource.

864 Ownership

865 A set of claims, expressed as **rights** and **responsibilities** that a **stakeholder** has in relation to a
866 **resource**; it may include the right to transfer that ownership, or some subset of rights and
867 responsibilities, to another entity.

868 To own a resource implies taking responsibility for creating, maintaining and, if it is to be available to
869 others, provisioning the resource. More than one stakeholder may own different rights or responsibilities
870 associated with a given service, such as one stakeholder having the responsibility to deploy a capability
871 as a service, another owning the rights to the profits that result from charging consumers for using the
872 service, and yet another owning the right to use the service. There may also be joint ownership of a
873 resource, where the rights and responsibilities are shared.

874 A stakeholder who owns a resource may delegate some or all of these rights and responsibilities to
875 others, but typically retains the responsibility to see that the delegated rights and responsibilities are
876 exercised as intended

877 A crucial property that distinguishes ownership from a more limited right to use is the right to transfer
878 rights and responsibilities totally and irrevocably to another. When participants use but do not own a
879 resource, they may not be allowed to transfer the right to use the resource to a third participant. The
880 owner of the resource maintains the rights and responsibilities of being able to authorize others to use the
881 owned resource.

882 Ownership is defined in relation to the social structure relative to which the given rights and
883 responsibilities are exercised. For example, there may be constraints on how ownership may be
884 transferred, such as a government may not permit a corporation to transfer assets to a subsidiary in a
885 different jurisdiction.

886 Ownership Boundary

887 The extent of **ownership** asserted by a **stakeholder** or a **social structure** over a set of
888 **resources** and for which **rights** and **responsibilities** are claimed and (usually) recognized by
889 other stakeholders.

890 3.2.5 Establishing Execution Context

891 In a SOA ecosystem, providers and consumers of services may be, or may be acting on behalf of,
892 different owners, and thus the interaction between the provider and the consumer of a given service may
893 necessarily cross an ownership boundary. It is important to identify these ownership boundaries in a SOA
894 ecosystem and successfully crossing them ~~is~~ is a key aspect of establishing execution context. This is
895 turn requires that the elements identified in the following sections be addressed.

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896 **3.2.5.1 Trust and Risk**

897 For an interaction to occur each actor must be able and **willing** to participate.

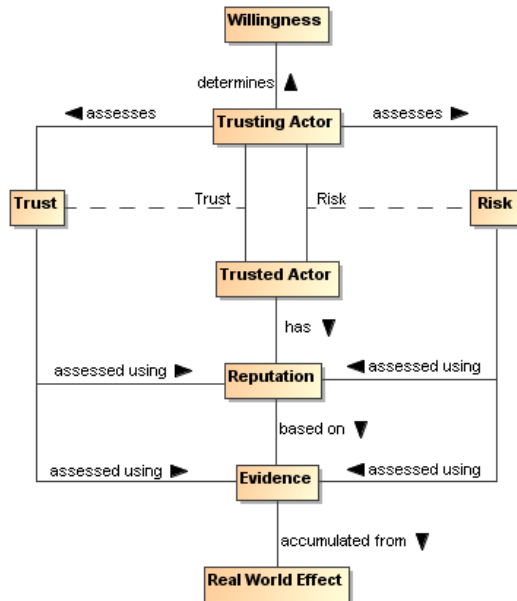


Figure 9 - Willingness and Trust

898

899

900 **Willingness**

901 The internal commitment of a human **actor** (or of an automated non-human agent acting on a
 902 **participant's** behalf) to carry out its part of an interaction.

903 | Willingness to interact is not the same as a willingness to perform requested actions, **however**. For
 904 example, a service provider that rejects all attempts to perform a particular action may still be fully willing
 905 and engaged in interacting with the consumer. Important considerations in establishing willingness are
 906 both **trust** and **risk**.

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907 **Trust**

908 The private assessment or internal perception of one **actor** that another actor will perform
 909 **actions** in accordance with an assertion regarding a desired **real world effect**.

910 **Risk**

911 The private assessment or internal perception of the likelihood that certain undesirable **real world**
 912 **effects** will result from **actions** taken and the consequences or implications of such.

913 Trust is involved in all interactions and each actor will play a role as either (or alternately) a 'trusting' actor
 914 and a 'trusted' actor. These roles are needed in order that all actors can trust all others in any given
 915 interaction, at least to the extent required for continuance of the interaction. The degree and nature of that
 916 trust is likely to be different for each actor, most especially when those actors are in different ownership
 917 boundaries.

918 An actor perceiving risk may take actions to mitigate that risk. At one extreme this will result in a refusal to
 919 interact. Alternately, it may involve adding protection – for example by using encrypted communication
 920 and/or anonymization – to reduce the perception of risk. Often, standard procedures are put in place to
 921 increase trust and to mitigate risk.

922

923 The assessments of trust and risk are based on evidence available to the *trusting* actor. In general, the
 924 trusting actor will seek evidence directly from the *trusted* actor (e.g., via documentation provided via the
 925 service description) as well as evidence of the reputation of the trusted actor (e.g., third-party annotations
 926 such as consumer feedback).

927 Trust is based on the confidence that the trusting actor has accurately and sufficiently gathered and
 928 assessed evidence to the degree appropriate for the situation being assessed.

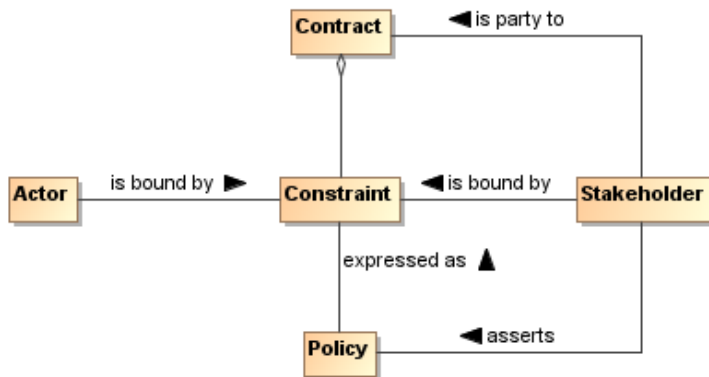
929 Assessment of trust is rarely binary. An actor is not completely trusted or untrusted because there is
 930 typically some degree of uncertainty in the accuracy or completeness of the evidence or the assessment.
 931 Similarly, there may be uncertainty in the amount and potential consequences of risk.

932 The relevance of trust to interaction depends on the assessment of risk. If there is little or no perceived
 933 risk, or the risk can be covered by another party who accepts responsibility for it, then the degree of trust
 934 may be less or not relevant in assessing possible actions. For example, most people consider there to be
 935 an acceptable level of risk to privacy when using search engines, and submit queries without any sense
 936 of trust being considered.

937 As perceived risk increases, the issue of trust becomes more of a consideration. For interactions with a
 938 high degree of risk, the trusting actor will typically require stronger or additional evidence when evaluating
 939 the balance between risk and trust. An example of high-risk is where a consumer's business is dependent
 940 on the provider's service meeting certain availability and security requirements. If the service fails to meet
 941 those requirements, the service consumer will go out of business. In this example, the consumer will look
 942 for evidence that the likelihood of the service not meeting the performance and security requirements is
 943 extremely low.

944 **3.2.5.2 Policies and Contracts**

945 As noted in the Reference Model, a policy represents some commitment and/or constraint advertised and
 946 enforced by a stakeholder and that stakeholder alone. A contract, on the other hand, represents an
 947 agreement by two or more participants. Enforcement of contracts may or may not be the responsibility of
 948 the parties to the agreement but is usually performed by a stakeholder in the ecosystem (public authority,
 949 legal system, etc.).



950
 951 *Figure 10 – Policies, Contracts and Constraints*

952 **Policy**

953 An expression of constraints made by a **stakeholder** that the stakeholder commits to uphold and,
 954 if desired or necessary, enforce. The constraints are usually stated as **permissions** and
 955 **obligations** that affect the behavior of stakeholders or of any **actor** acting on their behalf.

956 Policies have an **owner** – the stakeholder who asserts and takes responsibility for the policy. This owner
 957 may or may not be the owner of the object of the policy. These constraints may affect the stakeholder
 958 asserting the policy or any other stakeholder involved. The constraints themselves represent some
 959 measurable limitation on the state or behavior of the object of the policy, or of those who interact with it.

960 **Contract**

961 An agreement made by two or more **participants** (the contracting parties) on a set of conditions
962 (or contractual terms) together with a set of constraints that govern their behavior and/or **state** in
963 fulfilling those conditions.

964 A service provider's policy may become a service provider/consumer contract when a service consumer
965 agrees to the provider's policy. That agreement may be formal, or may be informal. If a consumer's policy
966 and a provider's policy are mutually exclusive, then some form of negotiation (involving human
967 interactions) or mediation must resolve the mutual exclusion before the service consumer/provider
968 interaction can occur. Note that this also applies if the consumer instead of the provider introduces the
969 policy.

970 Both policies and contracts imply a desire to see constraints respected and enforced. Stakeholders are
971 responsible for ensuring that any constraints in the policy or contract are enforced, although the actual
972 enforcement may be delegated to a different mechanism. A contract does not necessarily oblige the
973 contracting parties to act (for example to use a service) but it does constrain how they act if and when the
974 condition covered by the contract occurs (for example, when a service is invoked and used).

975 The realization of policies and contracts is discussed in Section 4.4 and contracts in the context of
976 management are discussed in Section 5.3.4.

977 **3.2.5.3 Communication**

978 **Communication**

979 A process involving the exchange of information between a sender and one or more recipients
980 and that ideally culminates in mutual understanding between them.

981 A communication involves a message, a sender of the message and at least one intended recipient, who
982 must be able to correctly interpret the message – or at least those parts of the message relevant to
983 sender and recipient in the particular context. Each must perform its respective role in order for the
984 communication to be successful and failing which, communication is not effective.

985 A communication may involve any number of recipients. In some situations, the sender may not be aware
986 of the recipient. However, without both a sender and a recipient, there is no communication. A given
987 communication can be a simple one-way transmission and not require a response by the recipient.
988 However, interaction does, necessarily, involve communication.

989 Message interpretation can itself be characterized in terms of **semantic engagement**: the proper
990 understanding of a message in a given context.

991 We can characterize the necessary modes of interpretation in terms of a shared understanding of a
992 common vocabulary (or mediation among vocabularies) and of the purpose of the communication. More
993 formally, we can say that a communication has a combination of message and purpose.

994 In a SOA ecosystem, senders and recipients can be stakeholders, participants or actors, depending on
995 whether execution context is being established or a specific interaction with the SOA-based system is in
996 progress. Communications need not resemble human speech: indeed system-level machine-to-machine
997 communication is typically highly stylized in form. It may take a particular form and involve terms not
998 found in everyday human communication.

999 **3.2.5.4 Semantics and Semantic Engagement**

1000 Shared understanding is vital to a trusted and effective ecosystem and is a prerequisite to joint action
1001 being carried out as intended. Semantics are therefore pervasive throughout SOA ecosystems and
1002 important in communications as described above, as well as a driver for policies and other aspects of the
1003 ecosystem.

1004 In order to arrive at a shared understanding *wherever this is necessary within the ecosystem*, a
1005 message's recipient must effectively understand and process statements, made in the sender's message,
1006 in a manner appropriate and sufficient to the particular context. Within a SOA-based system, non-human
1007 actors must at least be able to parse a message correctly (syntax) and act on the message's statements
1008 in a manner consistent with the sender's intent.

1009 Understanding and interpreting those assertions in a SOA-based system allows all the actors in any
1010 particular joint action to 'know' what may be expected of them. An actor can potentially 'understand' an
1011 assertion in a number of ways, but it is specifically the process of arriving at a *shared* understanding that
1012 is important in the ecosystem. This process is semantic engagement and it takes place in different forms
1013 throughout the SOA ecosystem. It can be instantaneous or progressively achieved. Participants – who
1014 play the role both as actors in the SOA-based system and as stakeholders in social structures and the
1015 wider ecosystem – can be pivotal in resolving problems of understanding and determining when there is a
1016 level of engagement appropriate and sufficient to the particular context.

1017 **Semantic Engagement**

1018 The process by which an **actor** engages with a set of assertions based on that actor's
1019 interpretation and understanding of those assertions.

1020 Different actors have differing capabilities and requirements for understanding assertions. This is true for
1021 both human and non-human actors. For example, a purchase order process does not require that a
1022 message forwarding agent 'understand' the purchase order, but a processing agent does need to
1023 'understand' the purchase order in order to know what to do with the order once received.

1024 The impact of any assertion can only be fully understood in terms of specific social contexts that
1025 necessarily include the actors that are involved. For example, a policy statement that governs the actions
1026 relating to a particular resource may have a different impact or purpose for the participant that owns the
1027 resource than for the actor that is trying to access it: the former understands the purpose of the policy as
1028 a statement of enforcement - the latter understands it as a statement of constraint.

1029 **3.3 Action in a SOA Ecosystem Model**

1030 Participants cannot always achieve desired results by leveraging resources in their own ownership
1031 domain. This unfulfilled need leads them to seek and leverage services provided by other participants and
1032 using resources beyond their ownership and control. The participants identify service providers with which
1033 they think they can interact to achieve their objective and engage in joint action with those other actors
1034 (service providers) in order to bring about the desired outcome. The SOA ecosystem provides the
1035 environment in which this happens.

1036 An action model is put forth a-priori by the service provider, and is effectively an undertaking by the
1037 service provider that the actions – identified in the action model and invoked consistent with the process
1038 model – will result in the described real world effect. The action model describes the actions leading to a
1039 real-world effect. A potential service consumer – who is interested in a particular outcome to satisfy their
1040 need – must understand those actions as capable of achieving that desired outcome.

1041 When the consumer 'invokes' a service, a joint action is started as identified in the action model,
1042 consistent with the temporal sequence as defined by the process model, and where the consumer and
1043 the provider are the two parties of the joint action. Additionally, the consumer can be assured that the
1044 identified real-world effects will be accomplished through evidence provided via the service description.

1045 Since the service provider does not know about all potential service consumers, the service provider may
1046 also describe what additional constraints are necessary in order for the service consumer to invoke
1047 particular actions, and thus participate in the joint action. These additional constraints, along with others
1048 that might not be listed, are preconditions for the joint action to occur and/or continue (as per the process
1049 model), and are referred to in the SOA-RM as execution context. Execution context goes all the way from
1050 human beings involved in aligning policies, semantics, network connectivity and communication
1051 protocols, to the automated negotiation of security protocols and end-points as the individual actions
1052 proceed through the process model.

1053 Also, it is important to note that both actions and real world effect are recursive in nature, in the sense
1054 that they can often be broken down into more and more granularity depending on how they are examined
1055 and what level of detail is important.

1056 All of these things are important to getting to the core of participants' concern in a SOA ecosystem: the
1057 ability to leverage resources or capabilities to achieve a desired outcome, and in particular where those
1058 resources or capabilities do not belong to them or are beyond their direct control. i.e., that are outside of
1059 their ownership boundary.

1060 In order to use such resources, participants must be able to identify their own needs; state those needs in
1061 the form of requirements; compose or identify a suitable business solution using resources or capabilities
1062 that will meet their needs; and engage in joint action – the coordinated set of actions that participants
1063 pursue in order to achieve measurable results in furtherance of their goals.

1064 In order to act in a way that is appropriate and consistent, participants must communicate with each other
1065 about their own goals, objectives and policies, and those of others. This is the main concern of Semantic
1066 Engagement.

1067 A key aspect of joint action revolves around the trust that both parties must exhibit in order to participate
1068 in the joint action. The willingness to act and a mutual understanding of both the information exchanged
1069 and the expected results is the particular focus of Sections 3.2.5.1 and 3.2.5.4.

1070 **3.3.1 Services Reflecting Business**

1071 The SOA paradigm often emphasizes the interface through which service interaction is accomplished.
1072 While this enables predictable integration in the sense of traditional software development, the prescribed
1073 interface alone does not guarantee that services will be composable into business solutions.

1074 **Business Solution**

1075 A set of defined interactions that combine implemented or notional **business functionality** in
1076 order to address a set of business needs.

1077 **Composability**

1078 The ability to combine individual services, each providing defined **business functionality**, so as
1079 to provide more complex **business solutions**.

1080 To achieve composability, capabilities must be identified that serve as building blocks for business
1081 solutions. In a SOA ecosystem, these building blocks are captured as services representing well-defined
1082 business functions, operating under well-defined policies and other constraints, and generating well-
1083 defined real world effects. These service building blocks should be relatively stable so as not to force
1084 repeated changes in the compositions that utilize them, but should also embody SOA attributes that
1085 readily support creating compositions that can be varied to reflect changing circumstances.

1086 The SOA paradigm emphasizes both composition of services and opacity of how a given service is
1087 implemented. With respect to opacity, the SOA-RM states that the service could carry out its described
1088 functionality through one or more automated and/or manual processes that in turn could invoke other
1089 available services.

1090 Any composition can itself be made available as a service and the details of the business functionality,
1091 conditions of use, and effects are among the information documented in its service description.

1092 Composability is important because many of the benefits of a SOA approach assume multiple uses for
1093 services, and multiple use requires that the service deliver a business function that is reusable in multiple
1094 business solutions. Simply providing a Web Service interface for an existing IT artifact does not, in
1095 general, create opportunities for sharing business functions. Furthermore, the use of tools to auto-
1096 generate service software interfaces will not guarantee services that can effectively be used within
1097 compositions if the underlying code represents programming constructs rather than business functions. In
1098 such cases, services that directly expose the software details will be as brittle to change as the underlying
1099 code and will not exhibit the characteristic of loose coupling.

1100 **3.3.2 Activity, Action, and Joint Action**

1101 In general terms, entities act in order to fulfill particular objectives. More precisely, they generate activity.
1102 An activity is made up of specific Actions (or other Activities) and is formally defined in **[ISO/IEC 10746-2]**
1103 as “a single-headed directed acyclic graph of actions...”⁴ It is most clearly understood diagrammatically:

⁴ See **[ISO/IEC 10746]** Part 2: *Foundations*

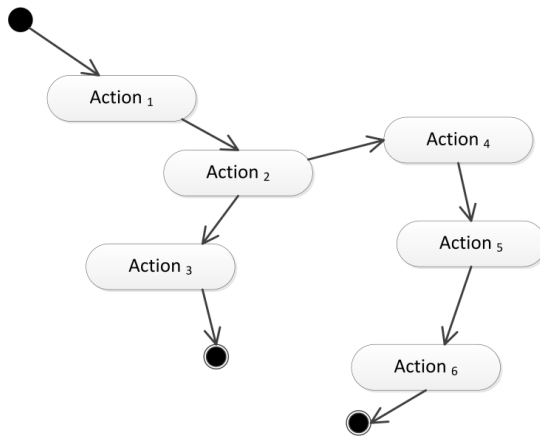


Figure 11: An Activity, expressed informally as a graph of Actions, with a single Start point and alternative End points

1104
1105
1106

1107 What constitutes an Action or an Activity will be a matter of context. For the SOA-RAF, an Action
1108 represents the smallest and most discrete activity that must be modeled for a given Viewpoint.

1109 The form of Activity that is of most interest within a SOA ecosystem is that involving Actions as defined
1110 below and their interaction across ownership boundaries (and thus involving interaction between more
1111 than one actor) – we call this **joint action**. In ~~Figure 12~~ below, one line of activity (on the left) can
1112 be completed thru Action₃ without crossing any ownership boundary but the alternative path, starting at
1113 Action₄, can only be completed as a result of joint action across an ownership boundary:

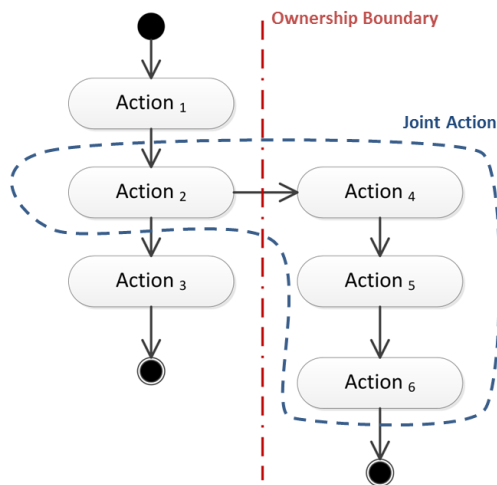


Figure 12: Activity involving Actions across an ownership boundary

1114
1115
1116

Action

1117 The application of intent by an **actor** to cause an effect.

1118 The aspect of action that distinguishes it from mere force or accident is that someone *intends* that the
1119 action achieves a desired objective or effect. This definition of action is very general. In the case of SOA,
1120 we are mostly concerned with actions that take place within a system and have specific effects on the
1121 SOA ecosystem – defined in section 3.2.3 as real world effects. The actual real world effect of an action,
1122 however, may go beyond the intended effect.

1123 In order for multiple actors to participate in a joint action, they must each act according to their role within
1124 the joint action. This is achieved through communication and messaging.

1125 Communication – the formulation, transmission, receipt and interpretation of messages – is the
1126 foundation of all joint actions within the SOA ecosystem, given the inherent separation – often across
1127 ownership boundaries – of actors in the system.

1128 Communication between actors requires that they play the roles of ‘sender’ or ‘receiver’ of messages as
1129 appropriate to a particular action – although it is not necessarily required that they both be active
1130 simultaneously.

1131 An actor sends a message in order to communicate with other actors. The communication itself is often
1132 not intended as part of the desired real world effect but rather includes messages that seek to establish,
1133 manage, monitor, report on, and guide the joint action throughout its execution.

1134 Like communication, joint action usually involves different actors. However, joint action – resulting from
1135 the deliberate actions undertaken by different actors – *intentionally* impacts shared state within the
1136 system leading to real world effects.

1137 **Joint Action**

1138 The coordinated set of **actions** involving the efforts of two or more **actors** to achieve an effect.

1139 Note that the effect of a joint action is *not* always equivalent to one or more effects of the individual
1140 actions of the actors involved, i.e., it may be more than the sum of the parts.

1141 Different perspectives lead to either communication or joint action as being considered most important.
1142 For example, from the perspective of ecosystem security, the integrity of the communications may be
1143 dominant; from the perspective of ecosystem governance, the integrity of the joint action may be
1144 dominant.

1145 **3.3.3 State and Shared State**

1146 **State**

1147 The condition of an entity at a particular time.

1148 State is characterized by a set of facts that is true of the entity. In principle, the total state of an entity (or
1149 the world as a whole) is unbounded. In practice, we are concerned only with a subset of the state of an
1150 entity that is measurable and useful in a given context.

1151 For example, the total state of a light bulb includes the temperature of the filament of the bulb, the
1152 composition of the glass, the dirt that is on the bulb’s surface and so on. However, someone needing
1153 more light to read is only interested in whether the bulb is ‘on’ or ‘off’ and if it is working properly. That
1154 individual’s characterization of the state of the bulb reduces to the fact: “bulb is now on”.

1155 In a SOA ecosystem, there is a distinction between the set of facts about an entity that only that entity can
1156 access and the set of facts that may be accessible to others, notably actors in the SOA-based system.

1157 **Private State**

1158 That part of an entity’s **state** that is knowable by, and accessible to, only that entity.

1159 **Shared State**

1160 That part of an entity’s **state** that is knowable by, and may be accessible to, other actors.

1161 Note that shared state does not imply that the state *is* accessible to other actors. It simply refers to that
1162 subset of state that *may* be accessed by other actors. This will principally be the case when actors need
1163 to participate in joint actions.

1164 It is the aggregation of the shared states of pertinent entities that constitutes the desired effect of a joint
1165 action. Thus the change to this shared state is what is experienced in the wider ecosystem as a real world
1166 effect

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1167 3.4 Architectural Implications

1168 3.4.1 Social structures

1169 A SOA ecosystem's participants are organized into various forms of social structure. Not all social
1170 structures are hierarchical: a SOA ecosystem **SHOULD** be able to incorporate peer-to-peer forms of
1171 organization as well as hierarchic structures. In addition, it **SHOULD** be possible to identify and manage
1172 any constitutional agreements that define the social structures present in a SOA ecosystem.

- 1173 • Different social structures have different rules of engagement but predictable behavior is one of
1174 the underpinnings of trust. Mechanisms **MUST** therefore be available to:
 - 1175 ○ express constitutions and other organizing principles of participants;
 - 1176 ○ inherit rules of engagement from parent to child social structures.
- 1177 • Social structures have roles and members and this impacts who may be authorized to act and in
1178 what circumstances. Mechanisms **MUST** be available to:
 - 1179 ○ identify and manage members of social structures
 - 1180 ○ Identify and manage attributes of the members
 - 1181 ○ describe roles and role adoption
- 1182 • Social structures overlap and interact, giving rise to situations in which rules of engagement may
1183 conflict. In addition, a given actor may be a member of multiple social structures and the social
1184 structures may be associated with different jurisdictions. Mechanisms **MUST** be available to:
 - 1185 ○ identify the social structures that are active during a series of joint actions;
 - 1186 ○ identify and resolve conflicts and inconsistencies.

1187 3.4.2 Resource and Ownership

1188 Communication about and between, visibility into, and leveraging of resources requires the unambiguous
1189 identification of those resources. Mechanisms **MUST** be available for:

- 1190 • Assigning and guaranteeing uniqueness of globally unique identifiers
- 1191 • Identifying the extent of the enterprise over which the identifier must be understandable and
1192 unique
- 1193 • Ensuring the longevity of identifiers (i.e., they cannot just change arbitrarily)

1194 3.4.3 Policies and Contracts

- 1195 • Policies are expressed as constraints:
 - 1196 ○ Policies **MUST** be expressed
 - 1197 ○ Constraints **MUST** be enforceable
 - 1198 ○ Management of potentially large numbers of policies **MUST** be achievable
- 1199 • Policies have owners:
 - 1200 ○ Policies **SHOULD** be established by social structures.
- 1201 • Policies may not be consistent with one another:
 - 1202 ○ Policy conflict resolution techniques **MUST** exist and be in place
- 1203 • Agreements are accepted constraints:
 - 1204 ○ Contracts **SHOULD** be enforced by mechanisms of the social structure

1205 3.4.4 Communications as a Means of Mediating Action

1206 Using message exchange for mediating action implies

- 1207 • The structure of messages **MUST** be validated by:
 - 1208 ○ Identifying the syntax of the message;
 - 1209 ○ Identifying the vocabularies used in the communication
 - 1210 ○ Identifying the higher-level structure of the communication, such as policy assertion,
1211 contract enforcement, etc.
- 1212 • A principal objective of communication is to mediate action, therefore:
 - 1213 ○ Messages **SHOULD** convey actions and events

- 1214 ○ Receiving a message is an action, but is not the same action as the action conveyed by
- 1215 the message
- 1216 ○ Actions are associated with objectives of the actors involved
- 1217 ▪ Explicit representation of objectives may facilitate automated processing of
- 1218 messages
- 1219 ○ An actor agreeing to adopt an objective becomes responsible for that objective

1220 3.4.5 Semantics

1221 Semantics is pervasive in a SOA ecosystem. There are many forms of utterance that are relevant to the
1222 ecosystem: apart from communicated content there are mission and policy statements, goals, objectives,
1223 descriptions, and agreements which are all forms of utterance.

1224 The operation of the SOA ecosystem is significantly enhanced if

- 1225 • A careful distinction is made between public semantics and private semantics. In particular, it
- 1226 **MUST** be possible for actors to process content such as communications, descriptions and
- 1227 policies solely on the basis of the public semantics of those utterances.
- 1228 • A well founded semantics **MUST** ensure that any assertions essential to the operator of the
- 1229 ecosystem (such as policy statements, and descriptions) have carefully chosen written
- 1230 expressions and associated decision procedures.
- 1231 • The role of vocabularies as a focal point for multiple actors to be able to understand each other is
- 1232 critical. While no two actors can fully share their interpretation of elements of vocabularies, they
- 1233 **SHOULD** be able to understand the intended public meaning of vocabularies' elements.

1234 3.4.6 Trust and Risk

1235 In traditional systems, the balance between trust and risk is achieved by severely restricting interactions
1236 and by controlling the participants of a system.

1237 Actors **MUST** be able to explicitly reason about both trust and risk in order to effectively participate in a
1238 SOA ecosystem. The more open and public the SOA ecosystem is, the more important it is for actors to
1239 be able to reason about their participation.

1240 3.4.7 Needs, Requirements and Capabilities

1241 In the process of capturing needs as requirements, ~~and the subsequent processes of requirements~~
1242 ~~decomposition and allocation of requirements processes~~ need to be informed by capabilities that already
1243 exist.

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- 1244 • Architecture **MUST** take into account existing capabilities available as services

1245 3.4.8 The Importance of Action

1246 Participants participate in a SOA ecosystem in order to have their needs met. This involves action; both
1247 individual actions and joint actions.

1248 Any architectural realization of a SOA ecosystem **SHOULD** address:

- 1249 • How actions are modeled:
 - 1250 ○ Identifying the performer or agent of the action;
 - 1251 ○ the target of the action; and the
 - 1252 ○ verb of the action.

1253 Any explicit models of joint action **SHOULD** take into account

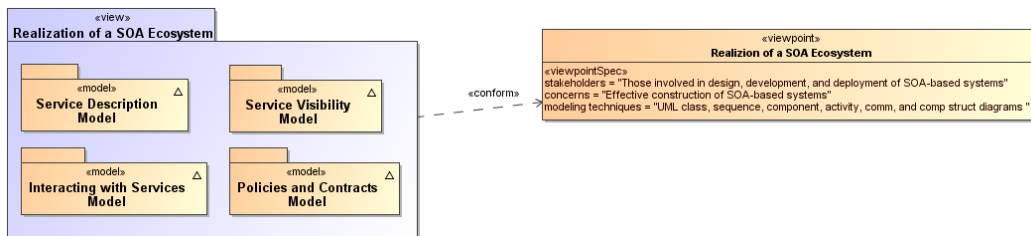
- 1254 • The possible compositions that define the joint action.
- 1255 • The potential for multiple joint actions to be layered on top of each other

1256 **4 Realization of a SOA Ecosystem view**

1257 *Make everything as simple as possible but no simpler.*
1258 Albert Einstein

1259
1260 The *Realization of a SOA Ecosystem* view focuses on elements that are needed to support the discovery
1261 of and interaction with services. The key questions asked are "What are services, what support is needed
1262 and how are they realized?"

1263 The models in this view include the Service Description Model, the Service Visibility Model, the Interacting
1264 with Services Model, and the Policies and Contracts Model.



1265
1266 *Figure 13 - Model Elements Described in the Realization of a SOA Ecosystem view*

1267 The Service Description Model informs the participants of what services exist and the conditions under
1268 which they can be used. The Policies and Contracts Model elaborates on the conditions under which
1269 service use is prescribed and agreements among participants in the SOA ecosystem.. The information in
1270 the service description as augmented by details of policy provides the basis for visibility as defined in the
1271 SOA Reference Model and captured in the Service Visibility Model. Finally, the process by which services
1272 are used under the defined conditions and agreements is described in the Interacting with Services
1273 Model.

1274 **4.1 Service Description Model**

1275 A service description is an artifact, often document-based, that defines or references the information
1276 needed to use, deploy, manage and otherwise control a service. This includes not only the information
1277 and behavior models associated with a service that define interaction via the service interface but also
1278 includes information needed to decide whether the service is appropriate for the current requirements of
1279 the service consumer. Thus, the service description should also include information such as service
1280 reachability, service functionality, and the policies associated with a service.

1281 A service description artifact may be a single document or it may be an interlinked set of documents. For
1282 the purposes of this model, differences in representation are to be ignored, but the implications of a 'web
1283 of documents' are discussed later in this section.

1284 There are several points to note regarding service description:

- 1285 • The Reference Model states that one of the hallmarks of SOA is the large amount of associated
1286 description. The model presented below focuses on the description of services but it is equally
1287 important to consider the descriptions of the consumer, other participants, and needed resources
1288 other than services.
- 1289 • Descriptions are inherently incomplete but may be determined as *sufficient* when it is possible for
1290 the participants to access and use the described services based only on the descriptions
1291 provided. This means that, at one end of the spectrum, a description along the lines of "That
1292 service on that machine" may be sufficient for the intended audience. On the other extreme, a
1293 service description with a machine-process-able description of the semantics of its **operations**

1294 and real world effects may be required for services accessed via automated service discovery
1295 and planning systems.

- 1296 • Descriptions come with context, i.e. a given description comprises information needed to
1297 adequately support the context. For example, a list of items can define a version of a service, but
1298 for many contexts an indicated version number is sufficient without the detailed list. The current
1299 model focuses on the description needed by a service consumer to understand what the service
1300 does, under what conditions the service will do it, how well the service does it, and what steps are
1301 needed by the consumer to initiate and complete a service interaction. Such information also
1302 enables the service provider to clearly specify what is being provided and the intended conditions
1303 of use.
- 1304 • Descriptions change over time as, for example, the ingredients and nutrition information for food
1305 labeling continues to evolve. A need for transparency of transactions may require additional
1306 description for those associated contexts.
- 1307 • Description always proceeds from a basis of what is considered 'common knowledge'. This may
1308 be social conventions that are commonly expected or possibly codified in law. It is impossible to
1309 describe everything and it can be expected that a mechanism as far reaching as SOA will also
1310 connect entities where there is inconsistent 'common' knowledge.
- 1311 • Descriptions become the collection point of information related to a service or any other resource,
1312 but it is not necessarily the originating point or the motivation for generating this information. In
1313 particular, given a SOA service as the access to an underlying capability, the service may point to
1314 some of the capability's previously generated description, e.g. a service providing access to a
1315 data store may also have access to information indicating the freshness of the data.

1316 These points emphasize that there is no one 'right' description for all contexts and for all time. Several
1317 descriptions for the same subject may exist at the same time, and this emphasizes the importance of the
1318 description referencing source material maintained by that material's owner rather than having multiple
1319 copies that become out of synch and inconsistent.

1320 It may also prove useful for a description assembled for one context to cross-reference description
1321 assembled for another context as a way of referencing ancillary information without overburdening any
1322 single description. Rather than a single artifact, description can be thought of as a web of documents that
1323 enhance the total available description.

1324 This Reference Architecture Foundation uses the term service description for consistency with the
1325 concept defined in the Reference Model. Some SOA literature treats the idea of a 'service contract' as
1326 equivalent to service description. In the SOA-RAF, the term service description is preferred. Replacing the
1327 term 'service description' with the term 'service contract' implies that just one side of the interaction is
1328 governing and misses the point that a single set of policies identified by a service description may lead to
1329 numerous contracts, i.e. service level agreements, leveraging the same description.

1330 **4.1.1 The Model for Service Description**

1331 | *Figure 14* shows Service Description as a subclass of the general Description class. As well as
1332 *describing* a Resource (as we saw in Section 3.2.4.1), a Description is also a subclass of the Resource
1333 class. In addition, each resource is assumed to *have* a description⁵. The following section discusses the
1334 relationships among elements of general description and the subsequent sections focus on service
1335 description. Other descriptions, such as those of participants, are important to SOA but are not
1336 individually elaborated in this document.

1337 **4.1.1.1 Elements Common to General Description**

1338 The general Description class is composed of a number of elements that are expected to be common
1339 among all descriptions supporting a service oriented architecture. A registry/repository often contains a
1340 subset of the description instance, where the chosen subset is identified as that which facilitates

⁵ The description itself can have further descriptive data such as its version or last revision. The model emphasizes this point but should not be interpreted too rigorously as allowing endless recursion.

1341 discovery. Additional information contained in a more complete description may be needed to initiate and
 1342 continue interaction.
 1343

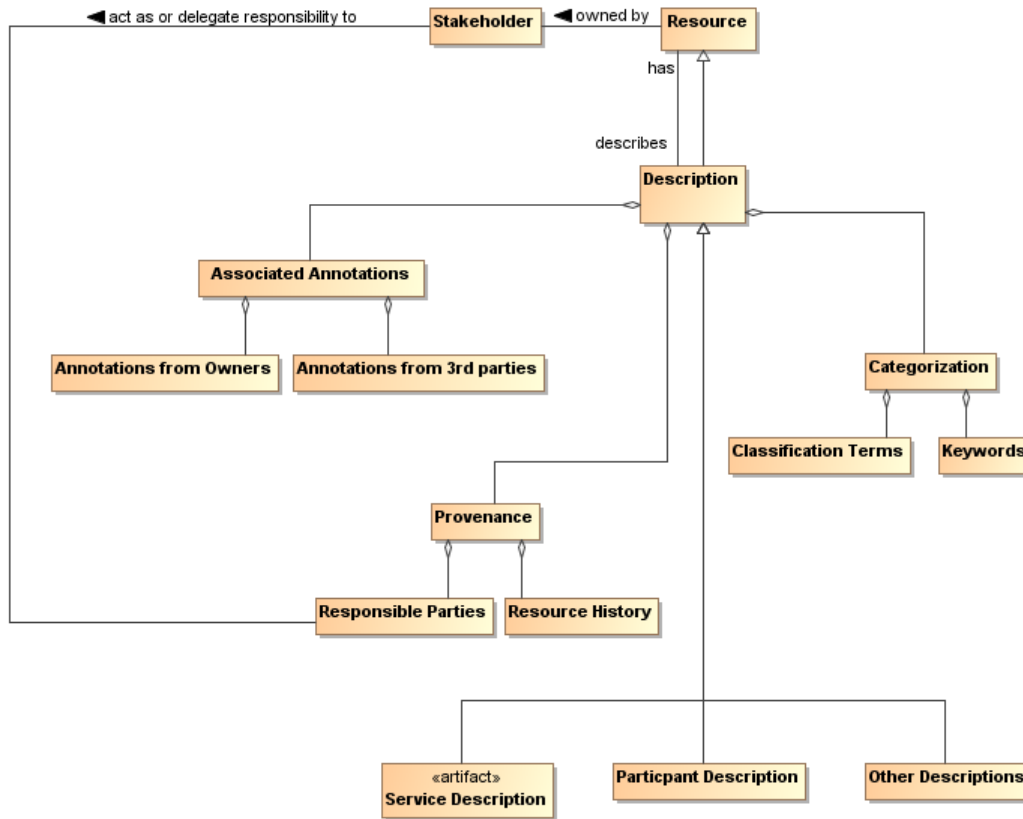


Figure 14 - General Description

1344
 1345

1346 **4.1.1.1.1 Provenance**

1347 While the resource Identifier provides the means to know which subject and subject description are being
 1348 considered, Provenance as related to the Description class provides information that reflects on the
 1349 quality or usability of the subject. Provenance specifically identifies the stakeholder (human, defined role,
 1350 organization, etc.) who assumes responsibility for the resource being described and tracks historic
 1351 information that establishes a context for understanding what the resource provides and how it has
 1352 changed over time. Responsibilities may be directly assumed by the stakeholder who owns a resource
 1353 (see Section 3.2.4.2) or the Owner may designate Responsible Parties for the various aspects of
 1354 maintaining the resource and provisioning it for use by others. There may be more than one stakeholder
 1355 identified under Responsible Parties; for example, one stakeholder may be responsible for code
 1356 maintenance while another is responsible for provisioning of the executable code.

1357 **4.1.1.1.2 Keywords and Classification Terms**

1358 A traditional element of description has been to associate the resource being described with predefined
 1359 keywords or classification taxonomies that derive from referenceable formal definitions and vocabularies.
 1360 This Reference Architecture Foundation does not prescribe which vocabularies or taxonomies may be
 1361 referenced, nor does it limit the number of keywords or classifications that may be associated with the
 1362 resource. It does, however, state that a normative definition of any terms or keywords SHOULD be

1363 referenced, whether that be a representation in a formal ontology language, a pointer to an online
 1364 dictionary, or any other accessible source. See Section 4.1.1.2 for further discussion on associating
 1365 semantics with assigned values.

1366 **4.1.1.1.3 Associated Annotations**

1367 The general description instance may also reference associated documentation that is in addition to that
 1368 considered necessary in this model. For example, the owner of a service may have documentation on
 1369 best practices for using the service. Alternately, a third party may certify a service based on their own
 1370 criteria and certification process; this may be vital information to other prospective consumers if they were
 1371 willing to accept the certification in lieu of having to perform another certification themselves. Note, while
 1372 the examples of Associated Documentation presented here are related to services, the concept applies
 1373 equally to description of other entities.

1374 **4.1.1.2 Assigning Values to Description Instances**

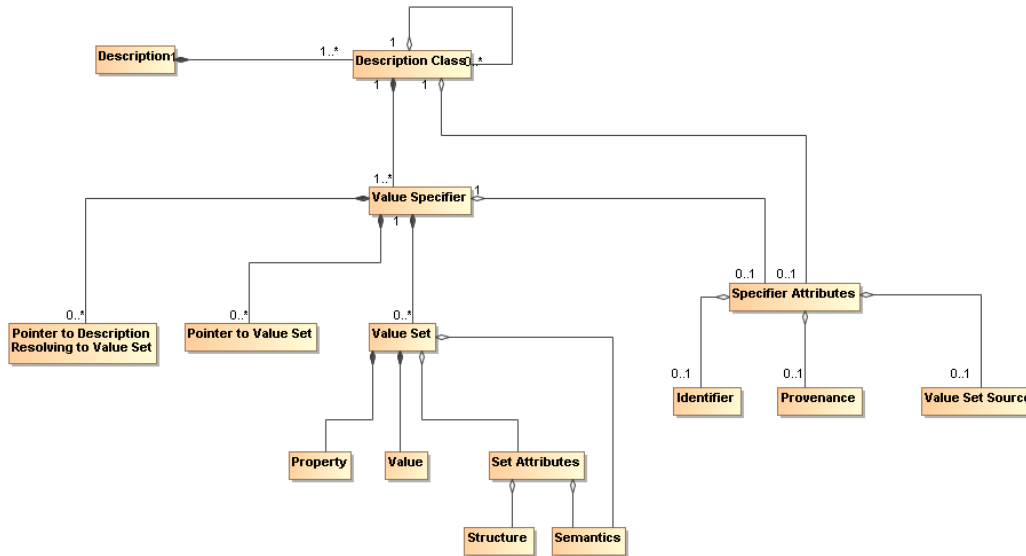


Figure 15 - Representation of a Description

1375
 1376
 1377 *Figure 14* shows the template for a general description, but individual description instances
 1378 depend on the ability to associate meaningful values with the identified elements. *Figure 15* shows
 1379 a model for a collection of information that provides for value assignment and traceability for both the
 1380 meaning and the source of a value. The model is not meant to replace existing or future schema or other
 1381 structures that have or will be defined for specific implementations, but it is meant as guidance for the
 1382 information such structures need to capture to generate sufficient description. It is expected that tools will
 1383 be developed to assist the **user actor** in populating description and auto-filling many of these fields, and in
 1384 that context, this model provides guidance to the tool developers.

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1385 In *Figure 15*, each class has an associated value specifier or is made up of components that
 1386 eventually resolve to a value specifier. For example, Description has several components, one of which is
 1387 Categorization, which would have an associated value specifier.

1388 A value specifier consists of

- 1389 • a collection of value sets with associated property-value pairs, pointers to such value sets, or
- 1390 pointers to descriptions that eventually resolve to value sets that describe the component; and
- 1391 • attributes that qualify the value specifier and the value sets it contains.

1392 The qualifying attributes for the value specifier include

1393 • an optional identifier that would allow the value set to be defined, accessed, and reused
1394 elsewhere;

1395 • provenance information that identifies the person (individual or organization) who has
1396 responsibility for assigning the value sets to any description component;

1397 • an optional source of the value set, if appropriate and meaningful, e.g. if a particular data source
1398 is mandated.

1399 If the value specifier is contained within a higher-level component (such as Service Description containing
1400 Service Functionality), the component may assume values from the attributes of its container.

1401 Note, provenance as a qualifying attribute of a value specifier is different from provenance as part of an
1402 instance of Description. Provenance for a service identifies those who own and are responsible for the
1403 service, as described in Section 3.2.4. Provenance for a value specifier identifies who is responsible for
1404 choosing and assigning values to the value sets that comprise the value specifier. It is assumed that
1405 granularity at the value specifier level is sufficient and provenance is not required for each value set.

1406 The value set also has attributes that define its structure and semantics.

1407 • The semantics of the value set property should be associated with a semantic context conveying
1408 the meaning of the property within the execution context, where the semantic context could vary
1409 from a free text definition to a formal ontology.

1410 • For numeric values, the structure would provide the numeric format of the value and the
1411 'semantics' would be conveyed by a dimensional unit with an identifier to an authoritative source
1412 defining the dimensional unit and preferred mechanisms for its conversion to other dimensional
1413 units of like type.

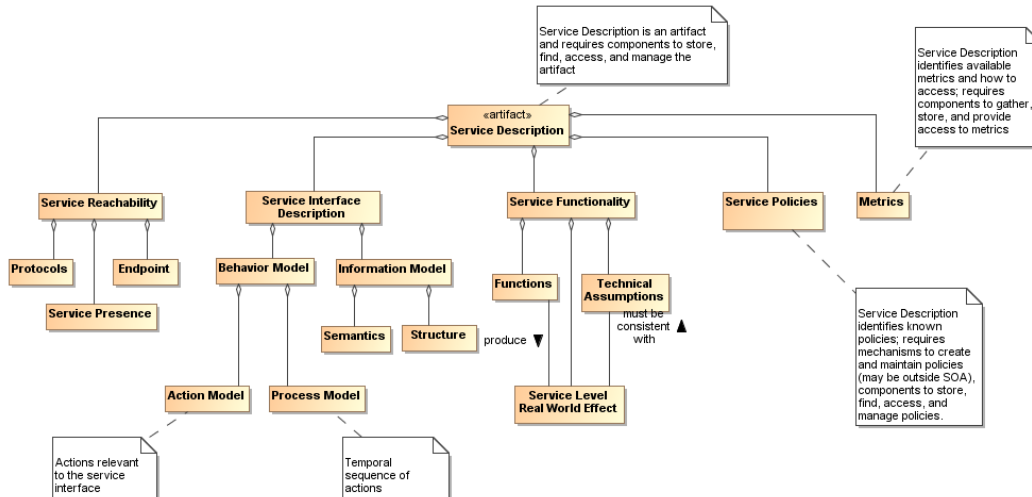
1414 • For nonnumeric values, the structure would provide the data structure for the value
1415 representation and the semantics would be an associated semantic model.

1416 • For pointers, architectural guidelines would define the preferred addressing scheme.

1417 The value specifier may indicate a default semantic model for its component value sets and the individual
1418 value sets may provide an override.

1419 The property-value pair construct is introduced for the value set to emphasize the need to identify
1420 unambiguously both what is being specified and what is a consistent associated value. The further
1421 qualifying of Structure and Semantics in the Set Attributes allows for flexibility in defining the form of the
1422 associated values.

1423 **4.1.1.3 Model Elements Specific to Service Description**



1424
1425 *Figure 16 - Service Description*

1426 The major elements for the Service Description subclass follow directly from the areas discussed in the
 1427 Reference Model. Here, we discuss the detail shown in *Figure 16* and the purpose served by each
 1428 element of service description. For example, Service Policies as included in *Figure 16* indicate
 1429 those policies that affect conditions of use of the service; however, while the description may link to
 1430 detailed policy documents, it is not the purpose of description to justify or elaborate on the rationale for
 1431 the policies. Similarly, Service Interface Description as included in *Figure 16* captures information
 1432 about what interactions are supported by the service via its Behavior Model and the information exchange
 1433 needed to carry out those interactions in accordance with the service's Information Model; it is not the
 1434 coded interface.

1435 Note, the intent in the subsections that follow is to describe how a particular element, such as the service
 1436 interface description, is reflected in the service description, not to elaborate on the details of that element.

1437 **4.1.1.3.1 Service Interface Description**

1438 As noted in the Reference Model, the service interface is the means for interacting with a service. For the
 1439 SOA-RAF and as shown in Section 4.3 the service interface supports an exchange of messages, where

- 1440 • the message conforms to a referenceable message exchange pattern (MEP, covered below in
 1441 Section 4.3.3.1),
- 1442 • the message payload conforms to the structure and semantics of the indicated information model,
- 1443 • the messages are used to denote events related to or actions against the service, where the
 1444 actions are specified in the action model and any required sequencing of actions is specified in
 1445 the process model.

1446 The Service Interface Description element as shown in *Figure 17* includes the information needed
 1447 to carry out this message exchange in order to realize the service behavior described. In addition to the
 1448 Information Model that conveys the Semantics and Structure of the message, the Service Interface
 1449 Description indicates what behavior can be expected through interactions conveyed in the Action and
 1450 Process Models.

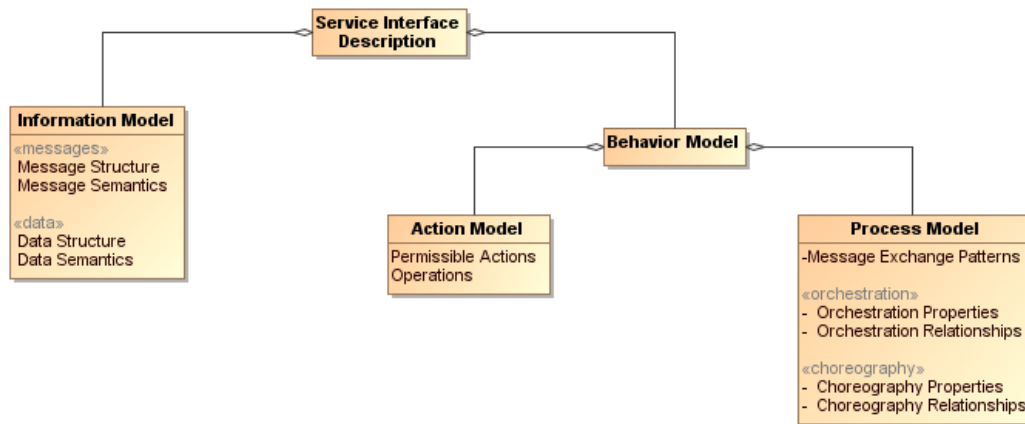


Figure 17 - Service Interface Description

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1452
1453 Note we distinguish the structure and semantics of the message from that of the underlying **protocol** that
1454 conveys the message. The message structure may include nested structures that are independently
1455 defined, such as an enclosing envelope structure and an enclosed data structure.
1456 These aspects of messages are discussed in more detail in Section 4.3.2.

1457 4.1.1.3.2 Service Reachability

1458 Service reachability, as modeled in Section 4.2.2.3 enables service participants to locate and interact with
1459 one another. To support service reachability, the service description should indicate the **endpoints** (also
1460 modeled and defined in that section) to which a service consumer can direct messages to invoke actions
1461 and the protocol to be used for message exchange using that endpoint.
1462 As generally applied to an action, the endpoint is the conceptual location where one applies an action;
1463 with respect to service description, it is the actual address where a message is sent.

1464 4.1.1.3.3 Service Functionality

1465 While the service interface and service reachability are concerned with the mechanics of using a service,
1466 service functionality and performance metrics (discussed in Section 4.1.1.3.4) describe what can be
1467 expected as a result of interacting with a service. Service Functionality, shown in ~~Figure 16~~ ~~Figure 16~~ as part
1468 of the overall Service Description model and extended in ~~Figure 18~~ ~~Figure 18~~, is a clear expression of
1469 service function(s) and the real world effects of invoking the function. The Functions represent business
1470 activities in some domain that produce the desired real world effects.

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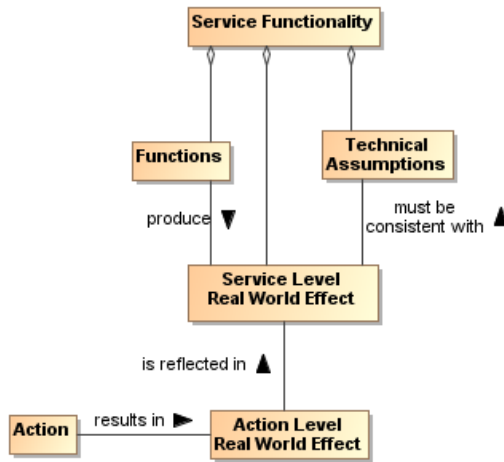


Figure 18 - Service Functionality

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1473 The Service Functionality may also be limited by technical assumptions/constraints that underlie the
1474 effects that can result. Technical constraints are defined as domain specific restrictions and may express
1475 underlying physical limitations, such as flow speeds must be below sonic velocity or disk access that
1476 cannot be faster than the maximum for its host drive. Technical constraints are related to the underlying
1477 capability accessed by the service. In any case, the real world effects must be consistent with the
1478 technical assumptions/constraints.

1479 In [Figure 16](#) and [Figure 18](#), we specifically refer to the descriptions of **Service Level** and
1480 **Action Level Real World Effects**.

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1481 **Service Level Real World Effect**

1482 A specific change in the **state** or the information returned as a result of interacting with a service.

1483 **Action Level Real World Effect**

1484 A specific change in the **state** or the information returned as a result of interacting through a
1485 specific action.

1486 Service description describes the service as a whole while the component aspects should contribute to
1487 that whole. Thus, while individual Actions may contribute to the real world effects to be realized from
1488 interaction with the service, there would be a serious disconnect for Actions to contribute real world
1489 effects that could not consistently be reflected in the Service Level Real World Effects and thus the
1490 Service Functionality. The relationship to Action Level Real World Effects and the implications on defining
1491 the scope of a service are discussed in Section 4.1.2.1.

1492 Elements of Service Functionality may be expressed as natural language text, reference an existing
1493 taxonomy of functions or other formal model.

1494 **4.1.1.3.4 Service Policies, Metrics, and Compliance Records**

1495 Policies prescribe the conditions and constraints for interacting with a service and impact the willingness
1496 to continue visibility with the other participants. Whereas technical constraints are statements of 'physical'
1497 fact, policies are subjective assertions made by the service provider (sometimes as passed on from
1498 higher authorities).

1499 The service description provides a central location for identifying what policies have been asserted by the
1500 service provider. The specific representation of the policy, e.g. in some formal policy language, is outside
1501 of the service description. The service description would reference the normative definition of the policy.

1502 Policies may also be asserted by other participants, as illustrated by the model shown in [Figure 19](#).
1503 Policies that are generally applicable to any interaction with the service are asserted by the service
1504 provider and included in the Service Policies section of the service description.

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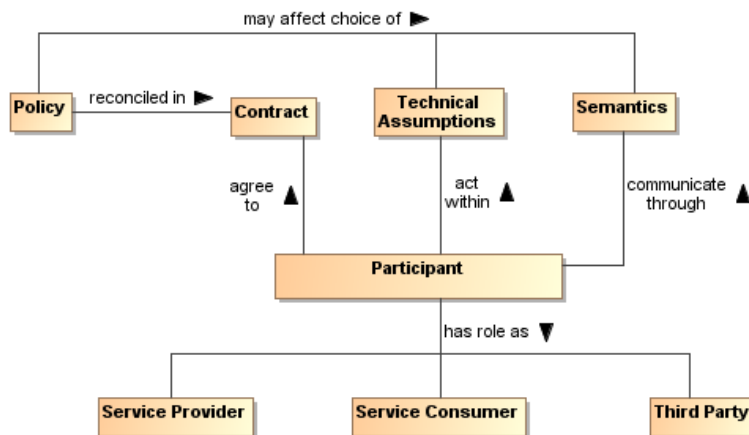


Figure 19 - Model for Policies and Contracts as related to Service Participants

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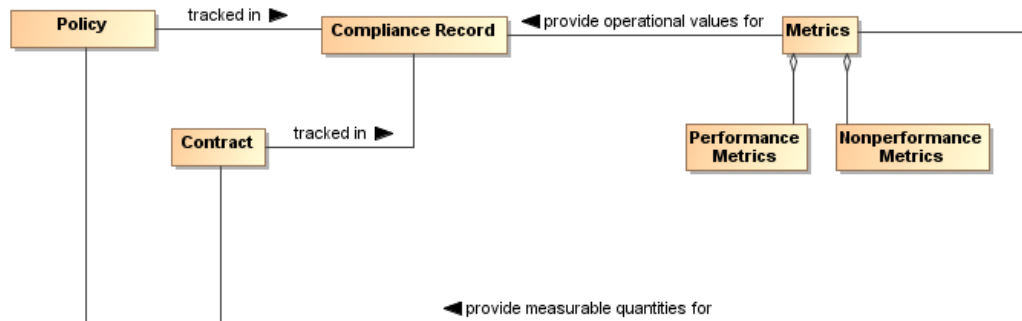
1507 In [Figure 19](#), we specifically refer to policies at the service level. In a similar manner to that
 1508 discussed for Service Level vs. Action Level Real World Effects in Section 4.1.1.3.3, Individual Actions
 1509 may have associated policies stating conditions for performing the action, but these must be reflected in
 1510 and be consistent with the policies made visible at the service level and thus the description of the service
 1511 as a whole. The relationship to Action Level Policies and the implications on defining the scope of a
 1512 service are discussed in Section 4.1.2.1.

1513 As noted in [Figure 19](#), the policies asserted may be reflected as Technical
 1514 Assumptions/Constraints that available services or their underlying capabilities must be capable of
 1515 meeting; it may similarly affect the semantics that can be used. For example of the former, there may be a
 1516 policy that specifies the surge capacity to be accommodated by a server, but a service that is not
 1517 designed to make use of the larger server capacity would not satisfy the intent of the policy and would not
 1518 be appropriate to use. For the latter, a policy may require that only services that support interaction via a
 1519 community-sponsored vocabulary can be used.

1520 Contracts are agreements among the participants. The contract may reconcile inconsistent policies
 1521 asserted by the participants or may specify details of the interaction. Service level agreements (SLAs) are
 1522 one of the commonly used categories of contracts.

1523 The definition and later enforcement of policies and contracts are predicated on the potential for
 1524 measurement; the relationships among the relevant concepts are shown in the model in [Figure 20](#).
 1525 Performance Metrics identify quantities that characterize the speed and quality of realizing the real
 1526 world effects produced using the SOA service; in addition, policies and contracts may depend on
 1527 nonperformance metrics, such as whether a license is in place to use the service. Some of these metrics
 1528 may reflect the underlying capability, some metrics may reflect processing of the SOA service, and some
 1529 metrics may include expected network overhead. The metrics should be carefully defined to avoid
 1530 confusion in exactly what is being reported, for example, a case where the service processing time is
 1531 reported as if it were the total time including the capability and network processing but is only measuring
 1532 the service processing.

1533



1534
1535

Figure 20 - Policies and Contracts, Metrics, and Compliance Records

1536 As with many quantities, the metrics associated with a service are not themselves defined by this Service
1537 Description Model because it is not known *a priori* which metrics are being collected or otherwise checked
1538 by the services, the SOA infrastructure, or other resources that participate in the SOA interactions.
1539 However, the service description SHOULD provide a placeholder (possibly through a link to an externally
1540 compiled list) for identifying which metrics are available and how these can be accessed.

1541 The use of metrics to evaluate compliance and the results of compliance evaluation SHOULD be
1542 maintained in compliance records and the means to access the compliance records MAY be included in
1543 the Service Policies portion of the service description. For example, the description may be in the form of
1544 static information (e.g. over the first year of operation, this service had a 91% availability), a link to a
1545 dynamically generated metric (e.g. over the past 30 days, the service has had a 93.3% availability), or
1546 access to a dynamic means to check the service for current availability (e.g., a ping). The relationship
1547 between service **presence** and the presence of the individual actions that can be invoked is discussed
1548 under Reachability in Section 4.2.2.3.

1549 Note, even when policies relate to the perspective of a single participant, policy compliance can be
1550 measured and policies may be enforceable without contractual agreement with other participants. While
1551 certain elements of contracts and contract compliance are likely private, public aspects of compliance
1552 should be reflected in the compliance record information referenced in the service description. This
1553 provides input to evidence that supports determining willingness as described in Section 3.2.5.1.

1554 4.1.2 Use of Service Description

1555 4.1.2.1 Service Description in support of Service Interaction

1556 If we assume we have awareness, the service participants must still establish willingness and presence to
1557 ensure full visibility (See Section 4.2) and to interact with the service. Service description provides
1558 necessary information for many aspects of preparing for and carrying through with interaction. Recall the
1559 fundamental definition of a SOA service as a mechanism to access an underlying capability; the service
1560 description describes this mechanism and its use. It lays the groundwork for what can occur, whereas
1561 service interaction comprises the specifics through which real-world effects are realized.

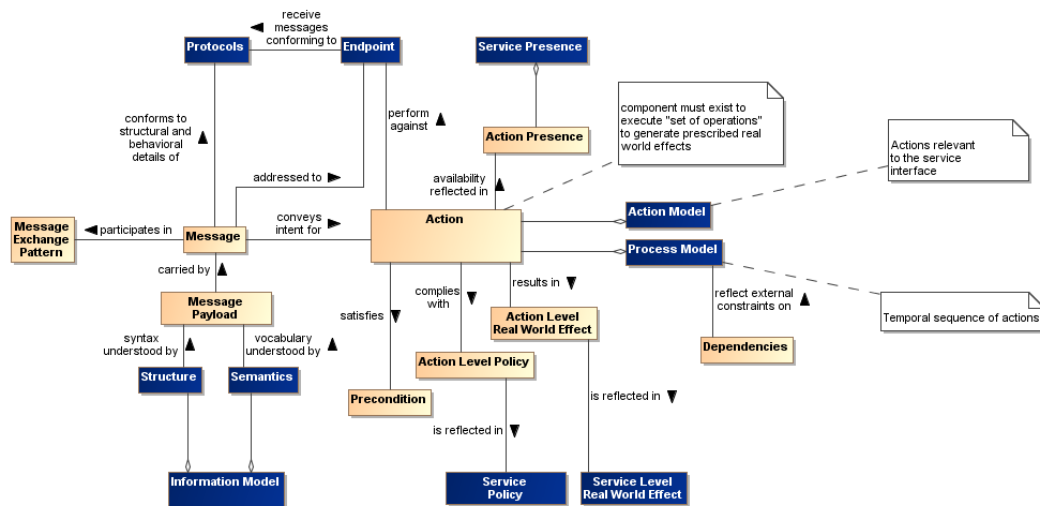


Figure 21 - Relationship between Action and Components of Service Description Model

1562
1563

1564 *Figure 21* combines the models in the subsections of Section 4.1.1 to concisely relate action and
 1565 the relevant components of the Service Description model. The purpose of *Figure 21* is to
 1566 demonstrate that the components of service description go beyond arbitrary documentation and form the
 1567 critical set of information needed to define the what and how of action. In *Figure 21*, the leaf nodes
 1568 from *Figure 16* are shown in blue.

1569 Action is typically invoked via a Message where the structure and processing details of the message
 1570 conform to an identified Protocol and is directed to the address of the identified endpoint, and the
 1571 message payload conforms to the service Information Model.

1572 The availability of an action is reflected in the Action Presence and each Action Presence contributes to
 1573 the overall Service Presence; this is discussed further in Section 4.2.2.3. Each action has its own
 1574 endpoint and protocols are associated with the endpoint⁶. The endpoint and service presence are also
 1575 part of the service description.

1576 An action may have preconditions where a Precondition is something that must be in place before an
 1577 action can occur, e.g. confirmation of a precursor action. Whether preconditions are satisfied is evaluated
 1578 when an actor tries to perform the action and not before. Presence for an action means an actor can
 1579 initiate it and is independent of whether the preconditions are satisfied. However, the successful
 1580 completion of the action may depend on whether its preconditions were satisfied. The service as a whole
 1581 may provide fallback if a precondition is not met, and the service description may indicate functionality
 1582 without explicitly containing details of how preconditions are satisfied or otherwise mitigated.

1583 Analogous to the relationship between actions and preconditions, the Process Model may imply
 1584 Dependencies for succeeding steps in a process, e.g. that a previous step has successfully completed, or
 1585 may be isolated to a given step. An example of the latter would be a dependency that the host server has
 1586 scheduled maintenance and access attempts at these times would fail. Dependencies related to the
 1587 process model do not affect the presence of a service although these may affect whether the business
 1588 function successfully completes. The service as a whole may provide fallback if a dependency is not met,
 1589 and the service description may indicate functionality without explicitly containing details of how
 1590 dependencies are satisfied or otherwise mitigated.

1591 The conditions under which an action can be invoked may depend on policies associated with the action.
 1592 The Action Level Policies must be reflected in (or subsumed by) the Service Policies because such

⁶ This is analogous to a WSDL 2.0 interface operation (WSDL 1.1 portType) having one or more defined bindings and the service identifies the endpoints (WSDL 1.1 ports) corresponding to the bindings.

1593 policies may be critical to determining whether the conditions for use of the service are consistent with the
1594 policies asserted by the service consumer. For example, if an action requires interaction with another
1595 service and that other service has licensing requirements, then the service with such an action also has
1596 the same requirement. The Service Policies are included in the service description.

1597 Similarly, the result of invoking an action is one or more real world effects, and any Action Level Real
1598 World Effects must be reflected in the Service Level Real World Effect included in the service description.
1599 The unambiguous expression of action level policies and real world effects as service counterparts is
1600 necessary to adequately describe what constitutes the service interaction. For example, if an action
1601 allows for the tracking of **user-customer** preferences, then the service with such an action results in the
1602 same real world effect.

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1603 An adequate service description must provide a consumer with information needed to determine if the
1604 service policies, the (business) functions, and service-level real world effects are of interest, and there is
1605 nothing in the technical constraints that preclude use of the service.

1606 Note at the service level, the business functions are not concerned with the action or process models.
1607 These models are detailed separately.

1608 The service description is not intended to be isolated documentation but rather an integral part of service
1609 use. Changes in service description should immediately be made known to consumers and potential
1610 consumers.

1611 4.1.2.2 Description and Invoking Actions Against a Service

1612 At this point, let us assume the descriptions were sufficient to establish willingness; see Section 4.2.2.2.
1613 **Figure 21** ~~Figure 24~~ indicates the service endpoint establishes where to actually carry out the interaction.
1614 This is where we start considering the action and process models.

1615 The action model identifies the multiple actions **an actor-user** can perform against a service and the
1616 **actoruser** would perform these in the context of the process model as specified or referenced under the
1617 Service Interface Description portion of Service Description. For a given business function, there is a
1618 corresponding process model, where any process model may involve multiple actions. From the above
1619 discussion of model elements of description we may conclude (1) actions have reachability information,
1620 including endpoint and presence, (2) presence of service is some aggregation of presence of its actions,
1621 (3) action preconditions and service dependencies do not affect presence although these may affect
1622 successful completion.

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1623 Having established visibility, the interaction can proceed. Given a business function, the consumer knows
1624 what will be accomplished (the service functionality), the conditions under which interaction will proceed
1625 (service policies), and the process that must be followed (the process model). The remaining question is
1626 how the description information for structure and semantics enable interaction.

1627 We have established the importance of the process model in identifying relevant actions and their
1628 sequence. Interaction proceeds through messages and thus it is the syntax and semantics of the
1629 messages with which we are here concerned. A common approach is to define the structure and
1630 semantics that can appear as part of a message; then assemble the pieces into messages; and,
1631 associate messages with actions. Actions make use of structure and semantics as defined in the
1632 information model to describe its legal messages.

1633 The process model identifies actions to be performed against a service and the sequence for performing
1634 the actions. For a given action, the Reachability portion of description indicates the protocol bindings that
1635 are available, the endpoint corresponding to a binding, and whether there is presence at that endpoint. An
1636 interaction is through the exchange of messages that conform to the structure and semantics defined in
1637 the information model and the message sequence conforming to the action's identified MEP. The result is
1638 some portion of the real world effect that must be assessed and/or processed (e.g. if an error exists, that
1639 part that covers the error processing would be invoked).

1640 4.1.2.3 The Question of Multiple Business Functions

1641 Action level effects and policies must be reflected at the service level for service description to support
1642 visibility.

1643 It is assumed that a SOA service represents an identifiable business function to which policies can be
1644 applied and from which desired business effects can be obtained. While contemporary discussions of
1645 SOA services and supporting standards do not constrain what actions or combinations of actions can or
1646 should be defined for a service, the SOA-RAF considers the implications of service description in defining
1647 the range of actions appropriate for an individual SOA service.

1648 Consider the situation if a given SOA service is the mechanism for access to multiple independent (but
1649 loosely related) business functions. These are not multiple effects from a single function but multiple
1650 functions with potentially different sets of effects for each function. A service can have multiple actions
1651 that an actor/user may perform against it, and this does not change with multiple business functions. As
1652 an individual business function corresponds to a process model, so multiple business functions imply
1653 multiple process models. The same action may be used in multiple process models but the aggregated
1654 service presence would be specific to each business function because the components being aggregated
1655 may be different between process models. In summary, for a service with multiple business functions,
1656 each function has (1) its own process model and dependencies, (2) its own aggregated presence, and (3)
1657 possibly its own list of policies and real world effects.

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1658 A common variation on this theme is for a single service to have multiple endpoints for different levels of
1659 quality of service (QoS), e.g. Gold, Silver, and Bronze. Different QoS imply separate statements of policy,
1660 separate endpoints, possibly separate dependencies, and so on. One could say the QoS variation does
1661 not require this because there can be a single QoS policy that encompasses the variations, and all other
1662 aspects of the service would be the same except for the endpoint used for each QoS. However, the
1663 different aspects of policy at the service level would need to be mapped to endpoints, and this introduces
1664 an undesirable level of coupling across the elements of description. In addition, it is obvious that
1665 description at the service level can become very complicated if the number of combinations is allowed to
1666 grow.

1667 One could imagine a service description that is basically a container for action descriptions, where each
1668 action description is self-contained; however, this would lead to duplication of description components
1669 across actions. If common description components are factored, this either is limited to components
1670 common across all actions or requires complicated tagging to capture the components that often but do
1671 not universally apply.

1672 If a provider cannot describe a service as a whole but must describe every action, this leads to the
1673 situation where it may be extremely difficult to construct a clear and concise service description that can
1674 effectively support discovery and use without tedious logic to process the description and assemble the
1675 available permutations. In effect, if adequate description of an action begins to look like description of a
1676 service, it may be best to have it as a separate service.

1677 Recall, more than one service can access the same underlying capability, and this is appropriate if a
1678 different real world effect is to be exposed. Along these lines, one can argue that different QoS are
1679 different services because getting a response in one minute rather than one hour is more than a QoS
1680 difference; it is a fundamental difference in the business function being provided.

1681 As a best practice, the criterion for whether a service is appropriately scoped may be the ease or difficulty
1682 in creating an unambiguous service description. A consequence of having tightly-scoped services is there
1683 will likely be a greater reliance on combining services, i.e. more fundamental business functions, to create
1684 more advanced business functions. This is consistent with the principles of service oriented architecture
1685 and is the basic position of this Reference Architecture Foundation, although not an absolute
1686 requirement. Combining services increases the reliance on understanding and implementing the concepts
1687 of orchestration, choreography, and other approaches yet to be developed; these are discussed in more
1688 detail in section 4.4 Interacting with Services.

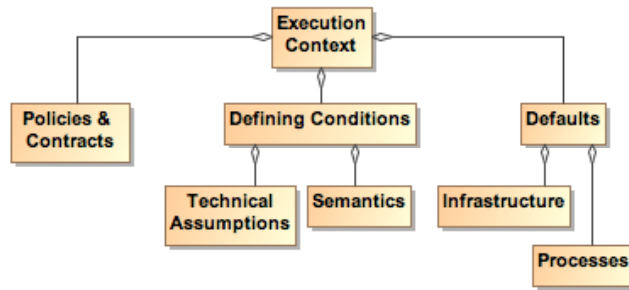
1689 **4.1.2.4 Service Description, Execution Context, and Service Interaction**

1690 The service description must provide sufficient information to support service visibility, including the
1691 willingness of service participants to interact. However, the corresponding descriptions for providers and
1692 consumers may both contain policies, technical assumptions, constraints on semantics, and other
1693 technical and procedural conditions that must be aligned to define the terms of willingness. The
1694 agreements that encapsulate the necessary alignment form the basis upon which interactions may

1695 proceed – in the Reference Model, this collection of agreements and the necessary environmental
 1696 support establish the execution context.

1697 To illustrate execution context of a service interaction, consider a Web-based system for timecard entry.
 1698 For an employee onsite at an employer facility, the execution context requires a computer connected to
 1699 the local network and the employee must enter their network ID and password. Relevant policies include
 1700 that the employee must maintain the most recent anti-virus software and virus definitions for any
 1701 computer connected to the network.

1702 For the same employee connecting from offsite, the execution context specifies the need for a computer
 1703 with installed VPN software and a security token to negotiate the VPN connection. The execution context
 1704 also includes proxy settings as needed to connect to the offsite network. The employee must still comply
 1705 with the requirements for onsite computers and access, but the offsite execution context includes
 1706 additional items before the employee can access the same underlying capability and realize the same
 1707 real world effects, i.e. the timecard entries.



1708
 1709 *Figure 22 - Execution Context*

1710 *Figure 22* shows a few broad categories found in execution context. These are not meant to be
 1711 comprehensive. Other items may need to be included to provide a sufficient description of the interaction
 1712 conditions. Any other items not explicitly noted in the model but needed to set the environment SHOULD
 1713 be included in the execution context.

1714 While the execution context captures the conditions under which interaction can occur, it does not capture
 1715 the specific service invocations that do occur in a specific interaction. A service interaction as modeled in
 1716 *Figure 23* introduces the concept of an Interaction Description that is composed of both the
 1717 Execution Context and an Interaction Log. The execution context specifies the set of conditions under
 1718 which the interaction occurs and the interaction log captures the sequence of service interactions that
 1719 occur within the execution context. This sequence should follow the Process Model but can include
 1720 details beyond those specified there. For example, the Process Model may specify an action that results
 1721 in identifying a data source, and the identified source is used in a subsequent action. The Interaction Log
 1722 would record the specific data source used.

1723 The execution context can be thought of as a container in which the interaction occurs and the interaction
 1724 log captures what happens inside the container. This combination is needed to support auditability and
 1725 repeatability of the interactions.

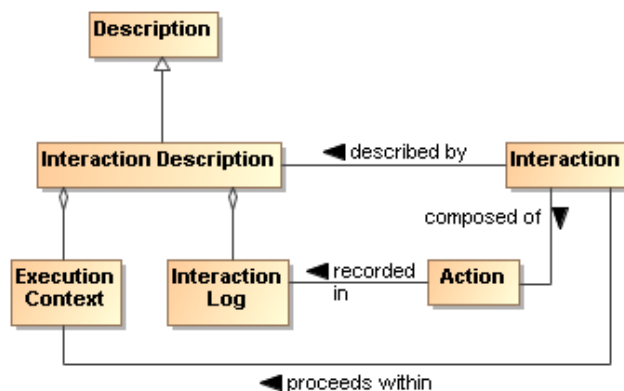


Figure 23 - Interaction Description

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1728 SOA allows flexibility to accomplish both repeatability and reusability. In facilitating reusability, a service
1729 can be updated without disrupting the **user-customer** experience of the service. So, Google can improve
1730 their ranking algorithm without notifying the **user-customer** about the details of the update.

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1731 However, it may also be vital for the consumer to be able to recreate past results or to generate
1732 consistent results in the future, and information such as what conditions, which services, and which
1733 versions of those services were used is indispensable in retracing one's path. The interaction log is a
1734 critical part of the resulting real world effects because it defines how the effects were generated and
1735 possibly the meaning of observed effects. This increases in importance as dynamic composability
1736 becomes more feasible. In essence, a result has limited value if one does not know how it was generated.

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1737 The interaction log SHOULD be a detailed trace for a specific interaction, and its reuse is limited to
1738 duplicating that interaction. An execution context can act as a template for identical or similar interactions.
1739 Any given execution context MAY define the conditions of future interactions.

1740 Such uses of execution context imply (1) a standardized format for capturing execution context and (2) a
1741 subclass of general description could be defined to support visibility of saved execution contexts. The
1742 specifics of the relevant formats and descriptions are beyond the scope of this document.

1743 A service description is unlikely to track interaction descriptions or the constituent execution contexts or
1744 interaction logs that include mention of the service. However, as appropriate, linking to specific instances
1745 of either of these could be done through associated annotations.

1746 4.1.3 Relationship to Other Description Models

1747 While the representation shown in [Figure 15](#) is derived from considerations related to service
1748 description, it is acknowledged that other metadata standards are relevant and should, as possible, be
1749 incorporated into this work. Two standards of particular relevance are the Dublin Core Metadata Initiative
1750 (DCMI) [DCMI] and ISO 11179 [ISO 11179], especially Part 5.

1751 When the service description (or even the general description class) is considered as the DCMI
1752 'resource', [Figure 15](#) aligns nicely with the DCMI resource model. While some differences exist,
1753 these are mostly in areas where DCMI goes into detail that is considered beyond the scope of the current
1754 Reference Architecture Foundation. For example, DCMI defines classes of 'shared semantics' whereas
1755 this Reference Architecture Foundation considers that an identification of relevant semantic models is
1756 sufficient. Likewise, the DCMI Description Model goes into the details of possible syntax encodings
1757 whereas for the Reference Architecture Framework it is sufficient to identify the relevant formats.

1758 With respect to ISO 11179 Part 5, the metadata fields defined in that reference may be used without
1759 prejudice as the properties in [Figure 15](#). Additionally, other defined metadata sets may be used by
1760 the service provider if the other sets are considered more appropriate, i.e. it is fundamental to this
1761 reference architecture to identify the need and the means to make vocabulary declarations explicit but it is
1762 beyond the scope to specify which vocabularies are to be used. In addition, the identification of domain of

1763 the properties and range of the values has not been included in the current Reference Architecture
1764 discussion, but the text of ISO 11179 Part 5 can be used consistently with the model prescribed in this
1765 document.

1766 Description as defined here considers a wide range of applicability and support of the principles of service
1767 oriented architecture. Other metadata models can be used in concert with the model presented here
1768 because most of these focus on a finer level of detail that is outside the present scope, and so provide a
1769 level of implementation guidance that can be applied as appropriate.

1770 4.1.4 Architectural Implications

1771 The definition of service description has numerous architectural implications for the SOA ecosystem:

- 1772 • The real world effects that the service description definition support must be consistent with the
1773 technical assumptions/constraints. In particular, any Action Level Real World Effect **MUST** be
1774 reflected in the Service Level Real World Effect included in the description.
- 1775 • The service description definition changes over time and its contents will reflect changing
1776 requirements and context. The service description definition **MUST** therefore have:
 - 1777 ○ mechanisms to support the storage, referencing, and access to normative definitions of
1778 one or more versioning schemes that may be applied to identify different aggregations of
1779 descriptive information, where the different schemes may be versions of a versioning
1780 scheme itself;
 - 1781 ○ configuration management mechanisms to capture the contents of each aggregation and
1782 apply a unique identifier in a manner consistent with an identified versioning scheme;
 - 1783 ○ one or more mechanisms to support the storage, referencing, and access to conversion
1784 relationships between versioning schemes, and the mechanisms to carry out such
1785 conversions.
- 1786 • Description makes use of defined semantics, where the semantics **MAY** be used for
1787 categorization or providing other property and value information for description classes. In such
1788 cases, the service description **MUST** have:
 - 1789 ○ semantic models that provide normative descriptions of the utilized terms, where the
1790 models may range from a simple dictionary of terms to an ontology showing complex
1791 relationships and capable of supporting enhanced reasoning;
 - 1792 ○ mechanisms to support the storage, referencing, and access to these semantic models;
 - 1793 ○ configuration management mechanisms to capture the normative description of each
1794 semantic model and to apply a unique identifier in a manner consistent with an identified
1795 versioning scheme;
 - 1796 ○ one or more mechanisms to support the storage, referencing, and access to conversion
1797 relationships between semantic models, and the mechanisms to carry out such
1798 conversions.
- 1799 • Once awareness exists, the service participants **MUST** still establish willingness and presence to
1800 ensure full visibility (See Section 4.2).
- 1801 • The Service Description **MUST** provide a consumer with information needed to: determine the
1802 service functionality; the conditions under which interaction can proceed (service policies and
1803 process model); the intended Service Level Real World Effects; any technical constraints that
1804 might preclude use of the service.
- 1805 • Changes in Service Description **SHOULD** be made available immediately to actual and potential
1806 consumers.
- 1807 • Actions **MAY** have associated policies stating conditions for performing the action, but these
1808 **MUST** be reflected in and be consistent with the policies made visible at the service level and
1809 thus the description of the service as a whole.
- 1810 • Policies asserted **MAY** be reflected as Technical Assumptions/Constraints that available services
1811 or their underlying capabilities **MUST** be capable of meeting.
- 1812 • Descriptions include reference to policies defining conditions of use. In this sense, policies are
1813 also resources that need to be visible, discoverable, and accessible. The service description (as
1814 also enumerated under governance) **MUST** have:

- 1815 ○ description of policies, including a unique identifier for the policy and a sufficient,
1816 preferably machine processable, representation of the meaning of terms used to describe
1817 the policy, its functions, and its effects;
- 1818 ○ a method to enable searching for policies that best meet the search criteria specified by
1819 the service participant; where the discovery mechanism has access to the individual
1820 policy descriptions, possibly through some repository mechanism;
- 1821 ○ accessible storage of policies and policy descriptions, so service participants can access,
1822 examine, and use the policies as defined.
- 1823 • Descriptions include references to metrics that describe the operational characteristics of the
1824 subjects being described. The service description definition (as also partially enumerated under
1825 governance) **MUST** have:
 - 1826 ○ infrastructure monitoring and reporting information on SOA resources;
 - 1827 ○ possible interface requirements to make accessible metrics information generated;
 - 1828 ○ mechanisms to catalog and enable discovery of which metrics are available for a
1829 described resources and information on how these metrics can be accessed;
 - 1830 ○ mechanisms to catalog and enable discovery of compliance records associated with
1831 policies and contracts that are based on these metrics.
- 1832 • Descriptions of the interactions are important for enabling auditability and repeatability, thereby
1833 establishing a context for results and support for understanding observed change in performance
1834 or results. Thus, the service description definition **MUST** have:
 - 1835 ○ one or more mechanisms to capture, describe, store, discover, and retrieve interaction
1836 logs, execution contexts, and the combined interaction descriptions;
 - 1837 ○ one or more mechanisms for attaching to any results the means to identify and retrieve
1838 the interaction description under which the results were generated.
- 1839 • Descriptions may capture very focused information subsets or can be an aggregate of numerous
1840 component descriptions. Service description is an example of an aggregate for which manual
1841 maintenance of the whole would not be feasible. Thus, the service description definition **MUST**
1842 have:
 - 1843 ○ tools to facilitate identifying description elements that are to be aggregated to assemble
1844 the composite description;
 - 1845 ○ tools to facilitate identifying the sources of information to associate with the description
1846 elements;
 - 1847 ○ tools to collect the identified description elements and their associated sources into a
1848 standard, referenceable format that can support general access and understanding;
 - 1849 ○ tools to automatically update the composite description as the component sources
1850 change, and to consistently apply versioning schemes to identify the new description
1851 contents and the type and significance of change that occurred.
- 1852 • The description is the source of vital information in establishing willingness to interact with a
1853 resource, reachability to make interaction possible, and compliance with relevant conditions of
1854 use. Thus, the service description definition **MUST** have:
 - 1855 ○ one or more discovery mechanisms that enable searching for described resources that
1856 best meet the criteria specified by a service participant;
 - 1857 ○ tools to appropriately track **users of the descriptions by service participants** and notify
1858 them when a new version of the description is available.
- 1859 • The service description **MUST** provide sufficient information to support service visibility, including
1860 the willingness of service participants to interact. However, the corresponding descriptions for
1861 providers and consumers may both contain policies, technical assumptions, constraints on
1862 semantics, and other technical and procedural conditions that must be aligned to define the terms
1863 of willingness

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1864 4.2 Service Visibility Model

1865 One of the key requirements for participants interacting with each other in the context of a SOA
1866 ecosystem is achieving visibility: before services can interoperate, the participants have to be visible to
1867 each other using whatever means are appropriate. The Reference Model analyzes visibility in terms of
1868 awareness, willingness, and reachability. In this section, we explore how visibility may be achieved.

1869 **4.2.1 Visibility to Business**

1870 The relationship of visibility to the SOA ecosystem encompasses both human social structures and
 1871 automated IT mechanisms. ~~Figure 24~~ Figure 24 depicts a business setting that is a basis for visibility as
 1872 related to the Social Structure Model (~~Figure 3~~ Figure 3) in the Participation in a SOA Ecosystem view (see
 1873 Section 3.1). ~~The p~~Participants acting in the various roles of service consumers, mediators, and service
 1874 providers may have ~~direct~~ awareness of each other directly or mediated-gain such awareness through
 1875 ~~some third party acting in the role of mediator, what we refer to as where~~ mediated awareness is
 1876 achieved through some third party. A consumer's willingness to use a service is reflected by the
 1877 consumer's presumption of satisfying goals and needs as these compare with information provided in the
 1878 service description. Service providers offer capabilities that have real world effects that result in a change
 1879 in state. Reachability of the service by the consumer may lead to interactions that change the state of the
 1880 SOA ecosystem. The consumer can measure the change of state to determine if the claims made by
 1881 description and the real world effects of consuming the service meet the consumer's needs.

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1882 Those acting in the roles of consumers, providers, or mediators may reside within a single ownership
 1883 boundary or interactions between them may cross ownership boundaries.

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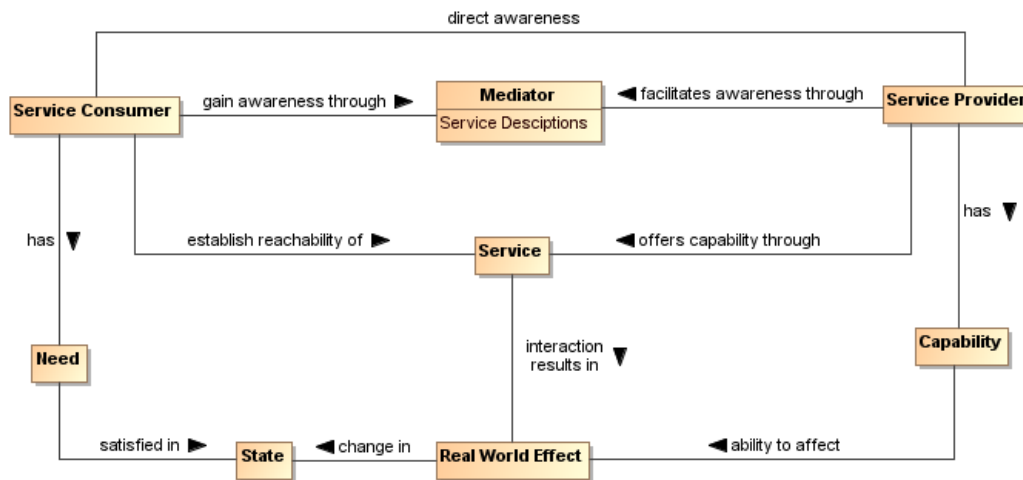


Figure 24 - Visibility to Business

1884
 1885
 1886 Visibility and interoperability in a SOA ecosystem requires more than location and interface information. A
 1887 meta-model for this broader view of visibility is depicted in Section 4.1. In addition to providing improved
 1888 awareness of service capabilities through description of information such as reachability, behavior
 1889 models, information models, functionality, and metrics, the service description may identify policies
 1890 valuable for determination of willingness to interact.

1891 A mediator using service descriptions may provide event notifications to both consumers and providers
 1892 about information relating to the descriptions. One example of this is a publish/subscribe model where the
 1893 mediator allows consumers to subscribe to service description version changes made by the provider.
 1894 Likewise, the mediator may provide notifications to the provider of consumers that have subscribed to
 1895 service description updates.

1896 Another important characteristic of a SOA ecosystem is the ability to narrow visibility to trusted members
 1897 within a social structure. Mediators for awareness may provide policy based access to service
 1898 descriptions allowing for the dynamic formation of awareness between trusted members.

1899 **4.2.2 Visibility**

1900 Attaining visibility is described in terms of steps that lead to visibility. Different participant communities can
 1901 bring different contexts for visibility within a single social structure, and the same general steps can be
 1902 applied to each of the contexts to accomplish visibility.

1903 Attaining SOA visibility requires

- 1904 • service description creation and maintenance,
- 1905 • processes and mechanisms for achieving awareness of and accessing descriptions,
- 1906 • processes and mechanisms for establishing willingness of participants,
- 1907 • processes and mechanisms to determine reachability.

1908 Visibility may occur in stages, i.e. a participant can become aware enough to look or ask for further
1909 description, and with this description, the participant can decide on willingness, possibly requiring
1910 additional description. For example, if a potential consumer has a need for a tree cutting (business)
1911 service, the consumer can use a web search engine to find web sites of providers. The web search
1912 engine (a mediator) gives the consumer links to relevant web pages and the consumer can access those
1913 descriptions. For those prospective providers that satisfy the consumer's criteria, the consumer's
1914 willingness to interact increases. The consumer may contact several tree services to get detailed cost
1915 information (or arrange for an estimate) and may ask for references (further description). The consumer is
1916 likely to establish full visibility and proceed with interaction with the tree service that mutually establishes
1917 visibility.

1918 4.2.2.1 Awareness

1919 An important means for one participant to be aware of another is to have access to a description of that
1920 participant and for the description to be sufficiently complete to support the other requirements of visibility.

1921 Awareness can be established without any action on the part of the target participant other than the target
1922 providing appropriate descriptions. Awareness is often discussed in terms of consumer awareness of
1923 providers but the concepts are equally valid for provider awareness of consumers.

1924 Awareness can be decomposed into: creating the descriptions, making them available, and discovering
1925 the descriptions. Discovery can be initiated or it can be by notification.

1926 Achieving awareness in a SOA ecosystem can range from word of mouth to formal service descriptions in
1927 a standards-based registry/repository. Some other examples of achieving awareness in a SOA
1928 ecosystem are the use of a web page containing description information, email notifications of
1929 descriptions, and document based descriptions.

1930 ~~Direct awareness is awareness that occurs between a consumer and provider without the use of a third party.~~
1931 ~~A mediator for Mediated awareness, on the other hand, is provided by a third party participant whose use~~
1932 ~~provides awareness to one or more providers or consumers of one or more services. Direct awareness is~~
1933 ~~awareness between a consumer and provider without the use of a third party. The use of a~~
1934 ~~registry/repository can provide such awareness as can a Web page displaying similar information.~~

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1935 Direct awareness may be the result of having previously established an execution context, or **direct**
1936 **awareness** may include determining the presence of services and then querying the service directly for
1937 description. As an example, a priori visibility of some sensor device may provide the means for interaction
1938 or a query for standardized sensor device metadata may be broadcast to multiple locations. If
1939 acknowledged, the service interface for the device may directly provide description to a consumer so the
1940 consumer can determine willingness to interact.

1941 ~~The same medium for awareness may be direct in one context and may be mediated in another context.~~
1942 ~~For example, a service provider may maintain a web site with links to the provider's descriptions of~~
1943 ~~services giving the consumers direct awareness to the provider's services. Alternatively, a community~~
1944 ~~may maintain a web site with a search interface that makes use of an index of these (and possibly other)~~
1945 ~~descriptions of services, and the web site could be used by any number of consumers. More than one~~
1946 ~~approach to mediation may be involved, as different sources of description may specialize in different~~
1947 ~~functions whose use provides mediation.~~

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1948 ~~Descriptions may be formal or informal. Section 4.1, provides a comprehensive model for service~~
1949 ~~description that can be used to mediate visibility. Using consistent description taxonomies and standards~~
1950 ~~based mediated awareness helps provide more effective awareness.~~

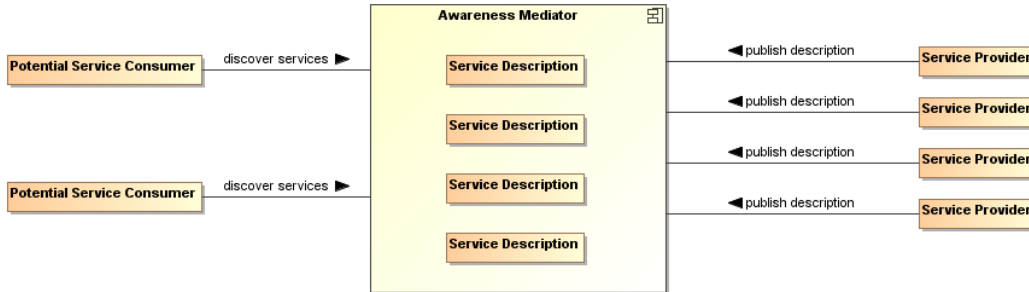
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1951 4.2.2.1.1 Mediated Awareness

1952 Mediated awareness **typically** promotes simplification of the overall services infrastructure. ~~Rather than all~~
1953 ~~potential service consumers being informed on a continual basis about all services, there is a known or~~

1954
1955

agreed upon facility or location that stores and supports discovery and/or notification related to the service description.



1956
1957

Figure 25 – Mediated Awareness

In Figure 25, the potential service consumers perform queries or are notified in order to locate those services that satisfy their needs. As an example, the telephone book is a mediating registry where individuals perform manual searches to locate services (i.e. the yellow pages). The telephone book is also a mediated registry for solicitors to find and notify potential customers (i.e. the white pages).

In mediated service awareness, the benefits for large and dynamic numbers of service consumers and service providers, the benefits of utilizing the awareness mediator typically far outweigh the management issues associated with it. Some of the benefits of mediated service awareness are:

- Potential service consumers have a known location for searching thereby eliminating needless and random searches
- Typically a consortium of interested parties (or a sufficiently large corporation) serves as the host of the mediation facility
- Standardized tools and methods can be developed and promulgated to promote interoperability and ease of use.

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However, mediated awareness can have some risks associated with it:

- A single point of failure. If the awareness mediator fails then a large number of service providers and consumers are potentially adversely affected.
- A single point of control. If the awareness mediator is owned by, or controlled by, someone other than the service consumers and/or providers then the latter may be put at a competitive disadvantage based on policies of the discovery provider.

A common mechanism for mediated awareness is a registry/repository. The registry stores links or pointers to service description artifacts. The repository in this example is the storage location for the service description artifacts. Service descriptions can be pushed (publish/subscribe for example) or pulled from the registry/repository mediator.

Registries/repositories may be referred to as federated when supported functions, such as responding to discovery requests, are distributed across multiple registry/repository instances.

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4.2.2.1.2 Awareness in Complex Social Structures

Awareness applies to one or more social structures where there is at least one description provider and one description consumer. Awareness may occur within the same social structure or across social structures.

In Figure 25, awareness can be between a limited set of consumers and providers within a single social structure. Within a social structure, awareness can be encouraged or restricted through policies and these policies can affect participant willingness. The information about policies should be incorporated in the relevant descriptions. Additionally, the conditions for establishing contracts are governed within a social structure.

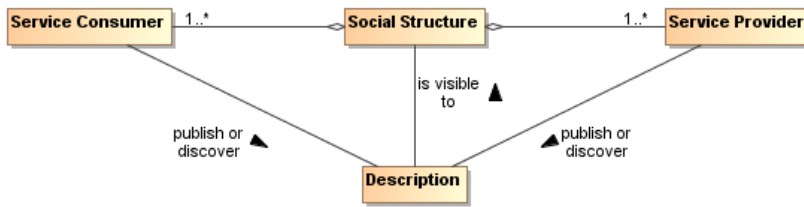


Figure 25 - Awareness in a SOA Ecosystem

1992
1993

1994 IT policy/contract mechanisms can be used by visibility mechanisms to provide awareness between social
1995 structures, including trust mechanisms to enable awareness between trusted social structures. For
1996 example, government organizations may want to limit awareness of an organization's services to specific
1997 communities of interest.

1998 Another common business model for awareness is maximizing awareness to those within the social
1999 structure, the traditional market place business model. A centralized awareness-mediator often arises as
2000 a provider for this global visibility, a gatekeeper of visibility so to speak. For example, Google is a
2001 centralized awareness-mediator for accessing information on the web. As another example, television
2002 networks have centralized entities providing a level of awareness to communities that otherwise could not
2003 be achieved without going through the television network.

2004 However, mediators have motivations, and they may be selective in which information they choose to
2005 make available to potential consumers. For example, in a secure environment, the mediator may enforce
2006 security policies and make information selectively available depending on the security clearance of the
2007 consumers.

2008 4.2.2.2 Willingness

2009 Having achieved awareness, participants use descriptions to help determine their willingness to interact
2010 with another participant. Both awareness and willingness are determined prior to consumer/provider
2011 interaction.

2012 | By establishing a willingness to interact within a particular social structure (see Section 3.2.5.1), the
2013 social structure provides the participant access to capabilities based on conditions the social structure
2014 finds appropriate for its context. The participant can use these capabilities to satisfy goals and objectives
2015 as specified by the participant's needs.

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2016 Information used to determine willingness is provided by Description (see Section 4.1.1). Information
2017 referenced by Description may come from many sources. For example, a mediator for descriptions may
2018 provide 3rd party annotations for reputation. Another source for reputation may be a participant's own
2019 history of interactions with another participant. The contribution of real world effects to providing evidence
2020 and establishing the reputation of a participant is discussed with relation to [Figure 9](#).

2021 A participant inspects functionality for potential satisfaction of needs. Identity is associated with any
2022 participant, however, identity may or may not be verified. If available, participant reputation may be a
2023 deciding factor for willingness to interact. Policies and contracts referenced by the description may be
2024 particularly important to determine the agreements and commitments required for business interactions.
2025 Provenance may be used for verification of authenticity of a resource.

2026 Mechanisms that aid in determining willingness make use of the artifacts referenced by descriptions of
2027 services. Mechanisms for establishing willingness could be as simple as rendering service description
2028 information for human consumption to automated evaluation of functionality, policies, and contracts by a
2029 rules engine. The rules engine for determining willingness could operate as a policy decision procedure
2030 as defined in Section 4.4.

2031 4.2.2.3 Reachability

2032 Reachability involves knowing the endpoint, protocol, and presence of a service. At a minimum,
2033 reachability requires information about the location of the service and the protocol describing the means
2034 of communication.

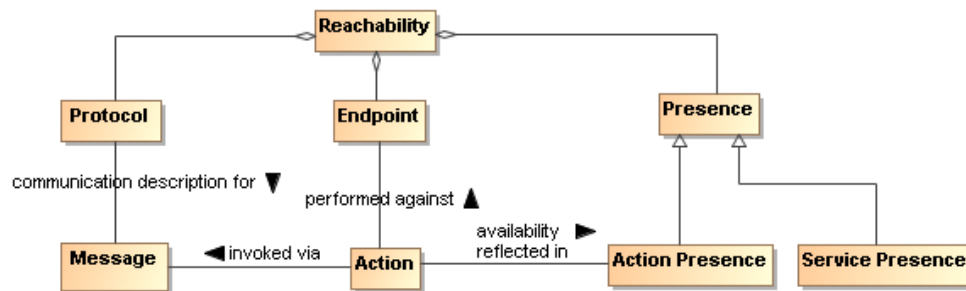


Figure 26 - Service Reachability

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2036

Endpoint

A reference-able entity, processor or **resource** against which an **action** can be performed.

2039

Protocol

A structured means by which details of a service interaction mechanism are defined.

2041

Presence

The measurement of reachability of a service at a particular point in time.

2042

2043

2044

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A protocol defines a structured method of communication. Presence is determined by interaction through a communication protocol. Presence may not be known in many cases until the interaction begins. To overcome this problem, IT mechanisms may make use of presence protocols to provide the current up/down status of a service.

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Service reachability enables service participants to locate and interact with one another. Each action may have its own endpoint and also its own protocols associated with the endpoint and whether there is presence for the action through that endpoint. Presence of a service is an aggregation of the presence of the service's actions, and the service level may aggregate to some degraded or restricted presence if some action presence is not confirmed. For example, if error processing actions are not available, the service can still provide required functionality if no error processing is needed. This implies reachability relates to each action as well as applying to the service/business as a whole.

2054

4.2.3 Architectural Implications

2055

2056

Visibility in a SOA ecosystem has the following architectural implications on mechanisms providing support for awareness, willingness, and reachability:

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- Mechanisms providing support for awareness **MUST** have the following minimum capabilities:
 - creation of Description, preferably conforming to a standard Description format and structure;
 - publishing of Description directly to a consumer or through a third party mediator;
 - discovery of Description, preferably conforming to a standard for Description discovery;
 - notification of Description updates or notification of the addition of new and relevant Descriptions;
 - classification of Description elements according to standardized classification schemes.
- In a SOA ecosystem with complex social structures, awareness **MAY** be provided for specific communities of interest. The architectural mechanisms for providing awareness to communities of interest **MUST** support:
 - policies that allow dynamic formation of communities of interest;
 - trust that awareness can be provided for and only for specific communities of interest, the bases of which are typically built on encryption technologies.
- The architectural mechanisms for determining willingness to interact **MUST** support:
 - verification of identity and credentials of the provider and/or consumer;
 - access to and understanding of description;
 - inspection of functionality and capabilities;

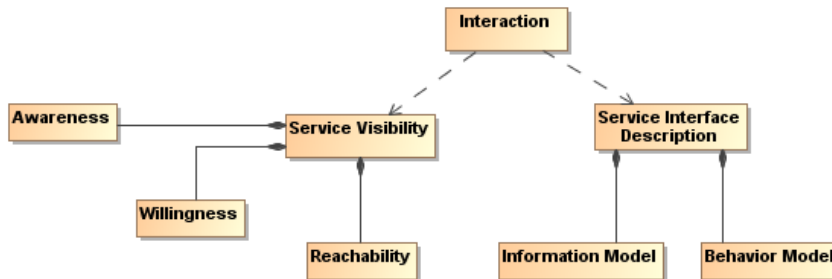
- inspection of policies and/or contracts.
- The architectural mechanisms for establishing reachability **MUST** support:
 - the location or address of an endpoint;
 - verification and use of a service interface by means of a communication protocol;
 - determination of presence with an endpoint which **MAY** only be determined at the point of interaction but **MAY** be further aided by the use of a presence protocol for which the endpoints actively participate.

2082 4.3 Interacting with Services Model

2083 Interaction is the activity involved in using a service to access capability in order to achieve a particular
 2084 desired real world effect, where real world effect is the actual result of using a service. An interaction can
 2085 be characterized by a sequence of communicative actions. Consequently, interacting with a service, i.e.
 2086 participating in joint action with the service—usually accomplished by a series of message exchanges—
 2087 involves individual actions performed by both the service and the consumer.⁷ Note that a participant (or
 2088 delegate acting on behalf of the participant) can be the sender of a message, the receiver of a message,
 2089 or both.

2090 4.3.1 Interaction Dependencies

2091 Recall from the Reference Model that service visibility is the capacity for those with needs and those with
 2092 capabilities to be able to interact with each other, and that the service interface is the means by which the
 2093 underlying capabilities of a service are accessed. Ideally, the details of the underlying service
 2094 implementation are abstracted away by the service interface. (Service) interaction therefore has a direct
 2095 dependency on the visibility of the service as well as its implementation-neutral interface (see [Figure](#)
 2096 [27Figure-27](#)). Service visibility is composed of awareness, willingness, and reachability, and these are
 2097 discussed in Section 4.2. The information related to the service interface description is discussed in
 2098 Section 4.1.1.3.1, and the specifics of interaction are detailed in the remainder of Section 4.3. Service
 2099 visibility is modeled in Section 4.2.2.



2100
2101 *Figure 27 - Interaction dependencies*

2102 4.3.2 Actions and Events

2103 The SOA-RAF uses message exchange between service participants to denote actions performed
 2104 against and by the service, and to denote events that report on real world effects that are caused by the
 2105 service actions. A visual model of the relationship between these concepts is shown in [Figure 28Figure-28](#).

⁷ In order for multiple actors to participate in a joint action, they must each act according to their role within the joint action. For SOA-based systems, this is achieved through a message exchange style of communication. The concept of “joint action” is further described in Section 3.3.2.

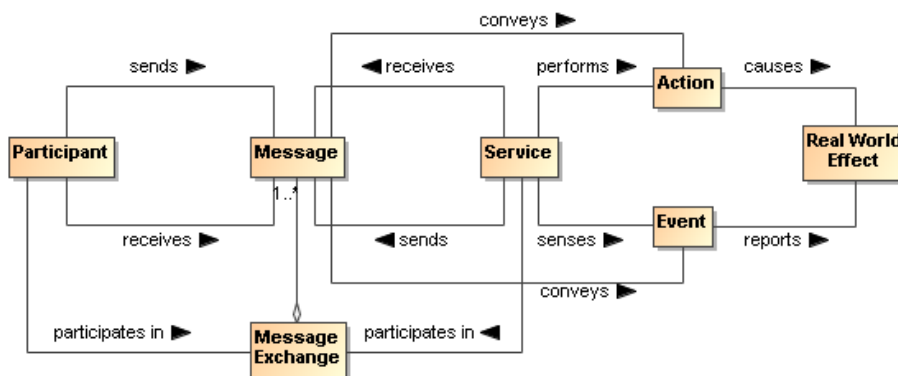


Figure 28 - A 'message' denotes either an action or an event

2106
2107

2108 Both actions and events, realized by the SOA services, are denoted by the messages. The Reference
2109 Model states that the action model characterizes the “permissible set of actions that may be invoked
2110 against a service.” We extend that notion here to include events and that messages are intended for
2111 invoking actions or for notification of events.

2112 In Section 3.3.2 we saw that participants interact with each other in order to participate in joint actions. A
2113 joint action is not itself the same thing as the result of the joint action. When a joint action is participated in
2114 with a service, the real world effect that results may be reported in the form of an event notification.

2115 4.3.3 Message Exchange

2116 *Message exchange* is the means by which service participants (or their delegates) interact with each
2117 other. There are two primary modes of interaction: joint actions that cause real world effects and
2118 notification of events that report real world effects⁸.

2119 A message exchange is used to affect an action when the messages contain the appropriately formatted
2120 content, are directed towards a particular action in accordance with the action model, and the delegates
2121 involved interpret the message appropriately.

2122 A message exchange is also used to communicate event notifications. An event is an occurrence that is
2123 of interest to some participant; in our case when some real world effect has occurred. Just as action
2124 messages have formatting requirements, so do event notification messages. In this way, the Information
2125 Model of a service must specify the syntax (structure), and semantics (meaning) of the action messages
2126 and event notification messages as part of a service interface. It must also specify the syntax and
2127 semantics of any data that is carried as part of a payload of the action or event notification message. The
2128 Information Model is described in greater detail in the Service Description Model (see Section 4.1).

2129 In addition to the Information Model that describes the syntax and semantics of the messages and data
2130 payloads, exception conditions and error handling in the event of faults (e.g., network outages, improper
2131 message formats, etc.) must be specified or referenced as part of the Service Description.

2132 When a message is used to invoke an action, the correct interpretation typically requires the receiver to
2133 perform an operation, which itself invokes a set of private, internal actions. These **operations** represent
2134 the sequence of (private) actions a service must perform in order to validly participate in a given joint
2135 action.

2136 Similarly, the correct consequence of realizing a real world effect may be to initiate the reporting of that
2137 real world effect via an event notification.

⁸ The notion of “joint” in joint action implies that you have to have a speaker *and* a listener in order to interact.

2138 **Message Exchange**

2139 The means by which **joint action** and event notifications are coordinated by service **participants**
2140 (or **delegates**).

2141 **Operations**

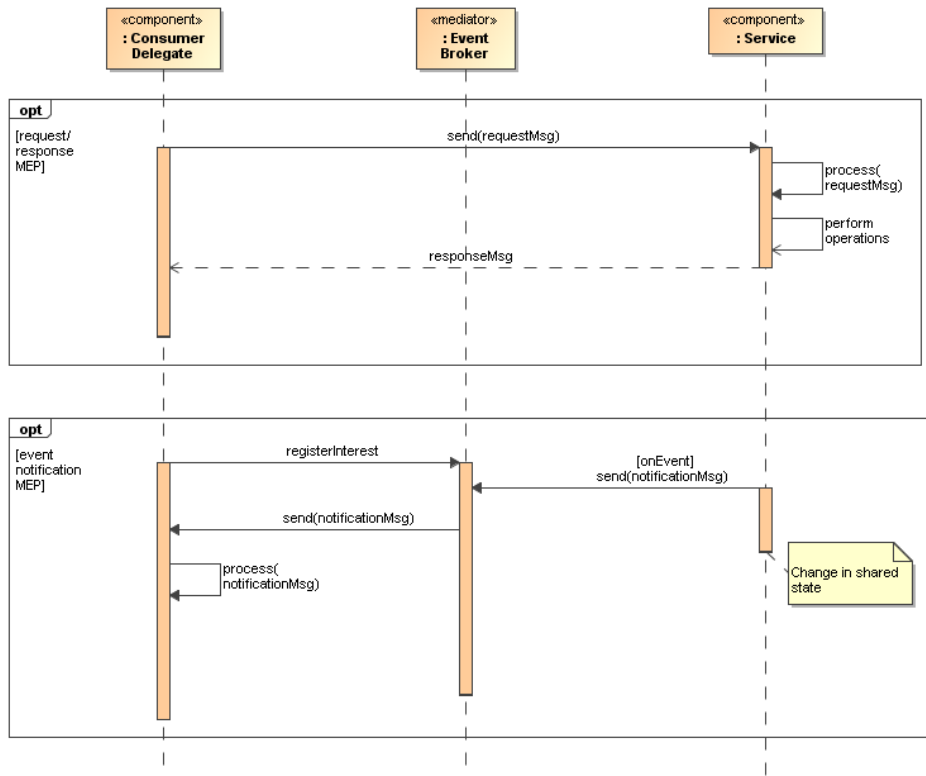
2142 The sequence of **actions** a service must perform in order to validly participate in a given **joint**
2143 **action**.

2144 **4.3.3.1 Message Exchange Patterns (MEPs)**

2145 The basic temporal aspect of service interaction can be characterized by two fundamental message
2146 exchange patterns (MEPs):

- 2147 • Request/response to represent how actions cause a real world effect
- 2148 • Event notification to represent how events report a real world effect

2149 This is by no means a complete list of all possible MEPs used for inter- or intra-enterprise messaging but
2150 it does represent those that are most commonly used in exchange of information and reporting changes
2151 in state both within organizations and across organizational boundaries.



2152
2153 *Figure 29 - Fundamental SOA message exchange patterns (MEPs)*

2154 Recall from the Reference Model that the Process Model characterizes “the temporal relationships
2155 between and temporal properties of actions and events associated with interacting with the service.”
2156 Thus, MEPs are a key element of the Process Model. The meta-level aspects of the Process Model (just
2157 as with the Action Model) are provided as part of the Service Description Model (see Section 4.1).

2158 In the UML sequence diagram shown in [Figure 29](#) it is assumed that the service participants
2159 (consumer and provider) have delegated message handling to hardware or software delegates acting on
2160 their behalf. In the case of the service consumer, this is represented by the *Consumer Delegate*

2161 component. In the case of the service provider, the delegate is represented by the *Service* component.
2162 The message interchange model illustrated represents a logical view of the MEPs and not a physical
2163 view. In other words, specific hosts, network protocols, and underlying messaging system are not shown,
2164 as these tend to be implementation specific. Although such implementation-specific elements are
2165 considered outside the scope of this document, they are important considerations in modeling the SOA
2166 execution context. Recall from the Reference Model that the *execution context* of a service interaction is
2167 “the set of infrastructure elements, process entities, policy assertions and agreements that are identified
2168 as part of an instantiated service interaction, and thus forms a path between those with needs and those
2169 with capabilities.”

2170 4.3.3.2 Request/Response MEP

2171 In a request/response MEP, the Consumer Delegate component sends a request message to the Service
2172 component. The Service component then processes the request message. Based on the content of the
2173 message, the Service component performs the service operation and the associated private actions.
2174 Following the completion of these operations, a response message is returned to the Consumer Delegate
2175 component. The response could be that a step in a process is complete, the initiation of a follow-on
2176 operation, or the return of requested information.⁹

2177 Although the sequence diagram shows a *synchronous* interaction (because the sender of the request
2178 message, i.e., Consumer Delegate, is blocked from continued processing until a response is returned
2179 from the Service) other variations of request/response are valid, including *asynchronous* (non-blocking)
2180 interaction through use of queues, channels, or other messaging techniques.

2181 What is important to convey here is that the request/response MEP represents action, which causes a
2182 real world effect, irrespective of the underlying messaging techniques and messaging infrastructure used
2183 to implement the request/response MEP.

2184 4.3.3.3 Event Notification MEP

2185 An event is made visible to interested consumers by means of an event notification message exchange
2186 that reports a real world effect; specifically, a change in shared state between service participants. The
2187 basic event notification MEP takes the form of a one-way message sent by a notifier component (in this
2188 case, the Service component) and received by components with an interest in the event (here, the
2189 Consumer Delegate component).

2190 Often the sending component may not be fully aware of all the components that wish to receive the
2191 notification; particularly in so-called publish/subscribe (‘pub/sub’) situations. In event notification message
2192 exchanges, it is rare to have a tightly-coupled link between the sending and the receiving component(s)
2193 for a number of practical reasons. One of the most common constraints for pub/sub messaging is the
2194 potential for network outages or communication interrupts that can result in loss of notification of events.
2195 Therefore, a third-party mediator component is often used to decouple the sending and receiving
2196 components.

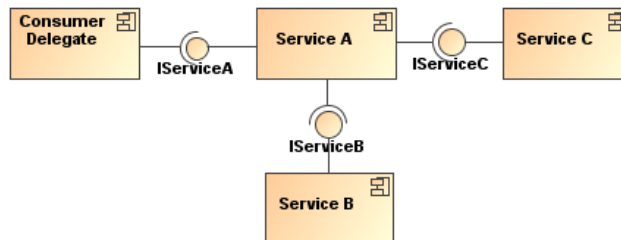
2197 | Although this is typically an implementation issue, because this type of ~~third-party~~ decoupling is so
2198 | common in event-driven systems, it is warranted for use in modeling this type of message exchange in
2199 | the SOA-RAF. This third-party intermediary is shown in ~~Figure 29~~ as an Event Broker mediator.
2200 | As with the request/response MEP, no distinction is made between synchronous versus asynchronous
2201 | communication, although asynchronous message exchange is illustrated in the UML sequence diagram
2202 | depicted in ~~Figure 29~~.

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⁹ There are cases when a response is not always desired and this would be an example of a “one-way” MEP. Similarly, while not shown here, there are cases when some type of “callback” MEP is required in which the consumer agent is actually exposed as a service itself and is able to process incoming messages from another service.

2203 4.3.4 Composition of Services

2204 Composition of services is the act of aggregating or 'composing' a single service from one or more other
2205 services. A simple model of service composition is illustrated in [Figure 30](#).



2206 *Figure 30 - Simple model of service composition*

2208 Here, Service A is a service that has an exposed interface IServiceA, which is available to the Consumer Delegate and relies on two other services in its implementation. The Consumer Delegate does not know that Services B and C are used by Service A, or whether they are used in serial or parallel, or if their operations succeed or fail. The Consumer Delegate only cares about the success or failure of Service A. The exposed interfaces of Services B and C (IService B and IServiceC) are not necessarily hidden from the Consumer Delegate; only the fact that these services are used as part of the composition of Service A. In this example, there is no practical reason the Consumer Delegate could not interact with Service B or Service C in some other interaction scenario.

2216 While the service composition is opaque from the Consumer Delegate's perspective, it is transparent to the service owner. This transparency is necessary for service management to properly manage the dependencies between the services used in constructing the composite service—including managing the service's lifecycle. The subject of services as management entities is described and modeled in the *Ownership in a SOA Ecosystem* View of the SOA-RAF and is not further elaborated in this section. The point to be made here is that there can be different levels of opaqueness or transparency when it comes to visibility of service composition.

2223 Services can be composed in a variety of ways, including direct consumer-to-service interaction, by using programming techniques or using an intermediary, such as an orchestration engine leveraging higher level orchestration languages. Such approaches are further elaborated in the following sub-sections.

2226 4.3.5 Implementing Service Composition

2227 Services are implemented through a combination of processes and collaboration. The concepts involved and that would be used in the context of exchanges both within and across organizational boundaries are described and modeled as part of the *Participation in a SOA Ecosystem* view of this reference architecture (see Section 3).

2231 The principles involved in the composition of services (including but not limited to loose coupling, selective transparency and opacity, dynamic interactions) are equally applicable to services which implement business processes and collaborations. Business processes and collaborations represent complex, multi-step business functions that may involve multiple participants, including internal users both within the enterprise and beyond, including external customers, and trading partners. Therefore, such complexities cannot simply be ignored when transforming traditional business processes and collaborations to their service-oriented variants.

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2238 While business processes are primarily concerned with describing how services are invoked and executed, business collaborations are more concerned with how actors (usually from different organizations) interact to realize a desired effect.

2241 Collaborations can include processes (for example, when one actor executes a particular activity according to the predefined steps of a process) as much as processes can include collaborations (a predefined step of a particular process may include agreed-upon activities provided by other participants).

2244 The techniques discussed below can be applied to any combination of services that instantiate service-
2245 oriented business processes or service-oriented business collaborations.

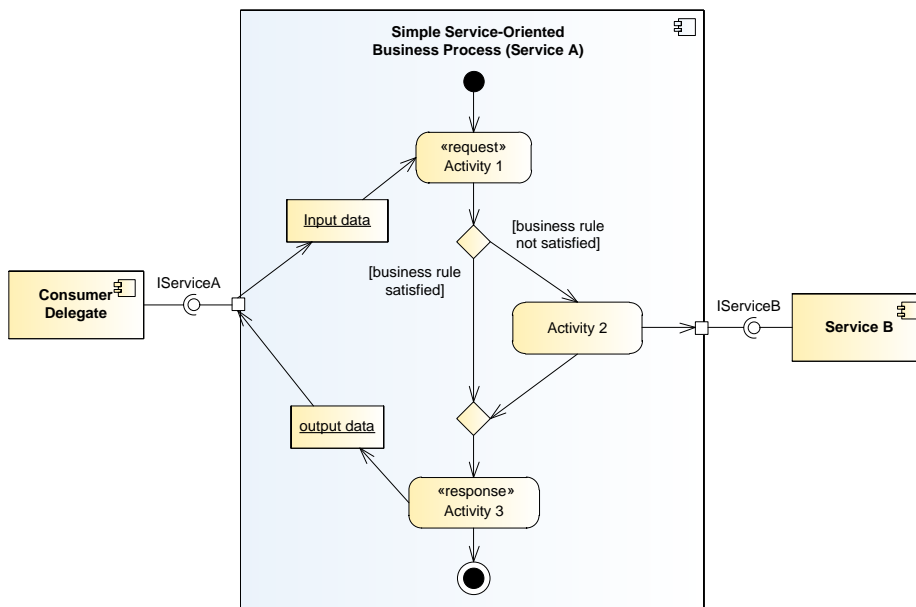
2246 4.3.5.1 Service-Oriented Business Processes

2247 Service orientation as applied to a business process includes

- 2248 • abstracting the set of activities and rules governing a business process; and
- 2249 • composing and exposing the resultant logic as a reusable service.

2250 When business processes are implemented as SOA services, all of the concepts used to describe and
2251 model composition of services that were articulated in Section 4.3.4 apply.

2252 Business processes have temporal properties and can be short-lived or long-lived. Further, these
2253 processes may involve many participants and may be important considerations for the consumer of a
2254 service-oriented business process. For example, a consumer may need to know certain details of the
2255 business process in order to have confidence in the resulting real world effects. For business processes
2256 implemented as SOA-based services, ensuring that the meta-level aspects of the service-oriented
2257 business process are included in its Service Description can provide needed insight for the consumer.



2258
2259

Figure 31 - Abstract example of a simple business process exposed as a service

2260 In Figure 32, we use a UML activity diagram to model the simple service-oriented business process. This
2261 allows us to capture the major elements, such as the set of related activities to be performed (an activity
2262 being made up of one or more related actions, as explained in Section 3.3.2); the links between these
2263 activities in a logical flow; data that is passed between activities, and any relevant business rules that
2264 govern the transitions between the activities. While specific actions and activities can be readily modeled
2265 in more detail, they are not illustrated in the model in Figure 32.

2266 This example is based on a request/response MEP and captures how one process can leverage
2267 fulfillment of a particular activity (Activity 2) leverages by calling upon an externally-provided service,
2268 Service B. The entire service-oriented business process is exposed as Service A that is accessible via its
2269 externally visible interface, IServiceA. It is the availability of this external interface, and the description of
2270 what the service intends, that distinguishes this from a simple business process.

2271 Although not explicitly shown in the model above, it is assumed that there exists a software or hardware
2272 component that executes the process flow (Functionality of Service A). However, human actors may also

2273 take part. This may be particularly important in cases where the automation fails and human intervention
2274 becomes necessary.

2275 4.3.5.2 Service-Oriented Business Collaborations

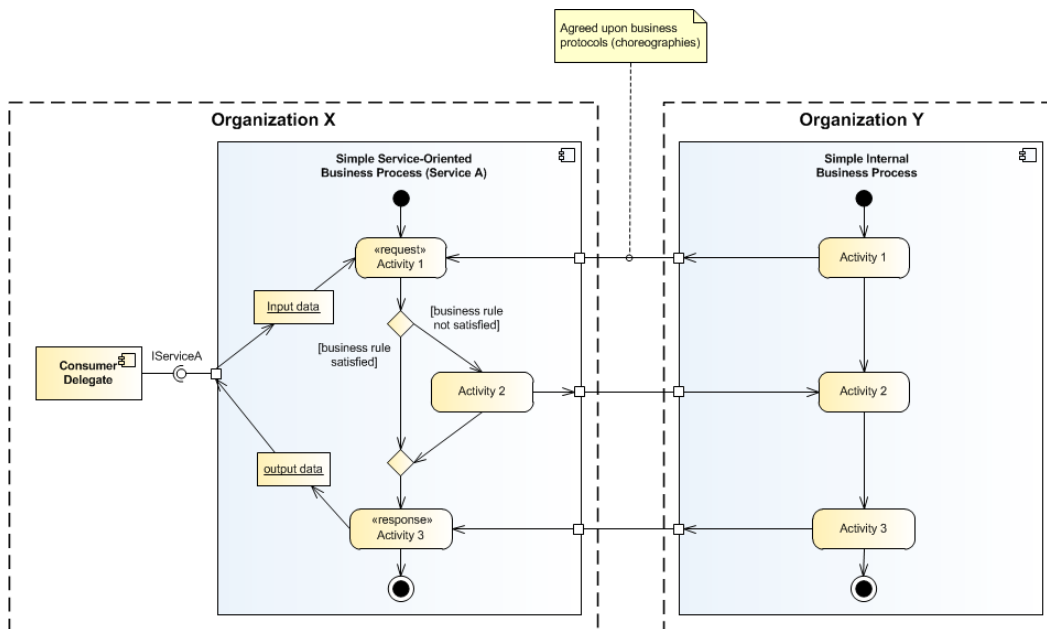
2276 Whereas a service can execute according to a predefined business process determined by one
2277 organization, service composition can also be accomplished as a cooperation, or business collaboration,
2278 between actors in different organizations and systems.

2279 In a service-oriented business collaboration, multiple participants interact in a peer-style communication
2280 as part of some larger business transaction by exchanging messages with trading partners and external
2281 organizations (e.g., suppliers) [NEWCOMER/LOMOW]. Participants do not necessarily expose the
2282 entirety of their respective capabilities but rather use service-based interactions to access those
2283 capabilities needed to fulfill the collaboration.

2284 Service-orientation as applied to a business collaboration includes:

- 2285 - ability of participants to individually provide and commit to what is required during an interaction for a
2286 collaboration to be successfully realized, including acceptance of preconditions and expected
2287 outcome;
- 2288 - availability of service functionality sufficient to realize the effects expected from the business
2289 collaboration;
- 2290 - willingness of participants to engage in interactions that are required as part of the collaboration;
- 2291 - availability of shared state and notifications to all participants who require them, such that they can
2292 fulfill their respective parts of the collaboration.

2293 Any service contributing to such a service-oriented business collaboration participates “as is”, without
2294 modification, and consistent with its own service description. Each contributing service is only an
2295 instrument in the collaboration and is not typically “aware” of its own contribution except as would be
2296 conveyed through inputs, access to shared states, or event notifications that are generally available to the
2297 service.



2298
2299 *Figure 32 - Abstract example of a more complex composition that relies on collaboration*

2300 *Figure 32*, which is a variant of the example illustrated earlier (in *Figure 31*), includes trust
2301 boundaries between two organizations; namely, Organization X and Organization Y. It is assumed that
2302 these two organizations are peer entities that have an interest in a business collaboration, for example,

2303 Organization X and Organization Y could be trading partners. Organization X retains the service-oriented
2304 business process Service A, which is exposed to internal consumers via its provided service interface,
2305 IServiceA. Organization Y also has a business process that is involved in the business collaboration; in
2306 this example, it is an internal business process but it could also be exposed to potential consumers either
2307 within or outside its organizational boundary if it is designed as a reusable service in accordance with
2308 SOA design principles.

2309 In [Figure 32](#), the communications between Organization X and Organization Y are shown through
2310 ports where there are “agreed-upon business protocols” that also cover the order in which activities are
2311 carried out. These ports do not explicitly show service interfaces in order to emphasize that in the
2312 example these are not intended to be generally available to any actor in the SOA ecosystem; however,
2313 the interfaces should adhere to the principles involved in the composition of services.

2314 The message exchanges that are used need to specify how and when to initiate activity by the other
2315 trading partner, i.e., communication between Organization X and Organization Y. Defining the business
2316 protocols used in the business collaboration involves precisely specifying the visible message exchange
2317 behavior and order of each of the parties involved in the protocol, without revealing internal
2318 implementation details [NEWCOMER/LOMOW]. This is consistent with the Information and Behavior
2319 Models discussed in the Reference Model and as part of service description in section 4.1.

2320 Business processes and collaboration are thus both facets of SOA service composition. The degree to
2321 which one predominates over the other (and the mix of the two that emerges) will be a reflection of many
2322 factors including the relative autonomy of participants and actors, the desired flexibility of a system, the
2323 extent of trust involved and the assessment of risk, among others.

2324 4.3.6 Architectural Implications of Interacting with Services

2325 Interacting with Services has the following architectural implications on mechanisms that facilitate service
2326 interaction:

- 2327 • A well-defined service Information Model **MUST** be provided that:
 - 2328 ○ describes the syntax and semantics of the messages used to denote actions and events;
 - 2329 ○ describes the syntax and semantics of the data payload(s) contained within messages;
 - 2330 ○ documents exception conditions in the event of faults due to network outages, improper
2331 message/data formats, etc.;
 - 2332 ○ is both human readable and machine processable;
 - 2333 ○ is referenceable from the Service Description artifact.
- 2334 • A well-defined service Behavior Model (as defined in the SOA-RM) **MUST** be provided that:
 - 2335 ○ characterizes the knowledge of the actions invoked against the service and events that
2336 report real world effects as a result of those actions;
 - 2337 ○ characterizes the temporal relationships and temporal properties of actions and events
2338 associated in a service interaction;
 - 2339 ○ describe activities involved in a workflow activity that represents a unit of work;
 - 2340 ○ describes the role (s) performed in a service-oriented business process or service-
2341 oriented business collaboration;
 - 2342 ○ is both human readable and machine processable;
 - 2343 ○ is referenceable from the Service Description artifact.
- 2344 • Mechanisms **MUST** be included to support composition of service-oriented business processes and
2345 service-oriented business collaborations such as:
 - 2346 ○ Declarative and programmatic compositional languages;
 - 2347 ○ Orchestration and/or choreography engines that support multi-step processes as part of a
2348 short-lived or long-lived business transaction;
 - 2349 ○ Orchestration and/or choreography engines that support compensating transactions in
2350 the presences of exception and fault conditions.
- 2351 • Infrastructure **MUST** be specified that provides mechanisms to support service interaction, including
2352 but not limited to:
 - 2353 ○ mediation within service interactions based on shared semantics;
 - 2354 ○ translation and transformation of multiple application-level protocols to standard network
2355 transport protocols;

- 2356 o auditing and logging that provide a data store and mechanism to record information
2357 related to service interaction activity such as message traffic patterns, security violations,
2358 and service contract and policy violations
2359 o security that provides authorization and authentication support, etc., which provide
2360 protection against common security threats in a SOA ecosystem;
2361 o monitoring such as hardware and software mechanisms that both monitor the
2362 performance of systems that host services and network traffic during service interaction,
2363 and are capable of generating regular monitoring reports.
2364 • In a service-oriented business collaboration, any language used **MUST** be capable of describing the
2365 coordination required of those service-oriented business processes that cross organizational
2366 boundaries. This **SHOULD** provide for contingencies, in case of an upset or when automation fails,
2367 including any necessary human intervention.

2368 4.4 Policies and Contracts Model

2369 A common phenomenon of many machines and systems is that the scope of potential behavior is much
2370 broader than is actually needed for a particular circumstance. This is especially true of a system as
2371 powerful as a SOA ecosystem. As a result, the behavior and performance of the system tend to be under-
2372 constrained by the implementation; instead, the actual behavior is expressed by means of policies of
2373 some form. Policies define the choices that stakeholders make; these choices are used to guide the
2374 actual behavior of the system to the desired behavior and performance.

2375 As noted in Section 3.2.5.2, a policy is an expression of constraints that is promulgated by a stakeholder
2376 who has the responsibility of ensuring that the constraint is enforceable. In contrast, contracts are
2377 **agreements** between participants.

2378 While responsibility for enforcement may differ, both contracts and policies share a common characteristic
2379 – there is a constraint that must be enforced. In both cases, the mechanisms needed to enforce
2380 constraints are likely to be identical; in this model, we focus on the issues involved in representing
2381 policies and contracts and on some of the principles behind their enforcement.

2382 4.4.1 Policy and Contract Representation

2383 A policy constraint is a specific kind of constraint: the ontology of policies and contracts includes the core
2384 concepts of permission, obligation, owner, and subject. In addition, it may be necessary to be able to
2385 combine policy constraints and to be able to resolve policy conflicts.

2386 Policy Framework

2387 A policy framework is a language in which **policy constraints** may be expressed.

2388 A policy framework combines syntax for expressing policy constraints together with a decision procedure
2389 for determining if a policy constraint is satisfied.

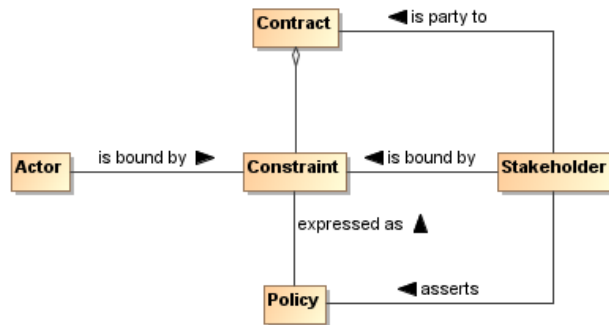


Figure 33 - Policies and Contracts

2390
2391

2392 We can characterize a policy framework in terms of a **logical framework** and an ontology of policies. The
2393 **policy ontology** details specific kinds of policy constraints that can be expressed; and the logical
2394 framework is a 'glue' that allows us to express combinations of policies.

2395 **Logical Framework**

2396 A linguistic framework consisting of a syntax – a way of writing expressions – and a semantics –
2397 a way of interpreting the expressions.

2398 **Policy Ontology**

2399 A formalization of a set of concepts that are relevant to forming policy expressions.

2400 For example, a policy ontology that allows identification of simple constraints – such as the existence of a
2401 property, or that a value of a property should be compared to a fixed value – is often enough to express
2402 many basic constraints.

2403 Included in many policy ontologies are the basic signals of permissions and obligations. Some policy
2404 frameworks are sufficiently constrained that there is no possibility of representing an obligation; in which
2405 case there is often no need to 'call out' the distinction between permissions and obligations.

2406 The logical framework is also a strong determiner of the expressivity of the policy framework: the richer
2407 the logical framework, the richer the set of policy constraints that can be expressed. However, there is a
2408 strong inverse correlation such that increasing expressivity yields less ease and greater inefficiency of
2409 implementation.

2410 In the discussion that follows we assume the following basic policy ontology:

2411 **Policy Owner**

2412 A **stakeholder** that asserts and enforces the **policy**.

2413 **Policy Subject**

2414 An **actor** whose action, or a **resource** whose maintenance or use, is constrained by a **policy**.

2415 **Policy Constraint**

2416 A measurable and enforceable assertion found within a **policy**.

2417 **Policy Object**

2418 An identifiable **state, action** or **resource** that is potentially constrained by the **policy**.

2419 **4.4.2 Policy and Contract Enforcement**

2420 The enforcement of policy constraints has to address two core problems: how to enforce the atomic policy
2421 constraints, and how to enforce combinations of policy constraints. In addition, it is necessary to address
2422 the resolution of policy conflicts. Contracts are the documented agreement between two or more parties
2423 but otherwise have the same enforcement requirements as policies.

2424 4.4.2.1 Enforcing Simple Policy Constraints

2425 The two primary kinds of policy constraint – permission and obligation – naturally lead to different styles
2426 of enforcement. A permission constraint must typically be enforced prior to the policy subject invoking the
2427 policy object. On the other hand, an obligation constraint must typically be enforced after the fact through
2428 some form of auditing process and remedial action.

2429 For example, if a communications policy required that all communication be encrypted, this is enforceable
2430 at the point of communication: any attempt to communicate a message that is not encrypted can be
2431 blocked.

2432 Similarly, an obligation to pay for services rendered is enforced by ensuring that payment arrives within a
2433 reasonable period of time. Invoices are monitored for prompt (or lack of) payment.

2434 The key concepts in enforcing both forms of policy constraint are the policy decision and the policy
2435 enforcement.

2436 Policy Decision

2437 A determination as to whether a given **policy constraint** is satisfied.

2438 A policy decision is effectively a measurement of some state – typically a portion of the SOA ecosystem's
2439 **shared state**. This implies a certain *timeliness* in the measuring: a measurement that is too early or is too
2440 late does not actually help in determining if the policy constraint is satisfied appropriately.

2441 Policy Enforcement

2442 A mechanism that limits the behavior and/or **state of policy subjects** to comply with a **policy**
2443 **decision**.

2444 A policy enforcement implies the use of some mechanism to ensure compliance with a policy decision.

2445 The range of mechanisms is completely dependent on the kinds of atomic policy constraints that the
2446 policy framework may support. ~~As noted above, the two primary styles of constraint – permission and
2447 obligation – lead to different styles of enforcement.~~

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2448 4.4.2.2 Conflict Resolution

2449 Whenever it is possible that more than one policy constraint applies in a given situation, there is the
2450 potential that the policy constraints themselves are not mutually consistent. For example, a policy
2451 constraint that requires communication to be encrypted and a policy constraint that requires an
2452 administrator to read every communication conflict with each other – the two policy constraints cannot
2453 both be satisfied concurrently.

2454 In general, with sufficiently rich policy frameworks, it is not possible to always resolve policy conflicts
2455 automatically. However, a reasonable approach is to augment the policy decision process with simple
2456 policy conflict resolution rules; with the potential for *escalating* a policy conflict to human adjudication.

2457 Policy Conflict

2458 A state in a **policy decision** process in which the satisfaction of one or more **policy constraints**
2459 leads directly to the violation of one or more other policy constraints.

2460 Policy Conflict Resolution

2461 A **rule** determining which **policy constraint(s)** should prevail if a **policy conflict** occurs.

2462 The inevitable consequence of policy conflicts is that it is not possible to guarantee that all policy
2463 constraints are satisfied at all times. This, in turn, implies certain *flexibility* in the application of policy
2464 constraints: each individual constraint may not always be honored.

2465 4.4.3 Architectural Implications

2466 The key choices that must be made in a system of policies center on the policy framework, policy
2467 enforcement, and conflict resolution:

- 2468 • There **SHOULD** be a standard policy framework that is adopted across ownership domains within the
2469 SOA ecosystem:

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- 2470 ○ This framework **MUST** permit the expression of simple policy constraints
- 2471 ○ The framework **MAY** allow (to a varying extent) the combination of policy constraints,
- 2472 including:
 - 2473 • Both positive and negative constraints
 - 2474 • Conjunctions and disjunctions of constraints
 - 2475 • The quantification of constraints
- 2476 ○ The framework **MUST** at least allow the policy subject and the policy object to be identified as
- 2477 well as the policy constraint.
- 2478 ○ The framework **MAY** allow further structuring of policies into modules, inheritance between
- 2479 policies and so on.
- 2480 • There **SHOULD** be mechanisms that facilitate the application of policies:
 - 2481 ○ There **SHOULD** be mechanisms that allow policy decisions to be made, consistent with the
 - 2482 policy frameworks.
 - 2483 ○ There **SHOULD** be mechanisms to enforce policy decisions:
 - 2484 • There **SHOULD** be mechanisms to support the measurement of whether certain
 - 2485 policy constraints are satisfied, or to what degree they are satisfied.
 - 2486 • Such enforcement mechanisms **MAY** include support for both permission-style
 - 2487 constraints and obligation-style constraints.
 - 2488 • Enforcement mechanisms **MAY** support the simultaneous enforcement of multiple
 - 2489 policy constraints across multiple points in the SOA ecosystem.
 - 2490 ○ There **SHOULD** be mechanisms to resolve policy conflicts:
 - 2491 • This **MAY** involve escalating policy conflicts to human adjudication.
 - 2492 ○ There **SHOULD** be mechanisms that support the management and promulgation of policies.

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2493 **5 Ownership in a SOA Ecosystem View**

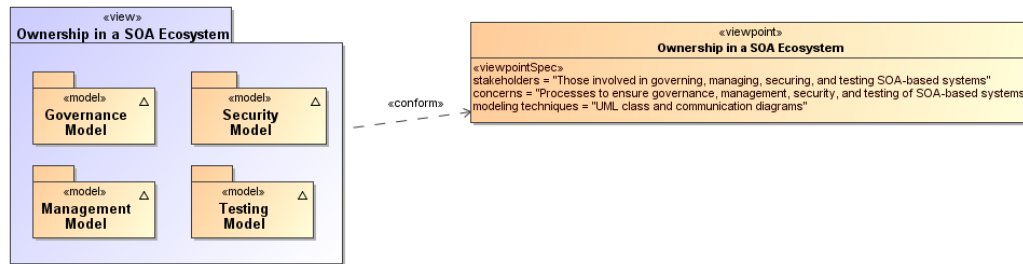
2494 *Governments are instituted among Men,*
2495 *deriving their just power from the consent of the governed*
2496 *American Declaration of Independence*

2497
2498 The *Ownership in a SOA Ecosystem View* focuses on the issues, requirements and responsibilities
2499 involved in owning a SOA-based system.

2500 Ownership of a SOA-based system in a SOA ecosystem raises significantly different challenges to
2501 owning other complex systems – such as Enterprise suites – because there are strong limits on the
2502 control and authority of any one party when a system spans multiple ownership domains.

2503 Even when a SOA-based system is deployed internally within an organization, there are multiple internal
2504 stakeholders involved and there may not be a simple hierarchy of control and management. Thus, an
2505 early consideration of how multiple boundaries affect SOA-based systems provides a firm foundation for
2506 dealing with them in whatever form they are found rather than debating whether the boundaries should
2507 exist.

2508 This view focuses on the governance and management of SOA-based systems, on the security
2509 challenges involved in running a SOA-based system, and testing challenges.



2510
2511 *Figure 34 - Model Elements Described in the Ownership in a SOA Ecosystem View*

2512 The following subsections present models of these functions.

2513 **5.1 Governance Model**

2514 The Reference Model defines Service Oriented Architecture as an architectural paradigm for organizing
2515 and utilizing distributed capabilities that may be under the control of different ownership domains [SOA-
2516 RM]. Consequently, it is important that organizations that plan to engage in service interactions adopt
2517 governance policies and procedures sufficient to ensure that there is standardization across both internal
2518 and external organizational boundaries to promote the effective creation and use of SOA-based services.

2519 **5.1.1 Understanding Governance**

2520 **5.1.1.1 Terminology**

2521 Governance is about making decisions that are aligned with the overall organizational strategy and
2522 culture of the enterprise. **[HOTLE]** It specifies the decision rights and accountability framework to
2523 encourage desirable behaviors **[WEILL]** towards realizing the strategy and defines incentives (positive or
2524 negative) towards that end. It is less about overt control and strict adherence to rules, and more about
2525 guidance and effective and equitable usage of resources to ensure sustainability of an organization's
2526 strategic objectives. **[TOGAF v9]**

2527 To accomplish this, governance requires organizational structure and processes and must identify who
2528 has authority to define and carry out its mandates. It must address the following questions:

- 2529 1. what decisions must be made to ensure effective management and use?,
- 2530 2. who should make these decisions?,
- 2531 3. how will these decisions be made and monitored? , and
- 2532 4. how will these decisions be communicated?

2533 The intent is to achieve goals, add value, and reduce risk.

2534 Within a single ownership domain such as an enterprise, generally there is a hierarchy of governance
2535 structures. Some of the more common enterprise governance structures include corporate governance,
2536 technology governance, IT governance, and architecture governance [TOGAF v9]. These governance
2537 structures can exist at multiple levels (global, regional, and local) within the overall enterprise.

2538 It is often asserted that SOA governance is a specialization of IT governance as there is a natural
2539 hierarchy of these types of governance structures; however, the focus of SOA governance is less on
2540 decisions to ensure effective management and use of IT as it is to ensure effective management and use
2541 of SOA-based systems. Certainly, SOA governance must still answer the basic questions also associated
2542 with IT governance, i.e., who should make the decisions, and how these decisions will be made and
2543 monitored.

2544 **5.1.1.2 Relationship to Management**

2545 There is often confusion centered on the relationship between governance and management. As
2546 described earlier, governance is concerned with decision making. Management, on the other hand, is
2547 concerned with execution. Put another way, governance describes the world as **leadership** wants it to
2548 be; management executes activities that intend to make the leadership's desired world a reality. Where
2549 governance determines who has the authority and responsibility for making decisions and the
2550 establishment of guidelines for how those decisions should be made, management is the actual process
2551 of making, implementing, and measuring the impact of those decisions. Consequently, governance and
2552 management work in concert to ensure a well-balanced and functioning organization as well as an
2553 ecosystem of inter-related organizations. In the sections that follow, we elaborate further on the
2554 relationship between governance and management in terms of setting and enforcing service policies,
2555 contracts, and standards as well as addressing issues surrounding regulatory compliance.

2556 **5.1.1.3 Why is SOA Governance Important?**

2557 One of the hallmarks of SOA that distinguishes it from other architectural paradigms for distributed
2558 computing is the ability to provide a uniform means to offer, discover, interact with and use capabilities
2559 (as well the ability to compose new capabilities from existing ones) all in an environment that transcends
2560 domains of ownership. Consequently, ownership, and issues surrounding it, such as obtaining acceptable
2561 terms and conditions (T&Cs) in a contract, is one of the primary topics for SOA governance. Generally, IT
2562 governance does not include T&Cs, for example, as a condition of use as its primary concern.

2563 Just as other architectural paradigms, technologies, and approaches to IT are subject to change and
2564 evolution, so too is SOA. Setting policies that allow change management and evolution, establishing
2565 strategies for change, resolving disputes that arise, and ensuring that SOA-based systems continue to
2566 fulfill the goals of the business are all reasons why governance is important to SOA.

2567 **5.1.1.4 Governance Stakeholders and Concerns**

2568 As noted in Section 3.2.1 the participants in a service interaction include the service provider, the service
2569 consumer, and other interested or unintentional third parties. Depending on the circumstances, it may
2570 also include the owners of the underlying capabilities that the SOA services access. Governance must
2571 establish the policies and rules under which duties and responsibilities are defined and the expectations
2572 of participants are grounded. The expectations include transparency in aspects where transparency is
2573 mandated; trust in the impartial and consistent application of governance; and assurance of reliable and
2574 robust behavior throughout the SOA ecosystem.

2575 **5.1.2 A Generic Model for Governance**

2576 **Governance**

2577 The prescription of conditions and constraints consistent with satisfying common goals and the
2578 structures and processes needed to define and respond to actions taken towards realizing those
2579 goals.

2580 The following is a generic model of governance represented by segmented models that begin with
2581 motivation and proceed through measuring compliance. It is not all-encompassing but a focused subset
2582 that captures the aspects necessary to describe governance for SOA. It does not imply that practical
2583 application of governance is a single, isolated instance of these models; in reality, there may be
2584 hierarchical and parallel chains of governance that deal with different aspects or focus on different goals.
2585 This is discussed further in section 5.1.2.5. The defined models are simultaneously applicable to each of
2586 the overlapping instances.

2587 A given enterprise may already have portions of these models in place. To a large extent, the models
2588 shown here are not specific to SOA; discussions on direct applicability begin in section 5.1.3.

2589 **5.1.2.1 Motivating Governance**

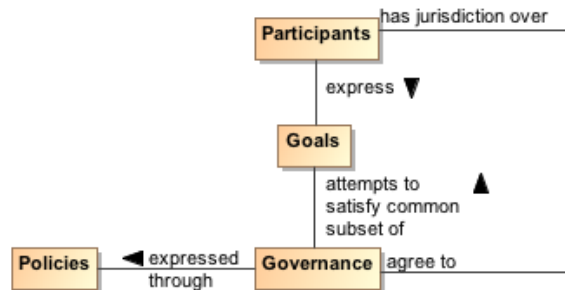


Figure 35 - Motivating Governance

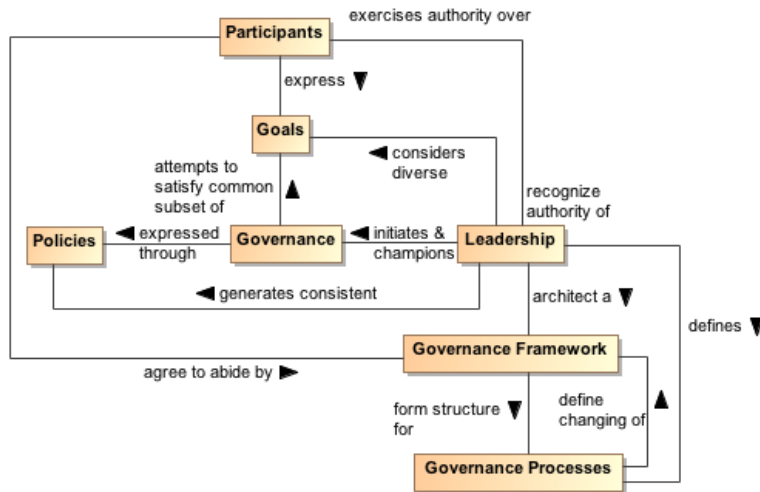
2590 An organizational domain such as an enterprise is made up of participants who may be individuals or
2591 groups of individuals forming smaller organizational units within the enterprise. The overall business
2592 strategy should be consistent with the goals of the participants; otherwise, the business strategy would
2593 not provide value to the participants and governance towards those ends becomes difficult if not
2594 impossible. This is not to say that an instance of governance simultaneously satisfies all the goals of all
2595 the participants; rather, the goals of any governance instance must sufficiently satisfy a useful subset of
2596 each participant's goals so as to provide value and ensure the cooperation of all the participants.
2597

2598 A policy is the formal characterization of the conditions and constraints that governance deems as
2599 necessary to realize the goals which it is attempting to satisfy. Policy may identify required conditions or
2600 actions or may prescribe limitations or other constraints on permitted conditions or actions. For example,
2601 a policy may prescribe that safeguards must be in place to prevent unauthorized access to sensitive
2602 material. It may also prohibit use of computers for activities unrelated to the specified work assignment.
2603 Policy is made operational through the promulgation and implementation of Rules and Regulations (as
2604 defined in section 5.1.2.3).
2605

2606 As noted in section 4.4.2, policy may be asserted by any participant or on behalf of the participant by its
2607 organization. Part of the purpose of governance is to arbitrate among diverse goals of participants and
2608 the diverse policies articulated to realize those goals. The intent is to form a consistent whole that allows
2609 governance to minimize ambiguity about its purpose. While resolving all ambiguity would be an ideal, it is
2610 unlikely that all inconsistencies will be identified and resolved before governance becomes operational.

2611 For governance to have effective jurisdiction over participants, there must be some degree of agreement
2612 by all participants that they will abide by the governance mandates. A minimal degree of agreement often
2613 presages participants who 'slow-roll' if not actively rejecting compliance with policies that express the
2614 specifics of governance.

2615 **5.1.2.2 Setting Up Governance**



2616 *Figure 36 - Setting Up Governance*

2617 **Leadership**

2618 The entity having the **responsibility** and **authority** to generate consistent **policies** through which
 2619 the goals of **governance** can be expressed and to define and champion the structures and
 2620 processes through which governance is realized.
 2621

2622 **Governance Framework**

2623 The set of organizational structures that enable **governance** to be consistently defined, clarified,
 2624 and as needed, modified to respond to changes in its domain of concern.

2625 **Governance Process**

2626 The defined set of activities performed within the **Governance Framework** to enable the
 2627 consistent definition, application, and as needed, modification of **rules** that organize and regulate
 2628 the activities of **participants** for the fulfillment of expressed **policies**.

2629 See section 5.1.2.3 for elaboration on the relationship of Governance Processes and Rules.

2630 As noted earlier, governance requires an appropriate organizational structure and identification of who
 2631 has authority to make governance decisions. In *Figure 36*, the entity with governance authority is
 2632 designated the Leadership. This is someone, possibly one or more of the participants, which participants
 2633 recognize as having authority for a given purpose or over a given set of issues or concerns.

2634 The leadership is responsible for prescribing or delegating a working group to prescribe the governance
 2635 framework that forms the structure for governance processes that define how governance is to be carried
 2636 out. This does not itself define the specifics of how governance is to be applied, but it does provide an
 2637 unambiguous set of procedures that should ensure consistent actions which participants agree are fair
 2638 and account for sufficient input on the subjects to which governance is applied.

2639 The participants may be part of the working group that codifies the governance framework and
 2640 processes. When complete, the participants must acknowledge and agree to abide by the products
 2641 generated through application of this structure.

2642 The governance framework and processes are often documented in the constitution or charter of a body
 2643 created or designated to oversee governance. This is discussed further in the next section. Note that the
 2644 governance processes should also include those necessary to modify the governance framework itself.

2645 An important function of leadership is not only to initiate but also be the consistent champion of
 2646 governance. Those responsible for carrying out governance mandates must have leadership who make it

2647 clear to participants that expressed policies are seen as a means to realizing established goals and that
 2648 compliance with governance is required.

2649 **5.1.2.3 Carrying Out Governance**

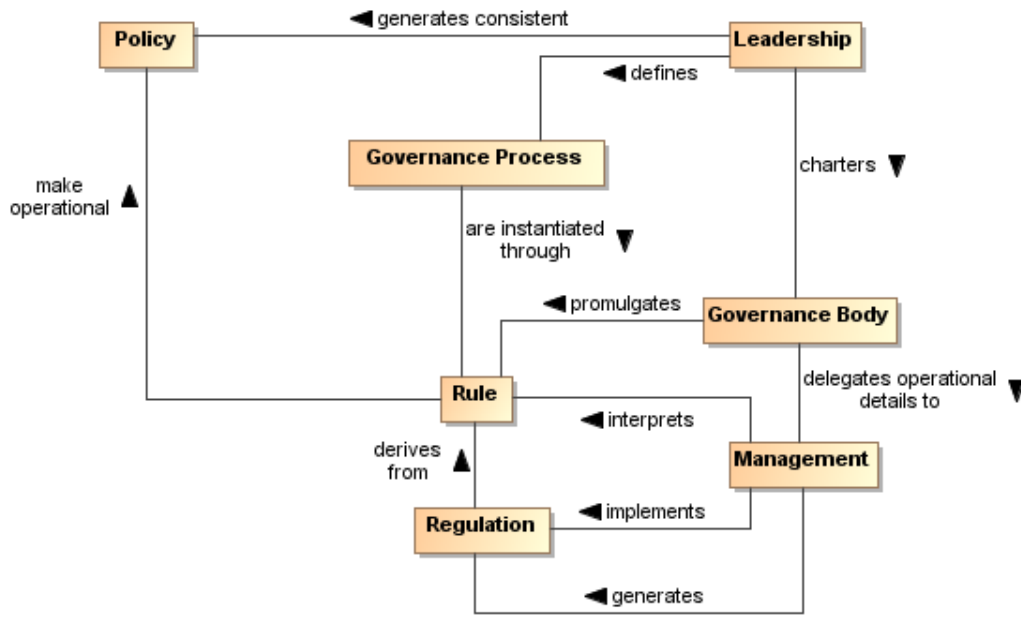


Figure 37 - Carrying Out Governance

2650
2651

2652 **Rule**

2653 A prescribed guide for carrying out activities and processes leading to desired results, e.g. the
 2654 operational realization of **policies**.

2655 **Regulation**

2656 A mandated process or the specific details that derive from the interpretation of **rules** and lead to
 2657 measureable quantities against which compliance can be measured.

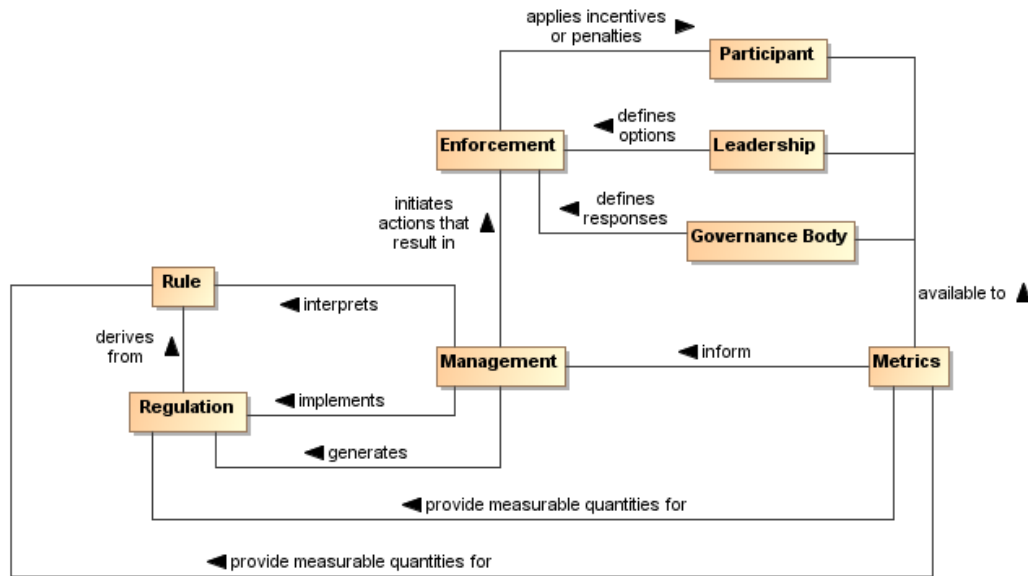
2658 To carry out governance, leadership charters a governance body to promulgate the rules needed to make
 2659 the policies operational. The governance body acts in line with governance processes for its rule-making
 2660 process and other functions. Whereas governance is the setting of policies and defining the rules that
 2661 provide an operational context for policies, governance body may delegate the operational details of
 2662 governance to management. Management generates regulations that specify details for rules and other
 2663 procedures to implement both rules and regulations. For example, leadership could set a policy that all
 2664 authorized parties should have access to data, the governance body would promulgate a rule that PKI
 2665 certificates are required to establish identity of authorized parties, and management can specify a
 2666 regulation of who it deems to be a recognized PKI issuing body. In summary, policy is a predicate to be
 2667 satisfied and rules prescribe the activities by which that satisfying occurs. A number of rules may be
 2668 required to satisfy a given policy; the carrying out of a rule may contribute to several policies being
 2669 realized.

2670 Whereas the governance framework and processes are fundamental for having participants acknowledge
 2671 and commit to compliance with governance, the rules and regulations provide operational constraints that
 2672 may require resource commitments or other levies on the participants. It is important for participants to
 2673 consider the framework and processes to be fair, unambiguous, and capable of being carried out in a
 2674 consistent manner and to have an opportunity to formally accept or ratify this situation. **rules-Rules** and
 2675 regulations, however, do not require individual acceptance by any given participant although some level

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2676 of community comment may be part of the governance processes. Having agreed to governance, the
 2677 participants are bound to comply or be subject to prescribed mechanisms for enforcement.

2678 **5.1.2.4 Ensuring Governance Compliance**



2679
 2680 *Figure 38 - Ensuring Governance Compliance*

2681 Setting rules and regulations does not ensure effective governance unless compliance can be measured
 2682 and rules and regulations can be enforced. Metrics are those conditions and quantities that can be
 2683 measured to characterize actions and results. Rules and regulations must be based on collected metrics,
 2684 or there is no means for management to assess compliance. The metrics are available to the participants,
 2685 the leadership, and the governance body so what is measured and the results of measurement are clear
 2686 to everyone.

2687 The leadership in its relationship with participants has certain options that can be used for enforcement. A
 2688 common option may be to affect future funding. The governance body defines specific enforcement
 2689 responses, such as what degree of compliance is necessary for full funding to be restored. It is up to
 2690 management to identify compliance shortfalls and to initiate the enforcement process.

2691 Note, enforcement does not strictly need to be negative consequences. Management can use metrics to
 2692 identify exemplars of compliance and leadership can provide options for rewarding the participants. The
 2693 governance body defines awards or other incentives.

2694 **5.1.2.5 Considerations for Multiple Governance Chains**

2695 As noted in section 5.1.2, instances of the governance model often occur as a tiered arrangement, with
 2696 governance at some level delegating specific authority and responsibility to accomplish a focused portion
 2697 of the original level's mandate. For example, a corporation may encompass several lines of business and
 2698 each line of business governs its own affairs in a manner that is consistent with and contributes to the
 2699 goals of the parent organization. Within the line of business, an IT group may be given the mandate to
 2700 provide and maintain IT resources, giving rise to IT governance.

2701 In addition to tiered governance, there may be multiple governance chains working in parallel. For
 2702 example, a company making widgets has policies intended to ensure they make high quality widgets and
 2703 make an impressive profit for their shareholders. On the other hand, Sarbanes-Oxley is a parallel
 2704 governance chain in the United States that specifies how the management must handle its accounting

2705 and information that must be given to its shareholders. The parallel chains may just be additive or may be
2706 in conflict and require some harmonization.

2707 Being distributed and representing different ownership domains, a SOA participant falls under the
2708 jurisdiction of multiple governance domains simultaneously and may individually need to resolve
2709 consequent conflicts. The governance domains may specify precedence for governance conformance or
2710 it may fall to the discretion of the participant to decide on the course of actions they believe appropriate.

2711 **5.1.3 Governance Applied to SOA**

2712 **5.1.3.1 Where SOA Governance is Different**

2713 SOA governance is often discussed in terms of IT governance, but rather than a parent-child relationship,
2714 ~~Figure 39~~ shows the two as siblings within the general governance described in section 5.1.2.

2715 There are obvious dependencies and a need for coordination between the two, but the idea of aligning IT
2716 with business already demonstrates that resource providers and resource consumers must be working
2717 towards common goals if they are to be productive and efficient. While SOA governance is shown to be
2718 active in the area of infrastructure, it is a specialized concern for having a dependable platform to support
2719 service interaction; a range of traditional IT issues is therefore out of scope of this document. A SOA
2720 governance plan for an enterprise will not of itself resolve shortcomings with the enterprise's IT
2721 governance.

2722 Governance in the context of SOA is that organization of services: that promotes their visibility; that
2723 facilitates interaction among service participants; and that directs that the results of service interactions
2724 are those real world effects as described within the service description and constrained by policies and
2725 contracts as assembled in the execution context.

2726 SOA governance must specifically account for control across different ownership domains, i.e. all the
2727 participants may not be under the jurisdiction of a single governance authority. However, for governance
2728 to be effective, the participants must agree to recognize the authority of the governance body and must
2729 operate within the Governance Framework and through the Governance Processes so defined.

2730 SOA governance must account for interactions across ownership boundaries, which may also imply
2731 across enterprise governance boundaries. For such situations, governance emphasizes the need for
2732 agreement that some governance framework and governance processes have jurisdiction, and the
2733 governance defined must satisfy the goals of the participants for cooperation to continue. A standards
2734 development organization such as OASIS is an example of voluntary agreement to governance over a
2735 limited domain to satisfy common goals.

2736 The specifics discussed in the figures in the previous sections are equally applicable to governance
2737 across ownership boundaries as it is within a single boundary. There is a charter agreed to when
2738 participants become members of the organization, and this charter sets up the structures and processes
2739 to be followed. Leadership may be shared by the leadership of the overall organization and the leadership
2740 of individual groups themselves chartered per the governance processes. There are rules and regulations
2741 specific to individual efforts for which participants agree to local goals, and enforcement can be loss of
2742 voting rights or under extreme circumstances, expulsion from the group.

2743 Thus, the major difference for SOA governance is an appreciation for the cooperative nature of the
2744 enterprise and its reliance on furthering common goals if productive participation is to continue.

2745 **5.1.3.2 What Must be Governed**

2746 An expected benefit of employing SOA principles is the ability to quickly bring resources to bear to deal
2747 with unexpected and evolving situations. This requires a great deal of confidence in the underlying
2748 capabilities that can be accessed and in the services that enable the access. It also requires considerable
2749 flexibility in the ways these resources can be employed. Thus, SOA governance requires establishing
2750 confidence and trust (see Section 3.2.5.1) while instituting a solid framework that enables flexibility,
2751 indicating a combination of strict control over a limited set of foundational aspects but minimum
2752 constraints beyond those bounds.

2753

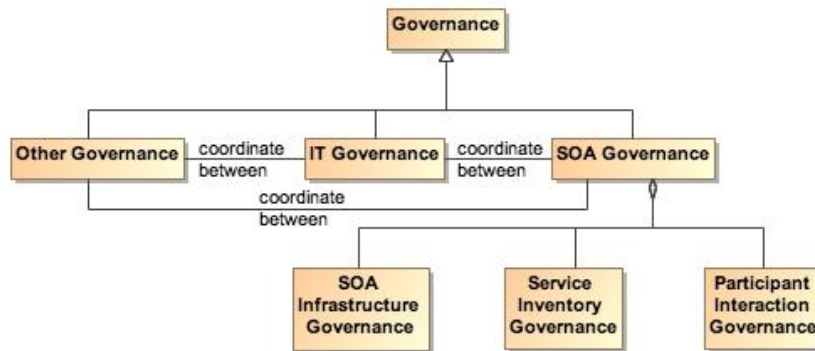


Figure 39 - Relationship Among Types of Governance

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2756
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2761
2762

SOA governance applies to three aspects of service definition and use:

- SOA infrastructure – the ‘plumbing’ that provides utility functions that enable and support the use of the service
- Service inventory – the requirements on a service to permit it to be accessed within the infrastructure
- Participant interaction – the consistent expectations with which all participants are expected to comply

2763 5.1.3.2.1 Governance of SOA Infrastructure

2764 The SOA infrastructure is likely composed of several families of SOA services that provide access to
2765 fundamental computing business services. These include, among many others, services such as
2766 messaging, security, storage, discovery, and mediation. The provisioning of an infrastructure on which
2767 these services may be accessed and the general realm of those contributing as utility functions of the
2768 infrastructure are a traditional IT governance concern. In contrast, the focus of SOA governance is how
2769 the existence and use of the services enables the SOA ecosystem.

2770 By characterizing the environment as containing families of SOA services, the assumption is that there
2771 may be multiple approaches to providing the business services or variations in the actual business
2772 services provided. For example, discovery could be based on text search, on metadata search, on
2773 approximate matches when exact matches are not available, and numerous other variations. The
2774 underlying implementation of search algorithms are not the purview of SOA governance, but the access
2775 to the resulting service infrastructure enabling discovery must be stable, reliable, and extremely robust to
2776 all operating conditions. Such access enables other specialized SOA services to use the infrastructure in
2777 dependable and predictable ways, and is where governance is important.

2778 5.1.3.2.2 Governance of the Service Inventory

2779 Given an infrastructure in which other SOA services can operate, a key governance issue is which SOA
2780 services to allow in the ecosystem. The major concern should be a definition of well-behaved services,
2781 where the required behavior will inherit their characteristics from experiences with distributed computing
2782 but also evolve with SOA experience. A major need for ensuring well-behaved services is collecting
2783 sufficient metrics to know how the service affects the SOA infrastructure and whether it complies with
2784 established infrastructure policies.

2785 Another common concern of service approval is whether there is a possibility of duplication of function by
2786 multiple services. Some governance models talk to a tightly controlled environment where a primary
2787 concern is to avoid any service duplication. Other governance models talk to a market of services where
2788 the consumers have wide choices. For the latter, it is anticipated that the better services will emerge from
2789 market consensus and the availability of alternatives will drive innovation.

2790 Some combination of control and openness will emerge, possibly with a different appropriate balance for
2791 different categories of use. For SOA governance, the issue is less which services are approved but rather
2792 ensuring that sufficient description is available to support informed decisions for appropriate use. Thus,
2793 SOA governance should concentrate on identifying the required attributes to adequately describe a
2794 service, the required target values of the attributes, and the standards for defining the meaning of the
2795 attributes and their target values. Governance may also specify the processes by which the attribute
2796 values are measured and the corresponding certification that some realized attribute set may imply.

2797 For example, unlimited access for using a service may require a degree of life cycle maturity that has
2798 demonstrated sufficient testing over a certain size community. Alternately, the policy may specify that a
2799 service in an earlier phase of its life cycle may be made available to a smaller, more technically
2800 sophisticated group in order to collect the metrics that would eventually allow the service to advance its
2801 life cycle status.

2802 This aspect of governance is tightly connected to description because, given a well-behaved set of
2803 services, it is the responsibility of the consumer (or policies promulgated by the consumer's organization)
2804 to decide whether a service is sufficient for that consumer's intended use. The goal is to avoid global
2805 governance specifying criteria that are too restrictive or too lax for local needs of which global governance
2806 has little insight.

2807 Such an approach to specifying governance allows independent domains to describe services in local
2808 terms while still having the services available for informed use across domains. In addition, changes to
2809 the attribute sets within a domain can be similarly described, thus supporting the use of newly described
2810 resources with the existing ones without having to update the description of the entire legacy content.

2811 **5.1.3.2.3 Governance of Participant Interaction**

2812 Finally, given a reliable services infrastructure and a predictable set of services, the third aspect of
2813 governance is prescribing what is required during a service interaction.

2814 Governance would specify adherence to service interface and service reachability parameters and would
2815 require that the result of an interaction correspond to the real world effects as contained in the service
2816 description. Governance would ensure preconditions for service use are satisfied, in particular those
2817 related to security aspects such as user authentication, authorization, and non-repudiation. If conflicts
2818 arise, governance would specify resolution processes to ensure appropriate agreements, policies, and
2819 conditions are met.

2820 It would also rely on sufficient monitoring by the SOA infrastructure to ensure services remain well-
2821 behaved during interactions, e.g. do not use excessive resources or exhibit other prohibited behavior.
2822 Governance would also require that policy agreements as documented in the execution context for the
2823 interaction are observed and that the results and any after effects are consistent with the agreed policies.
2824 Here, governance focuses more on contractual and legal aspects rather than the precursor descriptive
2825 aspects. SOA governance may prescribe the processes by which SOA-specific policies are allowed to
2826 change, but there are probably more business-specific policies that will be governed by processes
2827 outside SOA governance.

2828 **5.1.3.3 Overarching Governance Concerns**

2829 There are numerous governance related concerns whose effects span the three areas just discussed.
2830 One is the area of standards, how these are mandated, and how the mandates may change. The Web
2831 Services standards stack is an example of relevant standards where a significant number are still under
2832 development. In addition, while there are notional scenarios that guide what standards are being
2833 developed, the fact that many of these standards do not yet exist precludes operational testing of their
2834 adequacy or effectiveness as a necessary and sufficient set.

2835 That said, standards are critical to creating a SOA ecosystem where SOA services can be introduced,
2836 used singularly, and combined with other services to deliver complex business functionality. As with other
2837 aspects of SOA governance, the governance body should identify the minimum set felt to be needed and
2838 rigorously enforce that that set be used where appropriate. The governance body takes care to expand
2839 and evolve the mandated standards in a predictable manner and with sufficient technical guidance that
2840 new services are able to coexist as much as possible with the old, and changes to standards do not
2841 cause major disruptions.

2842 Another area that may see increasing activity as SOA expands is additional regulation by governments
2843 and associated legal institutions. New laws may deal with transactions that are service based, possibly
2844 including taxes on the transactions. Disclosure laws may mandate certain elements of description so both
2845 the consumer and provider act in a predictable environment and are protected from ambiguity in intent or
2846 action. Such laws spawn rules and regulations that will influence the metrics collected for evaluation of
2847 compliance.

2848 5.1.3.4 Considerations for SOA Governance

2849 The Reference Architecture definition of a loosely coupled system is one in which the constraints on the
2850 interactions between components are minimal ~~yet~~ sufficient to permit interoperation without additional
2851 constraints that may be an artifact of implementation technology. While governance experience for
2852 standalone systems provides useful guides, we must be careful not to apply constraints that would
2853 preclude the flexibility, agility, and adaptability we expect to realize from a SOA ecosystem.

2854 One of the strengths of the SOA paradigm is it can make effective use of diversity rather than requiring
2855 monolithic solutions. Heterogeneous organizations can interact without requiring each conforms to
2856 uniform tools, representation, and processes. However, with this diversity comes the need to adequately
2857 define those elements necessary for consistent interaction among systems and participants, such as
2858 which communication protocol, what level of security, which vocabulary for payload content of messages.
2859 The solution is not always to lock down these choices but to standardize alternatives and standardize the
2860 representations through which an unambiguous identification of the alternative chosen can be conveyed.
2861 For example, the URI standard specifies the URI string, including what protocol is being used, what is the
2862 target of the message, and how parameters may be attached. It does not limit the available protocols, the
2863 semantics of the target address, or the parameters that can be transferred. Thus, as with our definition of
2864 loose coupling, it provides absolute constraints but minimizes which constraints it imposes.

2865 There is not a one-size-fits-all governance but a need to understand the types of things governance is
2866 called upon to do in the context of the goals of the SOA paradigm. Some communities may initially desire
2867 and require very stringent governance policies and procedures while others see need for very little. Over
2868 time, best practices will evolve, resulting in some consensus on a sensible minimum and, except in
2869 extreme cases where it is demonstrated to be necessary, a loosening of strict governance toward the
2870 best practice mean.

2871 A question of how much governance may center on how much time governance activities require versus
2872 how quickly is the system being governed expected to respond to changing conditions. For large single
2873 systems that take years to develop, the governance process could move slowly without having a serious
2874 negative impact. For example, if something takes two years to develop and the steps involved in
2875 governance take two months to navigate, then the governance can go along in parallel and may not have
2876 a significant impact on system response to changes. Situations where it takes as long to navigate
2877 governance requirements as it does to develop a response are examples where governance may need to
2878 be reevaluated as to whether it facilitates or inhibits the desired results. Thus, the speed at which services
2879 are expected to appear and evolve must be considered when deciding the processes for control. The
2880 added weight of governance should be appropriate for overall goals of the application domain and the
2881 service environment.

2882 Governance, as with other aspects of any SOA implementation, should start small and be conceptualized
2883 in a way that keeps it flexible, scalable, and realistic. A set of useful guidelines would include:

- 2884 • Do not hardwire things that will inevitably change. For example, develop a system that uses the
2885 representation of policies rather than code the policies into the implementations.
- 2886 • Avoid setting up processes that demo well for three services without considering how they may
2887 work for 300. Similarly, consider whether the display of status and activity for a small number of
2888 services will also be effective for an operator in a crisis situation looking at dozens of services,
2889 each with numerous, sometimes overlapping and sometimes differing activities.
- 2890 • Maintain consistency and realism. A service solution responding to a natural disaster cannot be
2891 expected to complete a 6-week review cycle but be effective in a matter of hours.

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2892 5.1.4 Architectural Implications of SOA Governance

2893 The description of SOA governance indicates numerous architectural requirements on the SOA
2894 ecosystem:

- 2895 • Governance is expressed through policies and assumes multiple use of focused policy modules
2896 that can be employed across many common circumstances. The following are thus **REQUIRED**:
2897 ○ descriptions to enable the policy modules to be visible, where the description **SHOULD**
2898 include a unique identifier for the policy as well as a sufficient, and preferably machine
2899 process-able, representation of the meaning of terms used to describe the policy, its
2900 functions, and its effects;
2901 ○ one or more discovery mechanisms that enable searching for policies that best meet the
2902 search criteria specified by a participant; where the discovery mechanism will have
2903 access to the individual policy descriptions, possibly through some repository
2904 mechanism;
2905 ○ accessible storage of policies and policy descriptions, so participants can access,
2906 examine, and use the policies as defined.
- 2907 • Governance requires that the participants understand the intent of governance, the structures
2908 created to define and implement governance, and the processes to be followed to make
2909 governance operational. This **REQUIRES**:
2910 ○ an information collection site, such as a Web page or portal, where governance
2911 information is stored and from which the information is always available for access;
2912 ○ a mechanism to inform participants of significant governance events, such as changes in
2913 policies, rules, or regulations;
2914 ○ accessible storage of the specifics of Governance Processes;
2915 ○ SOA services to access automated implementations of the Governance Processes
- 2916 • Governance policies are made operational through rules and regulations. This **REQUIRES**:
2917 ○ descriptions to enable the rules and regulations to be visible, where the description
2918 **SHOULD** include a unique identifier and a sufficient, and preferably a machine process-
2919 able, representation of the meaning of terms used to describe the rules and regulations;
2920 ○ one or more discovery mechanisms that enable searching for rules and regulations that
2921 may apply to situations corresponding to the search criteria specified by a participant;
2922 where the discovery mechanism will have access to the individual descriptions of rules
2923 and regulations, possibly through some repository mechanism;
2924 ○ accessible storage of rules and regulations and their respective descriptions, so
2925 participants can understand and prepare for compliance, as defined.
2926 ○ SOA services to access automated implementations of the Governance Processes.
- 2927 • Governance implies management to define and enforce rules and regulations. Management is
2928 discussed more specifically in section 5.3, but in a parallel to governance, management
2929 **REQUIRES**:
2930 ○ an information collection site, such as a Web page or portal, where management
2931 information is stored and from which the information is always available for access;
2932 ○ a mechanism to inform participants of significant management events, such as changes
2933 in rules or regulations;
2934 ○ accessible storage of the specifics of processes followed by management.
- 2935 • Governance relies on metrics to define and measure compliance. This **REQUIRES**:
2936 ○ the infrastructure monitoring and reporting information on SOA resources;
2937 ○ possible interface requirements to make accessible metrics information generated or
2938 most easily accessed by the service itself.

2939 5.2 Security Model

2940 Security is one aspect of confidence – the confidence in the integrity, reliability, and confidentiality of the
2941 system. In particular, security in a SOA ecosystem focuses on those aspects of assurance that involve
2942 the accidental or malicious intent of other people to damage, compromise trust, or hinder the availability
2943 of SOA-based systems to perform desired capability.

2944 Security

2945 The set of mechanisms for ensuring and enhancing **trust** and confidence in the **SOA ecosystem**.

2946 Although many of the same principles apply equally to SOA as they do to other systems, implementing
2947 security for a SOA ecosystem is somewhat different than for other contexts. The distributed nature of
2948 SOA brings challenges related to the protection of resources against inappropriate access, and because
2949 SOA embraces the crossing of ownership boundaries, the security issues associated with the movement
2950 of data and access to functionality become more apparent in a SOA ecosystem.

2951 From a people perspective, Any comprehensive security solution for a SOA-based system must take into
2952 account that people are effectively managing, maintaining, and utilizing the system appropriately. The
2953 roles and responsibilities of the **usersactors**, and the relationships between them must also be explicitly
2954 understood and incorporated into a solution: any security assertions that may be associated with
2955 particular interactions originate in the people that are behind the interaction.

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2956 We analyze security in terms of the social structures that define the legitimate permissions, obligations
2957 and roles of people in relation to the system, and mechanisms that must be put into place to realize a
2958 secure system. The former are typically captured in a series of security policy statements; the latter in
2959 terms of security guards that ensure that policies are enforced.

2960 How and when to apply these derived security policy mechanisms is directly associated with the
2961 assessment of the *threat model* and a *security response model*. The threat model identifies the kinds of
2962 threats that directly impact the messages, services, and/or the application of constraints. The response
2963 model is the proposed mitigation to those threats. Properly implemented, the result can be an acceptable
2964 level of risk to the safety and integrity within the SOA ecosystem.

2965 5.2.1 Secure Interaction Concepts

2966 We can characterize secure interactions in terms of key security concepts **[ISO/IEC 27002]**:
2967 confidentiality, integrity, authentication, authorization, non-repudiation, and availability. The concepts for
2968 secure interactions are well -defined in several other standards and publications. The security concepts
2969 are therefore not explicitly defined here, but are discussed related to the SOA ecosystem perspective of
2970 the SOA-RAF.

2971 Related to the security goals in this section, there may be significant security policy differences between
2972 participants in different ownership domains. It is therefore important that these security policies and
2973 security parameters are negotiated at the start of the relationship between systems of differing ownership
2974 domains, and also when policies change between these domains. As with other policy conflicts, this is not
2975 to say that every policy negotiation is a custom, point-to-point interaction. Rather, common mechanisms
2976 and policies should be well known and appropriately accessible so the negotiation can be efficient and
2977 lead to predictable conclusions. Unnecessary complexity does not lead to effective security.

2978 5.2.1.1 Confidentiality

2979 Confidentiality is concerned with the protection of privacy of participants in their interactions.
2980 Confidentiality refers to the assurance that unauthorized entities are not able to read messages or parts
2981 of messages that are transmitted, and is typically implemented by using encryption. Confidentiality has
2982 degrees: in a completely confidential exchange, third parties would not even be aware that a confidential
2983 exchange has occurred. In some cases, the identities of the participants may be known but the content of
2984 the exchange obscured. In other cases, only portions of sensitive data in the exchange are encrypted.
2985 Different ownership domains may have policies related to encryption mechanisms between consumers
2986 and providers, and such policies need to be negotiated and understood prior to any interaction.

2987 5.2.1.2 Integrity

2988 Integrity refers to the assurance that information has not been altered in transit, and is concerned with the
2989 protection of information that is exchanged – either from inadvertent or intentional corruption. Section
2990 5.2.4 describes common computing techniques for providing both confidentiality and integrity during
2991 message exchanges.

2992 **5.2.1.3 Authentication**

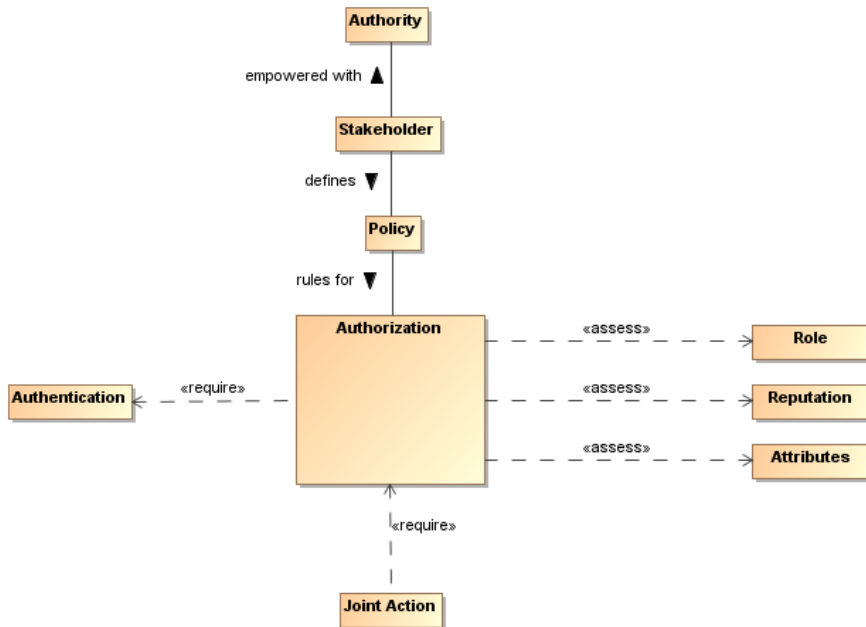
2993 Authentication is concerned with adequately identifying actors in a potential interaction or joint action.
2994 Various mechanisms and protocols can be used to achieve this goal. A combination of **identifiers** (as
2995 discussed in section 3.2.4.1) and other attributes of an actor is typically used to achieve this. The set of
2996 attribute values that claim to identify a specific actor are matched against the set of reference values
2997 expected for that actor and that are maintained by some trusted authority. If the comparison results in a
2998 sufficient match, authentication has been achieved. Which specific set of attributes is considered an
2999 adequate basis for comparison will be context-dependent and specifying such sets is not within the scope
3000 of the SOA-RAF.

3001 In addition to the concern of adequately identifying each actor involved in the interaction, there may also
3002 be a need to provide authentication information related to the subject that initiated an interaction involving
3003 the combination of intermediary actors in a service orchestration scenario. In such a case, consumers
3004 and services work *on behalf of* the initiator of the interaction, and there may need to be mechanisms in
3005 place to identify the interaction initiator. This concern is covered later in section 5.2.5.

3006 Authentication merely provides an assertion that an actor is the person or agent that it claims to be. Of
3007 itself, it does not provide a 'green light' to proceed with the interaction – this is rather the concern of
3008 **authorization**, covered below.

3009 **5.2.1.4 Authorization**

3010 Authorization concerns the legitimacy of the interaction, providing assurance that the actors have
3011 permission to participate in the interaction. Authorization refers to the means by which a stakeholder may
3012 be assured that the information and actions that are exchanged are either explicitly or implicitly approved.



3013 *Figure 40 - Authorization*

3014 The role of access control policy for security is to permit stakeholders to express their choices. In [Figure 40](#), such a policy is a written constraint and the role, reputation, and attribute assertions of actors are evaluated according to the constraints in the authorization policy. A combination of security mechanisms and their control via explicit policies can form the basis of an authorization solution.

3015 The roles and attributes which provide a participant's credentials are expanded to include reputation.
3016 Reputation often helps determine willingness to interact; for example, reviews of a service provider will

3021 influence the decision to interact with the service provider. The roles, reputation, and attributes are
3022 represented as assertions measured by authorization decision points.

3023 **5.2.1.5 Non-repudiation**

3024 Non-repudiation concerns the accountability of participants. To foster trust in the performance of a system
3025 used to conduct shared activities, it is important that the participants are not able to later deny their
3026 actions: to repudiate them. Non-repudiation refers to the means by which a participant may not, at a later
3027 time, successfully deny having participated in the interaction or having performed the actions as reported
3028 by other participants.

3029 **5.2.1.6 Availability**

3030 Availability concerns the ability of systems to use and offer the services for which they were designed. An
3031 example of threats against availability is a Denial Of Service (DoS) attack in which attackers attempt to
3032 prevent legitimate access to service or set of services by flooding them with bogus requests. As
3033 functionality is distributed into services in a SOA ecosystem, availability protection is paramount.

3034 **5.2.2 Where SOA Security is Different**

3035 The distributed nature of the SOA ecosystem brings challenges related to the protection of resources
3036 against inappropriate access, and because the SOA paradigm embraces the crossing of ownership
3037 boundaries, providing security in such an environment provides unique challenges. The evolution of
3038 sharing information within a SOA ecosystem requires the flexibility to dynamically secure computing
3039 interactions where the owning social groups, roles, and authority are constantly changing as described in
3040 section 5.1.3.1.

3041 Standards for security, as is the case with all aspects of SOA implementation and use, play a large role in
3042 flexible security on a global scale. SOA security may also involve greater auditing and reporting to adhere
3043 to regulatory compliance established by governance structures.

3044 **5.2.3 Security Threats**

3045 There are a number of ways in which an attacker may attempt to compromise the security within a SOA
3046 ecosystem, primarily as attacks on the security concerns listed in section 5.2.1. The two primary sources
3047 of attack are (1) third parties attempting to subvert interactions between legitimate participants; and (2)
3048 entities that are participating but attempting to subvert other participants.

3049 In a SOA ecosystem where there may be multiple ownership boundaries and trust boundaries, it is
3050 important to understand these threats and protections that must be effective. Each technology choice in
3051 the realization of a SOA-based system can potentially have many threats to consider. Although these
3052 threats are not unique to SOA and can be mitigated by applying cryptographic techniques (digital
3053 signatures, encryption, and various cryptographic protocols) and security technologies, it is important that
3054 such threats are understood in order to provide solutions for thwarting such attacks and minimizing risk.

3055 **5.2.3.1 Message alteration**

3056 If an attacker is able to modify the content (or even the order) of messages that are exchanged without
3057 the legitimate participants being aware of it then the attacker has successfully compromised the security
3058 of the system. In effect, the participants may unwittingly serve the needs of the attacker rather than their
3059 own. Cryptographic mechanisms (hash codes, digital signatures, and cryptographic protocols) can be
3060 used as a protection mechanism against alteration.

3061 **5.2.3.2 Message interception**

3062 If an attacker is able to intercept and understand messages exchanged between participants, then the
3063 attacker may be able to gain advantage. Cryptographic protocols can be used as a protection against
3064 interception.

3065 **5.2.3.3 Man in the middle**

3066 In a man-in-the-middle attack, the legitimate participants believe that they are interacting with each other;
3067 but are in fact interacting with an attacker. The attacker attempts to convince each participant that he is
3068 their correspondent; whereas in fact he is not.

3069 In a successful man-in-the-middle attack, legitimate participants do not have an accurate understanding
3070 of the state of the other participants. The attacker can use this to subvert the intentions of the participants.

3071 **5.2.3.4 Spoofing**

3072 In a spoofing attack, the attacker convinces a participant that he is another party.

3073 **5.2.3.5 Denial of service attack**

3074 A Denial of Service (DoS) attack is an attack on the availability and performance of a service or set of
3075 services. In a DoS attack, the attacker attempts to prevent legitimate users from making use of the
3076 service. A DoS attack is easy to mount and can cause considerable harm by preventing legitimate
3077 interactions in a SOA ecosystem, or by slowing them down enough, the attacker may be able to
3078 simultaneously prevent legitimate access to a service and to attack the service by another means. One of
3079 the features of a DoS attack is that it does not require valid interactions to be effective: responding to
3080 invalid messages also takes resources and that may be sufficient to cripple the target. A variation of the
3081 DoS attack is the Distributed Denial of Service (DDoS) attack, where an attacker uses multiple agents to
3082 ~~the~~ attack the target.

Comment [PFB43]: Issue #312 - 13

Comment [PFB44]: Issue #313 - 23

3083 **5.2.3.6 Replay attack**

3084 In a replay attack, the attacker captures the message traffic during a legitimate interaction and then
3085 replays part of it to the target. The target is persuaded that an interaction similar to the previous one is
3086 being repeated and it responds as though it were a legitimate interaction.

3087 **5.2.3.7 False repudiation**

3088 In false repudiation, ~~a user completes~~ a normal interaction ~~is completed but an actor and then~~ later
3089 attempts to deny that the interaction occurred.

Comment [PFB45]: Issue #312 - 14

3090 **5.2.4 Security Responses**

3091 Security goals are never absolute: it is not possible to guarantee 100% confidentiality, non-repudiation,
3092 etc. However, a well-designed and implemented security response model can reduce security risk to
3093 acceptable levels. For example, using a well-designed cipher to encrypt messages may make the cost of
3094 breaking communications so great and so lengthy that the information obtained is valueless.

3095 Performing threat assessments, devising mitigation strategies, and determining acceptable levels of risk
3096 are the foundation for an effective process to mitigating threats in a cost-effective way.¹⁰ Architectural
3097 choices, as well as choices in hardware and software to realize a SOA implementation will be used as the
3098 basis for threat assessments and mitigation strategies.

3099 **5.2.4.1 Privacy Enforcement**

3100 The most efficient mechanism to assure confidentiality is the encryption of information. Encryption is
3101 particularly important when messages must cross trust boundaries; especially over the Internet. Note that

¹⁰ In practice, there are perceptions of security from all participants regardless of ownership boundaries. Satisfying security policy often requires asserting sensitive information about the message initiator. The perceptions of this participant about information privacy may be more important than actual security enforcement within the SOA ecosystem for this stakeholder.

3102 encryption need not be limited to the content of messages: it is possible to obscure even the existence of
3103 messages themselves through encryption and 'white noise' generation in the communications channel.
3104 The specifics of encryption are beyond the scope of this Reference Architecture Framework. However, we
3105 are concerned about how the connection between privacy-related policies and their enforcement is made.
3106 Service contracts may express confidentiality security policies and the cryptographic mechanisms
3107 required (e.g. ciphers, cryptographic protocols). Between ownership boundaries, there may also be
3108 similar security policies that define requirements for privacy between them. Between such boundaries,
3109 there may be a Policy Enforcement Point (PEP) for enforcing such requirements which may, for example,
3110 automatically encrypt messages as they leave a trust boundary; or perhaps simply ensuring that such
3111 messages are suitably encrypted in such a way as to comply with the policy.

3112 **5.2.4.2 Integrity Protection**

3113 To protect against message tampering or inadvertent message alteration, messages may be
3114 accompanied by the digital signature of the hash code of a message. Any alteration of the message or
3115 signature would result in a failed signature validation, indicating an integrity compromise. Digital
3116 signatures therefore provide a mechanism for integrity protection.

3117 A digital signature also provides non-repudiation, which is an assurance of proof that a subject signed a
3118 message. Utilizing a digital signature algorithm based on public key cryptography, a digital signature
3119 cryptographically binds the signer of the message to its contents, ensuring that the signer cannot
3120 successfully deny sending the message.

3121 The use of a Public Key Infrastructure (PKI) provides the support and infrastructure for digital signature
3122 capabilities, and there may also be security policies related to digital signatures between organizational
3123 boundaries, as well as trust relationships between multiple Certificate Authorities (CAs) across the
3124 boundaries.

3125 **5.2.4.3 Message Replay Protection**

3126 To protect against replay attacks, messages may also contain information that can be used to detect
3127 replayed messages. A common approach involves the use of a message ID, a timestamp, and the
3128 message's intended destination, signed along with the message itself. A message recipient may be able
3129 to thwart a message replay attack by

- 3130 • checking to ensure that it has previously not processed the message ID
- 3131 • validating that the timestamp is within a certain time threshold to ensure message freshness
- 3132 • ensuring that the recipient is indeed the intended destination
- 3133 • validating the digital signature, which provides non-repudiation of the message sender and
3134 checks the integrity of the message ID, timestamp, the destination, and the message itself,
3135 proving that none of the information was altered

3136 Cryptographic protocols between participants can also be used to thwart replay attacks.

3137 **5.2.4.4 Auditing and Logging**

3138 False repudiation involves a participant denying that it authorized a previous interaction. In addition to the
3139 use of digital signatures, an effective strategy for responding to such a denial involves logging of
3140 interactions and the ability to audit the resulting logs. The more detailed and comprehensive an audit trail
3141 is, the less likely it is that a false repudiation would be successful.

3142 Given the distributed nature of the SOA ecosystem, one challenge revolves around the location of the
3143 audit logs of services. It would be very difficult, for example, to do cross-log analysis of services that write
3144 logs to their own file system. For this reason, a common approach revolves around the use of auditing
3145 services, where services may stream auditing information to a common auditing component which can
3146 then be used to provide interaction analysis and a common view.

3147 **5.2.4.5 Graduated engagement**

3148 Although many DoS attacks can typically be thwarted by intrusion detection systems, they are sometimes
3149 difficult to detect because requests to services seem to be legitimate. It is therefore prudent to be careful
3150 in the use of resources when responding to requests. If a known consumer tries to interact via a public
3151 interface that is not specified in the service contract, a service is not obliged to notice such an interaction
3152 request. In order to avoid vulnerability to DoS attacks, a service provider should be careful not to commit
3153 resources beyond those implied by the current state of interactions; this permits a graduation in
3154 commitment by the service provider that mirrors any commitment on the part of service consumers and
3155 attackers alike. A successful approach, however, cannot be implemented at the service-level alone – it
3156 involves a defense-in-depth strategy, coupling the use of intrusion detection systems, routers, firewalls,
3157 and providing the protections discussed in this section.

3158 **5.2.5 Access Control**

3159 **5.2.5.1 Conveying Authentication and Authorization Information**

3160 When an actor initiates an interaction with a service, that service may call other services or be part of a
3161 chain of service interactions as it carries out its functionality. Any service provider is aware of the
3162 immediate service consumer but, in some cases, for example, to provide proper access control to its data,
3163 a service provider may want information on who besides the immediate consumer is expected to see the
3164 data that is being requested. A significant question is whether trust of the immediate consumer should
3165 include trust that the immediate consumer will ensure proper data handling by its immediate consumer
3166 and back through any chain of service interactions. If this is not sufficient, conveying authentication and
3167 authorization information becomes a necessity, and the challenge becomes one of creating a conveyance
3168 process that gives more assurance than merely trust of the immediate consumer. This is a challenge both
3169 within and between ownership domains.

3170 The security concerns related to conveying authentication and authorization information throughout
3171 intermediaries introduce significant complexity. Although an actor may directly authenticate to a service
3172 provider, that service provider may interact with other service providers in order to carry out its
3173 functionality, possibly without the knowledge of the initiator. There may therefore be privacy and
3174 confidentiality concerns related to conveying security information about the initiating actor. There may
3175 also be issues related to authorization, in that the initiating actor may need to explicitly delegate consent
3176 for intermediate services to act on the initiator's behalf.

3177 The following sections cover two approaches for conveying authentication and authorization information
3178 in a SOA ecosystem. These approaches involves conveying sufficient attributes, as discussed in section
3179 5.2.1.3, which may be a single unique identifier or a set of identifiers that can be used in access control
3180 decisions.

3181 In the first approach, the service consumer creates and passes an assertion about the initiating actor. In
3182 the second approach, a service is trusted to issue assertions about subjects. Each has specific
3183 implications for a SOA ecosystem.

3184 **5.2.5.1.1 Sender-Vouches Approaches**

3185 In a “sender vouches” approach, a service consumer creates an assertion, *vouching* for certain security
3186 information about the initiator of the interaction, and possible about other actors in a series (chain) of
3187 service interactions. This assertion contains sufficient attributes that can be used in access control
3188 decisions, and is sent, or propagated, to the service provider. Trust of such an assertion is therefore
3189 based on the provider's trust of the consumer, and also there needs to be an understanding of such
3190 assertions between ownership boundaries. In a SOA ecosystem, such trust must be established at the
3191 beginning of each relationship.

3192 When such assertions are reused in service orchestration scenarios beyond the initial consumer-provider
3193 interaction, there can be significant security risks¹¹.

- 3194 • *Trust of Message Senders*. Because the trust of the assertion is based on the trust of the
3195 message senders, the more intermediaries there are, trust can degrade as the distance between
3196 the initiator and the service being called becomes greater. Trust may, therefore, be dependent on
3197 the trust of every sender in the chain to properly pass the claim.
- 3198 • *Risk of Vulnerabilities in Intermediaries*. Because the trust of the assertion relies on the trust of
3199 each participant in the interaction, a risk is that intermediary services may become compromised
3200 and may inaccurately send false claims. Depending on the exact messaging syntax, an
3201 intermediary service could potentially manipulate the assertion or substitute another assertion.
3202 There could also be impersonation of the intermediary services, affecting the reliability of the
3203 interaction.

3204 Approaches for mitigating risks in sender-vouches approaches involve a careful combination of SOA
3205 security governance, limiting the re-use of assertions beyond a certain number of points, establishing
3206 conditions of use for propagated assertions, keeping track of the history of the assertion in the interaction,
3207 and the use of digital signatures by an asserting party.

3208 Between ownership domains, such an approach is even more challenging, as different ownership
3209 domains may recognize different authentication authorities and may not recognize identities from other
3210 organizations. Security policies that relate to the conveying of security information across boundaries
3211 must occur at the start of the relationship, with many solutions involving reciprocity of trust between
3212 authentication and authorization authorities from each domain.

3213 **5.2.5.1.2 Token Service-based Approaches**

3214 This approach revolves around use of a *token service* or a set of token services trusted to vouch for
3215 security information about authenticated actors in the interaction. In this approach, a token service issues
3216 a token which is an assertion that contains sufficient attributes that can be used in access control
3217 decisions. The service consumer passes this token, along with a request, to a service provider.

3218 After the original consumer passes the issued token to the service, the recipient service later acting as a
3219 consumer may then choose to propagate the token to other service providers. Much like the risks
3220 associated with the reuse of assertions in sender-vouches approaches, there are risks associated with
3221 the reuse of tokens issued by the token service beyond the initial consumer-provider interaction. Most
3222 token service protocols and specifications, therefore, provide the capability for “refreshing” tokens for
3223 reuse in such situations. In this case, each actor retrieving a token may request that the token service
3224 issue a “refresh token” that can be propagated for a subsequent service interaction. Utilizing refresh
3225 tokens removes the risks associated with reuse.

3226 This approach differs from the sender-vouches model in that trust of the token is not based on the
3227 message sender, but is based on the trust of the token service that issued it. In interactions between
3228 ownership domains, the establishment of the trust of the token services must be agreed to at the start of
3229 the relationship, and there must be an understanding of the policies associated with processing the
3230 tokens. To facilitate this, token services in one domain can often be used to “translate” tokens from other
3231 domains, issuing new tokens that are understood by services and consumers in its domain.

3232 Unlike sender-vouches approaches, the token service approach revolves around a trusted token service
3233 or a set of trusted token services, and there may be architectural implications related to performance and
3234 availability. It is therefore advised that solutions that provide elastic scalability be used to ensure that
3235 token services are readily available to respond to requests.

3236 **5.2.5.2 Access Control Approaches**

3237 Access control revolves around security policy. If access control policy can be discovered and processed,
3238 and if authorization credentials of actors can be retrieved, access control can be successfully enforced.

¹¹ Such risks and others are documented in [SMITH]

3239 Architectural flexibility for authorization is achieved by logically separating duties into Policy Decision
3240 Points (PDPs) and Policy Enforcement Points (PEPs). A PDP is the point at which access control
3241 decisions are made, based on an expressed access control policy and an actor's authorization
3242 credentials. The enforcement of the decision is delegated to a PEP. Some standards, such as XACML
3243 (the eXtensible Access Control Markup Language), decompose the policy model further into Policy
3244 Administration Points (PAPs) that create policy and the Policy Information Points (PIPs) that query
3245 attributes for actors requesting access to resources. There are many strategies for how PDPs and PEPs
3246 can work together, each with architectural implications that have an impact on security, performance, and
3247 scalability.

3248 As access control policy may vary between ownership domains, the negotiation of access control policies
3249 between such domains must occur at the start of the relationship, regardless of the underlying
3250 architectural approaches.

3251 Different security services implementations may dictate different architectural approaches and have
3252 different implications. This section provides a brief overview of such approaches.

3253 **5.2.5.2.1 Centralized Access Control Approaches**

3254 A centralized approach uses a policy server (or a set of policy servers) to act as a PDP, and utilizes the
3255 current access control policy to make an access control decision for an actor requesting access to a
3256 resource. A positive aspect of this approach can be information hiding because services may not need to
3257 know the authorization credentials of the actor or the specific policy being enforced. The centralized
3258 model protects that information in cases where this information may be sensitive or confidential. Another
3259 positive aspect of this approach is that the policy services can provide access control decisions
3260 consistently, and any change to access control policy can be changed in one place.

3261 However, negative aspects of this model are those common with any type of centralized architecture,
3262 including performance and availability. Given performance, availability, and scalability concerns, any
3263 centralized solution should be coupled with alternative approaches for greater flexibility.

3264 **5.2.5.2.2 Decentralized Access Control Approaches**

3265 In a decentralized approach, the service consumer propagates a token related to its identity (and possibly
3266 other identities in a service chain), and this is assessed by a "local" PDP and PEP. The service PDP
3267 refers to locally expressed policy, and therefore, its PDP can inspect the policy and the security
3268 credentials propagated in order to make an access control decision. If only identity information about the
3269 initiator is propagated into the service, the service may retrieve additional authorization credentials from
3270 an Attribute Service lookup based on the identity.

3271 The decentralized model alleviates the performance concerns of the purely central model, as it does not
3272 require access to a set of centralized servers used to make access control decisions. Because the policy
3273 is locally expressed, the service may enforce its own policy, expressed in its service contract with service
3274 consumers.

3275 There are two potential concerns with this model. One concern is that there is no information hiding. If an
3276 assertion about the initiator is propagated into the service, the service may need security credentials of
3277 the consumer in order to execute access control policy, and these credentials may be sensitive or
3278 confidential. A second concern revolves around access control policy management. As this decentralized
3279 model is based on making "local" (not centralized) access control decisions at the service level, there is a
3280 possibility that

- 3281 • Access control policies may not be consistently enforced throughout the SOA ecosystem
- 3282 • Changing organizational access control policies require policy changes throughout the SOA
3283 ecosystem (vs. in a central location) and may be therefore difficult to immediately enforce.

3284 Therefore, there is a danger that access control policies may be out-of-date and inconsistent.

3285 It is therefore prudent that in using such an approach, that these concerns be addressed.

3286 **5.2.5.2.3 Hybrid Access Control Approaches**

3287 A purely centralized approach has significant weaknesses related to performance, availability, and
3288 scalability; a purely decentralized approach does not support a requirement to have centralized control of

3289 access control policy. In response, hybrid approaches have emerged to provide a “happy medium”
3290 between local control of policy (where services express all policy) and central control of policy (where a
3291 central policy server expresses all policy). In hybrid models, each service can both express local policy
3292 and leverage global organizational policy (which can be periodically downloaded or syndicated to the
3293 local services) in order to make decisions. The balance between the models will depend on the context in
3294 which the hybrid is applied.

3295 5.2.6 Architectural Implications of SOA Security

3296 Providing SOA security in an ecosystem of governed services has the following implications on the policy
3297 support and the distributed nature of mechanisms used to assure SOA security:

- 3298 • Security expressed through security messaging policies **SHOULD** follow the same architectural
3299 implications as described in Section 4.4.3 for policies and contracts architectural implications.
- 3300 • Security policies **MUST** have mechanisms to support security description administration, storage,
3301 and distribution.
- 3302 • Service descriptions **SHOULD** include a sufficiently rich meta-structure to unambiguously indicate
3303 which security policies are required and where policy options are possible.
- 3304 • The mechanisms that make-up the execution context in secure SOA-based systems **SHOULD**:
3305 ○ provide protection of the confidentiality and integrity of message exchanges;
3306 ○ be distributed so as to provide available policy-based identification, authentication, and
3307 authorization;
3308 ○ ensure service availability to consumers;
3309 ○ be able to scale to support security for a growing ecosystem of services;
3310 ○ be able to support security between different communication means or channels;
3311 ○ have a framework for resolving conflicts between security policies.
- 3312 • Common security services **SHOULD** include the ability for:
3313 ○ authentication and establishing/validating credentials
3314 ○ retrieval of authorization credentials (attribute services);
3315 ○ enforcing access control policies;
3316 ○ intrusion detection and prevention;
3317 ○ auditing and logging interactions and security violations.

3318 5.3 Management Model

3319 5.3.1 Management

3320 Management is a process of controlling resources in accordance with the policies and principles defined
3321 by Governance.

3322 There are three separate but linked domains of interest within the management of a SOA ecosystem:

- 3323 1. the management and support of the resources that are involved in any complex structures – of
3324 which SOA ecosystems are excellent examples;
- 3325 2. the promulgation and enforcement of the policies and service contracts agreed to by the
3326 stakeholders in the SOA ecosystem;
- 3327 3. the management of the relationships of the participants – both to each other and to the services
3328 that they use and offer.

3329 There are many artifacts related to management. Historically, systems management capabilities have
3330 been organized by the FCAPS functions (based on ITU-T Rec. M.3400 (02/2000), *TMN Management*
3331 *Functions*):

- 3332 • fault management,
- 3333 • configuration management,
- 3334 • account management,
- 3335 • performance and security management.

3336 The primary task of the functional groups is to concentrate on maintaining systems in a trusted, active,
3337 and accessible state.

3338 In the context of the SOA ecosystem, we see many possible resources that may require management
3339 such as services, service descriptions, service contracts, policies, roles, relationships, security, people
3340 and systems that implement services and infrastructure elements. In addition, given the ecosystem
3341 nature, it is also potentially necessary to manage the business relationships between participants.

3342 Successful operation of a SOA ecosystem requires trust among the stakeholders and between them and
3343 the SOA-based system elements. In contrast, regular systems in technology are not necessarily operated
3344 or used in an environment requiring trust before the stakeholders make use of the system. Indeed, many
3345 of these systems exist in hierarchical management structures, within which use may be mandated by
3346 legal requirement, executive decision, or good business practice in furthering the business' strategy. The
3347 pre-condition of trust in the SOA ecosystem is rooted both in the principles of service orientation and in
3348 the distributed, authoritative ownership of independent services. Even for hierarchical management
3349 structures applied to a SOA ecosystem, the service in use should have a contractual basis rather than
3350 solely being mandated.

3351 Trust may be established through agreements/contracts, policies, or implicitly through observation of
3352 repeated interactions with others. Explicit trust is usually accompanied by formalized documents suitable
3353 for management. Implicit trust adds fragility to the management of a SOA ecosystem because failure to
3354 maintain consistent and predictable interactions will undermine the trust between participants and within
3355 the ecosystem as a whole.

3356 Management in a SOA ecosystem is thus concerned with management taking actions that will establish
3357 the condition of trust that must be present before engaging in service interactions. These concerns should
3358 largely be handled within the governance of the ecosystem. The policies, agreements, and practices
3359 defined through governance provide the boundaries within which management operates and for which
3360 management must provide enforcement and feedback. However, governance alone cannot foresee all
3361 circumstances but must offer sufficient guidance where agreement between all stakeholders cannot be
3362 reached. Management in these cases must be flexible and adaptable to handle unanticipated conditions
3363 without unnecessarily breaking trust relationships.

3364 Service management is the process – manual, automated, or a combination – of proactively monitoring
3365 and controlling the behavior of a service or a set of services. Service management operates under
3366 constraints attributed to the business and social context. Specific policies may be used to govern cross-
3367 boundary relationships. Managing solutions based on such policies (and that may be used across
3368 ownership boundaries) raises issues that are not typically present when managing a service within a
3369 single ownership domain. Care is therefore required in managing a service when the owner of the
3370 service, the provider of the service, the host of the service and mediators to the service may all belong to
3371 different stakeholders.

3372 Cross-boundary service management takes place in, at least, the following situations:

- 3373 • using combinations of services that belong to different ownership domains
- 3374 • using of services that mediate between ownership domains
- 3375 • sharing monitoring and reporting means and results.

3376 These situations are particularly important in ecosystems that are highly decentralized, in which the
3377 participants interact as peers as well as in the 'master-servant' mode.

3378 | The management model shown in [Figure 41](#) ~~Figure 41~~ conveys how the SOA paradigm applies to managing
3379 services. Services management operates via service metadata, such as properties associated with
3380 service lifecycles and with service use, which are typically collected in or accessed through the service
3381 description.

3382

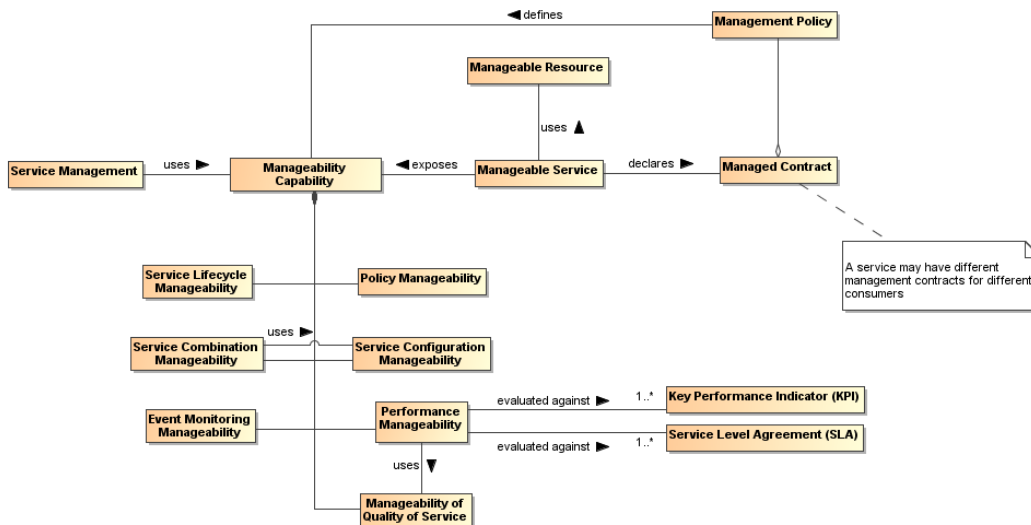


Figure 41 - Management model in SOA ecosystem

3383
3384

3385 The service metadata of interest is that set of service properties that is manageable. These manageability
3386 properties are generally identifiable for any service consumed or supplied within the ecosystem. The
3387 necessary existence of these properties within the SOA ecosystem motivates the following definitions:

3388 **Manageability**

3389 A capability that allows a **resource** to be controlled, monitored, and reported on with respect to
3390 some properties.

3391 **Manageability property**

3392 A property used in the **manageability** of a **resource**. The fundamental unit of management in
3393 systems management.

3394 Note that manageability is not necessarily a part of the managed entities themselves and are generally
3395 considered to be external to the managed entities.

3396 Each resource may be managed through a number of aspects of management, and the resources may
3397 be grouped based on similar aspects. For example, resources may be grouped according to the aspect
3398 referred to as 'Configuration Manageability' for the collection of services. Some resources may not be
3399 managed under a particular capability if there are no manageability aspects with a clear meaning or use.
3400 As an example, all resources within a SOA ecosystem have a lifecycle that is meaningful within the
3401 ecosystem. Thus, all resources are manageable under Lifecycle Manageability. In contrast, not all
3402 resources report or handle events. Thus, Event Manageability is only concerned with those resources for
3403 which events are meaningful.

3404 **Life-cycle Manageability** of a service typically refers to how the service is created, how it is retired and
3405 how service versions must be managed. This manageability is a feature of the SOA ecosystem because
3406 the service cannot manage its own life cycle. Related properties may include the necessary state of the
3407 ecosystem for the creation and retirement of the service and the state of the ecosystem following the
3408 retirement of the service. The SOA ecosystem distinguishes between service composition and service
3409 aggregation: retiring of service composition leads to retiring of all services comprising the composition
3410 while retiring of service aggregation assumes that comprising services have their own life-cycle and can
3411 be used in another aggregation.

3412 Another important consideration is that services may have resource requirements, such as concurrent
3413 connectivity to a data source, which must be established at various points in the services' life cycles.
3414 However, actual providers of these resources may not be known at the time of the service creation and,
3415 thus, have to be managed at service run-time.

3416 **Combination Manageability** of a service addresses management of service characteristics that allow for
3417 creating and changing combinations in which the service participates or that the service combines itself.
3418 Known models of such combinations are aggregations and compositions. Examples of patterns of
3419 combinations are choreography and orchestration. In cases of business collaboration, combination of
3420 services appears as cooperation of services. Combination Manageability drives implementation of the
3421 Service Composability Principle of service orientation.

3422 Service combination manageability resonates with the methodology of process management.
3423 Combination Manageability may be applied at different phases of service creation and execution and, in
3424 some cases, can utilize Configuration Manageability.

3425 Service combinations typically contribute the most in delivering business values to the stakeholders.
3426 Managing service combinations is ~~the~~ one of the most important tasks and features of the SOA
3427 ecosystem.

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3428 **Configuration Manageability** of a service allows managing the identity of and the interactions among
3429 internal elements of the service, for example, a use of data encryption for internal inter-component
3430 communication in particular deployment conditions. Also, Configuration Manageability correlates with the
3431 management of service versions and configuration of the deployment of new services into the ecosystem.
3432 Configuration Management differs from the Combination Manageability in the scope and scale of
3433 manageability, and addresses lower level concerns than the architectural combination of services.

3434 **Event Monitoring Manageability** allows managing the categories of events of interest related to services
3435 and reporting recognized events to the interested stakeholders. Such events may be the ones that trigger
3436 service invocations as well as execution of particular functionality provided by the service. For example,
3437 an execution of a set of financial market risk services, which implements a choreography pattern, may be
3438 started if a certain financial event occurs in a stock exchange.

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3439 Event Monitoring Manageability is a key lower-level manageability aspect, in which the service provider
3440 and associated stakeholders are interested. Monitored events may be internal or external to the SOA
3441 ecosystem. For example, a disaster in the oil industry, which is outside the SOA ecosystem of the Insurer,
3442 can trigger the service's functionality that is responsible for immediate or constant monitoring of oil prices
3443 in the oil trading exchanges and, respectively, modify the premium paid by the insured oil companies.

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3444 **Performance Manageability** of a service allows controlling the service results, shared and sharable real
3445 world effects against the business goals and objectives of the service. This manageability assumes
3446 monitoring of the business performance as well as the management of this monitoring itself. Performance
3447 Manageability includes business and technical performance manageability through a performance criteria
3448 set, such as business key performance indicators (KPI) and service-level agreements (SLA).

3449 The performance business- and technical-level characteristics of the service should be known from the
3450 service contract. The service provider and consumer must be able to monitor and measure these
3451 characteristics or be informed about the results measured by a third party. An example of such monitoring
3452 would be when the comparison of service performance results against an SLA is not satisfactory to the
3453 consumer, and as a consequence, the consumer may replace the service by a service from a competitor.

3454 Performance Manageability is the instrument for providing compliance of the service with its service
3455 contracts. Performance Manageability utilizes Manageability of Quality of Service.

3456 **Manageability of Quality of Service** deals with management of service non-functional characteristics
3457 that may be of significant value to the service consumers and other stakeholders in the SOA ecosystem.

3458 A classic example of this is managing bandwidth offerings associated with a service.

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3459 Manageability of quality of service assumes that the properties associated with service qualities are
3460 monitored during the service execution. Results of monitoring may be compared against an SLA or a KPI,
3461 which results in the continuous validation of how the service contract is preserved by the service provider.

3462 **Policy Manageability** allows additions, changes and replacements of the policies associated with a
3463 resource in the SOA ecosystem. The ability to manage those policies (such as promulgating policies,
3464 retiring policies and ensuring that policy decision points and enforcement points are current) enables the
3465 ecosystem to apply policies and *evaluate* the results.

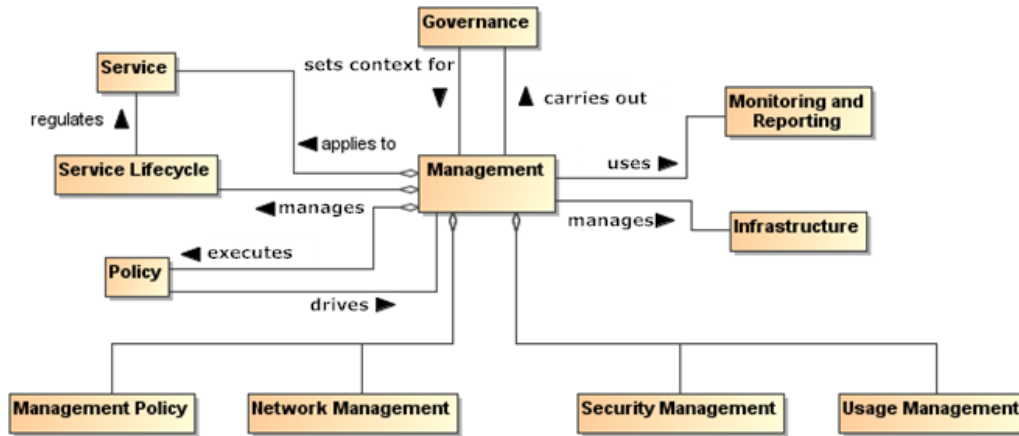
3466 The ability to manage, i.e. use a particular manageability, requires policies from governance to be
3467 translated into detailed rules and regulations which are measured and monitored providing corresponding
3468 feedback for enforcement. At the same time, the execution of a management capability must adhere to

3469 certain policies governing the management itself. For example, a management has to enforce and control
3470 policies of compliance with particular industry regulation while the management is obliged by another
3471 policy to report on the compliance status periodically.

3472 Management of SOA ecosystem recognizes the manageability challenge and requires manageability
3473 properties to be considered for all aforementioned manageability cases. In the following subsections, we
3474 describe how these properties are used in the management as well as some relationships between
3475 management and other components of SOA ecosystem.

3476 5.3.2 Management Means and Relationships

3477 | A minimal set of management issues for the SOA ecosystem is shown in [Figure 42](#) and
3478 elaborated in the following sections.



3479
3480 *Figure 42 - Management Means and Relationships in a SOA ecosystem*

3481 5.3.2.1 Management Policy

3482 The management of resources within the SOA ecosystem may be governed by management policies. In
3483 a deployed SOA-based solution, it may well be that different aspects of the management of a given
3484 service are managed by different management services. For example, the life-cycle management of
3485 services often involves managing service versions. Managing quality of service is often very specific to
3486 the service itself; for example, quality of service attributes for a video streaming service are quite different
3487 to those for a banking system.

3488 5.3.2.2 Network Management

3489 Network management deals with the maintenance and administration of large scale physical networks
3490 such as computer networks and telecommunication networks. Specifics of the networks may affect
3491 service interactions from performance and operational perspectives.

3492 Network and related system management execute a set of functions required for controlling, planning,
3493 deploying, coordinating, and monitoring the distributed services in the SOA ecosystem. However, while
3494 recognizing their importance, the specifics of systems management or network management are out of
3495 scope for this Reference Architecture Foundation.

3496 5.3.2.3 Security Management

3497 Security Management includes identification of roles, permissions, access rights, and policy attributes
3498 defining security boundaries and events that may trigger a security response.

3499 Security management within a SOA ecosystem is essential to maintaining the trust relationships between
3500 participants residing in different ownership domains. Security management must consider not just the

3501 internal properties related to interactions between participants but ecosystem properties that preserve the
3502 integrity of the ecosystem from external threats.

3503 **5.3.2.4 Usage Management**

3504 Usage Management is concerned with how resources are used, including:

- 3505 • how the resource is accessed, who is using the resource, and the state of the resource (access
3506 properties);
 - 3507 • controlling or shaping demand for resources to optimize the overall operation of the ecosystem
3508 (demand properties);
 - 3509 • assigning costs to the use of resources and distributing those cost assignments to the
3510 participants in an appropriate manner (financial properties).
- 3511

3512 **5.3.3 Management and Governance**

3513 The primary role of governance in the context of a SOA ecosystem is to foster an atmosphere of
3514 predictability, trust, and efficiency, and it accomplishes this by allowing the stakeholders to negotiate and
3515 set the key policies that govern the running of the SOA-based solution. Recall that in an ecosystem
3516 perspective, the goal of governance is less to have complete fine-grained control but more to enable the
3517 individual participants to work together.

3518 Policies for a SOA ecosystem will tend to focus on the rules of engagement between participants; for
3519 example, what kinds of interactions are permissible, how disputes are resolved, etc. While governance
3520 may primarily focus on setting policies, management will focus on the realization and enforcement of
3521 policies. Effective management in the SOA ecosystem requires an ability for governance to understand
3522 the consequences of its policies, guidelines, and principles, and to adjust those as needed when
3523 inconsistencies or ambiguity become evident from the operation of the management functions. This
3524 understanding and adjustment must be facilitated by the results of management and so the mechanisms
3525 for providing feedback from management into governance must exist.

3526 Governance operates via specialized activities and, thus, should be managed itself. Governance policies
3527 are included in the Governance Framework and Processes, and driven by the enterprise business model,
3528 business objectives and strategies. Where corporate management policies exist, these are usually guided
3529 and directed by the corporate executives. In peer relationships, governance policies are set by either an
3530 external entity and accepted by the peers or by the peers themselves. This creates the appropriate
3531 authoritative level for the policies used for the management of the Governance Framework and
3532 Processes. Management to operationalize governance controls the life-cycle of the governing policies,
3533 including procedures and processes, for modifying the Governance Framework and Processes.

3534 **5.3.4 Management and Contracts**

3535 **5.3.4.1 Management for Contracts and Policies**

3536 As we noted above, management can often be viewed as the application of contracts and individual
3537 policies to ensure the smooth running of the SOA ecosystem. Policies and service contracts specify the
3538 service characteristics that have to be monitored, analyzed and managed. These also play an important
3539 role as the guiding constraints for management, as well as being artifacts (e.g., policy and contractual
3540 documents) that also need to be managed.

3541 **5.3.4.2 Contracts**

3542 As described in sections *Participation in a SOA Ecosystem* view and *Realization of a SOA*
3543 *Ecosystem* view, there are several types of contractual information in the SOA ecosystem. From the
3544 management perspective, three basic types of the contractual information relate to:

- 3545 • relationship between service provider and consumer;
- 3546 • communication with the service;
- 3547 • control of the quality of the service execution.

3548 When a consumer prepares to interact with a service, the consumer and the service provider must come
 3549 to an agreement on the service features and characteristics that will be provided by the service and made
 3550 available to the consumer. This agreement is known as a service contract.

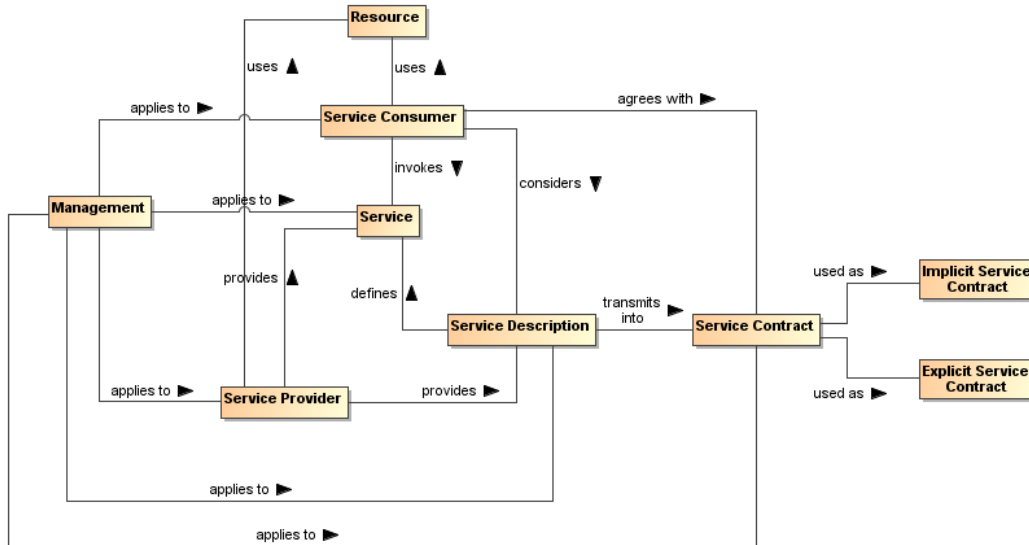
3551 **Service Contract**

3552 An implicit or explicit documented agreement between the service **consumer** and service
 3553 **provider** about the use of the service based on
 3554 • the commitment by a service provider to provide service functionality and results consistent
 3555 with identified **real world effects** and
 3556 • the commitment by a service **consumer** to interact with the service per specific means and
 3557 per specified **policies**,
 3558 where both consumer and provider actions are in the manner described in the service description.

3559 The service description provides the basis for the service contract and, in some situations, may be used
 3560 as an implicit default service contract. In addition, the service description may set mandatory aspects of a
 3561 service contract, e.g. for security services, or may specify acceptable alternatives. As an example of
 3562 alternatives, the service description may identify which versions of a vocabulary will be recognized, and
 3563 the specifics of the contract are satisfied when the consumer uses one of the alternatives. Another
 3564 alternative could have a consumer identify a policy they require be satisfied, e.g. a standard privacy policy
 3565 on handling personal information, and a provider that is prepared to accept a policy request would
 3566 indicate acceptance as part of the service contract by continuing with the interaction. In each of these
 3567 cases, the actions of the participants are consistent with an implicit service contract without the existence
 3568 of a formal agreement between the participants.

3569 In the case of business services, it is anticipated that the service contract may take an explicit form and
 3570 the agreement between business consumer and business service provider is formalized. Formalization
 3571 requires up-front interactions between service consumer and service provider. In many business
 3572 interactions, especially between business organizations within or across corporate boundaries, a
 3573 consumer must have a contractual assurance from the provider or wants to explicitly indicate choices
 3574 among alternatives, e.g., only use a subset of the business functionality offered by the service and pay a
 3575 prorated cost.

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 – 35 (paragraph reformatted)



3576
 3577 *Figure 43 - Management of the service interaction*

3578 Consequently, an implicit service contract is an agreement (1) on the consumer side with the terms,
 3579 conditions, features and interaction means specified in the service description "as is" or (2) a selection
 3580 from alternatives that are made available through mechanisms included in the service description, and
 3581 neither of these require any a priori interactions between the service consumer and the service provider.

3582 For example, a browser interface may display a checked box indicating the consumer agrees to accept
3583 future advertisement; the consumer can uncheck the box to indicate advertisements should not be sent.

3584 An explicit service contract always requires a form of interaction between the service consumer and the
3585 service provider prior to the service invocation. This interaction may regard the choice or selection of the
3586 subset of the elements of the service description or other alternatives introduced through the formal
3587 agreement process that would be applicable to the interaction with the service and affect related joint
3588 action.

3589 Any form of explicit contract couples the service consumer and provider. While explicit contracts may be
3590 necessary or desirable in some cases, such as in supply chain management, commerce often uses a mix
3591 of implicit and explicit contracts, and a service provider may offer (via service description) a conditional
3592 shift from implicit to explicit contract. For example, Twitter offers an implicit contract on the use of its APIs
3593 to any application with the limit on the amount of service invocations; if the application has to use more
3594 invocations, one has to enter into the explicit fee-based contract with the provider. A case where an
3595 implicit contract transforms into an explicit contract may be illustrated when one buys a new computer and
3596 it does not work. The buyer returns the computer for repair under the manufacturer's warranty as stated
3597 by an implicit purchase contract. However, if the repair does not fix the problem and the seller offers an
3598 upgraded model in replacement, the buyer may agree to an explicit contract that limits the rights of the
3599 buyer to make the explicit agreement public.

3600 Control of the quality of the service execution, often represented as a service level agreement (SLA), is
3601 performed by service monitoring systems and includes both technical and operational business controls.
3602 SLA is a part of the service contract and, because of the individual nature of such contracts, may vary
3603 from one service contract to another, even for the same consumer. Typically, a particular SLA in the
3604 service contract is a concrete instance of the SLA declared in the service description.

3605 Management of the service contracts is based on management policies that may be mentioned in the
3606 service description and in the service contracts. Management of the service contracts is mandatory for
3607 consumer relationship management. In the case of explicit service contracts, the contracts have to be
3608 created, stored, maintained, reviewed/controlled and archived/destroyed as needed. All the activities are
3609 management concerns. Explicit service contracts may be stored in specialized repositories that provide
3610 appropriate levels of security.

3611 Management of the service interfaces is based on several management policies that regulate

- 3612 • availability of interfaces specified in the service contracts,
- 3613 • accessibility of interfaces,
- 3614 • procedures for interface changes,
- 3615 • interface versions as well as the versions of all parts of the interfaces,
- 3616 • traceability of the interfaces and their versions back to the service description document.

3617 Management of the SLA is integral to the management of service monitoring and operational service
3618 behavior at run-time. An SLA usually enumerates service characteristics and expected performances of
3619 the service. Since an SLA carries the connotation of a 'promise', monitoring is needed to know if the
3620 promise is being kept. Existence of an SLA itself does not guarantee that the consumer will be provided
3621 with the service level specified in the service contract.

3622 The use of an SLA in a SOA ecosystem can be wider than just an agreement on technical performances.
3623 An SLA may contain remedies for situations where the promised service cannot be maintained, or the
3624 real world effect cannot be achieved due to developments subsequent to the agreement. A service
3625 consumer that acts accordingly to realize the real world effect may be compensated for the breach of the
3626 SLA if the effect is not realized.

3627 Management of the SLA includes, among others, policies to change, update, and replace the SLA. This
3628 aspect concerns service Execution Context because the business logic associated with a defined
3629 interface may differ in different Execution Contexts and affect the overall performance of the service.

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3630 5.3.4.3 Policies

3631 "Although provision of management capabilities enables a service to become manageable, the extent and
3632 degree of permissible management are defined in management policies that are associated with the
3633 services. Management policies are used to define the obligations for, and permissions to, managing the

3634 service" [WSA]. Management policies, in essence, are the realization of governing rules and regulations.
3635 As such, some management policies may target services while other policies may target the management
3636 of the services.

3637 In practice, a policy without any means of enforcing it is vacuous. In the case of management policy, we
3638 rely on a management infrastructure to realize and enforce management policy.

3639 **5.3.4.4 Service Description and Management**

3640 The service description identifies several management objects such as a set of service interfaces and
3641 related set of SLAs. Service behavioral characteristics and performances specified in the SLA depend on
3642 the interface type and its Execution Context. In the service description, a service consumer can find
3643 references to management policies, SLA metrics, and the means of accessing measured values that
3644 together increase assurance in the service quality. At the same time, service description is an artifact that
3645 must be managed.

3646 In the SOA ecosystem, the service description is the assembled information that describes the service but
3647 it may be reported or displayed in different presentations. While each separate version of the service has
3648 one and only one service description, different categories of service consumers may focus their interests
3649 on different aspects of the service description. Thus, the same service description may be displayed not
3650 only in different languages but also with different cultural and professional accents in the content.

3651 New service description may be issued to reflect changes and update in the service. If the change in the
3652 service does not affect its service description, the new service version may have the same service
3653 description as the previous version except for the updated version identifier. For example, a service
3654 description may stay the same if bugs were fixed in the service. However, if a change in the service
3655 influences any aspects of the service quality that can affect the real world effect resulting from
3656 interactions with the service, the service description must reflect this change even if there are no changes
3657 to the service interface.

3658 Management of the service description as well as of the explicit service contracts is essential for delivery
3659 of the service to the consumer satisfaction. This management can also prevent business problems rooted
3660 in poor communication between the service consumers and the service providers.

3661 Thus, management of service description contains, among others, management of the service description
3662 presentations, the life-cycles of the service descriptions, service description distribution practices and
3663 storage of the service descriptions and related service contracts. Collections of service descriptions in the
3664 enterprise may manifest a need for specialized registries and/or repositories. Depending on the enterprise
3665 policies, an allocation of purposes and duties of registries and repositories may vary but this topic is
3666 beyond the current scope.

3667 **5.3.5 Management for Monitoring and Reporting**

3668 The successful application of management relies on the monitoring and reporting aspects of management
3669 to enable the control aspect. Monitoring in the context of management consists of measuring values of
3670 managed aspects and evaluating that measurement in relationship to some expectation. Monitoring in a
3671 SOA ecosystem is enabled through the use of mechanisms by resources for exposing managed aspects.
3672 In the SOA framework, this mechanism may be a service for obtaining the measurement. Alternatively,
3673 the measurement may be monitored by means of event generation containing updated values of the
3674 managed aspect.

3675 Approaches to monitoring may use a polling strategy in which the measurements are requested from
3676 resources in periodic intervals, in a pull strategy in which the measurements are requested from
3677 resources at random times, or in a push strategy in which the measurements are supplied by the resource
3678 without request. The push strategy can be used in a periodic update approach or in an 'update on
3679 change' approach. Management services must be capable of handling these different approaches to
3680 monitoring.

3681 Reporting is the complement to monitoring. Where monitoring is responsible for obtaining measurements,
3682 reporting is responsible for distributing those measurements to interested stakeholders. The separation
3683 between monitoring and reporting is made to include the possibility that data obtained through monitoring
3684 might not be used until an event impacting the ecosystem occurs or the measurement requires further

3685 processing to be useful. In the SOA framework, reporting is provided using services for requesting
3686 measurement reports. These reports may consist of raw measurement data, formatted collections of data,
3687 or the results of analysis performed on measurement data from collections of different managed aspects.
3688 Reporting is also used to support logging and auditing capabilities, where the reporting mechanisms
3689 create log or audit entries.

3690 5.3.6 Management for Infrastructure

3691 All of the properties, policies, interactions, resources, and management are only possible if a SOA
3692 ecosystem infrastructure provides support for managed capabilities. Each managed capability imposes
3693 different requirements on the capabilities supplied by the infrastructure in a SOA ecosystem and requires
3694 that those capabilities be usable as services or at the very least be interoperable.

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3695 While not providing a full list of infrastructural elements of a SOA ecosystem, we list some examples here:

- 3696 1. Registries and repositories for services, policies, and related descriptions and contracts
- 3697 2. Synchronous and asynchronous communication channels for service interactions (e.g., network,
3698 e-mail, message routing with ability of mediating transport protocols, etc.)
- 3699 3. Recovery capabilities
- 3700 4. Security controls

3701 A SOA ecosystem infrastructure, enabling service management, should also support:

- 3702 1. Management enforcement and control means
- 3703 2. Monitoring and SLA validation controls
- 3704 3. Testing and Reporting capabilities

3705 The combination of manageability properties, related capabilities and infrastructure elements constitutes
3706 a certain level of SOA management maturity. While several maturity models exist, this topic is out of the
3707 scope of the current document.

3708 5.3.7 Architectural Implication of the SOA Management

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3709 SOA Management is one of the fundamental elements of the SOA ecosystem; it impacts all aspects of a
3710 service life-cycle, service activities and actions, and a service usage. The key choices that must be made
3711 center on management means, methods and manageability properties:

- 3712 • Every resource of the SOA ecosystem and, particularly, services **MUST** provide manageability
3713 properties:
 - 3714 ○ The set of manageability properties **SHOULD** include as minimum such properties as life-
3715 cycle, combination, configuration, event monitoring, performance, quality of services, and
3716 policy manageability.
 - 3717 ○ Combinations of manageability properties **MAY** be used in different management
3718 methods and tools.
- 3719 • Manageability properties and applicable policies **SHOULD** be appropriately described in the
3720 service's description and contracts.
- 3721 • Management processes **SHOULD** operate (control, enforce and provide a feedback to the
3722 governance) via policies, agreements/contracts, and practices defined through governance.
- 3723 • Management functions and information **MAY** be realized as services and, thus, **MUST** be
3724 managed itself.
- 3725 • Management in the cases where sufficient guidance is unavailable or for which agreement
3726 between all stakeholders cannot be reached **MUST** be flexible and adaptable to handle
3727 unanticipated conditions without unnecessarily breaking trust relationships.
- 3728 • Management **SHOULD** engage a monitoring mechanism to enable manageability. Monitoring
3729 **MUST** include:
 - 3730 ○ Access mechanisms to collected SLA metrics.
 - 3731 ○ Assessment mechanisms to compare metrics against policies and contracts.
- 3732 • Results of monitoring and reporting **MUST** be made accessible to participants in different
3733 ownership domains.

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3734 **5.4 SOA Testing Model**

3735 Testing for SOA combines the typical challenges of software testing and certification with the addition of
3736 accommodating the distributed nature and independence of the **resources**, the greater access of a more
3737 unbounded consumer population, and the desired flexibility to create new solutions from existing
3738 components over which the solution developer has little if any control. The **purpose** of testing is to
3739 demonstrate a required level of reliability, correctness, and effectiveness that enable prospective
3740 consumers to have adequate confidence in using a service. Adequacy is defined by the consumer based
3741 on the consumer's needs and context of use. Absolute correctness and completeness cannot be proven
3742 by testing; however, for SOA, it is critical for the prospective consumer to know what testing has been
3743 performed, how it has been performed, and what were the results.

3744 **5.4.1 Traditional Software Testing as Basis for SOA Testing**

3745 SOA services are largely software artifacts and can leverage the body of experience that has evolved
3746 around software testing. **[IEEE 829]** specifies the basic set of software test documents while allowing
3747 flexibility for tailored use. Many testing frameworks are available but the SOA-RAF does not prescribe the
3748 use of any one in particular and choice will be driven by a framework that offers the right amount and
3749 level of testing. As such, IEEE-829 can provide guidance to SOA testing and a point of reference for
3750 additional test concerns introduced by a SOA approach.

3751 IEEE-829 covers test specification and test reporting through use of several document types, including
3752 test plans; test design, test case, and test procedure specifications; and documents to identify, log, and
3753 report on test occurrences and artifacts. In summary, IEEE-829 captures (1) what was tested, (2) how it
3754 was tested, e.g. the test procedure used, and (3) the results of the test. While the SOA-RAF does not
3755 require IEEE-829 artifacts, those with responsibilities for testing should consider how aspects of IEEE-
3756 829 apply.

3757 **5.4.1.1 Types of Testing**

3758 There are numerous aspects of testing that, in total, work to establish that an entity is (1) built as required
3759 per policies and related specifications prescribed by the entity's owner, and (2) delivers the functionality
3760 required by its intended ~~users~~**consumers**. This is often referred to as verification and validation.

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3761 In Section 4.4, Policies are described that can be related to testing. These policies may prescribe but are
3762 not limited to the business processes to be followed. Policies may also prescribe the standards with which
3763 an implementation must comply, as well as the **qualifications** of and restrictions on the ~~users~~**factors**. In
3764 addition to the functional requirements prescribing what an entity does, there may also be non-functional
3765 performance and/or quality metrics that state how well the entity performs. The relation of these policies
3766 to SOA testing is discussed further below.

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3767 The identification of policies is the purview of governance (section 5.1) and the assuring of compliance
3768 (including response to noncompliance) with policies is a matter for management (section 5.3).

3769 **5.4.1.2 Range of Test Conditions**

3770 Test conditions and expected responses are detailed in the test case specification. The test conditions
3771 should be designed to cover the areas for which the entity's response must be documented and may
3772 include:

- 3773 • nominal conditions;
- 3774 • boundaries and extremes of expected conditions;
- 3775 • breaking point where the entity has degraded below a certain level or has otherwise ceased
- 3776 • effective functioning;
- 3777 • random conditions to investigate unidentified dependencies among combinations of conditions
- 3778 • ~~error~~**s** conditions to test error handling;

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3779 The specification of how each of these conditions should be tested for SOA resources, including the
3780 infrastructure elements of the SOA ecosystem, is beyond the scope of this document but is an area that
3781 evolves along with operational SOA experience.

Comment [PFB70]: Issue #313 - 43

Comment [PFB71]: Issue #313 - 43

3782 5.4.2 Testing and the SOA Ecosystem

3783 Testing of SOA artifacts for use in the SOA ecosystem differs from traditional software testing for several
3784 reasons. These include a difference in what constitutes the consumer community and what constitutes
3785 the evolving environment that comprises the SOA ecosystem. In response, testing must include
3786 considerations for making a service testable throughout its lifetime.

3787 5.4.2.1 Testing and the Consumer Communities

3788 A highly touted benefit of SOA is to enable unanticipated consumers to make use of services for
3789 unanticipated purposes. Examples of this could include the consumer using a service for a result that
3790 was not considered the primary one by the provider or the service may be used in combination with other
3791 services in a scenario that is different from the one considered when designing for the initial target
3792 consumer community. It is unlikely that a new consumer will push the services back to anything
3793 resembling the initial test phase to test the new use, and thus additional paradigms for testing are
3794 necessary. The potential [responsibilities](#) related to such "consumer testing" are discussed further below.

3795 In addition to consumers who interact with a service to realize the described [real world effects](#), the
3796 developer community is also intended to be a consumer. In the SOA vision of reuse, the developer
3797 composes new solutions using existing services, where the existing services provide desired [real world](#)
3798 [effects](#) that are needed by the new solution. The composed solution must be tested for its intended
3799 functionality, and the component service may need particular attention if its use is different from its typical
3800 use as a separate offering. Note, the composition developer is not expected to own a private copy of a
3801 component service, and testing may be dependent on test interfaces provided by the component service.

3802 5.4.2.2 Testing and the Evolving SOA Ecosystem

3803 The distributed, unbounded nature of the SOA ecosystem makes it unlikely to have an isolated test
3804 environment that duplicates the operational environment. A traditional testing approach often makes use
3805 of a test system that is identical to the eventual operational system but isolated for testing. After testing is
3806 successfully completed, the tested entity would be migrated to the operational environment, or the test
3807 environment may be delivered as part of the system to become operational. This is not feasible for the
3808 SOA ecosystem as a whole.

3809 SOA services must be testable in the environment and under the conditions that can be encountered in
3810 the operational SOA ecosystem. As the ecosystem is in constant change, so some level of testing is
3811 continuous through the lifetime of the service, leveraging utility services used by the ecosystem
3812 infrastructure to monitor its own health and respond to situations that could lead to degraded
3813 performance. This implies the test resources must incorporate aspects of the SOA paradigm, and a
3814 category of services may be created to specifically support and enable effective monitoring and
3815 continuous testing for [resources](#) participating in the SOA ecosystem.

3816 While SOA within an enterprise may represent a more constrained and predictable operational
3817 environment, the composability and unanticipated use aspects are highly touted within the enterprise.
3818 The expanded perspective on testing may not be as demanding within an enterprise but fuller
3819 consideration of the ecosystem enables the enterprise to be more responsive should conditions change.

3820 5.4.3 Elements of SOA Testing

3821 IEEE-829 emphasizes identifying what is to be tested, how it is to be tested, and by whom the testing is to
3822 be done. This is equally applicable to SOA testing.

3823 5.4.3.1 What is to be Tested

3824 The focus of this discussion is the SOA service. It is recognized that the infrastructure components of
3825 any SOA environment are likely to also be SOA services and, as such, falls under the same testing
3826 guidance. Other resources that contribute to a SOA environment may not be SOA services, but are
3827 expected to satisfy the intent if not the letter of guidance presented here.

3828 The following discussion often focuses on a singular SOA service but it is implicit that any service may be
3829 a composite of other services. As such, testing the functionality of a composite service may effectively be

3830 testing an end-to-end business process that is being provided by the composite service. If new versions
3831 are available for the component services, appropriate end-to-end testing of the composite may be
3832 required in order to verify that the composite functionality is still adequately provided. The level of
3833 required testing of an updated composite service depends on policies of those providing the service,
3834 policies of those using the service, and mission criticality of those depending on the service results.

3835 The Service Description model (~~Figure 16~~~~Figure 16~~) elaborates on described aspects of a service:

- 3836 • the service functionality and technical assumptions that underlie the functionality;
- 3837 • the policies that describe conditions of use;
- 3838 • the service interface that defines information exchange with the service;
- 3839 • service reachability that identifies how and where message exchange is to occur; and
- 3840 • metrics access for any [participant](#) to have information on how a service is performing.

3841 The aspects represent joint concerns of all the stakeholders, and service testing must provide adequate
3842 assurance that each of these aspects is operational as defined. In particular:

- 3843 • Service functionality is an early and ongoing focus of testing to ensure the service accurately
3844 reflects the described functionality and the described functionality accurately addresses the
3845 consumer needs.
- 3846 • Policies constraining service development, such as coding standards and best practices, require
3847 appropriate testing and auditing during development to ensure compliance. Policies that define
3848 conditions of use are initially tested during service development and are continuously monitored
3849 during the operational lifetime of the service.
- 3850 • At any point where the interface is modified or exposes a new [resource](#), the message exchange
3851 should be monitored both to ensure the message reaches its intended destination and it is parsed
3852 correctly once received.
- 3853 • The service interface is also tested when the service endpoint changes. Functioning of a service
3854 endpoint at one time does not guarantee it is functioning at another time, e.g. the server with the
3855 endpoint address may be down, making testing of service reachability a continual monitoring
3856 function through the life of the service's use of the endpoint.
- 3857 • Metrics are a key indicator for consumers to decide if a service is adequate for their needs. For
3858 instance, the average response time or the recent availability can be determining factors even if
3859 there are no rules or regulations promulgated through the governance process against which
3860 these metrics are assessed. Testing will ensure that the metrics access indicated in the service
3861 description is accurate.

3862 The individual test requirements highlight aspects of the service that testing must consider but testing
3863 must establish more than isolated behavior. The emphasis is the holistic results of interacting with the
3864 service in the SOA environment. Recall that the execution context is the set of agreements between a
3865 consumer and a provider that define the conditions under which service interaction occurs. Variations in
3866 the execution context require monitoring to ensure that different combinations of conditions perform
3867 together as desired. For example, if a new privacy policy takes additional [resources](#) to apply, this may
3868 affect quality of service and propagate other effects. These could not be tested during the original testing
3869 if the alternate policy did not exist at that time.

3870 **5.4.3.2 How Testing is to be Done**

3871 Testing should follow well-defined methodologies and, if possible, should reuse test artifacts that have
3872 proven generally useful for past testing. For example, IEEE-829 notes that test cases are separated from
3873 test designs to allow for use in more than one design and to allow for reuse in other situations. As with
3874 description of a service in the SOA ecosystem, description of testing artifacts enables awareness of the
3875 artifact and describes how the artifact may be accessed or used.

3876 As with traditional testing, the specific test procedures and test case inputs are important so the tests are
3877 unambiguously defined and entities can be retested in the future. Automated testing and regression
3878 testing may be more important in the SOA ecosystem in order to re-verify a service is still acceptable
3879 when incorporated in a new use. For example, if a new use requires the services to deal with input
3880 parameters outside the range of initial testing, the tests could be rerun with the new parameters. If the
3881 testing resources (e.g. services that support re-executing test cases) are available to consumers within
3882 the SOA ecosystem, the testing as designed by test professionals could be consumed through a service

3883 accessed by consumers, and their results could augment those already in place. This is discussed
3884 further in the next section.

3885 5.4.3.3 Who Performs the Testing

3886 As with any software, the first line of testing is unit testing done by software developers. It is likely that
3887 initial testing will be done by those developing the software but may also be done independently by other
3888 developers. For SOA development, unit testing is likely confined to a development sandbox isolated from
3889 the SOA ecosystem.

3890 SOA testing will differ from traditional software testing in that testing beyond the development sandbox
3891 must incorporate aspects of the SOA ecosystem, and those doing the testing must be familiar with both
3892 the characteristics and responses of the ecosystem and the tools, especially those available as services,
3893 to facilitate and standardize testing. Test professionals will know what level of assurance must be
3894 established as the exposure of the service to the ecosystem and ecosystem to the service increases
3895 towards operational status. These test professionals may be internal resources to an organization or may
3896 evolve as a separate discipline provided through external contracting.

3897 As noted above, it is unlikely that a complete duplicate of the SOA ecosystem will be available for isolated
3898 testing, and thus use of ecosystem **resources** will manifest as a transition process rather than a step
3899 change from a test environment to an operational one. This is especially true for new composite services
3900 that incorporate existing operational services to achieve the new functionality. The test professionals will
3901 need to understand the available resources and the ramifications of this transition.

3902 As with current software development, a stage beyond work by test professionals will make use of a
3903 select group of typical **users-customers** (commonly referred to as beta testers) to report on service
3904 response during typical intended use. This establishes fitness by the consumers, providing final
3905 validation of previously verified processes, requirements, and final implementation.

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3906 In traditional software development, beta testing is the end of testing for a given version of the software.
3907 However, although the initial test phase can establish an appropriate level of confidence consistent with
3908 the designed use for the initial target consumer community, the operational service will exist in an
3909 evolving ecosystem, and later conditions of use may differ from those thought to be sufficient during the
3910 initial testing. Thus, operational monitoring becomes an extension of testing through the service lifetime.
3911 This continuous testing will attempt to ensure that a service does not consume an inordinate amount of
3912 ecosystem resources or display other behavior that degrades the ecosystem, but it will not uncover
3913 functional errors that may surface over time.

3914 As with any software, it is the responsibility of the consumers to consider the reasonableness of solutions
3915 in order to spot errors in either the software or the way the software is being used. This is especially
3916 important for consumers with unanticipated uses that may go beyond the original test conditions. It is
3917 unlikely the consumers will initiate a new round of formal testing unless the new use requires a
3918 significantly higher level of confidence in the service. Rather the consumer becomes a new extension to
3919 the testing regiment. Obvious testing would include a sanity check of results during the new use.
3920 However, if the details of legacy testing are associated with the service through the service description
3921 and if testing resources are available through automated testing services, then the new consumers can
3922 rerun and extend previous testing to include the extended test conditions. If the test results are
3923 acceptable, these can be added to the documentation of previous results and become the extended basis
3924 for future decisions by prospective consumers on the appropriateness of the service. If the results are not
3925 acceptable or in some way questionable, the responsible party for the service or testing professionals can
3926 be brought in to decide if remedial action is necessary.

3927 5.4.3.4 How Testing Results are Reported

3928 For any SOA service, an accurate reporting of the testing a service has undergone and the results of the
3929 testing is vital to consumers deciding whether a service is appropriate for intended use. Appropriateness
3930 may be defined by a consumer organization and require specific test regiments culminating in a
3931 certification; appropriateness could be established by accepting testing and certifications that have been
3932 conferred by others.

3933 The testing and certification information should be identified in the service description. Referring to the
3934 general description model of [Figure 14](#), tests conducted by or under a request from the service
3935 owner (see [ownership](#) in section 3.2.4) would be captured under Annotations from Owners. Testing done
3936 by others (such as consumers with unanticipated uses) could be associated through Annotations from 3rd
3937 Parties.

3938 Consumer testing and the reporting of results raise additional issues. While stating who did the testing is
3939 mandatory, there may be formal requirements for authentication of the tester to ensure traceability of the
3940 testing claims. In some circumstances, persons or organizations would not be allowed to state testing
3941 claims unless the tester was an approved entity. In other cases, ensuring the tester had a valid email
3942 may be sufficient. In either case, it would be at the discretion of the potential consumer to decide what
3943 level of authentication was acceptable and which testers are considered authoritative in the context of
3944 their anticipated use.

3945 Finally, in a world of openly shared information, we would see an ever-expanding set of testing
3946 information as new uses and new consumers interact with a service. In reality, these new uses may
3947 represent proprietary processes or classified use that should only be available to authorized parties.
3948 Testing information, as with other elements of description, may require special access controls to ensure
3949 appropriate access and use.

3950 **5.4.4 Testing SOA Services**

3951 Testing of SOA services should be consistent with the SOA paradigm. In particular, testing resources
3952 and artifacts should be visible in support of service interaction between providers and consumers, where
3953 here the interaction is between the testing resource and the tester. In addition, the idea of opacity of the
3954 implementation should limit the details that need to be available for effective use of the test resources.

3955 Software testing is a gradual exercise going from micro inspection to testing macro effects. A typical
3956 testing process is likely to begin with the traditional code reviews. SOA considerations would account for
3957 the distributed nature of SOA, including issues of distributed security and best practices to ensure secure
3958 resources.

3959 Code review is likely followed by unit testing in a development sandbox isolated from the operational
3960 environment. The unit testing is done with full knowledge of the service internal structure and knowledge
3961 of resources representing underlying capabilities. Some aspects of testing may require external
3962 dependencies be satisfied, and this is often done using substitutes that mimic some aspects of the
3963 performance of an operational service without committing to the [real world effects](#) that the operational
3964 service would produce. Unit testing includes tests of the service interface to ensure exchanged messages
3965 are as specified in the service description and the messages can be parsed and interpreted as intended.
3966 Unit testing also verifies intended functionality and that the software has dealt correctly with internal
3967 dependencies, such as access to other dedicated resources.

3968 After unit testing has demonstrated an adequate level of confidence in the service, the testing must
3969 transition from the tightly controlled environment of the development sandbox to an environment that
3970 more closely resembles the operational SOA ecosystem or, at a minimum, the intended enterprise. While
3971 sandbox testing will substitute for some interactions with the SOA environment, such as an interface to a
3972 security service without the security service functionality, the dynamic nature of SOA makes a full
3973 simulation infeasible to create or maintain. This is especially true when a new composite service makes
3974 use of operational services provided by others. Thus, at some point before testing is complete, the
3975 service will need to demonstrate its functionality by using resources and dealing with conditions that only
3976 exist in the full ecosystem or the intended enterprise. Some of these resources may still provide test
3977 interfaces but the interfaces will be accessible using the SOA environment and not just implemented for
3978 the sandbox.

3979 At this stage, the opacity of the service becomes important as the details of interacting with the service
3980 now rely on correct use of the service interface and not knowledge of the service internals. The workings
3981 of the service will only be observable through the [real world effects](#) realized through service interactions
3982 and external indications that conditions of use, such as user authentication, are satisfied. Monitoring the
3983 behavior of the service will depend on service interfaces that expose internal monitoring or provide
3984 required information to the SOA infrastructure monitoring function. The monitoring required to test a new
3985 service is likely to have significant overlap with the monitoring the SOA infrastructure includes to monitor

3986 its own health and to identify and isolate behavior outside of acceptable bounds. This is exactly what is
3987 needed as part of service testing, and it is reasonable to assume that the ecosystem transition includes
3988 use of operational monitoring rather than solely dedicated monitoring for each service being tested. Use
3989 of SOA monitoring resources during the explicit testing phase sets the stage for monitoring and a level of
3990 continual testing throughout the service lifetime.

3991 In summary, consider the example of a new composite service that combines the [real world effects](#) and
3992 complies with the conditions of use of five existing operational services. The developer of the composite
3993 service does not own any of the component services and has limited, if any, ability to get the distributed
3994 owners to do any customization. The developer also is limited by the principle of opacity to information
3995 comprising the service description, and does not know internal details of the component services. The
3996 developer of the composite service must use the component services as they exist as part of the SOA
3997 environment, including what is provided to support testing by new [users/customers](#).

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3998 **5.4.5 Architectural Implications for SOA Testing**

3999 The discussion of SOA Testing indicates numerous architectural implications that **MUST** be considered
4000 for testing of resources and interactions within the SOA ecosystem:

- 4001 • SOA services **MUST** be testable in the environment and under the conditions that can be
4002 encountered in the operational SOA ecosystem.
- 4003 • The distributed, boundary-less nature of the SOA ecosystem makes it infeasible to create and
4004 maintain a single testing substitute of the entire ecosystem to support testing activities. Test
4005 protocols **MUST** recognize and accommodate for changes to and activities within the ecosystem.
- 4006 • A standard suite of monitoring services **SHOULD** be defined, developed, and maintained. This
4007 **SHOULD** be done in a manner consistent with the evolving nature of the ecosystem.
- 4008 • Services **SHOULD** provide interfaces that support access in a test mode.
- 4009 • Testing resources **MUST** be described and their descriptions **MUST** be catalogued in a manner
4010 that enables their discovery and access.
- 4011 • Guidelines for testing and ecosystem access **MUST** be established and the ecosystem **MUST** be
4012 able to enforce those guidelines asserted as policies.
- 4013 • Services **SHOULD** be available to support automated testing and regression testing.
- 4014 • Services **SHOULD** be available to facilitate updating service description by authorized
4015 participants who has performed testing of a service.

4016 6 Conformance

4017 6.1 Conformance Targets

4018 This Reference Architecture Foundation is an abstract architectural description of Service Oriented
4019 Architecture. As such, tests of conformance to the RAF should be concerned primarily with adherence to
4020 principles rather than technical details such as prescribed syntax or coding conventions. Relevant
4021 principles are set out in the RAF through

- 4022 - the modeling of concepts and relationships (defining what it means to realize, own, and use SOA-
4023 based systems and have such systems participate in a SOA ecosystem); and
- 4024 - a series of Architectural Implications.

4025 The discussion of concepts and relationships that elaborate the SOA principles in each of the main
4026 sections above culminates in an 'Architectural Implications' section (sections 3.4, 4.1.4, 4.2.3, 4.3.6,
4027 4.4.3, 5.1.4, 5.2.5, 5.3.7, and 5.4.5), where these sections contain formal conformance requirements
4028 ("MAY", "MUST", "SHOULD") in accordance with [RFC 2119].

4029 In discussing conformance, we use the term **SOA-RAF Target Architecture** to identify the (typically
4030 concrete) architecture that may be considered as conforming to the abstract principles outlined in this
4031 document.

4032 SOA-RAF Target Architecture

4033 An architectural description of a system that is intended to be viewed as conforming to the
4034 SOA-RAF

4035 While we cannot guarantee interoperability between target architectures (or more specifically between
4036 applications and systems residing within the ecosystems of those target architectures), the likelihood of
4037 interoperability between target architectures is increased by conformance to this Reference Architecture
4038 Framework as it facilitates semantic engagement between the different ecosystems.

4039 6.2 Conformance and Architectural Implications

4040 The SOA-RAF focuses on concepts, and the relationships between them, that are needed to enable
4041 SOA-based systems to be realized, owned, and used. The Architectural Implications reflect specific
4042 elements that will be reflected in a more concrete architecture based on the SOA-RAF.

4043 Conformance can therefore be measured both in terms of how a SOA-RAF Target Architecture uses the
4044 concepts and models outlined in the SOA-RAF; and how the various Architectural Implications have been
4045 addressed.

4046 6.3 Conformance Summary

4047 Concepts described in the RAF **SHOULD** be expressed and used in the target architecture. If used, such
4048 expression **MUST** reflect the relationships identified within this document.

4049 Terminology within the target architecture **SHOULD** be identical to that in the RAF and the terms used
4050 refer to the same concepts; and any graph of concepts and relationships between them that *are* used
4051 **MUST** be consistent with the RAF.

4052 The SOA-RAF Target Architecture **MUST** take account of the Architectural Implications in the sections
4053 listed above.

4054 **Appendix A. Acknowledgements**

4055 The following individuals have participated in the work of the technical committee responsible for creation
4056 of this specification and are gratefully acknowledged:

4057 **Participants:**

- 4058 Chris Bashioum, MITRE Corporation
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- 4079 Danny Thornton, Northrop Grumman
- 4080 Timothy Vibbert, Lockheed Martin Corporation
- 4081 Robert Vitello, New York Dept. of Labor

Comment [PFB74]: Change of affiliation

4082 The committee would particularly like to underline the significant writing and conceptualization
4083 contributions made by Chris Bashioum, Rex Brooks, Peter Brown, Dave Ellis, Jeff Estefan, Ken Laskey,
4084 Boris Lublinsky, Frank McCabe, Michael Poulin, Kevin Smith and Danny Thornton

4085

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Appendix C. Relationship to other SOA Open Standards

4089 Numerous efforts have been working in the space of defining standards for SOA and its applications. The
4090 OASIS SOA-RM Technical Committee and its SOA-RA Sub-Committee has established communications
4091 with several of these efforts in an attempt to coordinate and facilitate among the efforts. This appendix
4092 notes some of these efforts.

4093 C.1 Navigating the SOA Open Standards Landscape Around 4094 Architecture

4095 The white paper *Navigating the SOA Open Standards Landscape Around Architecture* issued jointly by
4096 OASIS, OMG, and The Open Group **[SOA NAV]** was written to help the SOA community at large
4097 navigate the myriad of overlapping technical products produced by these organizations with specific
4098 emphasis on the 'A' in SOA, i.e., Architecture.

4099 The white paper explains and positions standards for SOA reference models, ontologies, reference
4100 architectures, maturity models, modeling languages, and standards work on SOA governance. It outlines
4101 where the works are similar, highlights the strengths of each body of work, and touches on how the work
4102 can be used together in complementary ways. It is also meant as a guide to **users-implementers** for
4103 selecting those specifications most appropriate for their needs.

4104 While the understanding of SOA and SOA Governance concepts provided by these works is similar, the
4105 evolving standards are written from different perspectives. Each specification supports a similar range of
4106 opportunity, but has provided different depths of detail for the perspectives on which they focus. Although
4107 the definitions and expressions may differ, there is agreement on the fundamental concepts of SOA and
4108 SOA Governance.

4109 The following is a summary taken from **[SOA NAV]** of the positioning and guidance on the specifications:

- 4110 • The OASIS Reference Model for SOA (SOA RM) is, by design, the most abstract of the
4111 specifications positioned. It is used for understanding core SOA concepts
- 4112 • The Open Group SOA Ontology extends, refines, and formalizes some of the core concepts of
4113 the SOA RM. It is used for understanding core SOA concepts and facilitates a model-driven
4114 approach to SOA development.
- 4115 • The OASIS Reference Architecture Foundation for SOA (this document) is an abstract,
4116 foundational reference architecture addressing a broader ecosystem viewpoint for building and
4117 interacting within the SOA paradigm. It is used for understanding different elements of SOA, the
4118 completeness of SOA architectures and implementations, and considerations for reaching across
4119 ownership boundaries where there is no single authoritative entity for SOA and SOA governance.
- 4120 • The Open Group SOA Reference Architecture is a layered architecture from consumer and
4121 provider perspective with cross cutting concerns describing these architectural building blocks
4122 and principles that support the realizations of SOA. It is used for understanding the different
4123 elements of SOA, deployment of SOA in enterprise, basis for an industry or organizational
4124 reference architecture, implication of architectural decisions, and positioning of vendor products in
4125 a SOA context.
- 4126 • The Open Group SOA Governance Framework is a governance domain reference model and
4127 method. It is for understanding SOA governance in organizations. The OASIS Reference
4128 Architecture for SOA Foundation contains an abstract discussion of governance principles as
4129 applied to SOA across boundaries
- 4130 • The Open Group SOA Integration Maturity Model (OSIMM) is a means to assess an
4131 organization's maturity within a broad SOA spectrum and define a roadmap for incremental
4132 adoption. It is used for understanding the level of SOA maturity in an organization
- 4133 • The Object Management Group SoaML Specification supports services modeling UML
4134 extensions. It can be seen as an instantiation of a subset of the Open Group RA used for
4135 representing SOA artifacts in UML.

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4136 Fortunately, there is a great deal of agreement on the foundational core concepts across the many
 4137 independent specifications and standards for SOA. This can be best explained by broad and common
 4138 experience of users-implementers of SOA and its maturity in the marketplace. It also provides assurance
 4139 that investing in SOA-based business and IT transformation initiatives that incorporate and use these
 4140 specifications and standards helps to mitigate risks that might compromise a successful SOA solution.

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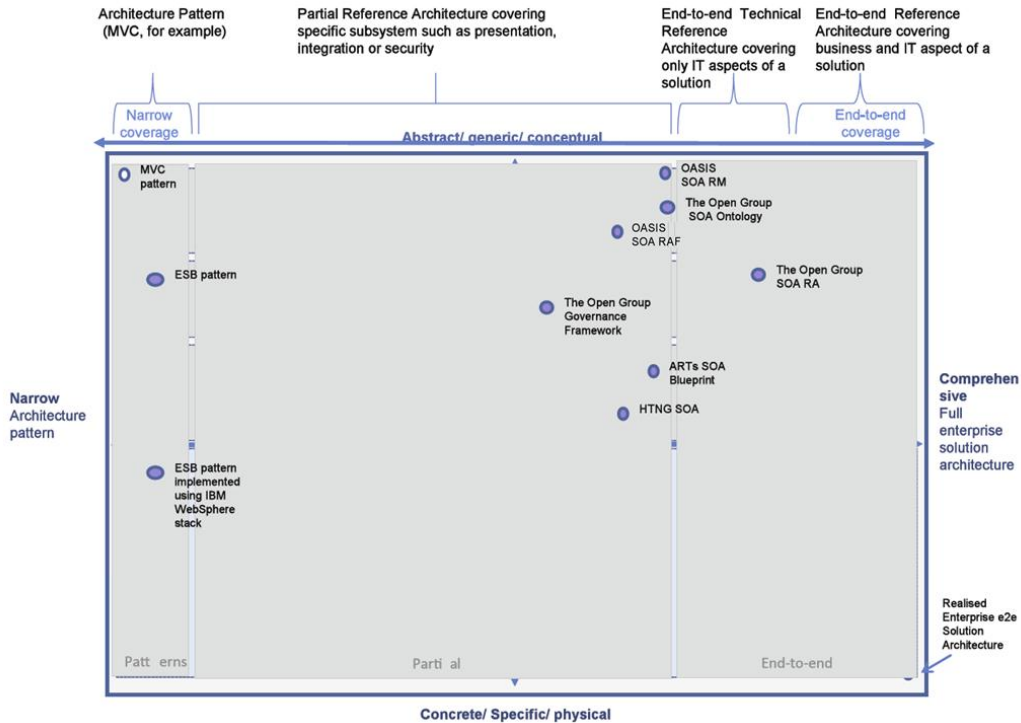


Figure 44 - SOA Reference Architecture Positioning (from 'Navigating the SOA Open Standards Landscape Around Architecture', © OASIS, OMG, The Open Group)

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4144 C.2 The Service-Aware Interoperability Framework: Canonical

4145 Readers of the RAF are strongly encouraged to review a document recently published by the Health
 4146 Level Seven (HL7) Architecture Board (ArB) entitled *The Service-Aware Interoperability Framework:
 4147 Canonical*. The document was developed over the past four years, and represents a substantive,
 4148 industry-specific effort (i.e. the large but vertical healthcare industry) to surface, define, and discuss in
 4149 detail various aspects of a number of critical success factors involved in implementing large-scale (i.e.
 4150 enterprises-level) architectures with a focus on achieving both intra- and inter-enterprise technical
 4151 interoperability irrespective of the particular exchange mechanism involved, e.g. service interface,
 4152 messages, or structure documents.

4153 In addition to providing an independent validation for the both the general focus as well as some of the
 4154 specifics of the RAF (especially those involving the importance of governance in achieving large-scale
 4155 interoperability), the HL7 document underscores several important aspects of the RAF including:

- 4156 1. A validation of one of the RAF's primary claims, i.e. the need to specifically focus on intra- and inter-
 4157 enterprise interoperability as a first-class citizen in any enterprise (or cross-enterprise) architecture
 4158 discussion irrespective of the particular choice of enterprise architecture approach, framework, or
 4159 implementation technology, e.g. TOGAF, Zachman, ODP, SOA, etc. In addition, the HL7 document
 4160 clearly articulates – as the RAF does as well – the difficulties involved in achieving that focus in such

- 4161 a manner that it can be manifest in operationally effective and manageable processes and
4162 deliverables.
- 4163 2. An agreement as to the critical importance of governance as the root of any successful effort to
4164 implement large-scale, cross-boundary interoperability aimed at achieving a collective shared mission
4165 or goal. In particular, both documents share the notion that 'technical-level' governance – e.g. service
4166 – or message-level technical interchange specifications – must itself be a manifestation of a higher-
4167 level, cross-jurisdictional agreement on desired goals, responsibilities, accountabilities, and
4168 deliverables.
- 4169 3. A validation of the importance of core SOA constructs as constructs useful in expressing many of the
4170 central aspects of interoperability irrespective of whether a particular interoperability scenario is
4171 actually 'realized' using SOA-compatible technologies. (NOTE: Although it might at first appear that
4172 the OASIS document is more 'service-focused' than the 'service-aware' document from HL7, there
4173 are considerably more similarities than differences in these slightly different foci secondary to the fact
4174 that both documents are intent on describing principles and framework concepts rather than delving
4175 into technical details. There are, however, certain instances where content of the OASIS document
4176 would be likely to find its analogue in SAIF Implementation Guides rather than in the SAIF Canonical
4177 Definition document.)
- 4178 4. The need for specific, explicit statements of those aspects of a given component that affects its ability
4179 to participate in a reliable, predictable manner in a variety of interoperability scenarios. In particular,
4180 component characteristics must be explicitly expressed in both design-time and run-time contexts as
4181 implicit assumptions are the root of most failures to achieve successfully cross-boundary
4182 interoperability irrespective of the chosen technical details of a particular interoperability instance.

4183 In summary, although the two documents are clearly not identical in their specifics, e.g. there are
4184 differences in the language used to name various concepts, constructs, and relationships; there are some
4185 differences in levels of abstraction regarding certain topics, etc.; and although the OASIS RAF is more
4186 directly focused on services as a final implementation architecture than the HL7 SAIF CD, the
4187 commonalities of purpose, content, and approach present in the two documents – documents which were
4188 developed by each organization without any knowledge of the others' work in what clearly are areas of
4189 common interest and concern – far outweighs their differences. As such, the HL7 ArB and the OASIS
4190 RAF Task Force have agreed to work together going forward to obtain the highest degree of alignment
4191 and harmonization possible between the two documents including the possible development of a joint
4192 document under the auspices of one of the ISO software engineering threads.

4193 The current version of the HL7 document – as well as all future versions – is available at:
4194 <http://www.hl7.org/permalink/?SAIFCDR1PUBLIC>

4195 **C.3 IEEE Reference Architecture**

4196 As the RAF has been finalized, a new initiative has appeared from the Institute of Electrical and
4197 Electronics Engineers (IEEE) to develop a SOA Reference Architecture. Encouragingly, the working
4198 group established decided not to start from scratch but instead take account of existing work. Its initial
4199 phase of work is currently ongoing (Summer 2012) and is concentrating on assessing both the current
4200 RAF and The Open Group's SOA Reference Architecture. The desire at this stage is to endorse these
4201 two works rather than to create a new one.

4202 **C.4 RM-ODP**

4203 The Reference Model for Open Distributed Processing (the RM-ODP) is an international standard
4204 developed by the ISO and ITU-T standardization organizations [ISO/IEC 10746]. It provides a set of
4205 concepts and structuring rules for describing and building open distributed systems, structured in terms of
4206 five viewpoints, representing concerns of different stakeholders.

4207 From an architectural point of view, there is no significant difference between service-oriented
4208 architectures (SOA) and the architectural framework defined in ODP. Some argue that current service-
4209 oriented approaches can be understood as a subset of the more general ODP approach [LININGTON].
4210 Many of the concepts and principles in the RAF and the RM-ODP are indeed closely aligned.

4211 In common with the RAF, RM-ODP uses the Viewpoint construct of **[ISO/IEC 42010]** in order to articulate
4212 the work, context and concepts.

4213 There is a danger of over-simplifying the comparison and losing some of the important mapping between
4214 the concepts in the two works but a high-level comparison follows.

4215 The **enterprise viewpoint** and the **information viewpoint** share many aspects in common with the
4216 RAF's SOA Ecosystem view and its associated models and are mainly concerned with: understanding,
4217 defining and modeling organizational context in which a distributed system is to be built and operated;
4218 defines how sets of participants should behave in order to achieve specific objectives; roles played;
4219 processes and interactions involved; enterprise policies (obligations, permissions, prohibitions,
4220 authorizations) that constrain behavior in different roles; and descriptions of behavior expressing
4221 functionality or capability provided by one party to others who can use the service to satisfy their own
4222 business needs, resulting in an added value to them.

4223 The **computational viewpoint** maps closely to the RAF Service Model and is concerned with describing
4224 basic functionality of the processes and applications supporting enterprise activities. They are both
4225 concerned with interactions at interfaces between and across organizational or ownership boundaries.

4226 The RM-ODP standard also provides a well-defined **conformance framework**, providing links between
4227 specifications and implementations and thus supporting testing and which corresponds to the RAF's
4228 Architectural Implications sections.

4229 | The ODP viewpoint languages are defined in **an** abstract way and can be supported by several notations.
4230 The use of UML notation in expressing ODP viewpoint languages is defined in a separate ISO standard,
4231 *Use of UML for ODP system specification* ('UML4ODP' for short) **[ISO/IEC IS 19793]**.

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